

October 6, 2017

The Honorable Rick Scott The Capitol Tallahassee, Florida 32399-0001

The Honorable Joe Negron President of the Senate 409 The Capitol Tallahassee, FL 32399-1100

The Honorable Richard Corcoran Speaker of the House of Representatives 420 The Capitol Tallahassee, FL 32399-1300

Subject: South Florida Water Management District Final Adopted Budget for Fiscal Year 2017-2018

Dear Governor Scott, President Negron and Speaker Corcoran:

Respectfully, on behalf of our Governing Board, the South Florida Water Management District's adopted budget of \$758.3 million for Fiscal Year 2017-2018, pursuant to Section 373.536 (6)(a)1, Florida Statutes is submitted for your review.

The Final Fiscal Year 2017-2018 Budget of \$758.3 million supports ongoing progress in environmental restoration and water resource projects throughout South Florida while ensuring the District continues to deliver on its core mission of flood control, water supply, water quality and natural systems. Without raising taxes on our citizens for the seventh consecutive year, this 2017-2018 budget supports the agency's mission-critical functions and statutory obligations, including:

- Providing flood control and hurricane response (including sufficient emergency and capital reserves);
- Improving water quality and implementing projects to restore the Everglades;
- Meeting ongoing water supply and water resource development needs;
- Administering streamlined regulatory programs; and
- Meeting debt service payments, without any proposed additional debt.

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Budget Highlights

- By prudent oversight and limiting operating costs, administrative overhead and non-mission related projects, the District is ensuring that fiscal resources support mission-critical functions.
 - Ongoing cost-saving initiatives include:
 - Continuing debt service payment reductions due to past refinancing of outstanding Certificates of Participation;
 - Reducing operating costs for new structures through operational efficiencies;
 - Reducing the fleet to avoid cost;
 - Leasing available space in district offices;
 - Continuing to pursue opportunities for price concessions from vendors;
 - Ensuring that staffing resources support the agency's operational needs by rigorous oversight of the personnel budget.
 - New cost-saving initiatives include:
 - Increasing investment earnings and generating additional anticipated revenue due to amending the District's investment strategy;
 - Aggressively negotiating health insurance premium costs that result in no increases for staff or taxpayers;
 - Implementing health insurance plan design changes that have a positive impact on healthcare costs through tighter pharmacy controls and establishing initiatives for employees to utilize lower-cost benefits.
- Approximately 85 percent of the 2017-2018 budget is dedicated to support flood control, operations and maintenance of lands and advancing ecosystem restoration goals which includes a significant infusion of state revenues, in the amount of \$249.6 million appropriated by the Legislature to accelerate the pace of restoration projects.
- The 2017-2018 budget dedicates **\$48.9 million** towards implementing the next phases of Governor Scott's Restoration Strategies plan to improve Everglades water quality, project highlights including:
 - \$30.5 million to increase capacity at Stormwater Treatment Area (STA) 1 West;
 - > **\$8.7 million** for Bolles Canal conveyance improvements construction;

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- \$4.4 million to continue implementation of the Science Plan to monitor and improve the water cleansing performance of the STAs;
- > **\$2.2 million** to begin STA 5 Earthwork Improvements.
- Priority projects will provide significant benefits to South Florida's extensive flood control system and protect coastal estuaries, including:
 - \$61.8 million for continued maintenance, refurbishment and repair of South Florida's flood control system;
 - \$129 million to benefit the Caloosahatchee River and Estuary, including continuing construction of the massive Caloosahatchee River (C-43) Reservoir to ensure water flow to the river during dry months;
 - \$25 million for the District's final phases of construction progress on the C44 STA and Pump Station allowing the storage and treatment of local runoff to the St. Lucie Estuary in Martin County;
 - \$19.1 million to continue construction progress towards Lakeside Ranch STA Phase II in Martin County;
 - \$47 million for Dispersed Water Management to store water in our system through public/private partnerships.

Revenue Sources & Adopted Millage Rates

The Governing Board continued its commitment to maintain lower taxes for a seventh consecutive year, helping reduce the tax burden on South Florida property owners by proposing "rolled-back" millage rates while maintaining critical services.

- The annual budget is funded by a combination of ad valorem taxes and other revenues such as state appropriations, federal and local sources, balances, fees, investment earnings and agricultural privilege taxes.
- For the 2017-2018 Fiscal Year, **\$274 million** is provided by property taxes and **\$108.6 million** is from accumulated reserves. The Governing Board has provided for sufficient restricted reserves of \$61 million to address hurricane or unanticipated flood control infrastructure emergencies.
- The millage rates for Fiscal Year 2017-2018 represent \$31.00 per \$100,000 of taxable value in 15 of the District's 16 counties (*the Okeechobee Basin*). In Collier County and mainland Monroe County (*the Big Cypress Basin*), the tax rates represent \$25.45 per \$100,000 of taxable value.

