

# **South Florida Water Management District**

**Standard Format Tentative FY2014**

**Budget Submission**

**Pursuant to Section 373.536, Florida Statutes**

**August 1, 2013**



## **South Florida Water Management District**

3301 Gun Club Road  
West Palm Beach, FL 33406  
(561) 686-8800  
(800) 432-2045 (FL Only)

Ernest Barnett, Interim Executive Director  
Lennart Lindahl, Assistant Executive Director  
Douglas Bergstrom, Administrative Services Director



# SOUTH FLORIDA WATER MANAGEMENT DISTRICT

August 1, 2013

The Honorable Rick Scott  
The Capitol  
Tallahassee, Florida 32399-0001

Dear Governor Scott:

**Subject: South Florida Water Management District  
Tentative Budget Submission for Fiscal Year 2013-2014**

The South Florida Water Management District (District) respectfully submits the Standard Format Tentative Budget Submission for the Fiscal Year (FY) 2013-2014.

The enclosed tentative FY2013-2014 budget of \$619.5 million allows the District to direct its fiscal resources, including accumulated reserves, toward its core mission of balancing and improving flood control, water supply, water quality and natural systems. Without raising taxes, this budget supports the agency's mission-critical functions and statutory obligations, including:

- Providing flood control and hurricane response (including sufficient emergency and capital reserves);
- Improving water quality and restoring the Everglades;
- Meeting ongoing water supply and water resource development needs;
- Streamlining regulatory programs; and
- Meeting ongoing debt service payments, with no new additional debt proposed.

The District's Governing Board continues its commitment to maintain lower taxes for a third consecutive year, helping to reduce the tax burden for South Florida property owners by proposing "rolled-back" millage rates. This year's estimated rolled-back millage rates are designed to generate the same level of ad valorem tax revenues as the prior year, exclusive of new construction revenue that will be committed to the Governor's Restoration Strategies effort to improve water quality in the Everglades. Additional revenues to the District include state appropriations, balances, fees, agricultural privilege taxes and other sources.

### **Continued Streamlining and Operating Efficiencies**

By limiting operating costs, administrative overhead and non-mission-critical activities, the District is again able to ensure that every taxpayer dollar goes directly to support mission-critical functions.

With the fiscal goal of balancing recurring expenses to recurring revenues and directing accumulated reserves to water resource priorities, the District continues to evaluate all operational and administrative areas for further potential functional reductions.

### **Highlights of the FY2013-2014 Budget**

The District's tentative budget continues to meet South Florida's vital flood protection, water supply and environmental restoration needs. Including \$67 million in Save Our Everglades funding from the Florida Legislature, the tentative budget dedicates 78% of agency revenues to enhance flood control operations and continue restoration progress. Key expenditures for FY2013-2014 include:

- \$50 million for continued capital refurbishment of the regional flood control network of 4,769 miles of canals and levees and more than 600 water control structures
- Implementing the next phases of the Governor's \$880 million plan to improve the quality of water flowing into America's Everglades
  - \$72.4 million to enhance and expand water treatment facilities and construct more than 100,000 acre-feet of storage (A-1 and L-8 Flow Equalization Basins).
  - \$17.5 million to increase capacity at Stormwater Treatment Area 1-West.
  - \$2.4 million to construct additional conveyance features (S-5AS, G-541, and G-716).
  - \$9.3 million for implementing the science plan to ensure continued research and monitoring to optimize STA performance; modeling for regional operations for the new STAs and FEBs; and additional source controls.
- \$9.4 million toward the District's Dispersed Water Management program.
- \$7.3 million to implement water quality treatment and storage projects in the Caloosahatchee watershed.

### **Utilizing Reserves to Fund Water Resource Priorities**

In accordance with the five-year spend-down plan established by the District's Governing Board last year, the FY2013-2014 tentative budget includes \$197.7 million from accumulated reserves and SOETF funds, primarily to implement critical water resource projects. In total, the spend-down plan will invest \$367.3 million in fund balances to further improve water storage and water quality in the northern and

The Honorable Rick Scott  
August 1, 2013  
Page 3

southern Everglades, Lake Okeechobee and the St. Lucie and Caloosahatchee watersheds. Sufficient reserves will continue to be maintained to address hurricane or unanticipated flood control infrastructure emergencies.

The District's tentative FY2013-2014 budget and fiscal direction were presented publicly at its June and July Governing Board meetings. Statutory public hearings are scheduled for 5:15 p.m. on September 12, 2013 (to adopt tentative millage rates and budget) and September 24, 2013 (to adopt final millage rates and budget). The citizens of South Florida are invited and encouraged to attend these public forums. The tentative budget is also available on the District's website at [www.sfwmd.gov](http://www.sfwmd.gov).

The District remains committed to fiscal efficiency and will continue to work closely with the Governor's Office, the Florida Legislature and the Florida Department of Environmental Protection to ensure that citizen tax dollars are prudently budgeted and invested to meet the water resource needs of South Florida.

Sincerely,



Ernie Barnett,  
Interim Executive Director  
South Florida Water Management District

Enclosure

Pursuant to Section 373.536(6)(a) F.S., the SFWMD's Fiscal Year 2013-2014 tentative budget has been emailed to the following individuals.

**Office of Senate President**

President, Don Gaetz - [gaetz.don.web@flsenate.gov](mailto:gaetz.don.web@flsenate.gov)

**Senate Committee on Appropriations**

Senator Joe Negron (R) Chair - [negron.joe.web@flsenate.gov](mailto:negron.joe.web@flsenate.gov)

Senator Lizbeth Benacquisto (R) Vice Chair - [benacquisto.lizbeth.web@flsenate.gov](mailto:benacquisto.lizbeth.web@flsenate.gov)

Staff Director, Mike Hansen – [hansen.mike.web@flsenate.gov](mailto:hansen.mike.web@flsenate.gov)

**Senate Appropriations Subcommittee on General Government**

Senator Alan Hays (R) Chair - [hays.alan.web@flsenate.gov](mailto:hays.alan.web@flsenate.gov)

Senator Geraldine F. "Geri" Thompson (D) Vice Chair - [thompson.geraldine.web@flsenate.gov](mailto:thompson.geraldine.web@flsenate.gov)

Staff Director, Jamie DeLoach - [Jamie.Deloach@LASPBS.STATE.FL.US](mailto:Jamie.Deloach@LASPBS.STATE.FL.US)

**Senate Committee on Environmental Preservation and Conservation**

Senator Charles S. "Charlie" Dean, Sr. (R) Chair - [dean.charles.web@flsenate.gov](mailto:dean.charles.web@flsenate.gov)

Senator Joseph Abruzzo (D) Vice Chair - [abruzzo.joseph.web@flsenate.gov](mailto:abruzzo.joseph.web@flsenate.gov)

Staff Director, Pepper Uchino – [uchino.pepper.web@flsenate.gov](mailto:uchino.pepper.web@flsenate.gov)

**Florida House of Representatives**

Speaker, Will W. Weatherford – [will.weatherford@myfloridahouse.gov](mailto:will.weatherford@myfloridahouse.gov)

**House Appropriations Committee**

Representative Seth McKeel [R] Chair - [seth.mckeel@myfloridahouse.gov](mailto:seth.mckeel@myfloridahouse.gov)

Representative Steve Crisafulli [R] Vice Chair - [steve.crisafulli@myfloridahouse.gov](mailto:steve.crisafulli@myfloridahouse.gov)

Staff Director, JoAnne Leznoff – [joanne.leznoff@myfloridahouse.gov](mailto:joanne.leznoff@myfloridahouse.gov)

**House Agriculture & Natural Resources Appropriations Subcommittee**

Representative Ben Albritton [R] Chair – [ben.albritton@myfloridahouse.gov](mailto:ben.albritton@myfloridahouse.gov)

Representative Douglas Vaughn "Doug" Broxson [R] Vice Chair – [doug.broxson@myfloridahouse.gov](mailto:doug.broxson@myfloridahouse.gov)

Budget Chief, Staff Director Stephanie Massengale - [stephanie.massengale@myfloridahouse.gov](mailto:stephanie.massengale@myfloridahouse.gov)

**House State Affairs Committee**

Representative Steve Crisafulli [R] Chair – [steve.crisafulli@myfloridahouse.gov](mailto:steve.crisafulli@myfloridahouse.gov)

Representative James W. "J.W." Grant [R] Vice Chair – [james.grant@myfloridahouse.gov](mailto:james.grant@myfloridahouse.gov)

Staff Director, Karen Camechis – [karen.camechis@myfloridahouse.gov](mailto:karen.camechis@myfloridahouse.gov)

**Agriculture & Natural Resources Subcommittee**

Representative Matthew H. "Matt" Caldwell [R] Chair – [matthew.caldwell@myfloridahouse.gov](mailto:matthew.caldwell@myfloridahouse.gov)

Representative Tom Goodson [R] Vice Chair – [tom.goodson@myfloridahouse.gov](mailto:tom.goodson@myfloridahouse.gov)

Staff: Adam Blalock, Policy Chief - [Adam.Blalock@myfloridahouse.gov](mailto:Adam.Blalock@myfloridahouse.gov)

**Joint Legislative Budget Commission**

Representative Seth McKeel [R] Alternating Chair - [seth.mckeel@myfloridahouse.gov](mailto:seth.mckeel@myfloridahouse.gov)

Senator Joe Negron [R] Alternating Chair - [negron.joe.web@flsenate.gov](mailto:negron.joe.web@flsenate.gov)

Senator Andy Gardiner [R] - [gardiner.andy.web@flsenate.gov](mailto:gardiner.andy.web@flsenate.gov)

Senator Joe Gibbons [D] [joe.gibbons@myfloridahouse.gov](mailto:joe.gibbons@myfloridahouse.gov)

Representative James "J.W." Grant [R] [james.grant@myfloridahouse.gov](mailto:james.grant@myfloridahouse.gov)

Senator Alan Hays [R] [hays.alan.web@flsenate.gov](mailto:hays.alan.web@flsenate.gov)

Representative Ed Hooper [R] [ed.hooper@myfloridahouse.gov](mailto:ed.hooper@myfloridahouse.gov)

Representative Matt Hudson [R] [matt.hudson@myfloridahouse.gov](mailto:matt.hudson@myfloridahouse.gov)

Senator Gwen Margolis [D] [margolis.gwen.web@flsenate.gov](mailto:margolis.gwen.web@flsenate.gov)

Representative Charles McBurney [R] [charles.mcburney@myfloridahouse.gov](mailto:charles.mcburney@myfloridahouse.gov)

Representative Mark Pafford [D] [mark.pafford@myfloridahouse.gov](mailto:mark.pafford@myfloridahouse.gov)

Senator Garrett Richter [R] [richter.garrett.web@flsenate.gov](mailto:richter.garrett.web@flsenate.gov)  
Senator Christopher L. Smith [D] [smith.chris.web@flsenate.gov](mailto:smith.chris.web@flsenate.gov)  
Senator John Thrasher [R] [thrasher.john.web@flsenate.gov](mailto:thrasher.john.web@flsenate.gov)

**Department of Environmental Protection**

Herschel Vinyard – [Herschel.vinyard@dep.state.fl.us](mailto:Herschel.vinyard@dep.state.fl.us)  
Greg Munson - [greg.munson@dep.state.fl.us](mailto:greg.munson@dep.state.fl.us)  
Lennie Zeiler - [Lennie.Zeiler@dep.state.fl.us](mailto:Lennie.Zeiler@dep.state.fl.us)

**Executive Office of the Governor-Office of Policy & Budget**

Noah Valenstein – [noah.valenstein@LASPBS.STATE.FL.US](mailto:noah.valenstein@LASPBS.STATE.FL.US)  
Ralph Perkins – [Ralph.perkins@LASPBS.STATE.FL.US](mailto:Ralph.perkins@LASPBS.STATE.FL.US)  
Michael Atchley – [Michael.Atchley@laspbs.state.fl.us](mailto:Michael.Atchley@laspbs.state.fl.us)

# TABLE OF CONTENTS

I.	FORWARD.....	1
II.	INTRODUCTION TO THE DISTRICT .....	2
	A. History of Water Management Districts in Florida.....	2
	B. Overview of the District.....	2
	C. Mission and Guiding Principles of the District.....	10
	D. Development of the District Budget.....	10
	E. Budget Guidelines.....	10
	F. Budget Development Calendar and Milestones.....	12
III.	BUDGET HIGHLIGHTS .....	13
	A. Current Year Accomplishments .....	13
	B. Major Budget Objectives and Priorities.....	26
	C. Adequacy of Fiscal Resources .....	27
	D. Budget Summary.....	32
	1. Overview.....	32
	2. Source of Funds Three-Year Comparison .....	38
	3. Major Source of funds Variances.....	40
	4. Source of Fund by Program .....	41
	5. Proposed Millage Rates .....	44
	6. Three-Year Use of Funds by Program.....	46
	7. Major Use of Funds Variances.....	48
IV.	PROGRAM AND ACTIVITY ALLOCATIONS .....	49
	A. Program and Activity Definitions, Descriptions, and Budget.....	49
	B. District Specific Programs .....	133
	C. Program by Area of Responsibility.....	138
V.	SUMMARY OF STAFFING LEVELS.....	142
VI.	PERFORMANCE MEASURES.....	143
VII.	BASIN BUDGET.....	149
VIII.	APPENDICES.....	152
	A. Terms .....	152
	B. Acronyms .....	164
	C. Project Worksheets.....	166
	D. Related Reports .....	167
	E. Outstanding Debt.....	169
	F. Alternative Water Supply Funding – Water Protection and sustainability Programs .....	170
	G. Consistency Issues Fiscal Year 2012-2013 .....	171

## I. FOREWORD

To ensure the fiscal accountability of the Water Management Districts, section 373.536, Florida Statutes, authorizes the Executive Office of the Governor (EOG) to approve or disapprove Water Management District budgets, in whole or in part. Section 373.536 also directs the Water Management Districts to submit a tentative budget by August 1 in a standard format prescribed by the EOG. The content and format of this report were developed collaboratively by the staffs of the Governor's Office, Senate, House of Representatives, Department of Environmental Protection and all five Water Management Districts. It utilizes the statutory programs to standardize the accounting between districts. This report has been prepared to satisfy the requirements of section 373.536, Florida Statutes.

In compliance with statutory requirements, the District submitted, by July 15, a tentative budget for governing board consideration. The District now submits this August 1 tentative budget for review by the Governor, the President of the Senate, the Speaker of the House of Representatives, the Legislative Budget Commission, the Secretary of the Department of Environmental Protection, and the governing body of each county in which the District has jurisdiction or derives any funds for the operations of the District.

The Fiscal Year (FY) 2013-2014 tentative budget is scheduled for two public hearings before final adoption. The first hearing will take place on September 12, 2013, and the final budget adoption hearing will take place on September 24, 2013. Because this August 1 submission is a tentative budget, readers are advised to obtain a copy of the District's final budget when it becomes available after September 24, 2013 via the district's website [www.sfwmd.gov](http://www.sfwmd.gov).

## II. INTRODUCTION TO THE DISTRICT

### A. History of Water Management Districts in Florida

Due to extreme drought and shifting public focus on resource protection and conservation, legislators passed four major laws in 1972; the Environmental Land and Water Management Act, the Comprehensive Planning Act, the Land Conservation Act, and the Water Resources Act. Collectively, these policy initiatives reflect the philosophy that land use, growth management, and water management should be joined.

Florida's institutional arrangement for water management is unique in the United States and beyond. The 1972 Water Resources Act (WRA) granted Florida's five Water Management Districts broad authority and responsibility. Two of the five Districts existed prior to the passage of the WRA (South Florida and Southwest Florida) primarily as flood control agencies. However, today the responsibilities of all five Districts encompass four broad categories: water supply (including water allocation and conservation), water quality, flood protection, and natural systems management.

Regional Water Management Districts, established by the Legislature and recognized in the State Constitution, are set up largely on hydrologic boundaries. Water Management Districts are funded by ad valorem taxes normally reserved for local governments using taxing authority which emanates from a constitutional amendment passed by Floridians in 1976. The Water Management Districts are governed regionally by boards appointed by the Governor and confirmed by the Senate. There is also oversight at the State level by the Department of Environmental Protection.

Florida water law embodied largely in Chapter 373 of the F.S., combines aspects of Western (prior appropriation) and Eastern (riparian) water laws. In Florida, water is a resource of the State, owned by no one individual, with the use of water overseen by the Water Management Districts acting in the public interest. The original law recognized the importance of balancing human needs for water with those of Florida's natural systems. This took the form of requiring the establishment of minimum flows and levels for lakes, streams, aquifers, and other water bodies; and restrictions on long-distance water transfers.

Each of Florida's Water Management Districts has a history that cannot be completely detailed here. Together, these unique organizations work with state and local government to ensure the availability of water supplies for all reasonable and beneficial uses; protect natural systems in Florida through land acquisition, management, and ecosystem restoration; promote flood protection; and address water quality issues. The reader should review the Web sites and contact officials at each district for further details.

### B. Overview of the District

#### *History*

South Florida's subtropical extremes of hurricane, flood, and drought, combined with efforts to populate this "*new frontier*," led the U.S. Congress to adopt legislation creating the Central and Southern Florida Flood Control Project (C&SF) in 1948, the largest civil works project in the country at the time.

The C&SF project's primary goal was to serve the needs of the region's growing agricultural and urban populations and to protect and manage water resources. The United States Army Corps of Engineers (USACE) would, over the following decades, design and build a vast network of levees, canals and other improved waterways, and water control structures designed to help manage the

often unpredictable weather extremes of the region. Construction began the next year in 1949 and continued for more than 20 years.

In 1949, the Florida Legislature created the Central and Southern Florida Flood Control District (FCD) to act as the local sponsor for this federal project by operating and maintaining the water control network system.

Throughout its history, the agency evolved to meet Governor and Legislative direction. As mentioned previously, the Florida Water Resources Act of 1972 greatly expanded the responsibilities of the existing FCD. This included a greater emphasis on water quality and environmental protection initiatives. The FCD was renamed the South Florida Water Management District in 1976, and new boundaries were drawn to encompass the region's primary watersheds.

Today, the District is a multi-faceted agency responsible for core water resource related issues: from providing flood protection and water supply to improve water quality and managing natural systems.

***Boundaries***

The SFWMD covers a total area of 17,930 square miles, spanning from Orlando to Key West. Approximately 7.9 million people live within the District's boundaries, which encompass all or part\* of the 16 counties listed below:

Broward	Charlotte*	Collier	Glades
Hendry	Highlands*	Lee	Martin
Miami-Dade	Monroe	Orange*	Osceola*
Okeechobee*	Palm Beach	Polk*	St. Lucie

There are two primary basins contained within the District's boundaries, the **Okeechobee Basin** and the **Big Cypress Basin**. The Okeechobee Basin is based on the sprawling Kissimmee-Okeechobee-Everglades ecosystem, which stretches from Central Florida's Chain of Lakes to Lake Okeechobee and south to the Florida Keys. It includes the 700,000 acres within the Everglades Agricultural Area, the heavily developed southeast coast and Everglades National Park.

The Big Cypress Basin includes all of Collier and part of Monroe counties, including the Big Cypress National Preserve and the 10,000 Islands. The Big Cypress Basin primarily provides flood control and stormwater management to the citizens of Collier County and works in cooperation with Collier County and other local governments on water resource, water resource development, and alternative water supply issues.

***General Responsibilities***

The District is a multi-faceted agency tasked with providing flood control at the core of its mission; however, its responsibilities have increased greatly since being created by the State legislature in 1949. The District operates and maintains the Central and Southern Florida Flood Control Project, develops and implements water supply plans, conducts ecosystem research and monitoring, regulates water use, manages land acquisition, and implements water quality improvement and ecosystem restoration plans.

To meet these core mission responsibilities, the District's proposed staffing for FY14 tentative budget is 1,588 regular Full-time Equivalent positions and 20 Other Personal Services. This number reflects a reduction of 32 funded positions from the current year workforce. The District staff is located at facilities across the District's 16-county jurisdiction to offer the public more direct

and responsive access to permitting and other agency functions. These facilities include eight field stations located in Kissimmee, Okeechobee, Clewiston, West Palm Beach, Fort Lauderdale, Miami, Homestead, and Naples and four service centers located in Fort Myers, Okeechobee, Orlando, and Naples (BCB). The District's central headquarters are located in West Palm Beach.

***The following is a discussion of the District's major responsibilities:***

***Operations & Maintenance***

The District's Operations and Maintenance consists of activities to effectively and efficiently manage the primary canals and associated structures in south Florida. Operation and Maintenance Program activities include the C&SF Project, as well as the Big Cypress Basin, as authorized by Chapter 373 F.S. and the USACE. Activities include the operation and maintenance system which currently includes 667 water control structures and 722 smaller project culverts, management of 67 pump stations which send water south and through waterways eastward and westward to both coasts, and oversight of approximately 4,769 miles of canals and levees.

***Regulatory Responsibilities***

The District has a number of regulatory programs designed to manage and protect the region's water resources, including wetlands, rivers, lakes, estuaries, and groundwater supplies. Under the State's 1993 environmental streamlining legislation, land alteration activities or works affecting water resources are regulated under one type of permit - the Environmental Resource Permit.

Pursuant to statutory direction, the Water Management Districts and the Florida Department of Environmental Protection (FDEP) have developed uniform wetland delineation, mitigation banking, and environmental resource permitting criteria.

The FDEP is leading a statewide effort (referred to as SWERP) to improve consistency in the procedural and administrative aspects of the ERP rules throughout the five Water Management Districts and FDEP. The goals of the SWERP effort include making the ERP rules more consistent, particularly for those applicants that work in more than one Water Management District; treating applicants equitably statewide; streamlining the process and making the regulatory process less burdensome on applicants.

The Consumptive Use Consistency (CUPcon) effort was established by the Florida Department of Environmental Protection (FDEP). While CUP rules in each Water Management District are based on the same statute, they have developed differently over time. This resulted in confusion for some applicants and became problematic at the borders between the Water Management Districts. FDEP assembled representatives from each of the five Water Management Districts to address this situation. The goals of CUPcon include making the program less confusing for applicants, particularly those who work in more than one district, treating applicants equitably statewide, providing for consistent protection of the environment, streamlining the process and incentivizing behavior that protects water resources, including conservation. All five Water Management Districts are currently in the rulemaking process to modify their rules and forms to help achieve these goals.

The District regulates residential and commercial developments, while the FDEP oversees other projects. With regard to the water quality component of watershed protection and restoration efforts, the District is mandated to implement regulatory nutrient source control programs. The District also is responsible for regulating consumptive uses of water.

Types of activities regulated by the District include:

- ✓ *Projects with impacts on wetlands or other surface waters (dredge and fill);*

- ✓ *Surface Water Improvement and Management (SWIM) “Works of the District”;*
- ✓ *Use of District lands, canals or levee rights-of-way;*
- ✓ *Taking water from lakes, canals, rivers, streams or aquifers;*
- ✓ *Drainage system construction or operation;*
- ✓ *Discharge of nutrients in stormwater runoff; and*
- ✓ *Well construction*

### **Water Resource System**

The **Kissimmee Basin** encompasses more than two dozen lakes in the **Kissimmee Chain of Lakes**, their tributary streams and associated marshes, and the **Kissimmee River** and floodplain. The basin, which defines the northern-most region of the District, forms the headwaters of Lake Okeechobee and the Everglades. Major initiatives in the Kissimmee Basin are: the **Kissimmee River Restoration Project** which includes **Construction Projects**, the **Kissimmee River Restoration Evaluation Program**, the **Kissimmee Basin Modeling and Operations Study**, and the **Kissimmee Chain of Lakes and Kissimmee Upper Basin Monitoring and Assessment Project**. Other programs and activities are associated with these projects, including ecosystem restoration, evaluation of restoration efforts, aquatic plant management, land management, water quality improvement, and water supply planning. The 56-mile channelized (C-38) Kissimmee River connects Lake Kissimmee and Lake Okeechobee.

**Lake Okeechobee** spans 730 square miles and is the largest lake in the southeastern United States. Lake Okeechobee and its wetlands are at the center of the Greater Everglades Watershed, which stretches from the Headwaters of the Kissimmee River, through the Everglades and into Florida Bay. Lake Okeechobee restoration efforts are under way pursuant to the Lake Okeechobee Protection Act; the subsequent Lake Okeechobee Protection Program to restore the lake and its watershed; and the Northern Everglades and Estuaries Protection Program, under which the Lake Okeechobee Protection Act was expanded to restore and preserve the entire Lake Okeechobee watershed, including the Caloosahatchee and St. Lucie estuaries.

The **Caloosahatchee River and Estuary** extends 70 miles, from Lake Okeechobee west to San Carlos Bay on Florida’s southwest coast. Programs to improve the estuarine habitat, water quality and water supply include the Caloosahatchee River Watershed Management Plan, minimum flows and levels, the Northern Everglades and Estuaries Protection Program, and implementation of the Comprehensive Everglades Restoration Plan, as well as local Best Management Practices and stormwater retrofit projects.

The **Lower Charlotte Harbor** covers more than 2,230 square miles in the lower west coast region of Florida, including the Cape Coral and Fort Myers metropolitan areas. Goals for restoring, protecting and managing the surface water resources of the watershed are outlined in the Lower Charlotte Harbor Watershed Surface Water Improvement and Management (SWIM) Plan.

The **Estero Bay Watershed** includes central and southern Lee County, and parts of northern Collier and western Hendry counties. The Estero Bay Watershed Assessment contains proposed management practices to improve water quality and to improve the timing and volume of freshwater inputs.

The **Indian River Lagoon** is a series of three distinct, but inter-connected, estuarine systems, which extend 156 miles from Ponce Inlet to Jupiter Inlet on Florida's east coast. The District and the St. Johns River Water Management District share responsibility for restoring and protecting this lagoon. Components of the Indian River Lagoon – South restoration project will benefit the

quantity, quality, and timing and flows of water for the Indian River Lagoon and the St. Lucie River and Estuary.

The **St. Lucie River and Estuary** includes the North Fork and South Fork of the St. Lucie River. The South Fork of the St. Lucie River connects with the 152-mile Okeechobee Waterway. Programs and initiatives to improve the timing, distribution, quality, and volume of freshwater entering the estuary include the Indian River Lagoon – South restoration project and the Northern Everglades and Estuaries Protection Program, as well as local BMPs and stormwater retrofit projects.

The 240-square mile **Loxahatchee River Watershed** covers parts of Palm Beach and Martin Counties and includes the communities of Hobe Sound, Tequesta, Jupiter, Jupiter Island, Jupiter Inlet Colony, Jupiter Farms, Juno Beach, and Palm Beach Gardens. To improve and protect the Loxahatchee River and Estuary, the District is implementing plans and initiatives in partnership with other agencies and organizations, including the FDEP, the Loxahatchee River Management Coordinating Council, and Loxahatchee River District. These include the Loxahatchee River Initiative, the Loxahatchee River National Wild and Scenic River Management Plan, the 2002 Technical Documentation to Support Development of Minimum Flows and Levels for the Northwest Fork of the Loxahatchee River, the 2010 Loxahatchee River Science Plan, and the 2006 Restoration Plan for the Northwest Fork of the Loxahatchee River and its 2011 addendum.

The **Lake Worth Lagoon** watershed covers more than 450 square miles that contribute flows to Lake Worth and South Lake Worth in Palm Beach County. Goals for restoring and managing the watershed are found in the Lake Worth Lagoon SWIM Plan and the Lake Worth Lagoon Initiative.

Within the historical **Everglades**, three **Water Conservation Areas** (WCAs) and the Everglades National Park preserve about half of the original Everglades, which covered nearly 11,000 square miles of south Florida. The WCAs are located in the western portions of Palm Beach, Broward and Miami-Dade Counties and encompass 1,337 square miles. Everglades restoration programs and projects include: Research projects; implementation of the Comprehensive Everglades Restoration Plan (CERP); the C-51 Reservoir Study; RECOVER (Restoration Coordination and Verification); the Long-Term Plan for Achieving Water Quality Goals, Northern Everglades and Estuaries Protection Program; water quality improvements in the Stormwater Treatment Areas; and water supply planning.