The final budget in detail is available on the District's website at www.sfwmd.gov.

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The Governing Board and its staff are committed to fiscal discipline while maintaining the necessary public services to protect and improve the quality of life for South Florida's families and their water resources.

Sincerely,

Ernie Marks,

Executive Director

Enclosure

SOUTH FLORIDA WATER MANAGEMENT DISTRICT

SOURCE AND USE OF FUNDS, RESERVES AND WORKFORCE

ADOPTED BUDGET - Fiscal Year 2017-2018

	Fiscal Year 2017-2018	Fiscal Year 2017-2018
	(Tentative Budget)	(Adopted Budget)
SOURCE OF FUNDS		
Beginning Cash Balance	\$306,566,437	\$306,661,276
District Revenues	333,280,345	333,280,345
Local Revenues	849,200	229,200
State Revenues	309,012,971	309,012,971
Federal Revenues	7,192,465	7,192,465
SOURCE OF FUND TOTAL	\$956,901,418	\$956,376,257
USE OF FUNDS		
Salaries and Benefits	\$145,598,781	\$145,598,781
Other Personal Services	299,775	275,775
Contracted Services	79,959,238	79,958,488
Operating Expenses	120,337,484	120,386,831
Operating Capital Outlay	11,814,010	11,194,010
Fixed Capital Outlay	291,493,470	291,493,470
Interagency Expenditures (Cooperative Funding)	17,394,670	17,773,933
Debt	30,410,250	30,410,250
Reserves - Emergency Response	61,255,337	61,255,337
USE OF FUNDS TOTAL	\$758,563,015	\$758,346,875
RESERVES (ESTIMATED)		
Nonspendable	\$20,018,707	\$20,078,546
Restricted	156,047,761	155,678,901
Committed	22,271,935	22,271,935
Assigned	0	0
Unassigned	0	<u> </u>
TOTAL RESERVES	\$198,338,403	\$198,029,382
WORKFORCE	4 475	A 175
Authorized Position (Full-Time Equivalents/FTE)	1,475	1,475
Contingent Worker (Independent Contractors)	0	0
Other Personal Services (OPS)	4	4
Intern	0	0
Volunteer	0	0
TOTAL WORKFORCE	1,479	1,479

Reserves:

Nonspendable - amounts required to be maintained intact as principal or an endowment

- amounts that can be spent only for specific purposes like grants or through enabling legislation Restricted

- amounts that can be used only for specific purposes determined and set by the District Governing Board Committed

- amounts intended to be used for specific contracts or purchase orders

Assigned Unassigned - available balances that may be used for a yet to be determined purpose in the general fund only