**Biscayne Bay** is a subtropical estuary that includes 428 square miles of marine ecosystem and 938 square miles of watershed along the coast of Miami-Dade and northeastern Monroe counties. Programs to restore and preserve Biscayne Bay include the Biscayne Bay Coastal Wetlands Project and implementation of the Comprehensive Everglades Restoration Plan.

**Florida Bay and Estuary** comprise a shallow inner-shelf lagoon between the southern tip of the Florida mainland and the Florida Keys where fresh water from the Everglades mixes with the salty waters from the Gulf of Mexico to form an estuary. There are nearly 1,000 square miles of interconnected basins and 200 mangrove islands in the bay and estuary. Through implementation of the Comprehensive Everglades Restoration Plan, the District is focused on changing freshwater flow and improving the water quality and ecology of Florida Bay.

The **Big Cypress Basin** includes the natural lands of the Corkscrew Swamp and Sanctuary, the Big Cypress National Preserve, the Florida Panther National Wildlife Refuge, the Fakahatchee Strand, the Corkscrew Regional Ecosystem Watershed, and the 10,000 Islands. Programs include the Big Cypress Basin Watershed Management Plan, stormwater projects, and other capital improvements projects to store additional water, recharge groundwater, and improve water quality in Naples Bay.

## ***Comprehensive Everglades Restoration Plan (CERP)***

The Comprehensive Everglades Restoration Plan provides a framework and guide to restore, protect, and preserve the water resources of central and southern Florida, including the Everglades. It covers 16 counties over an 18,000 square mile area and centers on an update of the C&SF Project. The goal of CERP is to capture fresh water that now flows unused to the ocean and the gulf and redirect it to areas that need it most. Most of the water will be devoted to environmental restoration; the remaining water will benefit cities and farmers by enhancing water supplies for the south Florida economy.

For fifty years, the C&SF Project has performed its designed function well, but it has had unintended adverse effects on the unique and diverse South Florida ecosystem. Improvements through structural and operational modifications to the C&SF Project will improve the quality, quantity, timing and distribution of water deliveries for the environment; improve protection of the aquifer; improve the integrity, capability, and conservation of urban and agricultural water supplies; and improve other water-related purposes.

The Water Resources Development Acts in 1992 and 1996 provided the USACE with the authority to re-evaluate the performance and impacts of the C&SF Project and to recommend improvements and/or modifications to the project in order to restore the south Florida ecosystem and to provide for other water resource needs. The resulting plan was designed to capture, store and redistribute fresh water previously lost to tide and to regulate the quality, quantity, timing, and distribution of water flows.

The CERP was approved by Congress as a framework for Everglades restoration under Title VI, Section 601 of the Water Resources Development Act of 2000. The CERP includes more than 60 major components, and will vastly increase storage and water supply for the environment, as well as for urban and agricultural needs, while maintaining the current levels of service for flood control provided by the C&SF Project. In WRDA-2007, Congress authorized three CERP Projects for construction – Indian River Lagoon South – Phase 1, Site 1 Impoundment (Fran Reich Preserve), and Picayune Strand Restoration.

Section 373.1501, F.S., provides a legislative finding that the CERP is important for restoring the Everglades ecosystem and for sustaining the environment, economy, and social well-being of south Florida. Furthermore, this section ensures that all project components are consistent with the balanced policies and purposes of Chapter 373, F.S., and specifically Section 373.026, F.S. In Section 373.026 (8) (b), F.S., the FDEP is directed to collaborate with the District and to approve each project component with or without amendments within a specified time frame. CERP components will be implemented through the implementation execution of multiple projects. It will take more than 35 years to construct and will be cost-shared equally among the federal government and local sponsors, of which the District is the major local sponsor.

## ***Northern Everglades Initiative***

In 2007, the Florida Legislature substantially expanded the Lake Okeechobee Protection Act to the Northern Everglades and Estuaries Protection Program (NEEPP) (Section 373.4595, F.S., 2007). Consequently, the Lake Okeechobee and Estuary Recovery (LOER) Plan, announced in October 2005, was migrated into this program. The NEEPP requires the coordinating agencies, SFWMD, FDEP, and Florida Department of Agriculture and Consumer Services, to develop Watershed Protection Plans for the Lake Okeechobee, St. Lucie, and Caloosahatchee watersheds. The purpose of the Protection Plans is to identify and implement programs and projects necessary to achieve water quality and quantity objectives for the watersheds. Water quality objectives are based on Total Maximum Daily Loads (TMDLs) established by the FDEP, while storage targets are

aimed at achieving appropriate water levels in Lake Okeechobee and salinities within the estuaries. The legislation also requires updates to the Protection Plans every three years. The coordinating agencies last updated the Lake Okeechobee Protection Plan in 2011 and are currently developing the 2014 Update, while both the St. Lucie and the Caloosahatchee River Watershed Protection Plans were updated in 2012.

The NEEPP also modifies provisions related to the Save Our Everglades Trust Fund (SOETF), allowing use of SOETF funds for projects identified in the Protection Plans. The District is required to match funds appropriated by the State for the SOETF and distributed to the District through FY20.

### ***District Everglades***

The Everglades Construction Project was the first major step in Everglades Restoration and a requirement of the Everglades Forever Act (EFA), passed by the Florida Legislature in 1994. The Everglades Construction Project is one of the largest environmental restoration public works projects in the nation. The cost associated with implementing the 1994 Everglades Construction Project is shared among the District, state and federal governments. The major funding sources identified in the EFA were Ad Valorem property taxes (up to 1/10 mill), agricultural privilege taxes, state land funds, federal funds, Alligator Alley toll revenues, and other environmental mitigation funds.

The EFA directed the District to implement a regulatory source control program requiring land owners to reduce phosphorus in their stormwater runoff prior to discharge into downstream regional treatment projects. The District was also required to acquire land, then design, permit, and construct a series of Stormwater Treatment Areas (STAs) to reduce phosphorus levels from stormwater runoff and other sources before it enters the Everglades Protection Area (EPA). The STAs, which originally consisted of six large constructed wetlands totaling over 40,000 acres, are the cornerstone of the Everglades Construction Project.

The Everglades Construction Project STAs were expanded by approximately 5,000 acres in FY07 and construction of an additional 11,500 acres of treatment area was completed in 2012. The latest expansion brought the STAs to a total of approximately 57,000 acres of effective treatment area.

Despite the success of the STAs and source control measures in removing phosphorus from stormwater, the existing STAs in combination with Best Management Practices have not achieved compliance with the Everglades numeric criterion. To address this issue, the District, the Florida Department of Environmental Protection, and the United States Environmental Protection Agency engaged in technical discussions starting in 2010. The primary objectives were to establish a Water Quality Based Effluent Limit (WQBEL) that would achieve compliance with the State of Florida's numeric phosphorus criterion in the EPA and to identify a suite of additional water quality projects to work in conjunction with the existing STAs to meet the WQBEL.

In 2012, a suite of projects were identified that would achieve the WQBEL. National Pollution Discharge Elimination System (NPDES) permits and consent orders were issued in September 2012. The suite of projects described in the Districts "Restoration Strategies Regional Water Quality Plan" (known as "Restoration Strategies") dated April 27, 2012 was incorporated into the Everglades Forever Act during the 2013 legislative session. The water quality projects have been divided into three flow paths - Eastern, Central, and Western. The identified projects primarily consist of Flow Equalization Basins (FEBs), STA expansions, and associated infrastructure and conveyance improvements.

The primary purpose of FEBs is to attenuate peak stormwater flows prior to delivery to STAs and provide dry season benefits, while the primary purpose of STAs is to expand the biological processes that reduce phosphorus concentrations in order to achieve the WQBEL. The components listed below are planning level estimates of the project features required in each flow path to meet the water quality standards for the Everglades:

- The Eastern Flow Path contains STA-1E and STA-1W. The additional water quality projects for this flow path include an FEB in the S-5A Basin with approximately 45,000 acre-feet (ac-ft.) of storage and an STA expansion of approximately 6,500 acres (5,900 acres of effective treatment area) that will operate in conjunction with STA-1W.
- The Central Flow Path contains STA-2, Compartment B and STA-3/4. The additional project is an FEB with approximately 60,000 ac-ft. of storage that will attenuate peak flows to STA-3/4, and STA-2 and Compartment B.
- The Western Flow Path contains STA-5, Compartment C and STA-6. An FEB with approximately 11,000 ac-ft. of storage and approximately 800 acres of effective treatment area (via internal earthwork) within STA-5 are being added to the Western Flow Path.

### ***Other District Programs***

The District's responsibilities extend far beyond regulatory programs, Everglades restoration, water supply plan implementation, and flood control operations.

Partnership and coordination with other levels of government and other agencies help to support water resource development projects, development of alternative water supplies, water conservation, reuse, and stormwater management goals.

Research, data collection, and analysis help ensure District projects and programs are effective and efficient. Emergency operations and management is a cornerstone of District operations, especially during the hurricane season or in times of drought. The District is also a leader in melaleuca, aquatic weed, and other exotic pest plant control.

### ***Governing Board***

The District's Governing Board sets policy and direction for the entire agency. The Governing Board is composed of nine members appointed from specific geographic areas within the District. The members are appointed by the Governor and confirmed by the Florida Senate. Appointments are made on a staggered basis as vacancies occur. Board members serve without salary for a typical term of four years. The Governing Board elects its own officers, including a chairman and vice-chairman.

The 1972 legislature creating Water Management Districts established two basin boards within the boundaries of the District. The Big Cypress Basin Board oversees water resource issues within Collier County and a small portion of Monroe County. The Big Cypress Basin Board is chaired by the District's Governing Board member from that area along with five Basin residents appointed by the Governor and confirmed by the Florida Senate. Big Cypress Basin Board members serve terms of three years, and receive no compensation. The Okeechobee Basin Board (the District's nine member Governing Board) oversees water resource issues within the remaining counties.

### ***Executive Office***

The Governing Board appoints the agency's Executive Director and the Inspector General. The Florida Senate also confirms the Executive Director. The Executive Director serves as the Secretary to the Governing Board and is responsible for administering the directives of the Board

and managing day-to-day District activities, including service centers located in Fort Myers, Okeechobee, Orlando, and Naples (BCB). The District's central headquarters are located in West Palm Beach.

### **C. Mission and Guiding Principles of the District**

The District's mission is to manage and protect water resources of the region by balancing and improving water supply, flood control, water quality, and natural systems. The mission is the guiding principle in developing the FY14 tentative budget.

### **D. Development of the District Budget**

The development of this tentative budget is outlined below and was based upon the preliminary budget as submitted to the Legislature on January 15. The results of the preliminary budget review, feedback received, and the outcome of the legislative session were incorporated into revisions made to the preliminary submittal.

#### March – July

- Adjustments for on-going projects, or projects components that moved forward in FY13 were reduced from the FY14 tentative budget and those not moving forward in FY13 were added to the FY14 tentative budget.
- The updated tentative budget was presented to the District Governing Board in June and July.
- The proposed rolled-back millage rates were approved by the Governing Board in July.

#### August – September

- Tentative budget submission to FDEP, the Governor and the Legislature.
- Make any necessary changes or adjustments to tentative budget.
- Hold two statutorily required public budget hearings in September for Governing Board approval of tentative and final millages and budget.

### **E. Budget Guidelines**

The district continues to develop its budget under the guidelines established by Governor Scott and Secretary Vinyard which include:

- The ongoing review of personnel, programs and activities to ensure that each district is meeting its core mission without raising costs for the taxpayers they serve.
- Ensuring that district employee benefits are consistent with those provided to state employees.
- Continuing district implementation plans for the beneficial use of available fund balances.
- Avoiding new debt.

The district specific guidelines developed by the Governing Board and management include:

- Maintaining tax revenues at current levels, except for new construction, and adds new requirements (i.e., FRS rate changes, New Works) by reducing elsewhere.
- Proposing no new FTE's; staffing needs to be met only by redirecting existing positions.
- Continuing to evaluate programs for efficiency improvements and measure performance.
- Issuing no additional debt.
- Implementing the approved Strategic Plan Priorities:
  - Focus on core mission activities such as refurbishment of the Central and South Florida flood control system.
  - Continued implementation of the multi-year Spend Down Plan.
  - Implementation of the Governor's Restoration Strategies initiative to improve water quality in the Everglades.

Statutory authority 373.536(5)(c) states that the Legislative Budget Commission may reject any of the following district budget proposals:

- A single purchase of land in excess of \$10 million, except for land exchanges.
- Any cumulative purchase of land during a single fiscal year in excess of \$50 million.
- Any issuance of debt on or after July 1, 2012.
- Any program expenditures as described in sub-subparagraphs (e)4.e. and f. (Outreach, Management, and Administration) in excess of 15 percent of a district's total budget.
- Any individual variances in a district's tentative budget in excess of 25 percent from a district's preliminary budget.

This tentative FY14 budget does not exceed any of these thresholds.

## F. Budget Development Calendar and Milestones

<b>October 2012</b>	FY13 Begins (1 <sup>st</sup> )
<b>November 2012</b>	Budget Planning and Budget Development
<b>December 2012</b>	Governing Board briefing on Preliminary Budget submission to Legislature; Draft Preliminary Budget submitted to Florida Department of Environmental Protection (FDEP) and Governor's Office of Policy and Budget for review
<b>January 2013</b>	Preliminary Budget submitted to Florida Legislature (15 <sup>th</sup> )
<b>March 2013</b>	Legislative Preliminary Budget comments due (1 <sup>st</sup> ); District's response to Legislative comments on Preliminary Budget due (15 <sup>th</sup> ).
<b>April – May 2013</b>	Continue evaluation and refinements including reducing project budgets where FY13 activity moves forward
<b>June 2013</b>	Property Appraisers provide preliminary estimates of taxable values (1 <sup>st</sup> ) Present preliminary FY14 budget to Governing Board (13 <sup>th</sup> )
<b>July 2013</b>	TRIM - County Property Appraisers certify taxable values; If no action taken by the Legislature on the Preliminary Budget, the District may proceed with development of tentative Budget (1 <sup>st</sup> ) TRIM - Updated FY14 budget presented to Governing Board; approval of proposed millage rates (11 <sup>th</sup> ) Budget presentation to Department of Environmental Protection, and Governor's Office of Policy and Budget (19 <sup>th</sup> )
<b>August 2013</b>	Submittal of tentative Budget (1 <sup>st</sup> ) TRIM – DR-420 forms sent to County Property Appraisers (4 <sup>th</sup> ) Tentative Budget presented to Legislative Staff (TBD)
<b>September 2013</b>	Legislative tentative Budget comments due (5 <sup>th</sup> ) TRIM - Public Hearing to adopt FY14 tentative millage rates and budget at first budget hearing following public comment. Certify agricultural privilege tax rolls. (12 <sup>th</sup> ) Non Ad Valorem assessments due to Property Appraisers (15 <sup>th</sup> ) Governor and Legislative Budget Commission disapproval of tentative Budget due (5 days prior to final budget adoption) (17 <sup>th</sup> ) TRIM - Public Hearing to adopt FY14 final millage rates and budget (24 <sup>th</sup> ) TRIM - submit resolutions to property appraiser/tax collector/county commissioners (must be received by all no later than 3 days after final adoption) (27 <sup>th</sup> ) FY13 ends (30 <sup>th</sup> )
<b>October 2013</b>	FY14 Begins (1 <sup>st</sup> ) Submit adopted budget within 10 days after adoption to Governor and Legislature (4 <sup>th</sup> ) TRIM – submit TRIM certification package to Department of Revenue no later than 30 days after final budget adoption (24 <sup>th</sup> )

### III. BUDGET HIGHLIGHTS

#### A. Current Year Accomplishments

##### ***Flood Control - Operations & Maintenance***

- All District Pump Stations pumped 683,284,048,453 gallons or 2,096,918 acre/ft. of water in the first three quarters of FY13.
- Field Station maintenance and repairs included: 16 major gate overhauls, 22 pump station main engine overhauls & PM's, 26 pump station main engine repairs, 18 pump station main pump overhauls, 15 pump station main pump repairs.
- Field Station electrical teams provided electrical construction support for the telemetry radio upgrade project at 21 structures and pump stations across the District.
- Crews replaced 8 project culverts.
- 124,208 cubic yards of shoal material were removed from canal systems.
- The District's 2 dive teams have completed a total of 177 dives in support of structure operations and inspection.
- Manatee Protection Systems were replaced at three salinity structures.
- West Palm Beach Field Station commissioned pump stations G-434 and G-436 in Compartment B, Miami Field Station commissioned pump station S-700 Deering Estates.
- Completed preliminary design and geotechnical evaluations for the JW Corbett Levee System Improvement Project.
- Completed a Tropical Storm Isaac After Action Report and published on the SFWMD web-site for public access. Held a stakeholder meeting for the EAA Conveyance Improvements Project.
- Completed construction of S197 Replacement, S6 Gearbox Replacements, Ft Lauderdale Field Station Vehicle Wash, S331 Repowering, G57 Stilling Well, S343A & B Catwalks, East Coast Protective Levee Rehabilitation Phase 1, 2, & 3, South Bridges Demolition and Replacement, Pump Stations S2, S3 and S4 Roof Replacements, S140 Refurbishment, L-12 & L-10 bridge repair project, S21 Cathodic Protection, G700 Pump Station Bypass Close-off, T-5 Monitoring Station Relocation, S193 Navigation Lock Repairs, PC01-L10/PC05-L15/PC10-L14 Project Culvert Replacements, C-41A Canal Bank Repairs Phase III, Red Dye Fuel Tank Pilot Project, B-47 Building Replacement and Culvert Repairs, S44/G57 Gate Operator Replacement and installation of 82 diesel oxidation catalyst units in the exhaust systems of the main pump engines at 24 pump stations.
- Continue design and construction for S46 Tailwater Weir, S72, S75 & S82 Concrete Repairs and Gate Replacements, G151 Structure Replacement, Miller Weir #3 Temporary Repairs, S5A Hardening/Bridge Repair, North Shore Trash Rake S133 and S135, FEMA Levee Certification (G94A, G94C Refurbishments, G94D, Fish and Wildlife Service Pump 1, and Village of Wellington 1DS Structure), S169 Relocation and Canals C-20 & C-21 Bank Stabilization, S235 Automation, S2, S3, and S4 Service Bridge Refurbishment, G119 Gate

Replacement, S13 Repowering & Automation, C-100A Dredging and Bank Repair, Miller Weir #3 Replacement and S5A Repowering Project.

- For 21 construction projects totaling \$46.7 million, there were 22 Change Orders totaling about \$375,000 or 0.81% of the contract amounts. Due in part to the continued thorough technical review process by staff from multiple Bureaus, the Change Orders due to Errors and Omissions was 0.37% and six projects have zero Change Orders to date.
- Installed 120 staff gauges and established 120 reference elevations at stage monitoring sites calibrated to the North American Vertical Datum of 1988.
- Completed a hydrographic and topographic survey along L-8 for the modeling and design of the L-8 Divide Structure.
- Structure Inspection Program – conducted 94 engineering inspections, 12 microwave communications towers inspections, 10 facility roof inspections, 58 mobile and stationary crane inspections, and 210 individual equipment vibration analyses completed.
- Stocked 59,000 weed eating grass carp in District canals in Miami-Dade and Broward counties.
- Treated over 20,000 acres of nuisance vegetation within the C&SF system.
- Successfully completed hazardous/exotic tree and debris removal projects on 17 separate canals/levees totaling 23.25 miles.
- Drafted Invasive Species Management Plan for the Central Everglades Planning Project (in collaboration with the USACE).
- Right of Way Compliance & Enforcement – Inspected over 2,000 miles of canals and levees on a monthly basis, conducted approximately 3,400 site-specific inspections.
- Right of Way Rulemaking – Completed rule making process regarding updates to Right of Way rules 40E-6 and 40E-62, F.A.C. and the Right of Way Criteria Manual. All revisions are expected to become effective by August 2013.
- The 2013 Hurricane Freddy Exercise tested new concepts such as the Recovery Team for long term recovery operations, the District's newly revised "all-clear" policy, and the recently developed Area Command WebEOC boards. Partner agencies such as Florida Power and Light, United States Army Corp of Engineers, Department of Environmental Protection; and Southwest Florida Water Management participated in the Exercise.
- In coordination with the State Division of Emergency Management, provided two FEMA training sessions: Safety Officer on an All-Hazards Management Team Training for District's Safety Officers and Debris Management Training for District Debris Operations Team Managers.
- Conducted a meeting with all four Water Management Districts, Department of Environmental Protection and the Department of Transportation to coordinate emergency management activities and review State requirements as members of the State Emergency Response Team in preparation for the 2013 hurricane season.

## ***Land Management***

- Prescribed Burning – 11,900 acres of fire dependent plant communities were prescribe burned during quarters 1-3 of FY13. With favorable burning weather, a total of 16,000 acres is expected to be burned by the end of the fourth quarter.
- Property and Lease Inspections – Performed and completed property inspection reports on 102 leased and vacant lands in quarter 2. An additional 97 leased and vacant lands property inspections are expected to be completed by the end of quarter 4.
- Feral hog Control – A total of 1785 feral hogs were removed from conservation and project lands at no cost to the District through the use of licensed hog control agents during quarters 1-3. These removal efforts will continue during quarter 4 and are in addition to hogs harvested by the public on District lands open for recreational hunting.
- Initiated the Land Assessment project on over 750,000 acres of District fee owned land. The assessment of all five regions is scheduled to be completed by the end of FY13, during which the Land Assessment Team will have:
  - Produced over 600 pages of land profile data.
  - Provided 20 email notifications to over 1,500 stakeholders, public officials and private parties.
  - Conducted or presented at 19 publicly noticed information meetings throughout the District.
  - Had 15 news releases/media advisories from the District's Media Group.
  - Had approximately 15,000 page views of the Land Assessment website (over 11,000 as of 6/2013).
  - Made 11 Governing Board presentations on the Land Assessment updates and received Governing Board approval to conduct in-depth research into nearly 8,000 acres for potential exchange or surplus (as of 7/11/2013).
- A total of 60 of exotic invasive reptiles, including pythons and black and white tegus (lizards), were removed from District lands.
- Mapped invasive plant distribution over 685,000 acres within Everglades Protection Area.

## ***Natural Systems/Water Quality***

### *Comprehensive Everglades Restoration Plan*

- C-111 Spreader Canal Western Project – Operational testing of the Frog Pond Detention Area, Aerojet Canal Detention Area, S-199 Pump Station and S-200 Pump Station conducted in FY13. Continued monitoring and analysis of ecological response of Florida Bay ecology to implementation of the C-111 Spreader Canal project. This project is awaiting Congressional authorization.
- Biscayne Bay Coastal Wetlands Project Implementation - Continued cooperative monitoring and assessment of Deering Estates and L31-E components with Miami-Dade County. Completed a project to relate flow rate at the S700 Pump station to area of wetland re-hydrated. Vegetation mapping to document exotic removal and increases in native sawgrass was conducted. Initiated efforts to identify additional incremental project features to be constructed. This project is awaiting Congressional authorization.

- Loxahatchee River Watershed Restoration – Coordinated with City of WPB to update the G-161 Interim Operating Plan to incorporate emergency discharge conditions. Coordinated with Palm Beach County to develop operational criteria for project culverts discharging to the C-18 Canal. In process of acquiring the Mecca property which will be an important component of the project.
- Restoration Strategies L-8 Flow Equalization Basin – The EFA and NPDES permits were issued and the project was initiated on schedule.
- Central Everglades Planning Project – The Central Everglades Planning Project (CEPP) was presented by the U.S. Army Corps of Engineers and the South Florida Water Management District at the South Florida Ecosystem Restoration Task Force Meeting October 27, 2011. The CEPP has focused on developing the next phase of CERP projects under a national pilot project program in the USACE streamlined planning process and will redirect undesirable northern estuary discharges southward into the Everglades. Treating and redirecting this excess water to the south will restore the quality, quantity, timing and distribution of flows to the remaining Everglades to benefit plant communities and wildlife habitat in the Water Conservation Areas, Everglades National Park and Florida Bay. The CEPP Draft Project Implementation Report contains information regarding existing and future conditions, formulation of project alternatives and will recommend a tentatively selected plan for Congressional consideration. The CEPP Draft Project Implementation Report will be published in the Federal Register this calendar year for agency and public review.
- Completed a Five-Year Plan and budget estimates for operations, maintenance, repair, replacement and rehabilitation (OMRR&R) of project features being constructed under the Comprehensive Everglades Restoration Plan. This Five-Year Plan was jointly approved by the SFWMD and USACE and will be used by both parties for development of future annual budgets.
- C-111 South Dade - Performed a comprehensive review of operations and maintenance costs for pump stations S-332B, S-332C, S-332D and S-331 during the period FY06 through FY09 and submitted a reimbursement request for \$2.7 million to the Corps for these costs, which were previously not invoiced to the Corps. FDEP anticipated issuing permit for the District to take over routine operations of the S-357 facility from the USACE.
- Supported other restoration projects with USACE as lead -
  - Picayune Strand Restoration Project – Commissioned the Merritt Pump Station and began the operational testing and monitoring period. Approximately 83 miles of road removal were completed in FY13, an important part of the restoration process. Continued construction of Faka Union Pump Station. The USACE will issue solicitations for bids on the construction of the Miller Pump Station late in FY13. Completed a hydrographic and topographic survey for the Manatee Mitigation feature.
  - Indian River Lagoon South-C-44 Reservoir and Stormwater Treatment Areas Project – Developed protocol with USACE for review and update of C-44 Reservoir/STA Construction, Phasing, Transfer and Warranty Plan and Annexes. C-44 Contract 1 Construction (Intake Canal and Access Road, C-133/C133N and Citrus Boulevard Bridge) - ongoing construction. Initiated construction on the C-44 communication tower.
  - Melaleuca Eradication and Other Exotic Plants – The USACE continued construction of a 2,700 square foot annex that will be used to mass rear approved biological control agents

to help control the spread of invasive exotic plants such as melaleuca, Lygodium and Brazilian Pepper. Construction is scheduled to be completed in late FY13 or early FY14.

- Decomp Physical Model – The USACE awarded a construction and science contract of \$10.3 million to install and conduct a field-scale test along a 3,000-foot stretch of the L-67A and L-67C levees and canals in WCA-3A and 3B as part of the Decompartmentalization Project. Construction of the S-152 Culvert is 75% completed. Removal of the L-67C levee is 90% complete. Three years of baseline data are complete for sediment movement, flow direction and velocity, soil and floc characteristics, canal sediment deposition, fish distributions, and periphyton types.
- Lake Okeechobee ASR Pilot Project – The USACE completed Cycle 4 of the pilot system, which simulated the effects of large-scale recharge, storage and recovery periods. The District and the USACE have summarized the results of the design, permitting, construction, and testing of this ASR system in a Draft Technical Data Report, which will undergo independent technical review prior to being finalized.
- ASR Regional Study – The project team has completed groundwater modeling, geotechnical, and geophysical studies of the effects of large-scale implementation of ASR technology throughout south Florida. Individual technical memoranda have been prepared for each of these evaluations. Environmental and ecological studies are currently underway, which will be integrated into a final CERP Regional ASR Feasibility Report, which will be prepared during FY14.
- Broward County Water Preserve Area Project – The CERP Broward County Water Preserve Areas project reached a major milestone when the Project Implementation Report was updated and a Record of Decision was executed by the Secretary of the Army on October 25, 2012. The project is awaiting Congressional authorization and appropriations to proceed to the design and construction phase of project implementation.
- Everglades Progress Review – National Research Council completed biannual report and noted the significant progress that has been made, including advances in scientific understanding, while recognizing the amount of work that lies ahead. The State was recognized as moving forward with a comprehensive and achievable strategy to invest \$880 million in additional water quality treatment projects that will bring lasting protection to the ecosystem.