South Florida Water Management District Fiscal Year 2017-2018 Adopted Budget

1.1.3 Other Water Resources Planning 12.323.9 1.2 - Research, Data Collection, Analysis and Monitoring 22.589.01 1.3 - Technical Assistance 196.20 1.4 - Other Water Resources Planning and Monitoring Activities 3.076,56 2.0 Acquisition, Restoration and Public Works 369,143.46 2.1 - Land Acquisition 3.807,21 2.2 Water Source Development 3.807,21 2.2.1 Water Resource Development Projects 243.2 2.2.2 Water Supply Development Assistance 3.863.9 2.3. Surface Water Projects 362,472,86 2.4 - Other Cooperative Projects 362,472,86 2.5 - Facilities Construction and Major Renovations 1.521,26 2.6 - Other Acquisition and Restoration Activities 27.749,94 3.1 - Land Maintenance of Lands and Works 272,479,94 3.2 - Works 207,087,56 3.3 - Facilities Construction and Maintenance Activities 4,713,64 3.6 - Fleet Services ⁽ⁿ⁾ 6,944,33 3.7 - Technology & Information Services 10,037,07 3.8 - Fleet Services ⁽ⁿ⁾ 6,344,33 3.7 - Technology & Information Services 10,317,07 4.0 Regulation 24,124,32		FISCAL YEAR 2017 - 2018
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2.6 - Other Acquisition and Restoration Activities 2.7 - Technology & Information Service 3.0 Operation and Maintenance of Lands and Works 3.1 - Land Management 3.2 - Works 2.3.2 - Works 2.3.3 - Facilities 3.1 - Land Management 3.2 - Works 2.6 - Other Operation and Maintenance Activities 3.3 - Facilities 3.4 - Invasive Plant Control 24,234,92 3.5 - Other Operation and Maintenance Activities 4.713,64 3.6 - Fleet Services ⁽²⁾ 6.944,33 3.7 - Technology & Information Services 10,317,07 4.0 Regulation 24,113,37 4.1 - Consumptive Use Permitting and Contractor Licensing 4.3 - Environmental Resource and Surface Water Permitting 9,007,47 4.4 - Other Regulatory and Enforcement Activities 5.1 - Water Resource Education 5.2 - Public Information 5.3 - Public Relations 5.4 - Washington D.C. Representation 5.5 - Other Outreach Activities 5.6 - Technology & Information Service SUBTOTAL - Major Programs (excluding Management and Administration) <td></td> <td>1,342,182</td>		1,342,182
2.7 - Technology & Information Service 1,521,26 3.0 Operation and Maintenance of Lands and Works 272,479,94 3.1 - Land Management 15,081,87 3.2 - Works 207,087,56 3.3 - Facilities 4,100,53 3.4 - Invasive Plant Control 24,234,92 3.5 - Other Operation and Maintenance Activities 4,713,64 3.6 - Fleet Services ⁽²⁾ 6,944,33 3.7 - Technology & Information Services 10,317,07 4.0 Regulation 24,113,37 4.1 - Consumptive Use Permitting and Contractor Licensing 4,35,55,41 4.2 - Water Well Construction Permitting and Contractor Licensing 4,36,44 4.3 - Environmental Resource and Surface Water Permitting 9,007,47 4.4 - Other Regulatory and Enforcement Activities 7,107,04 4.5 - Technology & Information Service 2,643,44 5.0 Outreach 1,096,51 5.1 - Water Resource Education 31,50 5.2 - Public Information 1,065,01 5.3 - Public Relations 5.6 5.4 - Washington D.C. Representation 31,50 5.5 - Other Outreach Activities 5.6 <	· · · ·	0
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3.2 - Works 207,087,56 3.3 - Facilities 4,100,53 3.4 - Invasive Plant Control 24,234,92 3.5 - Other Operation and Maintenance Activities 4,713,64 3.6 - Fleet Services ⁽²⁾ 6,944,33 3.7 - Technology & Information Services 10,317,07 4.0 Regulation 24,113,37 4.1 - Consumptive Use Permitting 5,355,41 4.2 - Water Well Construction Permitting and Contractor Licensing 4.3 - Environmental Resource and Surface Water Permitting 4.3 - Environmental Resource and Surface Water Permitting 9,007,47 4.4 - Other Regulatory and Enforcement Activities 7,107,04 4.5 - Technology & Information Service 2,643,44 5.0 Outreach 1,065,01 5.1 - Water Resource Education 1,065,01 5.2 - Public Information 1,065,01 5.3 - Public Relations 31,50 5.4 - Washington D.C. Representation 31,50 5.5 - Other Outreach Activities 5.6 - Technology & Information Service SUBTOTAL - Major Programs (excluding Management and Administration) 35,530,600 6.1 - Administrative and Operations Support 28,786,11 6.1.1 - Executive Direction 561,72 <td></td> <td>272,479,943</td>		272,479,943
3.3 - Facilities 4,100,53 3.4 - Invasive Plant Control 24,234,92 3.5 - Other Operation and Maintenance Activities 4,713,64 3.6 - Fleet Services ⁽²⁾ 6,944,33 3.7 - Technology & Information Services 10,317,07 4.0 Regulation 24,113,37 4.1 - Consumptive Use Permitting 5,355,41 4.2 - Water Well Construction Permitting and Contractor Licensing 9,007,47 4.3 - Environmental Resource and Surface Water Permitting 9,007,47 4.4 - Other Regulatory and Enforcement Activities 7,107,04 4.5 - Technology & Information Service 2,643,44 5.0 Outreach 1,096,51 5.1 - Water Resource Education 1,065,01 5.3 - Public Information 1,065,01 5.3 - Public Relations 31,50 5.4 - Washington D.C. Representation 31,50 5.5 - Other Outreach Activities 5.6 - Technology & Information Service SUBTOTAL - Major Programs (excluding Management and Administration) 35,530,60 6.1 - Administrative and Operations Support 28,786,11 6.1.1 - Executive Direction 561.7 6.1.2 - General Counsel / Legal 2,702,22 6.1.3 - I		15,081,871
3.4 - Invasive Plant Control 24,234,92 3.5 - Other Operation and Maintenance Activities 4,713,64 3.6 - Fleet Services ⁽²⁾ 6,944,33 3.7 - Technology & Information Services 10,317,07 4.0 Regulation 24,113,37 4.1 - Consumptive Use Permitting 5,355,41 4.2 - Water Well Construction Permitting and Contractor Licensing 9,007,47 4.3 - Environmental Resource and Surface Water Permitting 9,007,47 4.4 - Other Regulatory and Enforcement Activities 7,107,04 4.5 - Technology & Information Service 2,643,44 5.0 Outreach 1,096,51 5.1 - Water Resource Education 1,065,01 5.2 - Public Information 1,065,01 5.3 - Public Relations 31,50 5.4 - Washington D.C. Representation 31,50 5.5 - Other Outreach Activities 5.6 - Technology & Information Service SUBTOTAL - Major Programs (excluding Management and Administration) 35,530,60 6.1 - Administrative and Operations Support 28,786,11 6.1.1 - Executive Direction 561.7 6.1.2 - General Counsel / Legal 2,702,22 6.1.3 - Inspector General 806,4		207,087,564