#### *Everglades Water Quality/Habitat Restoration*

- During the 2013 legislative session, the Restoration Strategies Regional Water Quality Plan dated April 27, 2012 was incorporated into the Everglades Forever Act as a modification to the Long-Term Plan.
- Restoration Strategies Program -
  - Since the EFA and NPDES permits and consent orders were issued for the program on September 10, 2012 the following projects have been initiated:
    - A-1 FEB - Completed 100% design. State and federal permits anticipated to be obtained and NEPA EIS completed by the end of the fiscal year.
    - L-8 FEB - Submitted State and Federal permit applications for the pump station and inflow works, design is ongoing. Permits have been issued and construction started for the dewatering and the revetment work.

- L8 Divide Structure (G541) - design in progress.
- S-5AS Divide Structure - design in progress.
- STA-1W expansion – completed baseline hydraulic modeling and scope of work for design.
- S-375 Structure expansion (G716) – design in progress.
- o Six major consent order milestones were met ahead of schedule.
- o Pursuant to the Consent Orders, SFWMD has completed a Science Plan to identify studies that investigate the critical factors that collectively influence ultralow treatment performance and phosphorus reduction in the STAs. The first projects are being developed and Implementation of this Plan will occur no later than September, 2013.
- o The first sub-regional source control project was initiated ahead of schedule.
- o Pursuant to the Consent Orders, SFWMD has completed a Science Plan to identify studies that investigate the critical factors that collectively influence ultralow treatment performance and phosphorus reduction in the STAs. Implementation of this Plan will occur no later than September, 2013.
- Existing Stormwater Treatment Areas – The STAs treated approximately 1,160,000 acre-feet of water and recorded another excellent annual performance, retaining 84% of phosphorus from water flowing through the treatment cells and treating water to a flow-weighted mean concentration of 21 parts per billion of phosphorus. Combined STA performance since start-up indicates approximately 1,727 metric tons of phosphorus that otherwise would have gone to the Everglades have been removed by the STAs. During this year, the STAs removed 166.39 metric tons of phosphorus, which is twice last years’ removal of 80.7 metric tons, in spite of the extreme stress of Tropical Storm Isaac.
- Stormwater Treatment Area Expansions - Initiated operations of Compartments B and C STA expansion areas, which comprise approximately 11,500 acres of additional treatment area for Everglades Agricultural Area runoff.
- Regulatory source control program – For the 18th consecutive year, water flowing from farmlands in the Everglades Agricultural Area (EAA) achieved phosphorus reductions that exceeded those required by law. Implementation of improved farming techniques, known as Best Management Practices (BMPs), produced a 41% phosphorus reduction. Just west of the EAA, the C-139 Basin also met its goal of reducing phosphorus discharges to historic levels.
- Minimum Flows and Levels – Adopted a water reservation rule for the Biscayne Bay Coastal Wetlands Project (Phase 1) on June 13, 2013. This is an important step to ensure protection of the surface water needed for water for fish and wildlife. It is also an essential step toward receiving federal CERP funding to allow for completion of the project.
- Everglades Wading Bird Research – Completed final year of a three-year experimental study on the hydrologic patterns needed for the restoration of crayfish and their availability for foraging by wading birds; Completed first year of a two-year experimental study examining the movements of native and non-native fishes and their availability to foraging birds.
- Active Marsh Improvement – A comparison of time of year of herbicide application suggests that its efficacy may be affected by seasonality. The larger landscape plots, which were treated in April 2011, experienced rapid cattail growth. As a result the landscape plots were retreated

in January 2013. In contrast, the smaller slough plots, treated in October 2011, did not initially experience the same level of cattail regrowth.

- Everglades Cattail Habitat Improvement Project – Open plots were resprayed with herbicide in January 2013 to treat for 10-30% invasion by cattail. The herbicide effectively killed the cattail, while not harming desirable plants, and the open plots are continuing to mature into habitats more similar to open sloughs within less enriched areas of WCA2A. Significant differences in cattail reinvasion along a west-east hydrologic gradient suggest the importance of water depths and hydroperiod in the competitive ability of cattail. Soil samples collected in 2012 indicate that phosphorus levels may be decreasing in open plots compared to control plots suggesting biogeochemical phosphorus cycling is changing. Open plots continued to support significant foraging for wading birds and water fowl.
- Led and coordinated the District's comments with policy, technical, legal, and communications staff input on two major USEPA Numeric Nutrient Criteria (NNC) rules released on November 30, 2012. Met federal deadlines for comments on proposed NNC for remanded freshwater rule (February 1, 2013) and the proposed NNC for estuaries, coastal waters, and South Florida Canals (February 19, 2013).
- Led and coordinated the District's comments with policy, technical, legal, and communications staff input on FDEP NNC development for two South Florida Estuaries (Lake Worth Lagoon and Loxahatchee Estuary) due for adoption on June 20, 2013.

#### *Kissimmee River*

- Kissimmee River Restoration Construction Projects - C-37 Enlargement, the final project feature to be constructed in the Kissimmee Upper Basin, was completed in late October 2012. The new water control structure and navigation canal for the River Acres Flood Reduction project were completed in early FY13. The CSX Railroad Bridge was completed in May 2013, allowing vessels to navigate the restored river. The S-65EX1 Spillway construction is underway to increase the conveyance capacity at S-65E to accommodate potential increased flows after the Kissimmee River Restoration is complete.
- Kissimmee River Restoration Evaluation Program - Annual dry season surveys were completed for the Abundance of Foraging Wading Birds and Waterfowl on the Floodplain, for Wading Bird and Waterfowl Prey Availability, and for Invertebrates Throw Trap Sampling. Foraging index aerial surveys were completed from October through current and are ongoing. Also completed were Invertebrate analyses and aerial surveys of wading bird breeding colonies as part of the Wading Bird Nesting Effort Study. One ground survey was conducted for both the Rabbit Island colony in Lake Kissimmee and the Bird Island colony in Lake Mary Jane. Crested Caracara surveys were completed for USFWS and USACE this season from January through March. Completed analysis of mid-channel organic matter content as part of the Geomorphology Study, analysis of Phase II/III baseline benthic data, and invertebrate analysis of year 1 and 2 Phase II/III baseline snag data.
- Kissimmee Basin Modeling and Operations Study - Finalized methods and metrics for USACE flood analyses and completed base condition design storm simulations.
- Completed 60% design on the Rolling Meadows Wetland Restoration.
- Completed construction on Three Lakes Hydrologic Restoration (G-113 Replacement) in partnership with the state Fish & Wildlife Conservation Commission.

## *Lake Okeechobee*

- Lakeside Ranch Stormwater Treatment Area (STA) – The STA passed start-up monitoring requirements for phosphorus, mercury and other toxicants on March 29, 2013. Current efforts are focused on the establishment of healthy vegetation in the STA prior to initiation of flow-through operation.
- Nubbin Slough STA – Construction modifications to the pump station intake basin are completed. Newly discovered deficiencies have necessitated repairs to the S385 bypass weir which should be completed during FY13. Repairs have been completed on the 2 pipes under the levees discovered in 2012. Other similar drainage pipes exist under the levees, but location and repair of these pipes will not occur until late 2013 due to the high water table. The District is still on track for project turnover in September 2013.
- Dispersed Water Management Program – Current storage total since 2005 for the Dispersed Water Management (DWM) Program is approximately 61,261 acre-feet with 1,206 acre-feet added in FY13.
  - Implemented and managed six of the eight Northern Everglades Payment for Environmental Services first solicitation projects. The remaining two projects were delayed due to weather or permitting issues and are close to construction completion.
  - Conducted a second solicitation for Northern Everglades Payment for Environmental Services Projects on ranchlands.
  - Conducted a solicitation for Water Farming Payment for Environmental Services Pilot Projects on fallow citrus lands.
  - Implemented an interim retention project on the District's BOMA site providing 836 acre-feet of retention in the Caloosahatchee River Watershed.
  - Implemented a retention project through a cost share agreement with the Harbour Ridge Property Owners Association to retain up to 667 acre-feet in the St. Lucie Estuary Watershed.
  - Secured a 100% funding agreement with USDA NRCS for construction of a Wetland Reserve Program restoration project on Allapattah Parcels A&B, Williamson Ranch, and Turnpike Dairy sites. Completed construction on the Williamson Ranch and Turnpike Dairy sites and completed modeling and 90% design plans for the Allapattah Parcels A&B site.
  - Completed a temporary storage project on C-43 (Berry Groves) that redirected discharges from Lake Okeechobee to reduce fresh water flows to the Caloosahatchee Estuary.
- New Alternative Treatment Technologies – Seven technologies were evaluated as part of the New Alternative Treatment Assessment (NATA), and were selected from 12 responses received to two Request-for-Proposal solicitations issued by the District. The types of technologies were categorized as either flow-through process, or mineral-based product applications. All technologies were able to reduce the most common and prevalent forms of phosphorus, but none were able to reduce the most challenging forms. Five of seven technologies were able to reduce the most common forms of Nitrogen. Only two processes were helpful with the more difficult forms of Nitrogen. Practical application of these technologies will be being evaluated.
- Hybrid Wetland Treatment Technology (HWTT) – There are currently six operational HWTT systems in the Northern Everglades. Three of four HWTT facilities constructed during WY2008 are still operational (Ideal 2 Grove, 1 cfs capacity; Nubbin Slough, 6 cfs capacity; and Mosquito

Creek, 6 cfs capacity). Two additional HWTT facilities (Lemkin Creek, 5 cfs capacity and Wolff Ditch, 20 cfs capacity) initiated operations during WY2010. A seventh 10 cfs HWTT facility was completed at Grassy Island in the Taylor Creek basin at the beginning of WY2012, and expanded from 10 to 20 cfs during WY2012-WY2013. A third and final expansion to increase the flow treatment capacity of this facility to 30 cfs is expected to be completed by early WY2014. Effective performance of the HWTT technology is demonstrated by the reduction in TP concentrations between the inflow and outflow during the entire study period. Flow-weighted mean TP concentration reductions of the six active HWTT facilities during the entire study period ranged from 65 to 91 percent.

- Permeable Reactive Barrier Technology - Monitoring results from the Candler Ranch experimental site in Okeechobee County were completed in January 2012. Results from this study showed that the PRB may be functioning chemically as designed, but the site hydrology was not suitable for PRB implementation. A second more suitable site has been identified at the Butler Oaks Ranch in Highlands County to better evaluate the effectiveness of this technology. Installation at this site was completed in August 2012. Monitoring results are due September 30, 2013.
- Source Control Performance Measures - Made substantial progress in the development of source control program performance measures for ultimate rule adoption relative to Lake Okeechobee, St. Lucie River, and Caloosahatchee River Watersheds to ensure compliance with the Northern Everglades and Estuaries Protection Plan nutrient requirements. Preliminary technical proposals for quantitative metrics for nutrient loading were delivered to the District in mid FY13. The next step is to finalize the documents and solicit public input.
- Total phosphorus (TP) load to Lake Okeechobee from all drainage basins and atmospheric deposition was 377 metric tons (mt) in WY2012. The current five-year average (WY2008–WY2012) TP load was 387 mt, which is about 2.8 times higher than the 140 mt/yr Total Maximum Daily Load.
- Taylor Creek STA – This STA removed 0.57 metric tons of phosphorus from the Taylor Creek drainage basin during the first 9 months of flow-through operation in WY2013. Flow-through operation was temporarily suspended on February 1, 2013 due to lack of performance. Drawdown activities are being conducted to help rejuvenate the existing vegetation and to allow recruitment of additional emergent vegetation that will help increase plant-based P uptake and removal in portions of the STA where there is little or no wetland vegetation. Phosphorus flux studies are also being conducted to identify various physicochemical factors and mechanisms causing the release of P from the sediment to the water column.

### *Coastal Watersheds*

- C-43 Water Quality Treatment and Testing Project – Completed conceptual design for a water quality treatment and nitrogen removal testing facility in the Caloosahatchee Watershed, which is intended to test and evaluate various nutrient reduction technologies.
- Lake Hicpochee Hydrologic Enhancement Project - Initiated design of a spreader canal with the objective of delivering sheet flows to Lake Hicpochee in order to address detrimental impacts to the lake caused by the channelization of the Caloosahatchee in the early 1900's.
- Caloosahatchee Science Forum and Workshops - An opportunity to share and collaborate on Caloosahatchee River and Estuary science and projects in the Caloosahatchee Watershed.

- Adaptive Protocol Release Study – Continued quantifying the response of key physical, chemical, and biological components of the Caloosahatchee Estuary to differing managed freshwater inflows during the dry season. Nine field surveys were completed in 2013 from January to May. Data is used to inform real time management of discharges to the Caloosahatchee as well as formulation of water protection rules such as minimum flows and levels.
- Caloosahatchee Tidal Basin Monitoring - Continued to monitor freshwater inflows from five major tributaries to the Caloosahatchee Estuary downstream of S-79. This project provides data to support the update of the Caloosahatchee Minimum Flow and Level, weekly operations for salinity/ecological management in the Caloosahatchee Estuary and the Caloosahatchee River Watershed Protection Plan.
- Submerged Aquatic Vegetation Monitoring – Continued monitoring seagrass in the East Coast estuaries (Indian River Lagoon, St. Lucie Estuary, Loxahatchee Estuary, and Lake Worth Lagoon) to support the Restoration Coordination & Verification (RECOVER) Program.
- Seagrass Mapping - Collected aerial photographs of the Indian River Lagoon to be used for seagrass mapping. This is a cooperative project with FDEP, SJRWMD, and SFWMD. Accuracy assessment and confirmation field work was completed by SFWMD staff for the Southern Indian River Lagoon within a month of photo acquisition.
- Ecological Modeling – Oyster and seagrass ecological models were used in the RECOVER evaluation of the Central Everglades Planning Project in both the Caloosahatchee and St. Lucie Estuaries.
- Florida Bay MFL - Ecologic and hydrologic data collected over the past several years for the Florida Bay MFL has been compiled and analyzed. Results of the ecological analysis were presented to FDEP.
- Mesocosm Research - Refurbished and activated the SFWMD mesocosm facility in Key Largo and initiated Florida Bay phytoplankton and mangrove research.
- FPL Impact Monitoring - Assessed impacts of existing cooling canal system operations on surrounding marsh, mangrove, and Biscayne Bay ecology through data collected prior to the increase of existing reactors at the site. Revised the monitoring plan and quality assurance plan from results of data analysis and audit of field and lab procedures.
- Naples Bay Hydrologic and Salinity Data – Collected continuous hydrologic and salinity data in the upper, middle, and lower Naples Bay, under a cooperative agreement with the U.S. Geological Survey. Initiated development of a hydrodynamic model for the Bay.
- St. Lucie Estuary & Indian River Lagoon - Completed fifteen projects in Martin and St. Lucie counties for habitat restoration and water quality and hydrologic improvements including completion of the Manatee Pocket Dredging Project. The project removed accumulated nutrient-laden sediment in areas and at depths conducive to seagrass recruitment. Also, completed solicitation process resulting in the award of Issues Team funding to five new stormwater quality retrofit projects and two new habitation restoration projects to be completed in FY13.

- Cypress Creek Restoration Project – Completed project to remove exotic vegetation and install control structures to manage the flow of water and improve the functionality of the wetlands for water filtration and storage in the Northwest Fork of the Loxahatchee River.
- Kitching Creek Restoration Project – Completed project to enhance surface water flows to the Northwest Fork of the Loxahatchee River by redistribution and raising average groundwater levels over an area exceeding 1,000 acres.

### *Water Supply*

- Water Supply Plan Updates –
  - Governing Board approval of Lower West Coast Water Supply Plan Update in November 2012. Made over five presentations to local governments and elected bodies, and notified local governments and utilities of Plan’s approval within statutory timeframes.
  - Continued development of Lower East Coast Water Supply Plan Update. Distributed draft Lower East Coast Water Supply Plan to stakeholders. Presented the draft plan to the Water Resources Advisory Committee in June and the Governing Board in July. Held over 50 meetings and discussions with interested stakeholders.
  - Central Florida Water Initiative (CFWI) – Continued work on the CFWI project including the combined CFWI Area Regional Water Supply Plan. The District is active in the modeling, environmental, groundwater assessment, conservation, and water supply plan teams.
- Updated and enhanced the on-line process through the District’s website for public water supply utilities to complete and submit their annual, state-mandated projects progress report.
- C-51 Reservoir – Continued support of project following completion of the Preliminary Design & Cost Report. Executed memorandum of understanding between SFWMD and Palm Beach Aggregates in moving the project forward including responsibilities for design, finance, construction, conveyance, assistance in permitting, and eventually operation of the project.
- Completed calibration of the Lower Kissimmee Basin Groundwater Model in support of the Lower Kissimmee Basin Water Supply Plan.
- East Coast Floridan Model – Completed conceptual model, compiled historical data, and completed calibration of the density-dependent, steady-state pre-development model of the Floridan aquifer system in the Upper and Lower East Coast regions per peer review comments. Compiled time-series water level and water quality data to prepare first draft of transient model over the same area. The final model will be used to estimate potential effects of future groundwater withdrawals on the Floridan aquifer system and its use as an alternative water supply source.
- Lower West Coast Groundwater Model – Surficial and Intermediate Aquifers – Conducted comprehensive data compilation and updated analysis of hydrogeologic data and developed hydrostratigraphic surfaces of these aquifer systems to support future modeling in support of the next update to the Lower West Coast Water Supply Plan.
- Lower Floridan Aquifer (LFA) Exploratory Wells Project – Completed the final Site B and draft Site C hydrogeologic reports documenting well drilling and aquifer testing of these LFA exploratory well sites in the Central Florida area. Conducted isotope and ion water quality sampling and analysis of existing LFA wells in the Central Florida to evaluate water quality and

source of recharge of this aquifer. This information is being used to evaluate the LFA's suitability as an alternative water supply source in the Central Florida area.

- Groundwater Level Data – continued data collection and quality assurance/quality control (QA/QC) of groundwater level data being obtained by the District and the USGS – with subsequent archiving of this data in the District's DBHYDRO database to support ongoing operational decisions, water resource studies, saltwater intrusion evaluations, and water supply planning efforts.
- Alternative Water Supply (AWS) - Initiated eight projects in the AWS funding program during FY13 for \$2,808,000. These projects will create 7.25 million gallons per day of additional water supply capacity.
- Water Savings Incentive Program (WaterSIP) – Initiated ten projects in the WaterSIP program during FY13 for \$265,000. These projects have a potential estimated water savings of 58 million gallons per year.
- Self-Assessment Guide – The District's *Water Efficiency Improvement Self-Assessment Guide for Commercial and Institutional Facility Managers* has been updated to a second edition to streamline and make it easier for facility managers to use.
- Implemented other water conservation initiatives, including:
  - The Water Conservation Hotel and Motel Program (Water CHAMP) now features more than 66 properties in South Florida, accounting for more than 4,437 rooms. This year, secured partnership agreements with two utilities for Water CHAMP in the City of West Palm Beach and the Town of Marco Island.
  - Promoted Florida Water STAR, a voluntary water conservation certification program, through coordination with developers, local governments and utilities. The first commercial building (VGTI) in St. Lucie County was certified this year as well as the first residential home of a planned 3,000 home community (Champions Gate by Lennar Homes) in Osceola County.
  - Assisted local governments in development of local year-round landscape irrigation ordinances and met with providers of advanced irrigation systems.
  - Continued public information partnerships with the six major airports in the District. Visitors and residents traveling to and from these airports are reminded to save water through innovative electronic posters.
  - Continued The Great Water Odyssey online teacher training reaching more than 3,900 students. The lessons meet Sunshine State Standards and help teachers achieve their classroom goals for the Florida Comprehensive Assessment Test.
- Hosted Water Conservation Expo and Vendor Fair at District Headquarters. Co-hosted with the Florida Section - American Water Works Association, the Expo, themed "Improving Water Efficiency at Commercial and Institutional Facilities", brought together more than 130 water use and conservation professionals from throughout our 16 counties – and beyond, featured numerous presentations and 21 vendors of conservation products and services of interest to this user category.
- Sponsored and hosted two Florida Water Star Accredited Professional – for Landscape and Irrigation Professionals Training sessions and certification exams. Attendees learned how to design and install water-efficient landscapes and earned Florida Water Star<sup>SM</sup> Accredited

Irrigation Professional or Florida Water StarSM Accredited Landscape Professional designation with successfully passing the exam.

- Coordinated and submitted District reviews on over 191 local government plan amendments, water supply facilities work plans, and other plan/documents with 100% being within the statutory or requested timeframes between October 2012 and May 2013. On track to complete approximately 220 reviews within FY13.
- Conducted two Water Supply Facilities Work Plan Technical Workshops in the Lower West Coast to provide assistance to local governments who need to update their work plans over the next 12 months pursuant to statutory requirements and Governing Board approval of the Lower West Coast Water Supply Plan. The workshops included and explained the statutory requirements, technical assistance available, and answer questions.
- Provided outreach and technical assistance to local governments by developing a Water Supply Facilities Work Plan Support section for the District's website. Included on the website are tools to assist local governments in updating their Work Plans.

### *Regulation*

- Regulatory Streamlining and Consistency –
  - Final rule adoption approval of District rules and Applicant's Handbook relating to statewide Environmental Resource Permitting.
  - Actively participated in rule development discussions with FDEP and the other Water Management Districts and stakeholders to revise the Uniform Mitigation Assessment Method (UMAM).
  - Initiated rulemaking, conversion of the Basis of Review to the Applicant's Handbook, and revised application and compliance forms consistent with the Consumptive Use Permitting streamlining and consistency efforts with the Department of Environmental Protection and other Water Management Districts.
- Application Reviews – The District provided timely evaluation and review of 2,200 Environmental Resource and 1,800 Water Use Permit Applications.
- Public Involvement – Continued to host monthly public meetings to provide opportunities for the public to comment on pending Water Use and Environmental Resource Permit applications.
- EPermitting - Increased electronic submittals from 30% to 42% annualized of all application submittals. Continued to provide training for the Regulated Community and internal staff to increase skill level and familiarity with ePermitting and increasing use of live training via the web. Major enhancements for FY13 include the new rules for statewide consistency in Consumptive Use Permitting (CUPcon) and for Environmental Resource Permitting (SWERP) as well as a new module for well permitting.
- Compliance Inspections – Continued to provide compliance inspections/investigations for both Environmental Resource and Water Use Permits and take enforcement actions when necessary. Water Use compliance established a Public Water Supply Task Force where client relationship managers have been assigned to utilities in various geographic areas. These employees are building relationships by working very closely with the utility to get them fully in compliance in a positive and collaborative manner.

- Construction Certification – Continued the Construction Certification effort by accepting 1,219 construction completion certifications while reducing backlog by 900 per year. The backlog is expected to be completely eliminated by the 4<sup>th</sup> quarter of FY14.

## **B. Major Budget Objectives and Priorities**

The District's objective in developing its budget is to maximize the return on taxpayer dollars to protect the region's water resources and meet the needs of the citizens we serve. To that end, the District's available resources in the FY14 tentative budget were allocated to ensure support of key activities within its core mission: flood control, water supply, water quality, and natural systems management.

### Flood Control

Managing water is the District's primary function. A well-maintained water management infrastructure assures the public that District facilities are operating at peak efficiency. The District budgets \$50 million of ad valorem funds each year to implement the 50-year Plan for repairing, refurbishing and upgrading canals, water control structures, levees, and water storage areas. Our strategic priority is to refurbish, replace, improve, and manage the regional water management system by:

- Implementing flood control system refurbishment projects as part of the 50-year plan.
- Incorporating new works into water management system operations.
- Operating the water management system to meet flood control and water supply needs.
- Optimizing infrastructure maintenance by adhering to, or exceeding, industry standards and best practices.
- Coordinating with the U.S. Army Corps of Engineers on levee inspections and improvements.

### Water Supply

Over time, land use changes, a growing population and agricultural development have resulted in higher demands for water supply. Planning for a growing population must also be balanced with ensuring water is available for natural systems. Four planning areas, which together encompass the entire District, address the unique resources and needs of each region. Regional water supply plans have been prepared and approved by the Governing Board for these areas. The water supply plans forecast water demands over a 20-year planning horizon, and identify recommended sources and projects to satisfy those demands. Implementation of recommendations is essential to ensuring that sufficient quantities of water will be available. The plans identify a series of water source options for each of the areas of concern in the regions.

The District is implementing its updated regional water supply plans which are updated every 5 years to maintain a 20-year planning horizon. The Upper East Coast Plan and the Lower West Coast Plan updates were approved by the Governing Board in FY11 and in FY13, respectively. The Lower East Coast Plan Update is scheduled for approval in September 2013. The District's Kissimmee Basin has been subdivided into the Lower Kissimmee Basin and Upper Kissimmee Basin as a result of the Central Florida Water Initiative (CFWI). The CFWI is a collaborative effort between three Water Management Districts with other agencies and stakeholders to address current and long-term water supply needs in a five-county area of central Florida where the three district's boundaries meet. The Upper Kissimmee Basin is included in the CFWI planning area. The CFWI and Lower Kissimmee Basin plans will be completed in FY14.

With regards to water supply, the District's strategic priority is to meet the current and future demands of water users and the environment by:

- Developing and implementing regional water supply plans in coordination with local governments and other stakeholders.
- Supporting implementation of alternative water supply development and water conservation measures.
- Utilizing regulatory permitting and compliance authority.
- Using water reservation and minimum flow & level authorities to protect water for natural systems.

### Water Quality & Natural Systems

Improved water storage, habitat restoration, and water quality treatment in both the northern and southern reaches of the greater Everglades ecosystem are keys to a healthy environment and strong economy. The natural environment will experience significant benefits as restoration projects become operational and deliver their desired results.

Our water quality strategic priority is to restore the Northern and Southern Everglades by:

- Completing and implementing key ongoing and new restoration projects.
- Expanding and improving water storage.
- Implementing cost-effective solutions to improve water quality treatment, reduce nutrient loads and achieve water quality standards.
- Utilizing regulatory permitting and compliance authority.
- Managing invasive exotic and nuisance vegetation on District lands.

## **C. Adequacy of Fiscal Resources**

The District has continued to implement efficiencies needed to meet reduced ad valorem revenues for the seventh consecutive year. Meeting statutory mandates for water quality/natural systems, water supply and flood control with a reduced budget is a continuing challenge; but we have met that challenge for the FY14 budget outlined in this document.

### **Ad Valorem Tax Revenue**

The District's principal operating revenue is ad valorem taxes. For budget planning purposes, the FY14 budget assumed levying rolled-back millage rates, which is statutorily defined as the millage rate which generates the same revenue as levied in the prior year, plus revenue from new construction. For FY14, baseline revenue was set at \$268.1 million (same amount as levied in FY13), plus a \$3.0 million estimated increase from new construction property value added to the tax rolls.

Due to large-scale reductions in final prior year taxable value largely associated with Value Adjustment Board (VAB) proceedings, the FY14 rolled-back tax revenue was approximately \$3.5 million less than projected. Proportionally, Miami-Dade county value changes comprise about \$3.0 million or 87% of this amount.

In addition, new construction revenue fell short of preliminary State Office of Economic and Demographic Research estimates. Strong growth in new construction certified values in Collier,

Lee, Orange, Osceola, and Palm Beach Counties was offset by reductions in new construction from FY13 levels in both Broward County and Miami-Dade County. The variance between FY14 planned and budgeted ad valorem tax revenue is summarized in the table below.

Revenue Category	FY14 Planned	FY14 Budgeted	Variance
Baseline	\$268.1	\$264.6	(\$3.5)
New Construction	\$3.0	\$2.0	(\$1.0)
<b>Total</b>	<b>\$271.1</b>	<b>\$266.6</b>	<b>(\$4.5)</b>

As a consequence of the reduction in rolled-back tax revenue, the District identified additional efficiencies to balance recurring revenues with recurring cost of operations. A review of existing vacant positions was completed. As the result, the FY14 tentative budget includes the elimination of 32 vacant positions; and also utilizes fund balance to fund 9 positions in which the incumbents are in the final year of the DROP program. Once the 9 DROP program incumbents vacate their respective positions, they will be eliminated from the authorized position count in FY15.