3.5 - Other Operation and Maintenance Activities 4,713,64 3.6 - Fleet Services ⁽²⁾ 6,944,33 3.7 - Technology & Information Services 10,317,07 4.0 Regulation 24,113,37 4.1 - Consumptive Use Permitting 5,355,41 4.2 - Water Well Construction Permitting and Contractor Licensing 9,007,47 4.3 - Environmental Resource and Surface Water Permitting 9,007,47 4.4 - Other Regulatory and Enforcement Activities 7,107,04 4.5 - Technology & Information Service 2,643,44 5.0 Outreach 1,096,51 5.1 - Water Resource Education 1,065,01 5.3 - Public Information 1,065,01 5.3 - Public Relations 31,50 5.4 - Washington D.C. Representation 31,50 5.5 - Other Outreach Activities 31,50 5.6 - Technology & Information Service 31,50 SUBTOTAL - Major Programs (excluding Management and Administration) 35,530,60 6.1 - Administrative and Operations Support 28,786,11 6.1.2 - General Counsel / Legal 2,702,22 6.1.3 - Inspector General 806,4		4,100,537
3.6 - Fleet Services ⁽²⁾ 6,944,33 3.7 - Technology & Information Services 10,317,07 4.0 Regulation 24,113,37 4.1 - Consumptive Use Permitting 5,355,41 4.2 - Water Well Construction Permitting and Contractor Licensing 9,007,47 4.3 - Environmental Resource and Surface Water Permitting 9,007,47 4.4 - Other Regulatory and Enforcement Activities 7,107,04 4.5 - Technology & Information Service 2,643,44 5.0 Outreach 1,096,51 5.1 - Water Resource Education 1,065,01 5.2 - Public Information 1,065,01 5.3 - Public Relations 31,50 5.4 - Washington D.C. Representation 31,50 5.5 - Other Outreach Activities 31,50 5.6 - Technology & Information Service 31,50 SUBTOTAL - Major Programs (excluding Management and Administration) 35,530,60 6.1 - Administrative and Operations Support 28,786,11 6.1.2 - General Counsel / Legal 2,702,22 6.1.3 - Inspector General 806,4		24,234,923
3.7 - Technology & Information Services10,317,074.0 Regulation24,113,374.1 - Consumptive Use Permitting5,355,414.2 - Water Well Construction Permitting and Contractor Licensing5,355,414.3 - Environmental Resource and Surface Water Permitting9,007,474.4 - Other Regulatory and Enforcement Activities7,107,044.5 - Technology & Information Service2,643,445.0 Outreach1,096,515.1 - Water Resource Education1,065,015.2 - Public Information1,065,015.3 - Public Relations31,505.4 - Washington D.C. Representation31,505.5 - Other Outreach Activities5.65.6 - Technology & Information Service50SUBTOTAL - Major Programs (excluding Management and Administration)35,530,606.1 - Administrative and Operations Support28,786,116.1.1 - Executive Direction561,726.1.2 - General Counsel / Legal2,702,226.1.3 - Inspector General806,4		
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5.3 - Public Relations 31,50 5.4 - Washington D.C. Representation 31,50 5.5 - Other Outreach Activities 5.6 5.6 - Technology & Information Service 50 SUBTOTAL - Major Programs (excluding Management and Administration) 35,530,60 6.1 - Administrative and Operations Support 28,786,11 6.1.1 - Executive Direction 561,74 6.1.2 - General Counsel / Legal 2,702,22 6.1.3 - Inspector General 806,41		
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5.5 - Other Outreach Activities 5.6 - Technology & Information Service SUBTOTAL - Major Programs (excluding Management and Administration) 6.0 District Management and Administration 6.1 - Administrative and Operations Support 28,786,11 6.1.1 - Executive Direction 5.1.2 - General Counsel / Legal 2,702,22 6.1.3 - Inspector General		31,500
5.6 - Technology & Information Service SUBTOTAL - Major Programs (excluding Management and Administration) 6.0 District Management and Administration 6.1 - Administrative and Operations Support 6.1.1 - Executive Direction 6.1.2 - General Counsel / Legal 2.702,22 6.1.3 - Inspector General		0
SUBTOTAL - Major Programs (excluding Management and Administration) 6.0 District Management and Administration 35,530,60 6.1 - Administrative and Operations Support 28,786,11 6.1.1 - Executive Direction 56.1.2 - General Counsel / Legal 2,702,22 6.1.3 - Inspector General		0
6.0 District Management and Administration 35,530,60 6.1 - Administrative and Operations Support 28,786,11 6.1.1 - Executive Direction 561,74 6.1.2 - General Counsel / Legal 2,702,24 6.1.3 - Inspector General 806,4		-
6.1 - Administrative and Operations Support28,786,116.1.1 - Executive Direction561,76.1.2 - General Counsel / Legal2,702,26.1.3 - Inspector General806,4		35,530,605
6.1.1 - Executive Direction 561,70 6.1.2 - General Counsel / Legal 2,702,20 6.1.3 - Inspector General 806,40		28,786,111
6.1.2 - General Counsel / Legal 2,702,24 6.1.3 - Inspector General 806,4		561,759
		2,702,297
6.1.4 - Administrative Support 11,946,2	6.1.3 - Inspector General	806,470
	6.1.4 - Administrative Support	11,946,286
6.1.5 - Fleet Services	6.1.5 - Fleet Services	0
6.1.6 - Procurement / Contract Administration 2,038,10	6.1.6 - Procurement / Contract Administration	2,038,162
6.1.7 - Human Resources 1,387,3	6.1.7 - Human Resources	1,387,378
6.1.8 - Communications 428,74	6.1.8 - Communications	428,740
6.1.9 - Technology & Information Services 8,915,0	6.1.9 - Technology & Information Services	8,915,019
6.3 - Reserves		0
		6,744,494
TOTAL 758,346,87	TOTAL	758,346,875