A summary of positions to be eliminated by organizational unit is included in the following chart.

Division/Office	Vacancies	DROP Positions
Regulation	8	4
Operations, Maintenance and Construction (OMC)	7	2
Administrative Services	6	2
Executive Offices	6	-
Water Resources	5	1
<b>Total</b>	<b>32</b>	<b>9</b>

Fund balance has been needed to support recurring costs in some program areas such as employee raises, health insurance, fuel, and replacement capital. The District will continue to evaluate recurring expenses into the next fiscal year

Looking forward, in addition to these issues, we will need to identify recurring revenue to fund increased operations and maintenance costs of completed capital restoration projects/facilities. The increased O&M cost is currently estimated at \$1.6 million for FY15 and \$7.1 million for FY16. These estimates do not include cost of any additional staffing that may ultimately be needed, and assumes those needs will be met through redirection of position and reprioritization of programs.

While the District has been able to meet rolled-back rate for FY14, the effect of the VAB in Miami-Dade County, combined with how the rolled-back rate is calculated, has and will continue to decrease the amount of recurring revenue the District receives. The SFWMD has had an \$8.2 million decrease in planned recurring revenue the past two years. This trend is likely to continue for the foreseeable future. For these reasons, we will need to work with the Governor and Legislature to identify options to address longer term revenue needs.

### **Water Quality/Natural Systems**

The District's commitment to preserving water quality and natural systems is implemented primarily through the effective design and construction of numerous restoration works. Experienced operation and adequate maintenance of those works helps to ensure that they perform as designed and meet regulatory targets.

Section 373.1501, F.S., provides a legislative finding that the Comprehensive Everglades Restoration Plan (CERP) is important for restoring the Everglades ecosystem and for sustaining the environment, economy, and social well-being of south Florida. Furthermore, this section ensures that all project components are consistent with the balanced policies and purposes of Chapter 373, F.S., and specifically Section 373.026, F.S. In Section 373.026 (8) (b), F.S., the Florida Department of Environmental Protection is directed to collaborate with the District and to approve each project component with or without amendments within a specified time frame. CERP major components are designed to be implemented through the execution of multiple projects. These projects will take more than 30 years to construct and will be cost-shared equally among the federal government and local sponsors, of which the District is the primary local sponsor.

The Northern Everglades and Estuaries Protection Program (NEEPP) (Section 373.4595, F.S., 2007) requires the Coordinating Agencies, SFWMD, FDEP, and Florida Department of Agriculture and Consumer Services (FDACS), to develop Watershed Protection Plans for the Lake Okeechobee, St. Lucie, and Caloosahatchee watersheds. The purpose of the Protection Plans is to identify and implement programs and projects necessary to achieve water quality and quantity objectives for the watersheds. The Everglades Forever Act directed the District to implement a regulatory source control program requiring landowners to reduce phosphorus in their stormwater runoff prior to discharge into downstream regional treatment projects. The District was also required to design and construct a series of Stormwater Treatment Areas (STAs) to reduce phosphorus levels from stormwater runoff and other sources before it enters the Everglades Protection Area (EPA).

Despite the success of the STAs and source control measures in removing phosphorus from stormwater, the District, the FDEP, and the USEPA engaged in technical discussions starting in 2010 to address water quality issues. The primary objectives were to establish a Water Quality Based Effluent Limit (WQBEL) that would achieve compliance with the State of Florida's numeric phosphorus criterion and to identify a suite of additional water quality projects to work in conjunction with the existing STAs to meet this WQBEL. In 2012, a suite of projects were identified that would meet the WQBEL limits; and in 2013 the Legislature incorporated the plan, known as Restoration Strategies, into law. This plan includes a schedule for project implementation that balances current economics with engineering, permitting, science and construction limitations. The approved plan, estimated to cost approximately \$880 million, will utilize a combination of state and district revenues to complete the projects.

The District has dedicated significant revenues toward continued implementation of these restoration efforts. The following amounts are included in the FY14 tentative budget: \$101.6 million for implementation of the Governor's Restoration Strategies water quality improvement projects, of which \$37.4 million is from state funding; \$89.0 million for implementation of Comprehensive Everglades Restoration projects; \$27.3 million for implementation of Lake Okeechobee and estuary projects; and \$52.9 million for Everglades Forever Act projects, including \$23.9 million for STA operations and maintenance activities.

The FY14 tentative budget contains the resources needed to perform the District's water quality and natural systems mission.

## Water Supply

Water Supply needs are evaluated and programs are in place to help ensure sustainable water resources pursuant to the Florida Water Resources Act (Chapter 373, Florida Statutes). Plans are updated in collaboration with stakeholders every five years. Based on a 20-year outlook, these plans include water demand estimates and projections; and evaluation of existing regional water resources; identification of water supply-related issues and options; water resource and water supply components, including funding strategies; and recommendations for meeting projected demands. It is important that the District funds water supply initiatives at a level that meets the current and future demands of water users and the environment. These plans are documented annually in the Five-Year Water Resource Development Work program.

### Five-Year Water Resource Development Work Program

Each year FDEP reviews the 5-year water resource development work program to determine the adequacy of proposed expenditures. This determination is limited by several factors including, but not limited to:

- 1) The fiscal information provided in the 5-year water resource development work program only covers five fiscal periods and does not encompass the entire planning period of the regional water supply plan, which includes a 20-year horizon.
- 2) Any future proposed expenditure is influenced by a statutory budget development and review process that includes: legislative review, public comment, Governor's approval, and a future governing board's adoption of a final budget.
- 3) Water supply projects, including alternative water supply projects, are developed over a number of years, which may extend beyond the time horizon of the work program.
- 4) The business decision to develop any water supply project or alternative water supply project is determined by a local water supplier that is independent of the District.

We believe that the District's proposed expenditures in the 5-year water resource development work program and the FY14 budget provide the means to meet future water supply needs. On December 21, 2012 the District received a letter from FDEP which states "the Department has determined that the proposed expenditures described in the District's 2013 Five-Year Water resource Development Work program reasonably contribute to meeting future water supply needs."

SFWMD provides significant water supply benefits through the operation of the Central and Southern Florida Flood Control Project (C&SF). The District is responsible for managing and protecting the water resources of South Florida by balancing and improving water quality, flood control, natural systems, and water supply. Currently, region-wide water management is accomplished by the District's operation and maintenance system which currently includes 667 water control structures and 722 smaller project culverts; management of 67 pump stations which send water south and through waterways eastward and westward to both coasts, and oversight of approximately 4,769 miles of canals and levees.

As an essential part of the agency's core mission, providing water supply for agriculture, urban uses, and natural resources needs and preventing saltwater intrusion are a routine part of C&SF system operations. For example, routine water supply operations, such as delivering water from Lake Okeechobee for supplemental irrigation requirements to over 614,000 acres of agriculture in the Everglades Agricultural Area and Caloosahatchee and St. Lucie watersheds, are water supply-related activities.

When water levels in Lake Okeechobee are low, temporary portable pumps can be installed at the southern end of the lake to provide supplemental water supply deliveries to urban and agriculture areas; Water Conservation Areas are operated and maintained to provide recharge to the Biscayne and surficial aquifers in the Lower East Coast (Palm Beach, Broward, and Miami-Dade counties); major coastal salinity control structures are operated and maintained to prevent saltwater intrusion into drinking water aquifers; water from the regional system is delivered through a network of canals to maintain water levels in the coastal canal network to prevent salt water intrusion and recharge public potable water wellfield; regional water is delivered through the South Dade canal system to be used for supplemental water supply for South Dade agriculture, recharging public drinking water wellfield, preventing saltwater intrusion, and reducing seepage out of Everglades National Park. Importantly, dedicated funds for such projects are critical to assist the SFWMD to satisfy the authorized water supply purpose of the C&SF Project while meeting water supply needs of the natural system, as a preference to more costly alternative water supply sources.

The FY14 tentative budget contains the resources needed to perform the District's water supply mission. The District will continue to evaluate future funding options in support of alternative water supply projects.

### **Flood Control**

The Operations and Maintenance Program created a comprehensive long term plan for Central & Southern Florida (C&SF) system-wide water control structure improvements. This 50-year plan involves refurbishing aging infrastructure to ensure the C&SF system operates as designed to provide adequate flood control throughout south Florida. An annual budget of \$50 million has been designated for O&M capital refurbishment projects from the recurring ad valorem budget. This level of funding has been maintained in the FY14 budget as one of the Governing Board's highest priorities.

Included in the Operations and Maintenance and Public Works programs is a \$2.1 million increase in operating costs for FY14. This increase will fund costs associated with new restoration works such as fuel, electricity, parts and vegetation management. The specific projects to benefit include the Picayune Strand project in Collier County; the C-111 Spreader Canal, the Biscayne Bay Deering Flow Way, and the 8 ½ Square Mile Area restoration projects in Miami-Dade County; the Lakeside Ranch Stormwater Treatment Area and the C-44 Reservoir tower and intake canal in Martin County.

As the result of Tropical Storm Isaac, which brought unprecedented rainfall to areas of central Palm Beach County, including communities served by the Indian Trail Improvement District (ITID), the Legislature appropriated \$4.0 million in this year's session to begin addressing tropical storm impacts and improve the integrity of the J.W. Corbett Levee.

The FY14 tentative budget specifies the funding level required to perform the District's flood control mission, including emergency activities. An active tropical storm season for peninsular Florida may require additional funding from one-time emergency reserves that are included in the tentative budget.

The FY14 tentative budget contains the resources needed to perform the District's flood control mission.

Overall, the District's core operating activities are being largely accomplished within its recurring revenue level, with some fund balance used to supplement funding for critical needs, as outlined above. Prior year fund balances are also being used to fund projects within the FY14 tentative

budget and are allocated to continue work on projects during the next five years, as shown in the Fund Balance Utilization plan in Appendix C.

## **D. Budget Summary**

### **1. Overview**

The District encompasses all or part of sixteen counties, covering a total area of 17,930 square miles (30% of the State's land area), and spans from Orlando to Key West. About 43% of the State's population, over 7.9 million people, live within the South Florida Water Management District's boundaries.

There are two primary basins contained within the South Florida Water Management District's boundaries, the Okeechobee Basin and the Big Cypress Basin. The Okeechobee Basin is based on the sprawling Kissimmee-Okeechobee-Everglades ecosystem, which stretches from Central Florida's Chain of Lakes to Lake Okeechobee and south to the Florida Keys. The Big Cypress Basin includes all of Collier and part of Monroe counties, the Big Cypress National Preserve, and the 10,000 Islands.

The FY14 tentative budget is \$619.5 million which is \$52.1 million (9.2%) higher than the current amended FY13 budget of \$567.4 million. This increase is due to changing project cash flow requirements and re-budgeting some projects that will carry over to next year. The District's largest individual revenue sources are ad valorem taxes, state funding, and prior year cash balances.

The projection of ad valorem revenue included in the FY14 tentative budget is based on rolled-back millage rates which are calculated to generate less revenue than FY13, due to the impact of value adjustment board hearings on prior year values, plus an estimated \$2 million generated from new construction added to the tax rolls. Projected ad valorem revenues in the tentative Budget are \$266.6 million (43%) of total projected revenues, compared to \$268.1 million (47.3%) in FY13.

Total anticipated state funds in the FY14 tentative budget is \$95.8 million (15.5% of total budget) and the total estimated federal funding is \$2 million (0.3% of total budget). In the current amended FY13 budget, the total state funding is \$77.9 million (13.7% of total budget) and the total federal funding is \$780,768 (0.1% of total budget).

The revenue sources that make up the remaining portion of the tentative FY14 and current amended FY13 budgets are agricultural privilege taxes, permit fees, fund balances, and miscellaneous revenues (41.2% for FY14 and 38.9% for FY13 total budget).

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT**  
**SOURCE AND USE OF FUNDS, FUND BALANCE AND WORKFORCE**  
 Fiscal Years 2012-13 and 2013-14  
 TENTATIVE BUDGET - Fiscal Year 2013-2014

	Fiscal Year 2012-13 (Current Amended)	New Issues (Increases)	Reductions	Fiscal Year 2013-14 (Tentative Budget)
<b>SOURCE OF FUNDS</b>				
Beginning Cash Balance (Estimated)	509,837,814			448,019,670
District Revenues	316,006,008	1,186,055	-	317,192,063
Fund Balance (rebudgets from FY13 into FY14)	110,886,892	-	(110,886,892)	-
Debt	-	-	-	-
Local Revenues	40,000	-	(40,000)	-
State Revenues	77,916,062	17,870,984	-	95,787,046
Federal Revenues	780,768	1,225,000	-	2,005,768
<b>SOURCE OF FUND TOTAL</b>	<b>\$1,015,467,544</b>	<b>\$20,282,039</b>	<b>(\$110,926,892)</b>	<b>\$863,004,547</b>
<b>USE OF FUNDS</b>				
Salaries and Benefits	140,933,333	6,322,975	(1,845,771)	145,410,537
Other Personal Services	55,184,297	729,980	(2,185,855)	2,491,418
Contracted Services	-	14,053,990	(25,190,045)	40,100,949
Operating Expenses	127,651,914	30,631,444	(44,368,549)	113,914,809
Operating Capital Outlay	19,073,437	19,428,596	(14,718,440)	23,783,593
Fixed Capital Outlay	107,045,006	160,503,191	(91,477,121)	176,071,076
Interagency Expenditures (Cooperative Funding)	15,407,192	6,683,140	(6,453,792)	15,636,540
Debt	42,136,957	705,000	(767,518)	42,074,439
Reserves - Emergency Response	60,015,738	-	-	60,015,738
<b>USE OF FUNDS TOTAL</b>	<b>\$567,447,874</b>	<b>\$239,058,316</b>	<b>(\$187,007,091)</b>	<b>\$619,499,099</b>
<b>FUND BALANCE (ESTIMATED)</b>				
Nonspendable	31,939,146	-	-	31,939,146
Restricted	322,377,557	-	(143,786,378)	178,591,179
Committed	27,514,703	-	-	27,514,703
Assigned	60,727,844	-	(60,727,844)	-
Unassigned	5,460,420	-	-	5,460,420
<b>TOTAL FUND BALANCE</b>	<b>\$448,019,670</b>	<b>\$0</b>	<b>(\$204,514,222)</b>	<b>\$243,505,448</b>
<b>WORKFORCE</b>				
Authorized Position (Full-Time Equivalents/FTE)	1,620.00	-	(32.00)	1,588.00
Contingent Worker (Independent Contractors)	-	-	-	-
Other Personal Services (OPS)	29.00	-	(9.00)	20.00
Intern	-	-	-	-
Volunteer	-	-	-	-
<b>TOTAL WORKFORCE</b>	<b>1,649.00</b>	<b>-</b>	<b>(41.00)</b>	<b>1,608.00</b>

**Reserves:**

- Nonspendable - amounts required to be maintained intact as principal or an endowment
- Restricted - amounts that can be spent only for specific purposes like grants or through enabling legislation
- Committed - amounts that can be used only for specific purposes determined and set by the District Governing Board
- Assigned - amounts intended to be used for specific contracts or purchase orders
- Unassigned - available balances that may be used for a yet to be determined purpose in the general fund only

**Notes:**

- Beginning Cash Balance reflects results of FY12 audit less actual carryforward encumbrances of \$47,733,029.
- Sources of Funds includes \$110,886,892 from FY13 that will be re-budgeted in FY14 (i.e., Emergency Response Reserves).

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
PROJECTED UTILIZATION OF FUND BALANCE  
TENTATIVE BUDGET - Fiscal Year 2013-2014**

			Five Year Utilization Schedule					
Core Mission	Designations (Description of Restrictions)	Total Projected Designated Amounts at September 30, 2013	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Remaining Balance
<b>NONSPENDABLE</b>								
n/a	Inventory Reserve - General Fund	201,145	0	0	0	0	0	201,145
n/a	Inventory Reserve - Okeechobee Basin	6,041,738	0	0	0	0	0	6,041,738
n/a	Inventory Reserve - Big Cypress Basin	74,549	0	0	0	0	0	74,549
n/a	Worker's Compensation	11,595,522	0	0	0	0	0	11,595,522
n/a	Wetlands Mitigation Permanent Fund (principal portion)	14,026,192	0	0	0	0	0	14,026,192
<b>NONSPENDABLE SUBTOTAL</b>		<b>31,939,146</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>31,939,146</b>
<b>RESTRICTED</b>								
FP, WS, WQ, NS	Net Assets - Internal Service Funds	10,819,080		2,704,770	2,704,770	2,704,770	2,704,770	0
FP, WS, WQ, NS	Economic Stabilization Reserve	43,512,602	43,512,602					0
FP, WS, WQ, NS	Economic Stabilization Reserve (Big Cypress Basin)	760,401	760,401					0
WS, WQ, NS	Expenditure Reimbursements	206,168	206,168					0
FP, WQ	Dispersed Water Management (Ad Valorem)	21,568,147	6,077,681	10,894,620	4,595,846			0
FP, WQ	Dispersed Water Management (Lake O Trust)	2,202,972	2,202,972					0
FP, WS, WQ, NS	Tax Collector Fees	1,036,017	1,036,017					0
FP, WS, WQ, NS	Property Appraiser Fees	72,728	72,728					0
FP, WS, WQ, NS	External Risk Management	15,933,301	7,500,000	8,433,301				0
FP, WS, WQ, NS	Replacement Fleet Vehicles/Field Equipment	1,250,000	1,250,000					0
FP, WS, WQ, NS	Modeling Support	350,000	350,000					0
FP, WS, WQ, NS	Salary Bonus	476,936	476,936					0
FP, WS, WQ, NS	DROP Positions	105,376	105,376					0
FP, WS, WQ, NS	Health Plan	2,338,150	2,338,150					0
WS, WQ, NS	Local Initiatives	461,000	461,000					0
FP, WS, WQ, NS	Grant Parcel Wetland Restoration (RONT0)	132,201	132,201					0
FP, WS, WQ, NS	Lake Okeechobee Watershed Source Control	250,000	25,000	200,000	25,000			0
FP, WS, WQ, NS	Cutler Flow - Permit Re-Vegetation	19,970	19,970					0
FP, WS, WQ, NS	Southern Everglades Source Control	240,686	0	240,686				0
FP, WQ, NS	KB MOS Project Close-out	14,523	14,523					0
WQ, NS	Littoral Zone Topographic Map	91,200	91,200					0
WQ, NS	Caloosahatchee Basin Storage/Treatment (Lake Hicpochee)	3,900,000	0	3,900,000				0
WS, WQ, NS	L-8 Divide	5,042,000	600,000	2,860,000	1,262,000	320,000		0
WS, WQ, NS	G-716 Structure Expansion	440,400	307,000	133,400				0
WS, WQ, NS	G-716 Structure Expansion	4,868,600	0	2,868,600	2,000,000			0
WS, WQ, NS	S 5AS Divide	3,032,000	1,138,000	1,894,000				0
WS, WQ, NS	EAA A-1 Flow Equalization Basin (Ad Valorem funding)	12,504,505	249,160	12,255,345				0
WS, WQ, NS	EAA A-1 Flow Equalization Basin (COPS funding)	47,361,237	34,696,527	12,664,710				0
WS, WQ, NS	Compartment B Buildout (COPS Funding)	1,345,536	1,345,536					0

Core Mission	Designations (Description of Restrictions)	Total Projected Designated Amounts at September 30, 2013	Five Year Utilization Schedule					Remaining Balance
			FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	
WS, WQ, NS	Restoration Strategies C-139 Annex	0	0					0
WS, WQ, NS	Restoration Strategies Science Plan	23,297,755	4,258,246	14,956,437	3,722,194	360,878		0
WS, WQ, NS	Restoration Strategies Source Control	4,264,020		4,264,020				0
WS, WQ, NS	Restoration Strategies STA1W #1 Expansion	45,183,256	8,115,785	35,104,722		1,962,749		0
WS, WQ, NS	Restoration Strategies STA1W #2 Expansion	1,577,810				1,577,810		0
NS	C-111 South (Contract #8)	1,000,000	1,000,000					
WS, WQ, NS	C-44 Reservoir/STA	4,000,000	4,000,000					0
FP, WS, WQ, NS	Fuel	2,500,000	2,500,000					0
FP, WQ, NS	Kissimmee Vegetation Mapping Imagery	39,000	39,000					0
WQ, NS	Mirror Lakes	50,000	50,000					0
FP, WQ, NS	Lemkin Creek (Lake O Trust)	739,137	739,137					0
FP, WS, WQ, NS	Indian River Lagoon, Dispersed Water Mgmt. (State Approp. (205000))	548,835	548,835					0
FP, WS, WQ, NS	FY14 Wetland Mitigation Projects (Funds 211/409) = (Rolling Meadows and 8.5 SMA; Land Management Expenses; FY 15-FY18 = 211000 Future Projects)	15,616,944	8,763,166	1,713,445	1,713,445	1,713,444	1,713,444	0
FP, WS, WQ, NS	Indian River Lagoon Estuarine Projects (212000)	101,414	30,564	17,713	17,713	17,712	17,712	0
FP, WS, WQ, NS	Lake Belt Mitigation Initiatives (Fund 219000)	4,599,270	\$3,001,150	399,530	399,530	399,530	399,530	0
WS, WQ, NS	FY14 = LILA Project Monitoring Expenses; FY15-FY18 = Future Projects (Everglades License Tag Fund 220000)	339,994	55,000	71,249	71,249	71,248	71,248	0
FP, WS, WQ, NS	Land Management Expenses (Fund 222000 lease revenue)	1,868,471	564,432	326,010	326,010	326,010	326,009	0
NS	South Dade C-111 Federal Project (Florida Bay Fund 408000)	2,054,963	1,095,209	239,939	239,939	239,938	239,938	0
FP, WS, WQ, NS	BCB Future Projects/Intergovernmental Agreements (203/403)	14,870,148	2,292,371	3,144,445	3,144,445	3,144,444	3,144,443	0
WS, WQ, NS	ECP Future Projects (217/406)	3,799,106	0	949,777	949,777	949,776	949,776	0
FP, WS, WQ, NS	Okeechobee Basin Future Projects (202/402)	4,305,556	0	1,076,389	1,076,389	1,076,389	1,076,389	0
WS, WQ, NS	Everglades Contribution Fund Future Projects (213000)	649,970	0	162,493	162,493	162,492	162,492	0
FP, WS, WQ, NS	Future Projects; (404000)	742,677	0	185,670	185,669	185,669	185,669	0
WS, WQ, NS	Federal Land Acquisition Fund Future Projects (411000)	3,427,686	248,526	794,790	794,790	794,790	794,790	0
FP, WS, WQ, NS	To close out existing obligations for retiree health program; reduce WC surplus	6,465,809	1,515,809	1,237,500	1,237,500	1,237,500	1,237,500	0
<b>RESTRICTED SUBTOTAL</b>		<b>322,377,557</b>	<b>143,786,378</b>	<b>123,693,561</b>	<b>24,628,759</b>	<b>17,245,149</b>	<b>13,023,710</b>	<b>0</b>
<b>COMMITTED</b>								
FP, WS, WQ, NS	Caloosahatchee River Estuary Nutrient Cycling	60,000		60,000				0
WS, WQ, NS	Loxahatchee Watershed (L-8 Pump Station)	0						0
FP, WS, WQ, NS	External Risk Management	7,179,550		7,179,550				0
WS, NS	Caloosahatchee MFL Update	55,000		55,000				0
FP, WS, WQ, NS	Caloosahatchee River Watershed Source Control	75,000		75,000				0
FP, WS, WQ, NS	Northern Everglades, St. Lucie Estuary Watershed Nutrient Budget	60,000		60,000				0
FP, WS, WQ, NS	Facility Lease	389,736		188,278	201,458			0
FP, WS, WQ, NS	St. Lucie River Watershed Source Control	570,483		280,483	290,000			0
WQ, NS	Caloosahatchee Basin Storage/Treatment (Lake Hicpochee)	5,125,635		5,125,635				0
WS, WQ, NS	C-44 Reservoir	1,752,559		1,752,559				0
FP, WS	Big Cypress Basin Field Station	2,000,000		2,000,000				0
WS, WQ, NS	Water Quality Enhancement Projects (STA 1W #2)	10,246,740				10,246,740		0
<b>COMMITTED SUBTOTAL</b>		<b>27,514,703</b>	<b>0</b>	<b>16,776,505</b>	<b>491,458</b>	<b>10,246,740</b>	<b>0</b>	<b>0</b>

Core Mission	Designations (Description of Restrictions)	Total Projected Designated Amounts at September 30, 2013	Five Year Utilization Schedule					Remaining Balance
			FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	
<b>ASSIGNED</b>								
WS, WQ, NS	Expenditure Reimbursements	1,011,140	1,011,140					0
FP, WS, WQ, NS	Salary Bonus	855,600	855,600					0
FP, WS, WQ, NS	DROP Positions	682,084	682,084					0
FP, WS, WQ, NS	Health Plan	2,292,338	2,292,338					0
FP, WS, WQ, NS	Facility Lease	175,961	175,961					0
FP, WS, WQ, NS	Economic Stabilization Reserve	15,742,735	15,742,735					0
FP, WS, WQ, NS	Tax Collector Fees	1,000,000	1,000,000					0
FP, WS, WQ, NS	Property Appraiser Fees	243,580	243,580					0
FP, WS, WQ, NS	External Risk Management	2,500,000	2,500,000					0
NS	C-111 South (Contract #8)	6,500,000	6,500,000					0
FP, WS, WQ, NS	Information Technology Capital Replacement Plan	2,851,550	2,851,550					0
FP, WS, WQ, NS	Facilities Management Capital Replacement Plan	588,000	588,000					0
FP, WS, WQ, NS	Emergency Operations Center Chiller Replacement	1,082,637	1,082,637					0
FP, WS, WQ, NS	Northern Everglades, St. Lucie Estuary Watershed Nutrient Budget	260,000	260,000					0
WS, NS	Caloosahatchee MFL Update	111,242	111,242					0
FP, WS, WQ, NS	Caloosahatchee River Watershed Source Control	25,000	25,000					0
FP, WS, WQ, NS	St. Lucie River Watershed Source Control	99,517	99,517					0
WS	Groundwater Peer Reviews	75,000	75,000					0
WS	Great Water Odyssey	15,000	15,000					0
WS	Miami Dade 3D Hydrologic Model	150,000	150,000					0
FP, WS	Caloosahatchee River Sediment Nutrient Source	70,000	70,000					0
WS, WQ, NS	Loxahatchee Watershed (L-8 Pump Station)	4,808,229	4,808,229					0
WS, WQ, NS	EAA A-1 Flow Equalization Basin	161,158	161,158					0
WS, WQ, NS	Restoration Strategies Science Plan	427,236	427,236					0
WS, WQ, NS	Restoration Strategies STA1W #1 Expansion	3,850,000	3,850,000					0
WS, WQ, NS	Loxahatchee Watershed	795,000	795,000					0
WS, WQ, NS	C-44 Reservoir	4,322,402	4,322,402					0
WQ, NS	Caloosahatchee Basin Storage/Treatment (Lake Hicpochee)	6,282,435	6,282,435					0
FP, WS, WQ, NS	Moore Haven Dredging	1,000,000	1,000,000					0
WS	Alternative Water Supply (AWS)	750,000	750,000					0
FP, WS	Big Cypress Basin Field Station	2,000,000	2,000,000					0
<b>ASSIGNED SUBTOTAL</b>		<b>60,727,844</b>	<b>60,727,844</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>UNASSIGNED</b>								
WS/WQ/FP/NS	Economic Stabilization Fund	5,460,420	0	0	0	0	0	5,460,420
WS/WQ/FP/NS	Available for Future Year Utilization	0	0	0	0	0	0	0
<b>UNASSIGNED SUBTOTAL</b>		<b>5,460,420</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,460,420</b>
<b>Total</b>		<b>448,019,670</b>	<b>204,514,222</b>	<b>140,470,066</b>	<b>25,120,217</b>	<b>27,491,889</b>	<b>13,023,710</b>	
<b>Remaining Fund Balance at Fiscal Year End</b>			<b>243,505,448</b>	<b>103,035,382</b>	<b>77,915,165</b>	<b>50,423,276</b>	<b>37,399,566</b>	<b>37,399,566</b>
<b>COMMENTS/NOTES</b>								
WS = Water Supply: WQ = Water Quality: FP = Flood Protection: NS = Natural Systems								

Use of Fund Balance

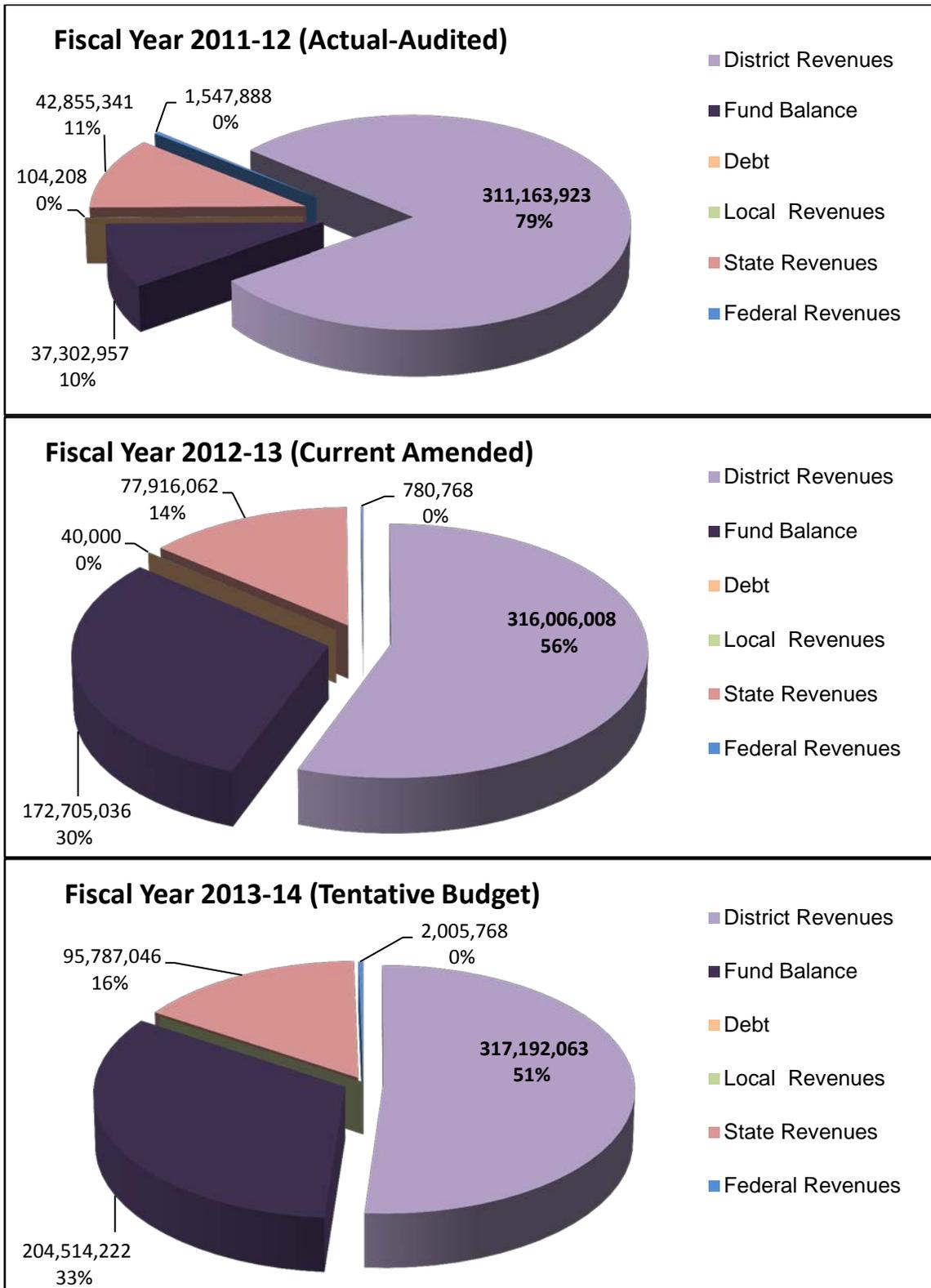
**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
USE OF FUND BALANCE  
Fiscal Year 2013-14  
TENTATIVE BUDGET - Fiscal Year 2013-2014**

	Fiscal Year 2013-14 (Tentative Budget)	SOURCES OF FUND							
		District Revenues	Fund Balance	Debt	Local	State	Federal	TOTAL	
1.0 Water Resources Planning and Monitoring	46,580,384	2,386,575	-	-	-	207,333	-	2,593,908	
2.0 Acquisition, Restoration and Public Works	251,056,226	76,339,581	-	36,042,063	-	4,464,384	-	116,846,028	
3.0 Operation and Maintenance of Lands and Works	258,336,062	77,219,520	-	-	-	-	-	77,219,520	
4.0 Regulation	26,124,703	1,643,662	-	-	-	-	-	1,643,662	
5.0 Outreach	2,631,785	102,870	-	-	-	-	-	102,870	
6.0 District Management and Administration	34,769,939	3,864,654	-	-	-	-	-	6,108,234	
<b>TOTAL</b>	<b>619,499,099</b>	<b>163,800,442</b>	<b>-</b>	<b>36,042,063</b>	<b>-</b>	<b>4,671,717</b>	<b>-</b>	<b>204,514,222</b>	

	USES OF FUND									
	Salaries and Benefits	Other Personal Services	Contracted Services	Operating Expenses	Operating Capital Outlay	Fixed Capital Outlay	Interagency Expenditures (Cooperative Funding)	Debt	Reserves	TOTAL
1.0 Water Resources Planning and Monitoring	1,047,833	-	713,755	183,745	-	-	648,575	-	-	2,593,908
2.0 Acquisition, Restoration and Public Works	419,787	-	22,366,389	918,001	15,168,954	71,848,354	6,124,543	-	-	116,846,028
3.0 Operation and Maintenance of Lands and Works	3,123,094	-	3,261,340	6,697,088	1,949,760	2,000,000	172,500	-	60,015,738	77,219,520
4.0 Regulation	1,179,145	-	389,517	75,000	-	-	-	-	-	1,643,662
5.0 Outreach	87,870	-	-	15,000	-	-	-	-	-	102,870
6.0 District Management and Administration	1,021,504	-	704,250	3,226,080	1,156,400	-	-	-	-	6,108,234
<b>TOTAL</b>	<b>6,879,233</b>	<b>-</b>	<b>27,435,251</b>	<b>11,114,914</b>	<b>18,275,114</b>	<b>73,848,354</b>	<b>6,945,618</b>	<b>-</b>	<b>60,015,738</b>	<b>204,514,222</b>

2. Source of Funds Three-Year Comparison



**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
SOURCE OF FUNDS COMPARISON FOR THREE FISCAL YEARS**

Fiscal Years 2011-12(Actual) 2012-13(Current) 2013-14 (Tentative)

TENTATIVE BUDGET - Fiscal Year 2013-2014

<b>SOURCE OF FUNDS</b>	<b>Fiscal Year 2011-12 (Actual-Audited)</b>	<b>Fiscal Year 2012-13 (Current Amended)</b>	<b>Fiscal Year 2013-14 (Tentative Budget)</b>	<b>Difference in \$ (Current -- Tentative)</b>	<b>Difference in % (Current -- Tentative)</b>
District Revenues	311,163,923	316,006,008	317,192,063	1,186,055	0%
Fund Balance	37,302,957	172,705,036	204,514,222	31,809,186	18%
Debt - Certificate of Participation (COPS)	-	-	-	-	-
Local Revenues	104,208	40,000	-	(40,000)	-100%
State General Revenues	9,830	-	-	-	-
Ecosystem Management Trust Fund	-	-	-	-	-
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-
P2000 Revenue	-	-	-	-	-
FDOT/Mitigation	-	-	-	-	-
Water Management Lands Trust Fund	7,026,703	6,900,787	10,888,598	3,987,811	58%
Water Quality Assurance (SWIM) Trust Fund	-	-	-	-	-
Florida Forever	74,425	-	-	-	-
Save Our Everglades Trust Fund	31,727,003	62,391,377	74,845,610	12,454,233	20%
Alligator Alley Tolls	-	4,400,000	4,400,000	-	0%
Other State Revenue	4,017,380	4,223,898	5,652,838	1,428,940	34%
Federal Revenues	1,547,888	780,768	2,005,768	1,225,000	157%
Federal through State (FDEP)	-	-	-	-	-
<b>SOURCE OF FUND TOTAL</b>	<b>392,974,317</b>	<b>567,447,874</b>	<b>619,499,099</b>	<b>52,051,225</b>	<b>9%</b>

### 3. Major Source of Funds Variances

#### District Revenues

- Budgeted ad valorem revenues decreased by a net of \$1.6 million primarily due to adjustments in prior year taxable values and lower new construction revenue.
- Ag Privilege Tax in the FY14 tentative budget is about the same amount as the prior year.
- Permit, License and Fees category increased by \$1.4 million resulting mainly from inclusion of Lake Belt Mitigation funds for the C-139 Annex Restoration.
- Miscellaneous revenues reflect a decrease in projected investment income for FY14 netted against increases in the internal service fund health insurance premiums for a net increase of \$1.4 million.

#### Fund Balance

Designated Fund balance increased \$31.8 million. A principal increase is for a major construction phase of the A1 Flow Equalization Basin project.

#### Debt

The budget includes no new debt. Prior year debt proceeds (COPs) of \$36 million are included in the fund balance amount.

#### Local Revenues

There are no local revenues in the FY14 tentative budget. The current amended budget includes \$25,000 from St. Johns River Water Management District for a feasibility study and \$15,000 from Miami-Dade County for Models Lands Area security.

#### State Revenues

- Save Our Everglades Trust Fund shows an increase of \$12.5 million in the FY14 tentative budget over the current budget.
- Water Management Lands Trust Fund reflects an increase of \$4 million in this appropriation for the Corbett Levee.
- Alligator Alley Tolls remain at the same level as the current amended budget.
- Other state revenues increased by \$1.4 million in anticipated funds for vegetation management.

#### Federal

Federal funds show an increase of \$1.2 million in projected funds to be reimbursed from the USACOE to the District for pumping operations and National Resources Conservation Service for Tropical Storm Isaac repairs.

#### 4. Source of Fund by Program

SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
**SOURCE OF FUNDS BY PROGRAM**  
 Fiscal Year 2011-12 (Actual-Audited)  
 TENTATIVE BUDGET - Fiscal Year 2013-2014

<b>SOURCE OF FUNDS</b>	Water Resources Planning and Monitoring	Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2011-12 (Actual-Audited)
District Revenues	41,421,651	57,942,752	154,629,279	18,517,593	2,387,141	36,265,507	311,163,923
Fund Balance	4,965,711	6,946,293	18,537,269	2,219,926	286,176	4,347,582	37,302,957
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	-
Local Revenues	70,000	32,156	2,052	-	-	-	104,208
State General Revenues	-	-	-	9,830	-	-	9,830
Ecosystem Management Trust Fund	-	-	-	-	-	-	-
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-	-	-
P2000 Revenue	-	-	-	-	-	-	-
FDOT/Mitigation	-	-	-	-	-	-	-
Water Management Lands Trust Fund	-	-	7,026,703	-	-	-	7,026,703
Water Quality Assurance (SWIM) Trust Fund	-	-	-	-	-	-	-
Florida Forever	-	74,425	-	-	-	-	74,425
Save Our Everglades Trust Fund	-	31,727,003	-	-	-	-	31,727,003
Alligator Alley Tolls	-	-	-	-	-	-	-
Other State Revenue	770,261	641,933	2,605,186	-	-	-	4,017,380
Federal Revenues	30,028	-	1,500,745	17,115	-	-	1,547,888
Federal through State (FDEP)	-	-	-	-	-	-	-
<b>SOURCE OF FUND TOTAL</b>	<b>47,257,651</b>	<b>97,364,562</b>	<b>184,301,234</b>	<b>20,764,464</b>	<b>2,673,317</b>	<b>40,613,089</b>	<b>392,974,317</b>

District Revenues include  
 Ad Valorem 273,150,566.00  
 Ag Privilege Tax 11,507,721.00  
 Permit & License Fees 12,419,372.00  
 Miscellaneous Revenues 14,086,264.00

SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
**SOURCE OF FUNDS BY PROGRAM**  
 Fiscal Year 2012-13 (Current Amended)  
 TENTATIVE BUDGET - Fiscal Year 2013-2014

SOURCE OF FUNDS	Water Resources Planning and Monitoring	Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2012-13 (Current Amended)
District Revenues	40,798,360	52,125,889	165,379,272	24,645,213	2,762,608	30,294,666	316,006,008
Fund Balance	5,411,767	88,284,025	66,321,200	1,970,210	-	10,717,834	172,705,036
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	-
Local Revenues	25,000	-	15,000	-	-	-	40,000
State General Revenues	-	-	-	-	-	-	-
Ecosystem Management Trust Fund	-	-	-	-	-	-	-
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-	-	-
P2000 Revenue	-	-	-	-	-	-	-
FDOT/Mitigation	-	-	-	-	-	-	-
Water Management Lands Trust Fund	-	-	6,900,787	-	-	-	6,900,787
Water Quality Assurance (SWIM) Trust Fund	-	-	-	-	-	-	-
Florida Forever	-	-	-	-	-	-	-
Save Our Everglades Trust Fund	1,205,000	61,186,377	-	-	-	-	62,391,377
Alligator Alley Tolls	884,576	1,315,424	-	2,200,000	-	-	4,400,000
Other State Revenue	391,271	-	3,832,627	-	-	-	4,223,898
Federal Revenues	-	-	780,768	-	-	-	780,768
Federal through State (FDEP)	-	-	-	-	-	-	-
<b>SOURCE OF FUND TOTAL</b>	<b>48,715,974</b>	<b>202,911,715</b>	<b>243,229,654</b>	<b>28,815,423</b>	<b>2,762,608</b>	<b>41,012,500</b>	<b>567,447,874</b>

District Revenues include  
 Ad Valorem 268,114,920  
 Ag Privilege Tax 11,352,040  
 Permit & License Fees 2,679,310  
 Miscellaneous Revenues 33,859,738

SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
**SOURCE OF FUNDS BY PROGRAM**  
 Fiscal Year 2013-14 (Tentative Budget)  
 TENTATIVE BUDGET - Fiscal Year 2013-2014

SOURCE OF FUNDS	Water Resources Planning and Monitoring	Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2013-14 (Tentative Budget)
District Revenues	42,420,588	56,215,476	162,884,338	24,481,041	2,528,915	28,661,705	317,192,063
Fund Balance	2,593,908	116,846,028	77,219,520	1,643,662	102,870	6,108,234	204,514,222
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	-
Local Revenues	-	-	-	-	-	-	-
State General Revenues	-	-	-	-	-	-	-
Ecosystem Management Trust Fund	-	-	-	-	-	-	-
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-	-	-
P2000 Revenue	-	-	-	-	-	-	-
FDOT/Mitigation	-	-	-	-	-	-	-
Water Management Lands Trust Fund	-	-	10,888,598	-	-	-	10,888,598
Water Quality Assurance (SWIM) Trust Fund	-	-	-	-	-	-	-
Florida Forever	-	-	-	-	-	-	-
Save Our Everglades Trust Fund	310,000	74,535,610	-	-	-	-	74,845,610
Alligator Alley Tolls	1,015,888	3,384,112	-	-	-	-	4,400,000
Other State Revenue	240,000	75,000	5,337,838	-	-	-	5,652,838
Federal Revenues	-	-	2,005,768	-	-	-	2,005,768
Federal through State (FDEP)	-	-	-	-	-	-	-
<b>SOURCE OF FUND TOTAL</b>	<b>46,580,384</b>	<b>251,056,226</b>	<b>258,336,062</b>	<b>26,124,703</b>	<b>2,631,785</b>	<b>34,769,939</b>	<b>619,499,099</b>

District Revenues include  
 Ad Valorem 266,557,178  
 Ag Privilege Tax 11,300,000  
 Permit & License Fees 4,121,816  
 Miscellaneous Revenues 35,213,069

5. Proposed Millage Rates

The Governing Board policy direction was to levy rolled-back millage rates. In accordance with Florida Statute 200.065(1) the rolled-back millage rate is calculated in the following manner:

**Excerpt from 200.065(1) F.S.**

**The form on which the certification is made shall include instructions to each taxing authority describing the proper method of computing a millage rate which, exclusive of new construction, additions to structures, deletions, increases in the value of improvements that have undergone a substantial rehabilitation which increased the assessed value of such improvements by at least 100 percent, property added due to geographic boundary changes, total taxable value of tangible personal property within the jurisdiction in excess of 115 percent of the previous year's total taxable value, and any dedicated increment value, will provide the same ad valorem tax revenue for each taxing authority as was levied during the prior year less the amount, if any, paid or applied as a consequence of an obligation measured by the dedicated increment value. That millage rate shall be known as the "rolled-back rate."**

At the July Governing Board meeting, the proposed millage rates were recommended and set at the rolled-back rates for District-wide, Okeechobee Basin, Everglades Construction Project and the Big Cypress Basin.

	FY13 Adopted	FY14 Rolled-Back	FY14 Proposed Rates	% Change from Rolled-Back
District	0.1757	0.1685	0.1685	0.00%
Okeechobee Basin	0.1919	0.1838	0.1838	0.00%
Everglades	0.0613	0.0587	0.0587	0.00%
Big Cypress Basin	0.1633	0.1593	0.1593	0.00%
<b>Combined:</b>				
District/Okee/Everglades	0.4289	0.4110	0.4110	0.00%
District/Big Cypress	0.3390	0.3278	0.3278	0.00%

Tax levies are set for each of the two basins within the District, the Okeechobee Basin, and the Big Cypress Basin. This rate is then combined with an overall "District-at-large" millage rate of 0.1685 mills, which determines the total millage to be assessed upon property owners within each basin. The proposed Okeechobee Basin tax rate is 0.4110, which is a decrease of \$1.79 per \$100,000 of taxable value. The Big Cypress Basin (BCB) tax rate is 0.3278 mills, which represents a decrease of \$1.12 per \$100,000 of taxable value.

<b>DISTRICTWIDE</b>			
Ad valorem Tax Comparison	FY 2011-12 (Actual)	FY 2012-13 (Adopted)	FY 2013-14 (Proposed)
Millage rate	0.1785	0.1757	0.1685
Rolled-back Rate	0.2604	0.1757	0.1685
Percent of Change of Rolled-back Rate	-31.5%	0.0%	0.0%
Gross Taxable Value for Operating Purposes	\$665,614,794,826	\$670,206,515,922	\$694,878,731,534
Net New Taxable Value	\$5,194,119,435	\$5,297,312,798	\$5,185,010,749
Adjusted Taxable Value	\$660,420,675,391	\$664,909,203,124	\$689,693,720,785

<b>OKEECHOBEE BASIN</b>			
Ad valorem Tax Comparison	FY 2011-12 (Actual)	FY 2012-13 (Adopted)	FY 2013-14 (Proposed)
Millage rate	0.1954	0.1919	0.1838
Rolled-back Rate	0.2847	0.1919	0.1838
Percent of Change of Rolled-back Rate	-31.4%	0.0%	0.0%
Gross Taxable Value for Operating Purposes	\$607,136,635,360	\$611,521,503,856	\$634,065,724,415
Net New Taxable Value	\$4,681,864,142	\$4,705,127,771	\$4,434,753,995
Adjusted Taxable Value	\$602,454,771,218	\$606,816,376,085	\$629,630,970,420

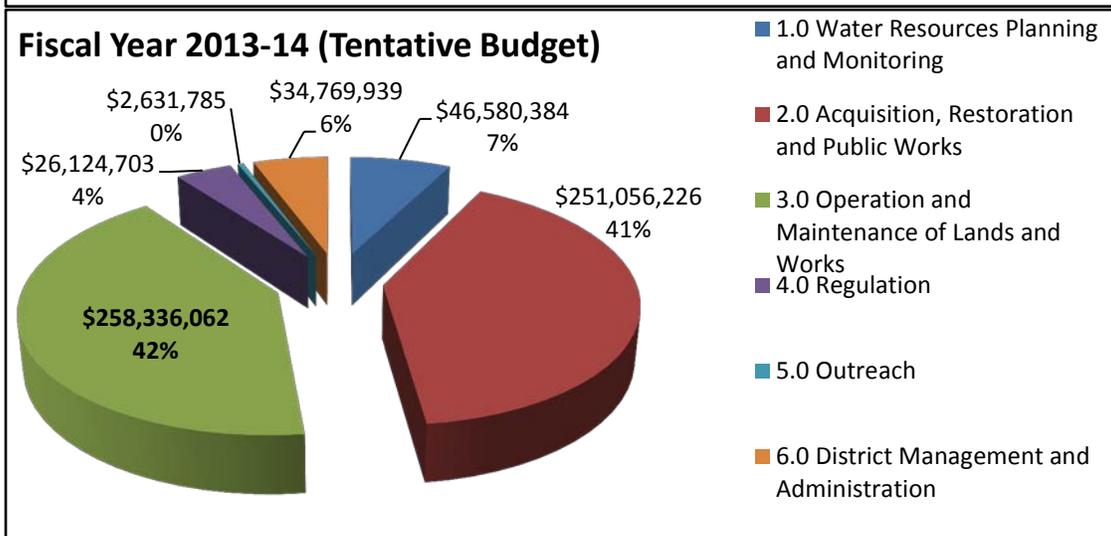
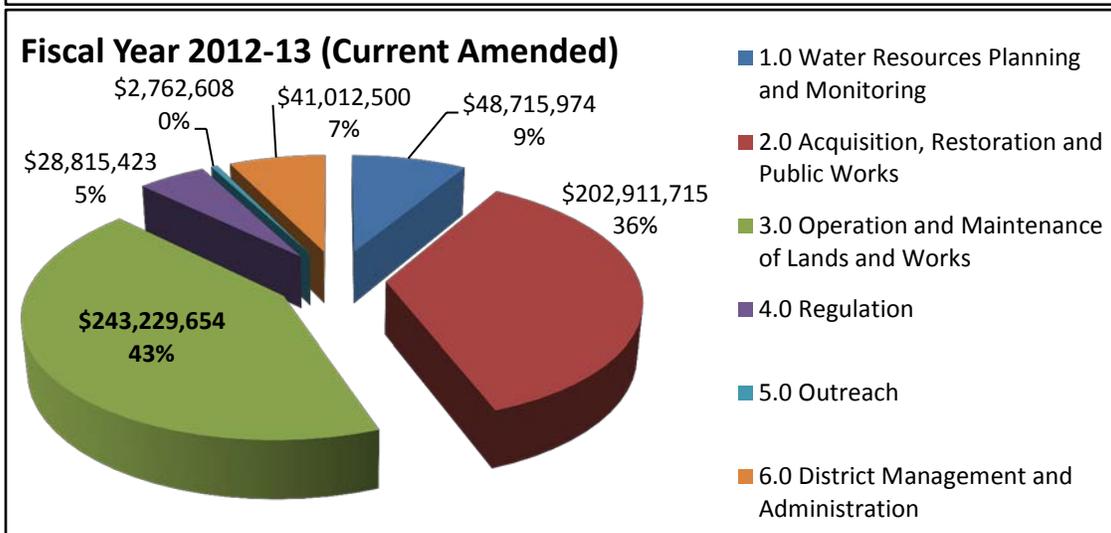
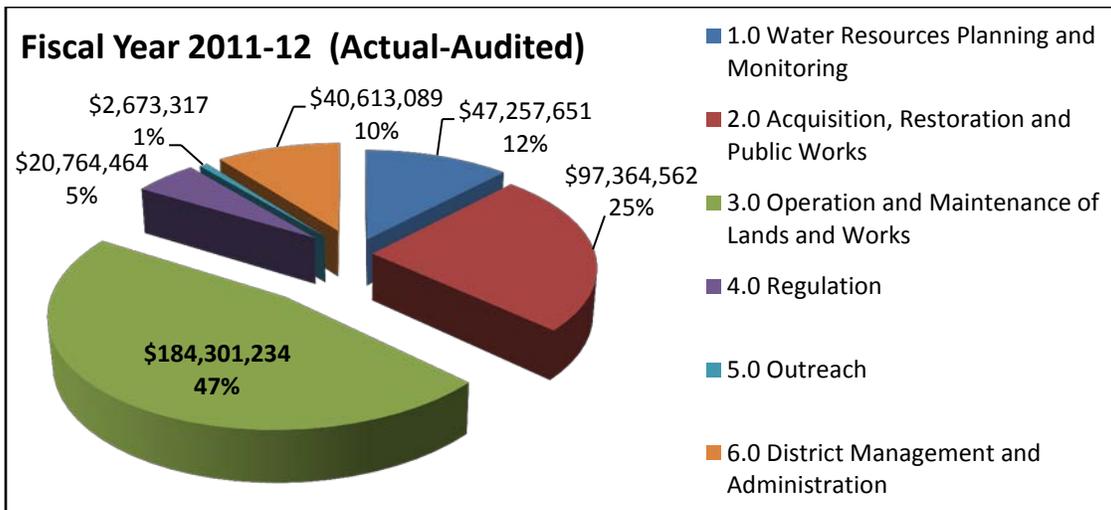
<b>EVERGLADES CONSTRUCTION PROJECT (OKEECHOBEE BASIN)</b>			
Ad valorem Tax Comparison	FY 2011-12 (Actual)	FY 2012-13 (Adopted)	FY 2013-14 (Proposed)
Millage rate	0.0624	0.0613	0.0587
Rolled-back Rate	0.0910	0.0613	0.0587
Percent of Change of Rolled-back Rate	-31.4%	0.0%	0.0%
Gross Taxable Value for Operating Purposes	\$607,136,635,360	\$611,521,503,856	\$634,065,724,415
Net New Taxable Value	\$4,681,864,142	\$4,705,127,771	\$4,434,753,995
Adjusted Taxable Value	\$602,454,771,218	\$606,816,376,085	\$629,630,970,420

<b>BIG CYPRESS BASIN</b>			
Ad valorem Tax Comparison	FY 2011-12 (Actual)	FY 2012-13 (Adopted)	FY 2013-14 (Proposed)
Millage rate	0.1633	0.1633	0.1593
Rolled-back Rate	0.2404	0.1638	0.1593
Percent of Change of Rolled-back Rate	-32.1%	-0.3%	0.0%
Gross Taxable Value for Operating Purposes	\$58,478,159,466	\$58,685,012,066	\$60,813,007,119
Net New Taxable Value	\$512,255,293	\$592,185,027	\$750,256,754
Adjusted Taxable Value	\$57,965,904,173	\$58,092,827,039	\$60,062,750,365

<b>COMBINED OKEECHOBEE BASIN (District Wide + Basins)</b>			
Ad valorem Tax Comparison	FY 2011-12 (Actual)	FY 2012-13 (Adopted)	FY 2013-14 (Proposed)
Millage rate	0.4363	0.4289	0.4110
Rolled-back Rate	0.6361	0.4289	0.4110
Percent of Change of Rolled-back Rate	-31.4%	0.0%	0.0%
Gross Taxable Value for Operating Purposes	\$607,136,635,360	\$611,521,503,856	\$634,065,724,415
Net New Taxable Value	\$4,681,864,142	\$4,705,127,771	\$4,434,753,995
Adjusted Taxable Value	\$602,454,771,218	\$606,816,376,085	\$629,630,970,420

<b>COMBINED BIG CYPRESS BASIN (District Wide + Basin)</b>			
Ad valorem Tax Comparison	FY 2011-12 (Actual)	FY 2012-13 (Adopted)	FY 2013-14 (Proposed)
Millage rate	0.3418	0.3390	0.3278
Rolled-back Rate	0.5008	0.3395	0.3278
Percent of Change of Rolled-back Rate	-31.7%	-0.1%	0.0%
Gross Taxable Value for Operating Purposes	\$58,478,159,466	\$58,685,012,066	\$60,813,007,119
Net New Taxable Value	\$512,255,293	\$592,185,027	\$750,256,754
Adjusted Taxable Value	\$57,965,904,173	\$58,092,827,039	\$60,062,750,365