PROGRAM	Work Force	Amount
1.0 Water Resources Planning and Monitoring		\$55,982,971
Salaries and Benefits	237	24,779,799
Other Personal Services	1	108,614
Contracted Services Operating Expenses		2,349,902 14,660,570
Operating Capital Outlay		112,800
Fixed Capital Outlay		2,000,000
Interagency Expenditures		11,971,286
Debt		0
Reserves		C
2.0 Acquisition, Restoration and Public Works		369,143,463
Salaries and Benefits	122	13,772,321
Other Personal Services Contracted Services	0	() 62 5 42 756
Operating Expenses		63,542,756 4,445,256
Operating Capital Outlay		4,375,599
Fixed Capital Outlay		247,471,334
Interagency Expenditures		5,125,947
Debt		30,410,250
Reserves		0
3.0 Operation and Maintenance of Lands and Works		272,479,943
Salaries and Benefits	759	70,205,993
Other Personal Services	1	96,000
Contracted Services		10,707,541
Operating Expenses Operating Capital Outlay		82,134,941 5,381,295
Fixed Capital Outlay		42,022,136
Interagency Expenditures		676,700
Debt		0
Reserves		61,255,337
4.0 Regulation		24,113,378
Salaries and Benefits	188	18,415,162
Other Personal Services	2	71,161
Contracted Services		421,084
Operating Expenses		5,205,971
Operating Capital Outlay		0
Fixed Capital Outlay		0
Interagency Expenditures Debt		C
Reserves		0
5.0 Outreach		1,096,515
Salaries and Benefits	9	1,023,795
Other Personal Services	0	C
Contracted Services		40,850
Operating Expenses		31,870
Operating Capital Outlay		C
Fixed Capital Outlay		0
Interagency Expenditures Debt		C
Reserves		
6.0 District Management and Administration		35,530,605
Salaries and Benefits	160	17,401,711
Other Personal Services	0	0
Contracted Services		2,896,355
Operating Expenses		13,908,223
Operating Capital Outlay		1,324,316
Fixed Capital Outlay		C
Interagency Expenditures		C
Debt		C
	1 470	759 246 075
ALL PROGRAMS Salaries and Benefits	1,479	758,346,875 145,598,781
Other Personal Services	1,475	275,775
Contracted Services	4	79,958,488
Operating Expenses		120,386,831
Operating Capital Outlay		11,194,010
Fixed Capital Outlay		291,493,470
Interagency Expenditures		17,773,933
Debt		30,410,250