6. Three-Year Use of Funds by Program



**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
THREE-YEAR EXPENDITURE SUMMARY BY PROGRAM**

Fiscal Years 2011-12(Actual) 2012-13(Current) 2013-14 (Tentative)

**TENTATIVE BUDGET - Fiscal Year 2013-2014**

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
<b>1.0 Water Resources Planning and Monitoring</b>	<b>\$47,257,651</b>	<b>\$48,715,974</b>	<b>\$46,580,384</b>	<b>-\$2,135,590</b>	<b>-4.4%</b>
1.1 - District Water Management Planning	20,058,917	22,431,243	21,606,379	-824,864	-3.7%
1.1.1 Water Supply Planning	6,690,208	10,977,833	14,039,857	3,062,024	27.9%
1.1.2 Minimum Flows and Levels	348,037	843,018	585,466	-257,552	-30.6%
1.1.3 Other Water Resources Planning	13,020,671	10,610,392	6,981,056	-3,629,336	-34.2%
1.2 - Research, Data Collection, Analysis and Monitoring	26,921,334	23,402,735	22,233,430	-1,169,305	-5.0%
1.3 - Technical Assistance	277,399	407,279	321,031	-86,248	-21.2%
1.4 - Other Water Resources Planning and Monitoring Activities	0	0	0	0	
1.5 - Technology and Information Services	0	2,474,717	2,419,544	-55,173	-2.2%
<b>2.0 Acquisition, Restoration and Public Works</b>	<b>\$97,364,562</b>	<b>\$202,911,715</b>	<b>\$251,056,226</b>	<b>\$48,144,511</b>	<b>23.7%</b>
2.1 - Land Acquisition	0	0	0	0	
2.2 - Water Source Development	4,315,236	3,356,703	3,133,239	-223,464	-6.7%
2.2.1 Water Resource Development Projects	257,339	434,298	350,097	-84,201	-19.4%
2.2.2 Water Supply Development Assistance	4,057,897	2,922,405	2,783,142	-139,263	-4.8%
2.2.3 Other Water Source Development Activities	0	0	0	0	
2.3 - Surface Water Projects	92,187,461	196,679,385	244,744,178	48,064,793	24.4%
2.4 - Other Cooperative Projects	665,592	678,063	640,789	-37,274	-5.5%
2.5 - Facilities Construction and Major Renovations	196,273	635,808	1,163,922	528,114	83.1%
2.6 - Other Acquisition and Restoration Activities	0	0	0	0	
2.7 - Technology and Information Services	0	1,561,756	1,374,098	-187,658	-12.0%
<b>3.0 Operation and Maintenance of Lands and Works</b>	<b>\$184,301,234</b>	<b>\$243,229,654</b>	<b>\$258,336,062</b>	<b>\$15,106,408</b>	<b>6.2%</b>
3.1 - Land Management	19,717,854	20,115,793	19,103,872	-1,011,921	-5.0%
3.2 - Works	138,218,349	184,513,978	196,946,074	12,432,096	6.7%
3.3 - Facilities	4,671,712	4,594,992	4,545,981	-49,011	-1.1%
3.4 - Invasive Plant Control	16,718,472	17,927,374	20,420,563	2,493,189	13.9%
3.5 - Other Operation and Maintenance Activities	4,974,845	4,839,669	5,124,052	284,383	5.9%
3.6 - Fleet Services	0	1,780,660	1,853,165	72,505	4.1%
3.7 - Technology and Information Services	0	9,457,188	10,342,355	885,167	9.4%
<b>4.0 Regulation</b>	<b>\$20,764,464</b>	<b>\$28,815,423</b>	<b>\$26,124,703</b>	<b>-\$2,690,720</b>	<b>-9.3%</b>
4.1 - Consumptive Use Permitting	4,993,594	5,641,514	5,940,988	299,474	5.3%
4.2 - Water Well Construction Permitting and Contractor Licensing	0	0	0	0	
4.3 - Environmental Resource and Surface Water Permitting	10,024,820	9,836,423	9,514,681	-321,742	-3.3%
4.4 - Other Regulatory and Enforcement Activities	5,746,050	10,442,835	7,858,452	-2,584,383	-24.7%
4.5 - Technology and Information Services	0	2,894,651	2,810,582	-84,069	-2.9%
<b>5.0 Outreach</b>	<b>\$2,673,317</b>	<b>\$2,762,608</b>	<b>\$2,631,785</b>	<b>-\$130,823</b>	<b>-4.7%</b>
5.1 - Water Resource Education	0	0	0	0	
5.2 - Public Information	2,391,933	2,605,206	2,294,236	-310,970	-11.9%
5.3 - Public Relations	0	0	0	0	
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	281,384	157,402	337,549	180,147	114.5%
5.5 - Other Outreach Activities	0	0	0	0	
5.6 - Technology and Information Services	0	0	0	0	
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$352,361,228</i>	<i>\$526,435,374</i>	<i>\$584,729,160</i>	<i>\$58,293,786</i>	<i>11.1%</i>
<b>6.0 District Management and Administration</b>	<b>\$40,613,089</b>	<b>\$41,012,500</b>	<b>\$34,769,939</b>	<b>-\$6,242,561</b>	<b>-15.2%</b>
6.1 - Administrative and Operations Support	18,276,992	33,268,664	28,041,443	-5,227,221	-15.7%
6.1.1 - Executive Direction	559,134	858,818	813,115	-45,703	-5.3%
6.1.2 - General Counsel / Legal	4,610,738	3,119,197	2,693,786	-425,411	-13.6%
6.1.3 - Inspector General	764,310	751,759	755,481	3,722	0.5%
6.1.4 - Administrative Support	7,601,107	16,090,328	11,701,918	-4,388,410	-27.3%
6.1.5 - Fleet Services	466,818	0	0	0	
6.1.6 - Procurement / Contract Administration	2,115,963	2,080,749	2,015,071	-65,678	-3.2%
6.1.7 - Human Resources	1,635,629	2,014,826	1,748,048	-266,778	-13.2%
6.1.8 - Communications	523,293	296,650	431,802	135,152	45.6%
6.1.9 - Technology and Information Services	0	8,056,337	7,882,222	-174,115	-2.2%
6.2 - Computer/Computer Support	20,245,358	0	0	0	
6.3 - Reserves	0	0	0	0	
6.4 - Other - (Tax Collector / Property Appraiser Fees)	2,090,740	7,743,836	6,728,496	-1,015,340	-13.1%
<b>TOTAL</b>	<b>\$392,974,317</b>	<b>\$567,447,874</b>	<b>\$619,499,099</b>	<b>\$52,051,225</b>	<b>9.2%</b>

## 7. Major Use of Funds Variances

### 1.0 Water Resources Planning and Monitoring

The FY14 tentative budget is \$46.6 million, which is \$2.1 million or 4.4% decrease from the FY13 amended budget of \$48.7 million. This decrease is primarily due to a reduction in interagency cooperative projects and a re-categorization of the Caloosahatchee Basin Storage/Treatment (Lake Hicpochee) project to state category 2.3, as this project progressed from the Caloosahatchee River Watershed planning phase to construction.

### 2.0 Acquisition, Restoration and Public Works

The FY14 tentative budget is \$251.1 million, which is a \$48.1 million or 23.7% increase from the FY13 amended budget of \$202.9 million. The overall increase is due to capital construction projects primarily associated with Restoration Strategies, C-44 Reservoir / STA, Rolling Meadows project, Caloosahatchee Basin Storage/Treatment, Biscayne Bay Coastal Wetlands, and Picayune Strand Restoration Project, including the New Works associated with commissioning of the Faka Union and Merritt pump stations.

### 3.0 Operation and Maintenance of Lands and Works

The FY14 tentative budget is \$258.3 million which is \$15.1 million or 6.2% higher than the FY13 amended budget of \$243.2 million. The largest increase falls within the works state program activity in the amount of \$12.4 million or a 6.7% increase over the FY13 amended budget of \$184.5 million. Increases include fuel requirements based on trends, maintenance of new features coming on line (new works), fleet replacement, and projects such as O&M facility construction for Big Cypress Basin Field Station relocation, Henderson Creek Diversion and state appropriations provided for the Corbett Levee project. The invasive plant control state program activity also had an increase in the amount of \$2.5 million or a 13.9% increase over the FY13 amended budget of \$17.9 million mainly due to an increase in revenue from FWC for terrestrial and exotic plant removal.

### 4.0 Regulation

The FY14 tentative budget is \$26.1 million, which is \$2.7 million or a 9.3% decrease from the FY13 amended budget of \$28.8 million. The budget decrease is due to non-recurring helicopter overhauls and mitigation projects completed in FY13, internalized e-Permitting application development, and reductions in personnel related costs.

### 5.0 Outreach

The FY14 tentative budget is \$2.6 million which is a \$0.1 million or a 4.7% decrease from the FY13 amended budget. This decrease is due to a reassignment of staff to other programs.

### 6.0 District Management and Administration

The FY14 tentative budget is \$34.8 million which is a \$6.2 million or 15.2% decrease from the FY13 amended budget of \$41.0 million. This reflects a reduced budget need for retiree insurance benefits, and of reduction in administrative support within personnel services and contractual services.

## IV. PROGRAM AND ACTIVITY ALLOCATIONS

### A. Program and Activity Definitions, Descriptions, and Budget

This section presents the South Florida Water Management District's budget by programs and activities defined by the Governor's Office. Each activity includes expenditure and budget summary, general description, changes and trends, major budget items and budget variances. The budget variance compares the FY13 amended budget with the FY14 tentative budget.

#### SOUTH FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14  
TENTATIVE BUDGET - Fiscal Year 2013-2014

##### ALL PROGRAMS

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
1.0 Water Resources Planning and Monitoring	\$ 76,525,005	\$ 76,366,054	\$ 47,257,651	\$ 48,715,974	\$ 46,580,384	\$ (2,135,590)	-4.4%
2.0 Acquisition, Restoration and Public Works	\$ 272,778,210	\$ 434,468,175	\$ 97,364,562	\$ 202,911,715	\$ 251,056,226	\$ 48,144,511	23.7%
3.0 Operation and Maintenance of Lands and Works	\$ 165,999,953	\$ 176,556,282	\$ 184,301,234	\$ 243,229,654	\$ 258,336,062	\$ 15,106,408	6.2%
4.0 Regulation	\$ 24,041,257	\$ 23,041,048	\$ 20,764,464	\$ 28,815,423	\$ 26,124,703	\$ (2,690,720)	-9.3%
5.0 Outreach	\$ 6,787,767	\$ 6,358,217	\$ 2,673,317	\$ 2,762,608	\$ 2,631,785	\$ (130,823)	-4.7%
6.0 District Management and Administration	\$ 81,004,543	\$ 81,270,496	\$ 40,613,089	\$ 41,012,500	\$ 34,769,939	\$ (6,242,561)	-15.2%
<b>TOTAL</b>	<b>\$ 627,136,735</b>	<b>\$ 798,060,271</b>	<b>\$ 392,974,317</b>	<b>\$ 567,447,874</b>	<b>\$ 619,499,099</b>	<b>\$ 52,051,225</b>	<b>9.2%</b>

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ 177,202,060	\$ 180,138,703	\$ 139,472,242	\$ 140,933,333	\$ 145,410,537	\$ 4,477,204	3.2%
Other Personal Services	\$ 61,357,258	\$ 43,128,098	\$ 31,716,681	\$ 55,184,297	\$ 2,491,418	\$ (52,692,879)	-95.5%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 40,100,949	\$ 40,100,949	
Operating Expenses	\$ 96,265,506	\$ 99,484,845	\$ 91,465,483	\$ 127,651,914	\$ 113,914,809	\$ (13,737,105)	-10.8%
Operating Capital Outlay	\$ 41,233,216	\$ 30,765,983	\$ 19,301,025	\$ 19,073,437	\$ 23,783,593	\$ 4,710,156	24.7%
Fixed Capital Outlay	\$ 155,756,050	\$ 361,857,766	\$ 47,549,373	\$ 107,045,006	\$ 176,071,076	\$ 69,026,070	64.5%
Interagency Expenditures (Cooperative Funding)	\$ 50,872,174	\$ 37,379,915	\$ 20,163,004	\$ 15,407,192	\$ 15,636,540	\$ 229,348	1.5%
Debt	\$ 44,450,470	\$ 45,304,961	\$ 43,306,509	\$ 42,136,957	\$ 42,074,439	\$ (62,518)	-0.1%
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ 60,015,738	\$ 60,015,738	\$ -	0.0%
<b>TOTAL</b>	<b>\$ 627,136,735</b>	<b>\$ 798,060,271</b>	<b>\$ 392,974,317</b>	<b>\$ 567,447,874</b>	<b>\$ 619,499,099</b>	<b>\$ 52,051,225</b>	<b>9.2%</b>

##### SOURCE OF FUNDS

Fiscal Year 2013-14

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 137,432,557	\$ 6,879,233	\$ -	\$ -	\$ 1,098,747	\$ -	\$ 145,410,537
Other Personal Services	\$ 2,491,418	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,491,418
Contracted Services	\$ 8,699,781	\$ 27,435,251	\$ -	\$ -	\$ 3,965,917	\$ -	\$ 40,100,949
Operating Expenses	\$ 90,955,312	\$ 11,114,914	\$ -	\$ -	\$ 9,838,815	\$ 2,005,768	\$ 113,914,809
Operating Capital Outlay	\$ 4,798,479	\$ 18,275,114	\$ -	\$ -	\$ 710,000	\$ -	\$ 23,783,593
Fixed Capital Outlay	\$ 30,374,000	\$ 73,848,354	\$ -	\$ -	\$ 71,848,722	\$ -	\$ 176,071,076
Interagency Expenditures (Cooperative Funding)	\$ 7,254,675	\$ 6,945,618	\$ -	\$ -	\$ 1,436,247	\$ -	\$ 15,636,540
Debt	\$ 35,185,841	\$ -	\$ -	\$ -	\$ 6,888,598	\$ -	\$ 42,074,439
Reserves - Emergency Response	\$ -	\$ 60,015,738	\$ -	\$ -	\$ -	\$ -	\$ 60,015,738
<b>TOTAL</b>	<b>\$ 317,192,063</b>	<b>\$ 204,514,222</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 95,787,046</b>	<b>\$ 2,005,768</b>	<b>\$ 619,499,099</b>

##### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2013-14

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	1,588	\$ 3,392,331	\$ 138,531,304	\$ 6,879,233	\$ 145,410,537
Other Personal Services	-	\$ -	\$ 2,491,418	\$ -	\$ 2,491,418
Contracted Services	20	\$ 2,491,418	\$ 12,665,698	\$ 27,435,251	\$ 40,100,949
Operating Expenses			\$ 102,799,895	\$ 11,114,914	\$ 113,914,809
Operating Capital Outlay			\$ 5,508,479	\$ 18,275,114	\$ 23,783,593
Fixed Capital Outlay			\$ 102,222,722	\$ 73,848,354	\$ 176,071,076
Interagency Expenditures (Cooperative Funding)			\$ 8,690,922	\$ 6,945,618	\$ 15,636,540
Debt			\$ 42,074,439	\$ -	\$ 42,074,439
Reserves - Emergency Response			\$ -	\$ 60,015,738	\$ 60,015,738
<b>TOTAL</b>			<b>\$ 414,984,877</b>	<b>\$ 204,514,222</b>	<b>\$ 619,499,099</b>

##### WORKFORCE

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14

WORKFORCE CATEGORY	Fiscal Year					(Current -- Tentative) 2012-2013 to 2013-2014	
	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	Difference	% Change
Authorized Positions	1842	1933	1647	1620	1588	(32)	-2.0%
Contingent Worker	0	0	0	0	0	-	
Other Personal Services	137	129	60	29	20	(9)	-31.0%
Intern	0	0	0	0	0	-	
Volunteer	0	0	0	0	0	-	
<b>TOTAL WORKFORCE</b>	<b>1979</b>	<b>2062</b>	<b>1707</b>	<b>1649</b>	<b>1608</b>	<b>(41)</b>	<b>-2.49%</b>

See the Program and Activity information that follows for details regarding the six program areas that comprise this budget.

## Water Resources Planning and Monitoring (Program 1.0)

This program includes all water management planning, including water supply planning, development of minimum flows and levels, and other water resources planning; research, data collection, analysis, and monitoring; and technical assistance (including local and regional plan and program review).

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT

#### PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14

TENTATIVE BUDGET - Fiscal Year 2013-2014

#### 1.0 Water Resources Planning and Monitoring

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ 33,913,127	\$ 34,716,215	\$ 23,439,887	\$ 23,754,357	\$ 24,461,109	\$ 706,752	3.0%
Other Personal Services	\$ 11,891,688	\$ 8,503,156	\$ 3,211,913	\$ 5,055,943	\$ 605,439	\$ (4,450,504)	-88.0%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 1,945,304	\$ 1,945,304	
Operating Expenses	\$ 4,592,021	\$ 4,285,885	\$ 3,553,784	\$ 9,555,427	\$ 12,862,138	\$ 3,306,711	34.6%
Operating Capital Outlay	\$ 1,840,278	\$ 530,130	\$ 564,003	\$ 1,531,764	\$ 114,100	\$ (1,417,664)	-92.6%
Fixed Capital Outlay	\$ 204,095	\$ 7,999,002	\$ 4,023,602	\$ 20,000	\$ -	\$ (20,000)	-100.0%
Interagency Expenditures (Cooperative Funding)	\$ 24,083,796	\$ 20,331,667	\$ 12,464,463	\$ 8,798,483	\$ 6,592,294	\$ (2,206,189)	-25.1%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 76,525,005</b>	<b>\$ 76,366,054</b>	<b>\$ 47,257,651</b>	<b>\$ 48,715,974</b>	<b>\$ 46,580,384</b>	<b>\$ (2,135,590)</b>	<b>-4.4%</b>

#### SOURCE OF FUNDS

Fiscal Year 2013-14

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 23,151,830	\$ 1,047,833	\$ -	\$ -	\$ 261,446	\$ -	\$ 24,461,109
Other Personal Services	\$ 605,439	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 605,439
Contracted Services	\$ 974,435	\$ 713,755	\$ -	\$ -	\$ 257,114	\$ -	\$ 1,945,304
Operating Expenses	\$ 12,648,677	\$ 183,745	\$ -	\$ -	\$ 29,716	\$ -	\$ 12,862,138
Operating Capital Outlay	\$ 114,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 114,100
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 4,926,107	\$ 648,575	\$ -	\$ -	\$ 1,017,612	\$ -	\$ 6,592,294
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 42,420,588</b>	<b>\$ 2,593,908</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,565,868</b>	<b>\$ -</b>	<b>\$ 46,580,384</b>

#### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2013-14

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	258	\$ 17,721,217	\$ 23,413,276	\$ 1,047,833	\$ 24,461,109
Other Personal Services	-	\$ -	\$ 605,439	\$ -	\$ 605,439
Contracted Services	7	\$ 605,439	\$ 1,231,549	\$ 713,755	\$ 1,945,304
Operating Expenses			\$ 12,678,393	\$ 183,745	\$ 12,862,138
Operating Capital Outlay			\$ 114,100	\$ -	\$ 114,100
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ 5,943,719	\$ 648,575	\$ 6,592,294
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
<b>TOTAL</b>			<b>\$ 43,986,476</b>	<b>\$ 2,593,908</b>	<b>\$ 46,580,384</b>

#### WORKFORCE

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14

WORKFORCE CATEGORY	Fiscal Year					(Current -- Tentative) 2012-2013 to 2013-2014	
	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	Difference	% Change
Authorized Positions	357	370.49	279	264	258	(6)	-2.3%
Contingent Worker	-	-	-	-	-	-	
Other Personal Services	13	21	4	6	7	1	16.7%
Intern	-	-	-	-	0	-	
Volunteer	-	-	-	-	-	-	
<b>TOTAL WORKFORCE</b>	<b>370</b>	<b>391</b>	<b>283</b>	<b>270</b>	<b>265</b>	<b>(5)</b>	<b>-1.9%</b>

# District Water Management Planning (Sub-Activity 1.1)

## SOUTH FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14

TENTATIVE BUDGET - Fiscal Year 2013-2014

### 1.1 District Water Management Planning

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ 8,642,605	\$ 8,762,893	\$ 6,905,714	\$ 6,776,701	\$ 7,194,214	\$ 417,513	6.2%
Other Personal Services	\$ 2,578,539	\$ 1,564,807	\$ 879,213	\$ 2,193,554	\$ -	\$ (2,193,554)	-100.0%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 868,759	\$ 868,759	
Operating Expenses	\$ 278,722	\$ 254,595	\$ 394,577	\$ 5,637,966	\$ 9,182,587	\$ 3,544,621	62.9%
Operating Capital Outlay	\$ 117,697	\$ 24,843	\$ 154,233	\$ 1,450,664	\$ -	\$ (1,450,664)	-100.0%
Fixed Capital Outlay	\$ -	\$ 424,559	\$ 1,818,737	\$ 20,000	\$ -	\$ (20,000)	-100.0%
Interagency Expenditures (Cooperative Funding)	\$ 20,966,201	\$ 16,993,867	\$ 9,906,443	\$ 6,352,358	\$ 4,360,819	\$ (1,991,539)	-31.4%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	\$ 32,583,765	\$ 28,025,563	\$ 20,058,917	\$ 22,431,243	\$ 21,606,379	\$ (824,864)	-3.7%

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 18,755,713	\$ 1,559,778	\$ -	\$ -	\$ 1,290,888	\$ -	\$ 21,606,379

### OPERATING AND NON-OPERATING

Fiscal Year 2013-14

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 6,816,766	\$ 377,448	\$ 7,194,214
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 356,004	\$ 513,755	\$ 868,759
Operating Expenses	\$ 9,107,587	\$ 75,000	\$ 9,182,587
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 3,767,244	\$ 593,575	\$ 4,360,819
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	\$ 20,046,601	\$ 1,559,778	\$ 21,606,379

### **Water Supply Planning (Sub-Activity 1.1.1)**

**District Description:** Four planning areas, which together encompass the entire District, address the unique resources and needs of each region. Regional water supply plans have been prepared and approved by the Governing Board for these areas. The water supply plans forecast water demands over a 20-year planning horizon, and identify recommended sources and projects to satisfy those demands. Implementation of recommendations is essential to ensuring that sufficient quantities of water will be available.

The plans identify a series of water source options for each of the areas of concern in the regions. The options are as prescribed by Section 373.709, F.S., Regional Water Supply Planning, and include traditional and alternative water supply, as well as conservation and reuse projects to meet the future urban, agricultural and natural systems needs of each region. The District is implementing its updated regional water supply plans which are updated every 5 years to maintain a 20-year planning horizon. The Upper East Coast Plan and the Lower West Coast Plan updates were approved by the Governing Board in FY11 and in FY13, respectively. The Lower East Coast Plan Update is scheduled for approval in September 2013. The District's Kissimmee Basin has been subdivided into the Lower Kissimmee Basin and Upper Kissimmee Basin as a result of the Central Florida Water Initiative (CFWI). The CFWI is a collaborative effort between three Water Management Districts with other agencies and stakeholders to address current and long-term water supply needs in a five-county area of central Florida where the three district's boundaries meet. The Upper Kissimmee Basin is included in the CFWI planning area. The CFWI and Lower Kissimmee Basin plans will be completed in FY14.

Water supply plans are required to identify specific water resource and water supply development projects to meet future demands. AWS projects, including those identified in the plans, are eligible for funding assistance from the State and District. Local governments are required to adopt water supply facilities work plans and incorporate them into their comprehensive plans within 18 months of the respective regional water supply plan update being approved. The water supply facilities work plans are then reviewed for their consistency with the water supply plans. All proposed comprehensive plan amendments are reviewed to ensure that there is sufficient water for the proposed amendment as well as all the local government's other demands.

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
SUBACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14

TENTATIVE BUDGET - Fiscal Year 2013-2014

**1.1.1 Water Supply Planning**

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ 4,184,785	\$ 4,288,361	\$ 3,520,602	\$ 3,588,137	\$ 4,009,000	\$ 420,863	11.7%
Other Personal Services	\$ 732,747	\$ 589,937	\$ 418,270	\$ 1,244,938	\$ -	\$ (1,244,938)	-100.0%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 501,890	\$ 501,890	
Operating Expenses	\$ 62,671	\$ 73,993	\$ 260,438	\$ 5,543,526	\$ 9,090,585	\$ 3,547,059	64.0%
Operating Capital Outlay	\$ 5,630	\$ 13,920	\$ 79,205	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ 424,559	\$ 1,818,737	\$ 20,000	\$ -	\$ (20,000)	-100.0%
Interagency Expenditures (Cooperative Funding)	\$ 639,593	\$ 406,364	\$ 592,957	\$ 581,232	\$ 438,382	\$ (142,850)	-24.6%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 5,625,426</b>	<b>\$ 5,797,134</b>	<b>\$ 6,690,208</b>	<b>\$ 10,977,833</b>	<b>\$ 14,039,857</b>	<b>\$ 3,062,024</b>	<b>27.9%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 13,437,420	\$ 602,437	\$ -	\$ -	\$ -	\$ -	\$ 14,039,857

**OPERATING AND NON-OPERATING**

Fiscal Year 2013-14

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 3,800,563	\$ 208,437	\$ 4,009,000
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 182,890	\$ 319,000	\$ 501,890
Operating Expenses	\$ 9,015,585	\$ 75,000	\$ 9,090,585
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 438,382	\$ -	\$ 438,382
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 13,437,420</b>	<b>\$ 602,437</b>	<b>\$ 14,039,857</b>

**Changes and Trends:** The District's Kissimmee Basin has been subdivided into the Lower Kissimmee Basin and Upper Kissimmee Basin as a result of the CFWI. The Upper Kissimmee Basin is included in the CFWI planning area. The draft CFWI Plan is scheduled for release in early FY14. Work on the Lower Kissimmee Basin Water Supply Plan has been initiated and will be completed in FY14. Peer review comments of the East Coast Floridan Model are being incorporated into the model and the model will be available for use in the next updates to the Upper East Coast and Lower East Coast plans.

The District continued monitoring of groundwater levels using the United States Geological Survey groundwater monitoring network to support water management activities. Staff developed a plan to evaluate the Lower Floridan Aquifer (LFA) as an alternative water supply source in the CFWI area and installed two additional wells in FY13 in the region for a total of five wells to date. Annual water quality sampling and analysis of Floridan Aquifer System wells to evaluate potential data trends are ongoing. This information is being used to evaluate the LFA's suitability as an AWS source in the Central Florida area. Staff initiated revisions to the Lower West Coast Groundwater Model to incorporate the intermediate aquifer to support future modeling in support of the next update to the Lower West Coast Water Supply Plan Update.

**Budget Variances:** The \$3.9 million increase in Operating Expenses is reflective of the trend data for medical claims paid. This increase in state category 1.0 for these costs was allocated entirely to sub-activity 1.1.1. There is a net decrease of \$743,048 between Other Personal Services and Contracted Services from the FY13 amended budget to the FY14 tentative budget. This is largely attributable to reductions in the Central Florida Water Initiative (\$540,000) and LFA Investigation and Kissimmee projects (\$241,048). (Note: In FY13, Contracted Services was reported in the OPS state category).

Items funded with fund balance include:

**Major Budget Items:** The FY14 tentative budget includes the FTL USGS GW Core Network (\$313,002), CFWI Modeling (\$150,000), GW Model Peer Reviews (\$150,000), ORL USGS GW Core Network (\$95,380), 3D Hydro Model (\$94,000), and Technical Review – FPL (\$50,000).

Items funded with fund balance include health claims based on trends, one time salary bonus, and modeling contracts for CFWI and Miami Dade.

## Minimum Flows and Levels (Sub-Activity 1.1.2)

**District Description:** Minimum Flows and Levels (MFLs) are intended to provide a tool for both planning and allocation of water by identifying the point at which further withdrawals will cause significant harm to the state's surface water and groundwater resources. MFLs are measured as levels in lakes, wetlands and aquifers, and the flows in rivers, streams, or into estuaries. For water bodies that do not currently meet the MFL criteria, each Water Management District must develop a Recovery Plan, which outlines a strategy to achieve the MFL. A Prevention Plan also must be developed if it is expected that an MFL will not be met within the next 20-year planning horizon. In 2001, MFL rules were established for the Caloosahatchee River, Lake Okeechobee, Everglades, Biscayne Aquifer in the Lower East Coast, and several aquifers located in the Lower West Coast. In 2002, two MFL rules were established for the St. Lucie River Estuary in the Upper East Coast planning region. In 2003, MFL rules were established for the Northwest Fork of the Loxahatchee River in the Lower East Coast planning region. In 2006, two MFL rules were established for Lake Istokpoga and Florida Bay. Since that time, no new MFL rules have been established. The District has utilized Water Reservations and Restricted Allocation Area rules to provide resource protection to multiple water bodies.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14

TENTATIVE BUDGET - Fiscal Year 2013-2014

#### 1.1.2 Minimum Flows and Levels

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ 504,297	\$ 419,716	\$ 348,037	\$ 658,203	\$ 474,224	\$ (183,979)	-28.0%
Other Personal Services	\$ 137,919	\$ 19,220	\$ -	\$ 120,000	\$ -	\$ (120,000)	-100.0%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 85,000	\$ 85,000	
Operating Expenses	\$ 132	\$ 324	\$ -	\$ -	\$ -	\$ -	
Operating Capital Outlay	\$ -	\$ 1,247	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 28,617	\$ -	\$ -	\$ 64,815	\$ 26,242	\$ (38,573)	-59.5%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 670,965</b>	<b>\$ 440,507</b>	<b>\$ 348,037</b>	<b>\$ 843,018</b>	<b>\$ 585,466</b>	<b>\$ (257,552)</b>	<b>-30.6%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 459,622	\$ 125,844	\$ -	\$ -	\$ -	\$ -	\$ 585,466

#### OPERATING AND NON-OPERATING

Fiscal Year 2013-14

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 459,622	\$ 14,602	\$ 474,224
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ 85,000	\$ 85,000
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ 26,242	\$ 26,242
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 459,622</b>	<b>\$ 125,844</b>	<b>\$ 585,466</b>

**Changes and Trends:** In 2012-2013, the SFWMD is in the process of updating/re-evaluating two MFL water bodies. Ecologic and hydrologic data collected over the past several years for the Florida Bay MFL has been compiled and preliminary analysis will be summarized in a technical document. This technical document will outline changes to the MFL water body since it was originally adopted and should be finalized in October 2013. The other MFL water body that is being reevaluated is the Caloosahatchee River; additional data collection and analysis is expected to continue for the Caloosahatchee River MFL update through 2017.

**Water Reservations and Restricted Allocation Areas:** In addition to MFLs, the SFWMD uses other types of rules to protect water for the natural system. Since 2007, the District has adopted

Restricted Allocation Area rules and Water Reservations rules. These rules protect water for the natural system by restricting future consumptive uses.

To date, the SFWMD has adopted four Water Reservations. Water Reservation rules for the Picayune Strand and Fakahatchee Estuary were established in 2009 and the North Fork of the St Lucie River was adopted by rule in 2010. In 2012-2013, the District has been involved in the rule development process to establish Water Reservations for two Comprehensive Everglades Restoration Plan (CERP) projects: Caloosahatchee River (C-43) West Basin Storage Reservoir and Biscayne Bay Coastal Wetlands Project (Phase 1). On June 14, 2013, the SFWMD Governing Board adopted the Water Reservation rule for the Biscayne Bay Coastal Wetlands (Phase 1) Project. The Water Reservation rule for the Caloosahatchee River C-43 West Basin Storage Reservoir is expected to be adopted in early 2014.

Since 2007, Restricted Allocation Area rules have been adopted for the Central Florida Coordination Area (CFCA), Lake Okeechobee Service Area, and North Palm Beach/Loxahatchee River Watershed water bodies and Lower East Coast Everglades water bodies. At present, the rules for CFCA are no longer valid as they expired in December 2012. The Central Florida Water Initiative is the current planning process that has been developed to evaluate and develop sustainable groundwater resources without causing unacceptable harm within the Central Florida region.

**Budget Variances:** There was a decrease of \$257,552 between FY13 and FY14 due to reductions in contracted services and interagency expenditures for the Caloosahatchee MFL Update (\$73,573) and salaries and benefits (\$183,979). The net decrease of \$35,000 between Other Personal Services and Contracted Services is largely attributable to the elimination of the Caloosahatchee MFL Update-Oyster Predation (note: In FY13, Contracted Services was reported in the OPS state category).

**Major Budget Items:** The FY14 tentative budget includes the Caloosahatchee MFL Updates for Quantifying Tapegrass (\$55,000) and Benthic Macrofauna (\$30,000); Florida Bay MFL Peer Review (\$26,242).

Items funded with fund balance include a percentage of 1 position in DROP and contracts for Caloosahatchee and Florida Bay Minimum Flows & Levels.

**Other Resource Planning (Sub-Activity 1.1.3)**

**District Description:** Other water resource planning includes a variety of efforts in the planning phase such as activities under the Northern Everglades Watershed Protection Plans, the South Miami-Dade Water Management Plan, the Naples Bay Surface Water Improvement and Management Plan, the South Lee County Watershed Plan, and the Estero Bay watershed management strategies. Planning efforts also include implementation of State Appropriation supported flood mitigation, stormwater improvement, restoration, and water quality projects.

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
SUBACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14

TENTATIVE BUDGET - Fiscal Year 2013-2014

**1.1.3 Other Resource Planning**

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ 3,953,523	\$ 4,054,816	\$ 3,037,075	\$ 2,530,361	\$ 2,710,990	\$ 180,629	7.1%
Other Personal Services	\$ 1,707,873	\$ 955,649	\$ 460,943	\$ 828,616	\$ -	\$ (828,616)	-100.0%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 281,869	\$ 281,869	
Operating Expenses	\$ 215,919	\$ 180,277	\$ 134,139	\$ 94,440	\$ 92,002	\$ (2,438)	-2.6%
Operating Capital Outlay	\$ 112,067	\$ 9,676	\$ 75,028	\$ 1,450,664	\$ -	\$ (1,450,664)	-100.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 20,297,991	\$ 16,587,503	\$ 9,313,486	\$ 5,706,311	\$ 3,896,195	\$ (1,810,116)	-31.7%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 26,287,373</b>	<b>\$ 21,787,922</b>	<b>\$ 13,020,671</b>	<b>\$ 10,610,392</b>	<b>\$ 6,981,056</b>	<b>\$ (3,629,336)</b>	<b>-34.2%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 4,858,671	\$ 831,497	\$ -	\$ -	\$ 1,290,888	\$ -	\$ 6,981,056

**OPERATING AND NON-OPERATING**

Fiscal Year 2013-14

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 2,556,581	\$ 154,409	\$ 2,710,990
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 172,114	\$ 109,755	\$ 281,869
Operating Expenses	\$ 92,002	\$ -	\$ 92,002
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 3,328,862	\$ 567,333	\$ 3,896,195
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 6,149,559</b>	<b>\$ 831,497</b>	<b>\$ 6,981,056</b>

**Changes and Trends:** Continuing efforts include monitoring to determine progress toward meeting Lake Okeechobee phosphorus loading targets; the new phosphorus criterion for the Everglades as well as levels and limits set by the Everglades Settlement Agreement.

**Budget Variances:** The decrease of \$3.6 million from FY13 to FY14 is due in part to the transfer of the Lake Hicpochee Hydrologic Enhancement (\$1.45 million) to State Activity Code 2.3 (Surface Water Projects), the completion of funding for the Everglades City Water Management System (\$750,000), Martin-St. Lucie FY08 St. Lucie Issues Team projects (\$893,209), Spanish Creek/Four Corners Initiative (\$234,036), and a reduction in BCB Stormwater Projects (\$318,500).

Areas where efforts are being increased for tentative FY14 include the Rio St. Lucie Water Quality Retrofit (\$310,000), Hydro Model for Naples and Rookery Bay (\$85,000), Northern Everglades Caloosahatchee Watershed RWQM (\$70,000), Northern Everglades/St. Lucie Estuary (\$70,000), and increased costs of FRS and medical insurance (\$180,629).

The net decrease of \$546,747 between Other Personal Services and Contracted Services is largely attributable to reductions in contracts mentioned above. (Note: In FY13, Contracted Services was reported in the OPS state category).

## Major Budget Items:

- St. Lucie River and Estuary/Indian River Lagoon: Rio St. Lucie Stormwater Quality Retrofit (\$310,000); Indian River License Tag projects in Martin, St. Lucie and Palm Beach Counties (\$125,564), Indian River Lagoon Issues Team (\$121,769), Surface Water Data Collection (\$103,470), and Northeast St. Lucie River Water Quality – Sediment Nutrients (\$70,000).
- Loxahatchee River and Estuary: FTL USGS SW Loxahatchee MFLs (\$26,780).
- Florida Bay and Florida Keys: South Florida Estuarine Submerged Aquatic Vegetation Monitoring/Modeling (\$181,612), Lake Eco Hydrology (\$150,000), Florida Bay Monitoring and Support (\$148,114), Sediment Dynamics (\$75,000), and Phytoplankton Analyses (\$46,000).
- Big Cypress Basin: Collier County Secondary Drainage System (\$1.0 million), Big Cypress Basin Stormwater projects (\$606,500), Culvert Replacements (\$575,000), Naples Bay Modeling/Monitoring (\$175,000), Collier County Groundwater and Water Quality Monitoring projects (\$144,500), and Lake Trafford Watershed Investigation (\$50,000).
- Caloosahatchee River and Estuary: Sediment Nutrient Source (\$70,000), Caloosahatchee Workshops (\$50,255), and Mirror Lakes/Halfway Pond Rehydration (\$50,000).

Items funded with fund balance include health claims based on trends, one time salary bonus, interagency agreements, 28th Street Culvert Replacement project, and Northern Everglades contracts including Caloosahatchee Restoration Visioning and Sediment Nutrient Source.

## **Research, Data Collection, Analysis and Monitoring (Sub-Activity 1.2)**

**District Description:** This program includes research, modeling, environmental monitoring, and assessment activities that support permit compliance and multiple District programs, including the Everglades Long-Term Plan for Achieving Water Quality Goals in the Everglades Protection Area, Everglades Stormwater Program, Comprehensive Everglades Restoration Plan (CERP), Northern Everglades and Estuaries Protection Program (NEEPP), and coastal ecosystems. Program-related activities include laboratory analysis; water quality and flow monitoring; quality assurance / quality control; data management; hydrologic modeling; water quality and ecological modeling; remote sensing; Geographic Information System development; research (field and laboratory); Best Management Practices (BMP) technologies; pollutant load reduction goals development; and data collection, analysis, reporting, and publication.

In June 2012, the State of Florida and the U.S. Environmental Protection Agency reached consensus on new restoration strategies for further improving water quality in the Everglades. Based on months of scientific and technical discussions, these strategies will expand water quality improvement projects to achieve an ultra-low total phosphorus water quality standard established for the Everglades. In August–September 2012, two new federal and state permits and associated Consent Orders were received for all Everglades Stormwater Treatment Areas (STAs) in association with the Restoration Strategies Program. The permits describe and authorize various STA and Flow Equalization Basin additions and enhancements required to meet the new Water Quality Based Effluent Limit. Pursuant to the Consent Orders, in June 2013, the SFWMD completed and published the Science Plan for the Everglades STAs to identify studies that investigate the critical factors that collectively influence ultra-low treatment performance and total phosphorus reduction in the STAs. The District will begin implementing the Science Plan by September 2013.

The Lake Okeechobee Protection Act (Section 373.4595, F.S.) establishes the Lake Okeechobee Watershed Protection Program for the restoration and protection of the lake. In 2007, the Florida legislature amended this act to include protection of the Caloosahatchee and St. Lucie River Watersheds. This initiative, known as the Northern Everglades and Estuaries Protection Program, requires development of a Technical Plan for Phase II of the Lake Okeechobee Construction Project, which identifies projects to achieve Lake Okeechobee Total Maximum Daily Load for total phosphorus, develop storage goals to achieve desired range of Lake Okeechobee water levels and inflow volumes to the Caloosahatchee and St. Lucie estuaries, and implement additional source controls. The Phase II Technical Plan, completed in 2008 and initially updated in 2011 as part of the Lake Okeechobee Protection Plan, is currently being implemented; the next three-year update will be prepared in 2014.

The NEEPP includes two new River Watershed Protection Programs for the Caloosahatchee and St. Lucie River Watersheds, which are currently being implemented. Three coordinating agencies - the District, Florida Department of Environmental Protection and Florida Department of Agriculture and Consumer Services are charged with carrying out the NEEPP. Submitted to the legislature in 2009, the River Watershed Protection Plans are updated every three years, with the next update slated for 2015.

Central and South Florida monitoring and assessment is the performance of field measurements, data collection, and instrument maintenance used to monitor flow conditions in support of flood control modeling and analysis. This is performed at all C&SF mandated sites and structures within the District.

Pursuant to Chapter 2005-36, Laws of Florida, and Subsection 373.036(7), F.S., the SFWMD in cooperation with the Florida Department of Environmental Protection, published and submitted the 2013 South Florida Environmental Report (SFER) to the Florida legislature, governor, and other key stakeholders on March 1, 2013 ([www.sfwmd.gov/sfer](http://www.sfwmd.gov/sfer)). This unified reporting supports the restoration, management, and protection activities associated with the Kissimmee Basin, Lake Okeechobee, the Everglades, and South Florida's coastal ecosystems. Other agency reporting requirements, including annual plans and reports required of all Water Management Districts as well as those mandated in the federal and state-issued permits, were also incorporated to enhance efficiencies of this annual consolidated reporting.

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14  
TENTATIVE BUDGET - Fiscal Year 2013-2014

**1.2 Research, Data Collection, Analysis and Monitoring**

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current/Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ 24,613,987	\$ 25,297,218	\$ 16,256,774	\$ 15,452,823	\$ 15,728,029	\$ 275,206	1.8%
Other Personal Services	\$ 9,313,148	\$ 6,938,349	\$ 2,332,700	\$ 2,545,197	\$ 423,756	\$ (2,121,441)	-83.4%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 995,005	\$ 995,005	
Operating Expenses	\$ 4,313,299	\$ 4,031,265	\$ 3,159,206	\$ 2,877,490	\$ 2,741,065	\$ (136,425)	-4.7%
Operating Capital Outlay	\$ 1,722,582	\$ 505,287	\$ 409,770	\$ 81,100	\$ 114,100	\$ 33,000	40.7%
Fixed Capital Outlay	\$ 204,095	\$ 7,574,443	\$ 2,204,865	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 3,108,997	\$ 3,337,799	\$ 2,558,020	\$ 2,446,125	\$ 2,231,475	\$ (214,650)	-8.8%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 43,276,108</b>	<b>\$ 47,684,361</b>	<b>\$ 26,921,334</b>	<b>\$ 23,402,735</b>	<b>\$ 22,233,430</b>	<b>\$ (1,169,305)</b>	<b>-5.0%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 20,964,700	\$ 993,730	\$ -	\$ -	\$ 275,000	\$ -	\$ 22,233,430

**OPERATING AND NON-OPERATING**

Fiscal Year 2013-14

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 15,098,044	\$ 629,985	\$ 15,728,029
Other Personal Services	\$ 423,756	\$ -	\$ 423,756
Contracted Services	\$ 795,005	\$ 200,000	\$ 995,005
Operating Expenses	\$ 2,632,320	\$ 108,745	\$ 2,741,065
Operating Capital Outlay	\$ 114,100	\$ -	\$ 114,100
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 2,176,475	\$ 55,000	\$ 2,231,475
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 21,239,700</b>	<b>\$ 993,730</b>	<b>\$ 22,233,430</b>

**Changes and Trends:** Continuing efforts include monitoring to determine progress toward meeting Lake Okeechobee phosphorus loading targets; the total phosphorus criterion for the Everglades as well as levels and limits set by the Everglades Settlement Agreement. Other monitoring activities include in-lake ecological monitoring; assessment of downstream effects of the STAs; assessment of the hydrologic needs of the Everglades, as mandated by the Everglades Forever Act; system-wide conditions monitoring under RECOVER; as well as monitoring support for CERP projects. In 2013, the District and Palm Beach County formalized a cooperative partnership for monitoring water quality in Lake Worth Lagoon.

**Budget Variances:** The decrease of \$1.2 million results primarily from reductions in Stormwater Treatment Area (STA) Monitoring, Assessment and Optimization (\$524,684); Everglades Research and Evaluation (\$121,281); on-going C&SF Project Monitoring and Assessment (\$14,812); Water Quality Monitoring and Regional Modeling Support and Implementation (\$458,888); RECOVER projects include Loxahatchee Impoundment Landscape Assessment (\$124,277); and an increase of \$74,637 in Lake Okeechobee Watershed Protection Plan support. The net decrease of \$1,126,436 between Other Personal Services and Contracted Services is largely attributable to reductions in contracts mentioned above. (Note: In FY13, Contracted Services was reported in the OPS state category).

**Major Budget Items:** Research, Data Collection, Analysis and Monitoring:

- Stormwater Treatment Area (STA) Monitoring, Assessment and Optimization including Streamgauging Assistance, STA Maintenance & Repair, STA Optimization, Quality Assurance/Quality Control of STA Hydrologic Data, and Technical Support (\$324,716).
- Everglades Research and Evaluation including Active Marsh Improvements and Marsh Ecology support (\$97,000).
- On-going C&SF Project Monitoring and Assessment, including Surface and Ground Water Monitoring, Flow Ratings and Structure Configurations, and Hydrologic Data Processing (\$1.5 million).
- Lake Okeechobee Watershed Protection Plan support includes Taxonomic Support Services and Streamgauging Assistance at non-STA Sites (\$78,890).
- Water Quality Monitoring in the Everglades Protection Area, Lake Okeechobee and its watershed, and South Florida coastal watersheds including Florida Bay, Biscayne Bay, St. Lucie River and Estuary, Estero Bay, and Caloosahatchee River and Estuary (\$705,879), and Regional Modeling Support and Implementation (\$230,000).
- RECOVER projects include Loxahatchee Impoundment Landscape Assessment (\$270,000), funded in part with Everglades License Tag revenue; and Adaptive Assessment and Monitoring contracts and support (\$780,710).

Items funded with fund balance include health claims based on trends, one time salary bonus, a percentage of 1 position in DROP, and modeling support, float helicopter repairs, and tax collector fees.

**Technical Assistance (Sub-Activity 1.3)**

**District Description:** The District provides technical assistance to local governments on their local comprehensive plans and related documents. This technical assistance is provided through several means:

- Provide technical support to local government planners and officials when comprehensive plans are evaluated and updated.
- Review and comment on significant water resource issues for proposed amendments to local government comprehensive plans.
- Provide expertise on District programs for local government community planning efforts, as well as coordination with the Regional Planning Councils, Florida Department of Transportation (FDOT) and FDEP.
- Provide comments on projects reviewed through the State Clearinghouse, Site Certifications and Developments of Regional Impact.
- Work with local governments to ensure consistency between local government ten-year water supply facilities work plans and the District’s four regional water supply plans.
- Conduct technical assistance workshops with local governments throughout the District; and provide assistance to local governments regarding water supply facility work plans.

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
ACTIVITY BY EXPENDITURE CATEGORY**  
Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14  
TENTATIVE BUDGET - Fiscal Year 2013-2014  
**1.3 Technical Assistance**

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current – Tentative)	% of Change (Current – Tentative)
Salaries and Benefits	\$ 656,535	\$ 656,104	\$ 277,399	\$ 407,279	\$ 321,031	\$ (86,248)	-21.2%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ 25	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 8,597	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 665,132</b>	<b>\$ 656,129</b>	<b>\$ 277,399</b>	<b>\$ 407,279</b>	<b>\$ 321,031</b>	<b>\$ (86,248)</b>	<b>-21.2%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 310,931	\$ 10,100	\$ -	\$ -	\$ -	\$ -	\$ 321,031

**OPERATING AND NON-OPERATING**  
Fiscal Year 2013-14

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 310,931	\$ 10,100	\$ 321,031
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 310,931</b>	<b>\$ 10,100</b>	<b>\$ 321,031</b>

**Changes and Trends:** Consistent with the Community Planning Act adopted during the 2011 session of the Florida Legislature, emphasis is being placed on providing technical assistance to local governments. Reviews of proposed amendments to local government comprehensive plans focus on addressing impacts to significant state water resources. Working proactively on the “front end” of the planning and evaluation processes, collaboratively addressing water resource issues and building successful alliances, continues to be important.

Since the adoption of the Community Planning Act, the number of requests for technical assistance has increased. In addition, local governments are in the process of evaluating and updating their comprehensive plans. This includes evaluations of existing adopted Water Supply Work Plans and identifying needed comprehensive plan amendments.

**Budget Variances:** The decrease of \$86,248 from FY13 to FY14 is due to reduction in the allocation of existing staff time this year to comprehensive planning and technical support of local plans.

**Major Budget Items:** Tentative FY14 resources consist of on-going personnel service costs for existing technical assistance staff.

Items funded with fund balance are for health claims based on trends.

**Technology and Information Services (Sub-Activity 1.5)**

**District Description:** This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desk top support, and application development that support the Water Resources Planning and Monitoring program and related activities.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
**ACTIVITY BY EXPENDITURE CATEGORY**  
Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14  
TENTATIVE BUDGET - Fiscal Year 2013-2014  
**1.5 Technology and Information Services**

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ 1,117,554	\$ 1,217,835	\$ 100,281	9.0%
Other Personal Services	\$ -	\$ -	\$ -	\$ 317,192	\$ 181,683	\$ (135,509)	-42.7%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 81,540	\$ 81,540	
Operating Expenses	\$ -	\$ -	\$ -	\$ 1,039,971	\$ 938,486	\$ (101,485)	-9.8%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ 2,474,717	\$ 2,419,544	\$ (55,173)	-2.2%

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 2,389,244	\$ 30,300	\$ -	\$ -	\$ -	\$ -	\$ 2,419,544

**OPERATING AND NON-OPERATING**

Fiscal Year 2013-14

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 1,187,535	\$ 30,300	\$ 1,217,835
Other Personal Services	\$ 181,683	\$ -	\$ 181,683
Contracted Services	\$ 81,540	\$ -	\$ 81,540
Operating Expenses	\$ 938,486	\$ -	\$ 938,486
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	\$ 2,389,244	\$ 30,300	\$ 2,419,544

**Changes and Trends:** Information technology items (salaries, contractors, hardware/software maintenance, personal computer lease and copier/printer lease) are distributed to the operational activities of District functions based on the percentage of employees directly working for those functions. Information technology items and staff are directly charged to operational activities of District core functions where there is a clear linkage between the operational activity and the information technology system, application or staff that is used to support the operational activities.

**Budget Variances:** There is a net decrease of \$53,969 between Other Personal Services and Contracted Services from the FY13 amended budget to the FY14 tentative budget. This is largely attributable to the reduction in IT consulting services (note: In FY13, Contracted Services was reported in the OPS state category).

**Major Budget Items:** Major budget items include \$667,581 for software maintenance, \$222,603 for computer consulting services (enterprise resource planning and IT security), \$90,545 for hardware maintenance, \$97,620 for personal computer and copier/printer leases, and \$123,360 for internet, cellular, local and long distance phone service.

Items funded with fund balance are for increased health claims based on trends.

**South Florida Water Management District**  
**REDUCTIONS - NEW ISSUES**  
**1.0 Water Resources Planning and Monitoring**  
**Fiscal Year 2013-14**  
**Tentative Budget - August 1, 2013**

FY 2012-13 Budget (Current-Amended)		264.08	\$	48,715,974	
<b>Reductions</b>					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			(5.97)	(424,926)	
1	Decrease in Salaries and Wages	(424,926)	(5.97)		
		-	0.00		
Other Personal Services			0.00	(70,683)	
2	Decrease in Cont Serv - IT Consulting Services (OPS)	(70,683)	0.00		
		-	0.00		
Contracted Services			0.00	(2,974,602)	
3	Decrease in Caloosahatchee MFL Update	(35,000)	0.00		
4	Decrease in CERP Monitoring and Assessment Plan (MAP)	(175,168)			
5	Decrease in CFWI (Central FL Water Initiative)	(540,000)			
6	Decrease in LFA Investigation, Kissimmee	(241,048)			
7	Decrease in LILA Project	(12,500)			
8	Decrease in Cont Serv - Alligator Protection Services	(3,500)			
9	Decrease in Cont Serv - External Provider	(726,639)			
10	Decrease in Cont Serv - Flow Monitoring Services	(195,335)			
11	Decrease in Cont Serv - Lab Services	(50,000)			
12	Decrease in Cont Serv - Photographic Services	(6,000)			
13	Decrease in Cont Serv - Professional	(653,523)			
14	Decrease in Cont Serv - Science and Tech. Support	(75,000)			
15	Decrease in Cont Serv - Stream Gauging Services	(55,144)			
16	Decrease in Sulfur Action Plan & Implementation	(180,745)			
17	Decrease in Cont Serv - External Provider MSL FY09 IRL Issues	(25,000)			
Operating Expenses				(599,848)	
18	Decrease in Florida Bay and Coastal Wetlands	(17,500)			
19	Decrease in LFA Investigation, Kissimmee	(1,000)			
20	Decrease in LILA Project	(32,300)			
21	Decrease in Cont Serv - Equipment Rentals	(45,000)			
22	Decrease in Cont Serv - Maint & Repairs - Computer Hardware	(18,618)			
23	Decrease in Cont Serv - Maint & Repairs - Computer Software	(28,036)			
24	Decrease in Oper Expense - County Appraiser's Fee	(48,662)			
25	Decrease in Oper Expense - Inventory Other Fuels	(40,620)			
26	Decrease in Oper Expense - Memberships, Dues and/or Fees	(119)			
27	Decrease in Oper Expense - Parts and Supplies	(48,868)			
28	Decrease in Oper Expense - Parts, Supp - Other	(500)			
29	Decrease in Oper Expense - Postage	(600)			
30	Decrease in Oper Expense - Professional Licenses	(1,185)			
31	Decrease in Oper Expense - Rent/Lease Equipment	(73,191)			
32	Decrease in Oper Expense - Tax Collector's Fees	(80,000)			
33	Decrease in Oper Expense - Tools and Equipment	(13,500)			
34	Decrease in Oper Expense - Unemployment Tax	(150,149)			
Operating Capital Outlay				(1,491,264)	
35	Decrease in Lake Hicpochee Hydrologic Enhancement	(1,450,664)			
36	Decrease in Capital Outlay - Equipment Water Measurement	(40,600)			
Fixed Capital Outlay				(20,000)	
37	Decrease in LFA Investigation, Kissimmee	(20,000)			
		-			
Interagency Expenditures (Cooperative Funding)				(3,778,429)	
38	Decrease in BCB Stormwater Projects	(318,500)			
39	Decrease in Caloosahatchee MFL Update	(64,815)			
40	Decrease in CERP Monitoring and Assessment Plan (MAP)	(650,710)			
41	Decrease in Everglades City Water Mgmt System M	(750,000)			
42	Decrease in Florida Bay and Coastal Wetlands	(28,247)			
43	Decrease in FY09 LRPI Projects	(1,543)			
44	Decrease in LILA Project	(203,000)			
45	Decrease in MSL FY08 SLE Issues Team	(893,209)			
46	Decrease in Oper Expense - Interagency Federal	(7,500)			
47	Decrease in Oper Expense - Interagency Local	(118,111)			
48	Decrease in Oper Expense - Interagency Private Univ	(20,000)			
49	Decrease in Oper Expense - Interagency Public Univ	(188,758)			
50	Decrease in Oper Expense - Interagency State of FL	(300,000)			
51	Decrease in Spanish Creek/Four Corners Initiative	(234,036)			
Debt				-	
Reserves				-	
<b>TOTAL REDUCTIONS</b>			<b>(5.97)</b>	<b>(9,359,752)</b>	

**South Florida Water Management District**  
**REDUCTIONS - NEW ISSUES**  
**1.0 Water Resources Planning and Monitoring**  
**Fiscal Year 2013-14**  
**Tentative Budget - August 1, 2013**

<b>New Issues</b>					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			0.00	1,131,678	
1	Increase in Fringe Benefits	1,131,678	0.00		FRS Retirement Contribution, Medical Insurance, Other Personnel Benefits increase.
		-	0.00		
Other Personal Services			0.00	306,550	Overall budget in this category increased by \$235,867 with a decrease in IT Consulting Services.
2	Increase in Cont Serv - External Provider (OPS)	306,550	0.00		Flow Rating Analysis for New Structures, QA/QC of Hydro Data.
		-	0.00		
Contracted Services			0.00	233,535	Increase in Contracted Services is due to the creation of this new category, formerly reported in Other Personal Services. Overall budget in this category decreased by \$2.7M, primarily due to completing a phase of the Central Florida Water Initiative project, and bringing Professional Services in house.
3	Increase in Florida Bay and Coastal Wetlands Project	615	0.00		Continued Research and Analysis.
4	Increase in Cont Serv - IT Consulting Services (NON OPS)	40,920			IT Security Outsourcing and IT Consulting.
5	Increase in Cont Serv - External Provider LILA Lox Impound Landscape Assess	6,000			Tree Island Nutrient Analysis.
6	Increase in Cont Serv - Photographic Services	6,000			LILA Infrared Photos.
7	Increase in Cont Serv - Professional CERP Monitoring & Assess Plan	130,000			Redirection of state program 2.3.1 for C-111 Spreader Canal-Downstream Impacts.
8	Increase in Cont Serv - External Provider NORTHERN EVERGLADES / St.Lucie Estuary	50,000			Rebudget of Wash Model GUI for SLE Watershed.
Operating Expenses				3,906,559	Overall budget in this category increased by \$3.3M primarily due to health insurance claims increase with decreases in Unemployment Tax and Tax Collector's Fees.
9	Increase in Cont Serv - Maintenance and Repairs	101,100			Agreements for maintenance and repair services.
10	Increase in ISF - Acturial Service Fees Paid	1,800			
11	Increase in ISF - Administrative Fees Paid	299,034			Increase from \$471,450 for Health Care Plans.
12	Increase in ISF - Dental Claims Paid	252,390			Increase from \$446,291.
13	Increase in ISF - Medical Claims Paid	3,032,637			Increase from \$4,326,977.
14	Increase in ISF - Vision Claims Paid	36,347			
15	Increase in Oper Expense - Cell Phones	9,120			
16	Increase in Oper Expense - District Travel	1,850			
17	Increase in Oper Expense - Other Fees	5,100			
18	Increase in Oper Expense - Self-Insurance Charges	16,114			
19	Increase in Oper Expense - Space Rental	527			
20	Increase in Oper Expense - Utilities	9,240			
21	Increase in ISF - Medical/Life Insurance - Retirees	75,000			
22	Increase in Cont Serv - Aquatic Spraying LILA Lox Impound Landscape Assess	7,500			
23	Increase in Cont Serv - Maintenance and Repairs	31,500			
24	Increase in Oper Expense - Electrical Service	8,800			
25	Increase in Oper Expense - Inventory Other Fuels	1,500			
26	Increase in Oper Expense - Tools and Equipment	16,500			
27	Increase in Oper Expense - Parts, Supp - Other CERP Monitoring & Assess Plan	500			
Operating Capital Outlay				73,600	Overall budget for this category decreased by \$1.4M, with the transfer of the Lake Hicpochee Hydrologic Enhancement to State Activity 2.3.1.
28	Increase in Capital Outlay - Equipment NOT_RELEVANT	73,600			Replacement of Multiparameter Sampling Device, WQM Probes, Field Display Unit, Multiparameter Sonde.
		-			
Fixed Capital Outlay				-	
		-			

South Florida Water Management District  
**REDUCTIONS - NEW ISSUES**  
1.0 Water Resources Planning and Monitoring  
Fiscal Year 2013-14  
Tentative Budget - August 1, 2013

New Issues					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Interagency Expenditures (Cooperative Funding)				1,572,240	Overall budget for this category decreased by \$2.2M, primarily in the completion of Everglades City Water Mgmt. System; CERP Monitoring & Assessment Plan, and MSL_SLE Issues Team.
29	Increase in Hydro Model for Naples and Rookery Bay	85,000			Increased modeling - Naples Bay Salinity Data Collection. Naples Bay Hydro-Dynamic Modeling
30	Increase in Martin Cnty IRL Tag Projects	17,553			New Project Start - Dedicated funding source.
31	Increase in MSL FY09 IRL Issues Team	121,769			New Project Start - Dedicated funding source.
32	Increase in N.Ever. Calooshatchee watershed RWQM P.	70,000			New Project Start - Spend down.
33	Increase in Palm Beach Cnty IRL Tag Projects	21,467			New Project Start - Dedicated funding source.
34	Increase in St. Lucie Cnty IRL Tag Program	12,741			New Project Start - Dedicated funding source.
35	Increase in Oper Expense - Interagency Federal Matching LILA Lox Impound Landscape Assess	13,000			LILA Coop with Loxahatchee National Wildlife Refuge.
36	Increase in Oper Expense - Interagency Public Univ	200,000			LILA Tree Island Exp Site Mgmt. & Exotics Fish Concentration.
37	Increase in Oper Expense - Interagency Public Univ CERP Monitoring & Assess Plan	354,710			West Coast Oyster Monitoring; Surface, Groundwater Interactions Tree Island; West Coast SAV Monitoring.
38	Increase in Oper Expense - Interagency State of FL	296,000			FL Bay Fish Habitat Assess. Network, East Coast Oyster Monitoring.
39	Increase in Oper Expense - Interagency Public Univ	70,000			New Project Start - Northern Everglades Sediment Nutrient Source - Spend down.
40	Increase in Oper Expense - Interagency Local Rio St. Lucie Water Quality Retrofit	310,000			New Project Start - Spend down.
Debt				-	
Reserves				-	
<b>TOTAL NEW ISSUES</b>			0.00	7,224,162	
<b>1.0 Water Resources Planning and Monitoring</b>					
<b>Total Workforce and Tentative Budget for FY 2013-14</b>			258.11	\$ 46,580,384	

## Acquisition, Restoration and Public Works (Program 2.0)

This program includes the development and construction of all restoration capital projects, including water resource development projects/water supply development assistance, water control projects, and support and administrative facilities construction; cooperative projects; land acquisition (including Save Our Rivers/Preservation 2000/Florida Forever); and the restoration of lands and water bodies.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14

TENTATIVE BUDGET - Fiscal Year 2013-2014

#### 2.0 Acquisition, Restoration and Public Works

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ 18,091,837	\$ 17,689,058	\$ 10,822,480	\$ 14,377,115	\$ 14,886,680	\$ 509,565	3.5%
Other Personal Services	\$ 15,445,314	\$ 8,081,462	\$ 5,309,480	\$ 31,575,052	\$ 151,403	\$ (31,423,649)	-99.5%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 26,370,664	\$ 26,370,664	
Operating Expenses	\$ 18,570,965	\$ 10,509,566	\$ 6,234,980	\$ 9,071,133	\$ 7,182,414	\$ (1,888,719)	-20.8%
Operating Capital Outlay	\$ 26,677,095	\$ 17,001,012	\$ 9,581,681	\$ 13,922,459	\$ 16,144,102	\$ 2,221,643	16.0%
Fixed Capital Outlay	\$ 135,122,529	\$ 330,257,172	\$ 23,468,062	\$ 92,754,777	\$ 143,697,076	\$ 50,942,299	54.9%
Interagency Expenditures (Cooperative Funding)	\$ 23,576,923	\$ 15,685,727	\$ 6,724,843	\$ 5,975,009	\$ 7,438,046	\$ 1,463,037	24.5%
Debt	\$ 35,293,546	\$ 35,244,177	\$ 35,223,036	\$ 35,236,170	\$ 35,185,841	\$ (50,329)	-0.1%
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 272,778,210</b>	<b>\$ 434,468,175</b>	<b>\$ 97,364,562</b>	<b>\$ 202,911,715</b>	<b>\$ 251,056,226</b>	<b>\$ 48,144,511</b>	<b>23.7%</b>

#### SOURCE OF FUNDS

Fiscal Year 2013-14

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 14,109,572	\$ 419,787	\$ -	\$ -	\$ 357,321	\$ -	\$ 14,886,680
Other Personal Services	\$ 151,403	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 151,403
Contracted Services	\$ 295,472	\$ 22,366,389	\$ -	\$ -	\$ 3,708,803	\$ -	\$ 26,370,664
Operating Expenses	\$ 5,313,172	\$ 918,001	\$ -	\$ -	\$ 951,241	\$ -	\$ 7,182,414
Operating Capital Outlay	\$ 265,148	\$ 15,168,954	\$ -	\$ -	\$ 710,000	\$ -	\$ 16,144,102
Fixed Capital Outlay	\$ -	\$ 71,848,354	\$ -	\$ -	\$ 71,848,722	\$ -	\$ 143,697,076
Interagency Expenditures (Cooperative Funding)	\$ 894,868	\$ 6,124,543	\$ -	\$ -	\$ 418,635	\$ -	\$ 7,438,046
Debt	\$ 35,185,841	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,185,841
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 56,215,476</b>	<b>\$ 116,846,028</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 77,994,722</b>	<b>\$ -</b>	<b>\$ 251,056,226</b>

#### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2013-14

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	142	\$ 11,088,866	\$ 14,466,893	\$ 419,787	\$ 14,886,680
Other Personal Services	-	\$ -	\$ 151,403	\$ -	\$ 151,403
Contracted Services	1	\$ 151,403	\$ 4,004,275	\$ 22,366,389	\$ 26,370,664
Operating Expenses			\$ 6,264,413	\$ 918,001	\$ 7,182,414
Operating Capital Outlay			\$ 975,148	\$ 15,168,954	\$ 16,144,102
Fixed Capital Outlay			\$ 71,848,722	\$ 71,848,354	\$ 143,697,076
Interagency Expenditures (Cooperative Funding)			\$ 1,313,503	\$ 6,124,543	\$ 7,438,046
Debt			\$ 35,185,841	\$ -	\$ 35,185,841
Reserves - Emergency Response			\$ -	\$ -	\$ -
<b>TOTAL</b>			<b>\$ 134,210,198</b>	<b>\$ 116,846,028</b>	<b>\$ 251,056,226</b>

#### WORKFORCE

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14

WORKFORCE CATEGORY	Fiscal Year					(Current -- Tentative) 2012-2013 to 2013-2014	
	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	Difference	% Change
Authorized Positions	172	182	129	142	142	-	0.0%
Contingent Worker	0	0	0	0	0	-	
Other Personal Services	24	13	8	3	1	(2)	-66.7%
Intern	0	0	0	0	0	-	
Volunteer	0	0	0	0	0	-	
<b>TOTAL WORKFORCE</b>	<b>196</b>	<b>195</b>	<b>137</b>	<b>145</b>	<b>143</b>	<b>(2)</b>	<b>-1.4%</b>

## Water Source Development (Sub-Activity 2.2)

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14  
TENTATIVE BUDGET - Fiscal Year 2013-2014

#### 2.2 - Water Source Development

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ 914,686	\$ 762,590	\$ 384,291	\$ 543,453	\$ 402,989	\$ (140,464)	-25.8%
Other Personal Services	\$ 168,915	\$ 64,350	\$ 19,150	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ 25,000	
Operating Expenses	\$ 4,567	\$ 1,264	\$ 805	\$ 5,250	\$ 5,250	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 4,372,960	\$ 5,160,880	\$ 3,910,990	\$ 2,808,000	\$ 2,700,000	\$ (108,000)	-3.8%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 5,461,128</b>	<b>\$ 5,989,084</b>	<b>\$ 4,315,236</b>	<b>\$ 3,356,703</b>	<b>\$ 3,133,239</b>	<b>\$ (223,464)</b>	<b>-6.7%</b>

<b>SOURCE OF FUNDS</b> Fiscal Year 2013-14	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	\$ 538,948	\$ 2,594,291	\$ -	\$ -	\$ -	\$ -	\$ 3,133,239

#### OPERATING AND NON-OPERATING

Fiscal Year 2013-14

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 390,869	\$ 12,120	\$ 402,989
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ 25,000	\$ 25,000
Operating Expenses	\$ 5,250	\$ -	\$ 5,250
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 142,829	\$ 2,557,171	\$ 2,700,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 538,948</b>	<b>\$ 2,594,291</b>	<b>\$ 3,133,239</b>

**Water Resource Development Projects (Sub-Activity 2.2.1)**

**District Description:** Regional water supply plans have been prepared and approved by the Governing Board for the planning regions that collectively cover the entire District. These plans project water demands over at least a 20-year planning horizon and recommend the water resource development SFWMD boundaries: Lower East Coast, Lower West Coast, Upper East Coast and Kissimmee Basin. The District’s Kissimmee Basin has been subdivided into the Lower Kissimmee Basin and Upper Kissimmee Basin as a result of Central Florida Water Initiative (CFWI). The CFWI is a collaborative effort between three Water Management Districts (SFWMD, SWFWMD, SJRWMD) with other agencies and stakeholders to address current and long-term water supply needs in a five-county area of central Florida where the three district’s boundaries meet. The Upper Kissimmee Basin is included in the CFWI planning area.

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT**

**SUBACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14

TENTATIVE BUDGET - Fiscal Year 2013-2014

**2.2.1 Water Resource Development Projects**

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current – Tentative)	% of Change (Current – Tentative)
Salaries and Benefits	\$ 730,143	\$ 626,584	\$ 237,384	\$ 429,048	\$ 319,847	\$ (109,201)	-25.5%
Other Personal Services	\$ 168,915	\$ 64,350	\$ 19,150	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ 25,000	-
Operating Expenses	\$ 4,359	\$ 1,264	\$ 805	\$ 5,250	\$ 5,250	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 903,417</b>	<b>\$ 692,197</b>	<b>\$ 257,339</b>	<b>\$ 434,298</b>	<b>\$ 350,097</b>	<b>\$ (84,201)</b>	<b>-19.4%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 312,977	\$ 37,120	\$ -	\$ -	\$ -	\$ -	\$ 350,097

**OPERATING AND NON-OPERATING**

Fiscal Year 2013-14

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 307,727	\$ 12,120	\$ 319,847
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ 25,000	\$ 25,000
Operating Expenses	\$ 5,250	\$ -	\$ 5,250
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 312,977</b>	<b>\$ 37,120</b>	<b>\$ 350,097</b>

**Changes and Trends:** Water Resource development projects support the implementation of the water supply plans based on Governing Board strategic direction. Two additional wells were installed in FY13 for a total five wells to date to evaluate the Lower Floridan Aquifer as an alternative water supply source in the CFWI area. Peer review comments of the East Coast Floridan Model are being incorporated into the model and the model will be available for use in the next updates to the Upper East Coast and Lower East Coast plans. Staff initiated revisions to Lower West Coast Groundwater Model to incorporate the intermediate aquifer to support future modeling in support of the next update to the Lower West Coast Water Supply Plan Update.

**Budget Variances:** A decrease of \$84,201 from FY13 is primarily due to continued increase in efficiencies and reallocation of staff time to other District priorities.

**Major Budget Items:** Within 2.2.1 the principal expense is for staff time in support of water resource development projects supply planning implementation. There is \$25,000 budgeted to support the WaterReuse Foundation in their mission to conduct and promote applied research on the reclamation, recycling, reuse, and desalination of water.

Items funded with fund balance include health claims based on trends and WaterReuse Foundation contract.

**Water Supply Development Assistance (Sub-Activity 2.2.2)**

**District Description:** Local governments, water users, and water utilities are primarily responsible for implementing water supply development. The Water Protection and Sustainability Program, created during the 2005 Florida legislative session, strengthened the link between water supply plans and local government comprehensive plans and a cost-sharing program for alternative water supply projects when funding is budgeted by the State (State funding has not been budgeted since 2009). In addition, the legislation included requirements for the water supply development component of the regional water supply plans by making the plans more specific. The intent is to make the plans more useful to local water suppliers in developing alternative water supplies, and then provide permitting and funding incentives to local water suppliers to build projects included in the plan.

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
SUBACTIVITY BY EXPENDITURE CATEGORY**  
Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14  
TENTATIVE BUDGET - Fiscal Year 2013-2014  
**2.2.2 Water Supply Development Assistance**

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ 184,544	\$ 136,007	\$ 146,907	\$ 114,405	\$ 83,142	\$ (31,263)	-27.3%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Expenses	\$ 208	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 4,372,960	\$ 5,160,880	\$ 3,910,990	\$ 2,808,000	\$ 2,700,000	\$ (108,000)	-3.8%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 4,557,712</b>	<b>\$ 5,296,887</b>	<b>\$ 4,057,897</b>	<b>\$ 2,922,405</b>	<b>\$ 2,783,142</b>	<b>\$ (139,263)</b>	<b>-4.8%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 225,971	\$ 2,557,171	\$ -	\$ -	\$ -	\$ -	\$ 2,783,142

**OPERATING AND NON-OPERATING**

Fiscal Year 2013-14			
	(Recurring - all revenues)	(Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 83,142	\$ -	\$ 83,142
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 142,829	\$ 2,557,171	\$ 2,700,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 225,971</b>	<b>\$ 2,557,171</b>	<b>\$ 2,783,142</b>

**Changes and Trends:** In 1986 the District began a program to cost share water supply development projects, primarily with local governments and other entities. Since the program began, the level of funding and the types of projects funded have varied from year to year.

**Budget Variances:** Interagency expenditures reflect a slight reduction in Alternative Water Supply projects, along with a corresponding decrease in allocated staff time.

**Major Budget Items:** District Alternative Water Supply projects (\$500,000) and Big Cypress Basin Alternative Water Supply Projects (\$2.2 million).

Items funded with fund balance are for Alternative Water Supply Projects.

### **Surface Water Projects (Sub-Activity 2.3)**

**District Description:** Surface Water Projects include the Kissimmee River Restoration Project, design/implementation phases of the Northern Everglades and Estuaries Protection Program (NEEPP), Dispersed Water Management (DWM) projects under the Agricultural Water Programs, Southern Everglades/Florida Bay Restoration, the Everglades Stormwater Program, the Everglades Forever Act (EFA) projects, Critical Restoration Projects, and the Comprehensive Everglades Restoration Plan (CERP).

The EFA and CERP surface water projects are unique to the South Florida Water Management District. As such, separate narratives and programmatic spreadsheets for each of these projects are provided in the section titled “District Specific Programs and Activities.”

The Kissimmee Watershed program consists of mitigation in lieu of acquisition, restoration construction, restoration evaluation, and basin water resources projects. The river restoration efforts represent the District’s responsibilities as local sponsor for the federally-authorized Kissimmee River Restoration Project. As of June 2013, 99% of all land required for Kissimmee River Restoration was acquired. This was a major milestone considering that more than 102,000 acres were acquired for this project across the Kissimmee Watershed. A total of 1,868 acres remain to be acquired.

The Kissimmee River Restoration Evaluation Program continues to quantify the ecological response to restoration to date, providing input for adaptive management and final success evaluations after project completion. Water management operations within the basin control the waters flowing from the Kissimmee Chain of Lakes through the Kissimmee River to Lake Okeechobee. The Kissimmee Basin Modeling and Operations Study is developing a basin-wide operations model and associated performance measures that will evaluate and integrate alternative regulations to preserve and/or enhance the ecological values of the Kissimmee Chain of Lakes, to meet the goals of Kissimmee River Restoration, and to minimize impacts to downstream ecosystems (e.g., Lake Okeechobee).

The SFWMD undertook initial technical work to support establishment of a water reservation for the Kissimmee Chain of Lakes and Kissimmee River in 2008. A substantial ecologic and hydrologic analysis of the region/system/area was completed and documented in the draft 2009 Technical Document to Support Water Reservations for the Kissimmee River and Chain of Lakes. Contingent upon future Governing Board approval, rulemaking will be initiated to develop a water reservation rule for 19 lakes and 1 river system and its associated floodplain in the greater Kissimmee Basin. The reservation is expected to restrict allocation from the aforementioned reservation water bodies, as well as the major surface water contributors to these water bodies.

Activities associated with the NEEPP include continued implementation of the Lake Okeechobee, St. Lucie River and Caloosahatchee River Watershed Protection Plans. Specific activities include: implementation of Dispersed Water Management Projects to retain water and nutrients; evaluation of regulatory source control programs in support of NEEPP; continuation of partnerships with agriculture and urban communities to implement Best Management Practices; and implementation of a variety of source control, restoration and water quality and storage projects.

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14  
TENTATIVE BUDGET - Fiscal Year 2013-2014

**2.3 - Surface Water Projects**

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current - Tentative)	% of Change (Current - Tentative)
Salaries and Benefits	\$ 16,614,945	\$ 16,293,430	\$ 10,123,566	\$ 12,960,578	\$ 13,591,704	\$ 631,126	4.9%
Other Personal Services	\$ 15,169,498	\$ 8,002,150	\$ 5,290,330	\$ 31,310,727	\$ -	\$ (31,310,727)	-100.0%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 26,277,714	\$ 26,277,714	
Operating Expenses	\$ 18,520,917	\$ 10,364,419	\$ 6,079,886	\$ 8,282,665	\$ 6,542,332	\$ (1,740,333)	-21.0%
Operating Capital Outlay	\$ 26,677,095	\$ 17,001,012	\$ 9,514,563	\$ 13,322,459	\$ 15,636,465	\$ 2,314,006	17.4%
Fixed Capital Outlay	\$ 135,122,529	\$ 328,909,044	\$ 23,468,062	\$ 92,754,777	\$ 143,097,076	\$ 50,342,299	54.3%
Interagency Expenditures (Cooperative Funding)	\$ 18,466,229	\$ 10,105,873	\$ 2,488,018	\$ 2,812,009	\$ 4,413,046	\$ 1,601,037	56.9%
Debt	\$ 35,293,546	\$ 35,244,177	\$ 35,223,036	\$ 35,236,170	\$ 35,185,841	\$ (50,329)	-0.1%
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 265,864,760</b>	<b>\$ 425,920,105</b>	<b>\$ 92,187,461</b>	<b>\$ 196,679,385</b>	<b>\$ 244,744,178</b>	<b>\$ 48,064,793</b>	<b>24.4%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 53,873,586	\$ 112,875,870	\$ -	\$ -	\$ 77,994,722	\$ -	\$ 244,744,178

**OPERATING AND NON-OPERATING**

Fiscal Year 2013-14

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 13,207,267	\$ 384,437	\$ 13,591,704
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 3,936,325	\$ 22,341,389	\$ 26,277,714
Operating Expenses	\$ 5,624,331	\$ 918,001	\$ 6,542,332
Operating Capital Outlay	\$ 950,148	\$ 14,686,317	\$ 15,636,465
Fixed Capital Outlay	\$ 71,848,722	\$ 71,248,354	\$ 143,097,076
Interagency Expenditures (Cooperative Funding)	\$ 1,115,674	\$ 3,297,372	\$ 4,413,046
Debt	\$ 35,185,841	\$ -	\$ 35,185,841
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 131,868,308</b>	<b>\$ 112,875,870</b>	<b>\$ 244,744,178</b>

**Changes and Trends:**

Kissimmee - The tentative FY14 Kissimmee Watershed budget continues to reflect a decrease in land acquisition activities. Remaining required lands are to be certified in accordance with the USACE construction schedule needs. Additionally, monitoring efforts for evaluation of the Kissimmee River Restoration Project will decrease as studies designed to establish the baseline environmental condition in the final construction phase area (Phase II/III) are completed.

Dispersed Water Management - The DWM program continues to provide opportunities to partner with other entities on water retention/storage projects. This includes continued implementation of interim water retention projects on District lands, primarily in the Northern Everglades region. In FY14 the initial Northern Everglades – Payment for Environmental Services (NE-PES) on ranch lands contracts are entering their third year of ten and the second group of NE-PES contracts are entering their first year. Data from pilot water farming projects (retention of on-site runoff and excess regional water on fallow citrus lands) will be analyzed for potential development of a PES on fallow citrus lands. Construction of the Nicodemus Slough DWM project will provide 34,000 acre-feet of retention of water from Lake Okeechobee to help offset any necessary regulatory releases from the Lake in FY14. Agreements with USDA-NRCS for 100% reimbursement of construction costs of Wetland Reserve Projects on 13,354 acres of lands owned jointly by the District and Martin County are progressing towards completion of construction in FY14.

A detailed description of variances, changes and trends, and major budget items for District Everglades and CERP is contained in the District Specific Programs on pages 133 - 137.

**Budget Variances:** Overall there is a net increase of \$48.1 million within Surface Water Projects (2.3), which is directly related to projects budgeted within Fixed Capital Outlay in the District Programs noted below:

District Program	Fixed Capital Outlay
District Everglades*	\$55.1 million
Caloosahatchee (Lake Hicpochee)	\$5.0 million
CERP*	(\$9.8 million)
<b>Net Increase</b>	<b>\$50.3 million</b>

\*A detailed description of variances, changes and trends, and major budget items for District Everglades and CERP is contained in the District Specific Programs on pages 133 - 137.

There is a net decrease of \$5.0 million between Other Personal Services and Contracted Services from the FY13 amended budget to the FY14 tentative budget. This is largely attributable to decreases in Liability Claims Payables and Dispersed Water Management items (Note: In FY13, Contracted Services was reported in the OPS state category).

Principal reductions in operating expenses amount to \$1.7 million, largely attributable to decreased CERP indirect costs and a reallocation of property taxes previously included in this state category as a part of the CERP program; as these costs are not USACE cost-creditable, they were shifted to state category 3.1, Land Management.

Principal increases in operating capital outlay amount to \$2.3 million for L-31 East Flow Way, Lake Hicpochee, and the Rolling Meadows projects. Other decreases are in Kissimmee potential liability claim payments (\$2.8 million), Kissimmee Basin Modeling & Operations Study (\$469,219), and completion of Lakeside Ranch (\$526,971). Principal increases in interagency expenditures amount to \$1.6 million for Eagle Bay Dredging, Lake Down, and Lake Butler.

**Major Budget Items:** Acquisition, Restoration, and Public Works FY14 include:

- Kissimmee River Restoration and Headwaters Revitalization: Kissimmee Hydrologic Monitoring & Network Maintenance (\$238,202), Kissimmee Basin Modeling & Operations Study (\$17,123), and Kissimmee River Restoration Evaluation Program (\$334,877).
- Kissimmee Watershed Projects: Kissimmee Chain of Lakes and Upper Basin Monitoring & Assessment (\$100,035) and Rolling Meadows Wetland Restoration (\$4.0 million).
- Lake Butler Water Quality Project (\$116,000) and Lake Down Water Quality Project (\$165,000).
- External Risk Management for potential liability claim settlements (\$6.3 million).
- Lake Okeechobee Capital Projects: Lemkin Creek Stormwater Improvement Project (\$739,137).
- Lake Okeechobee Watershed Protection Plan: Eagle Bay Dredging (\$1.0 million), regional phosphorus control projects (\$122,457), Phase II Technical Plan (\$133,100).
- Dispersed Water Management Program (\$8.7 million).
- Biscayne Bay water quality/submerged aquatic vegetation research, monitoring, and lab analyses (\$233,379).

- Caloosahatchee River & Estuary projects: C-43 Water Quality and Testing Facility in the Caloosahatchee Basin (\$881,540) and Caloosahatchee Basin Storage/Lake Hicpochee Hydrologic Enhancement (\$7.5 million).

Items funded with fund balance include health claims based on trends, one time salary bonus, a percentage of 1 position in DROP, Liability Claims, Dispersed Water Management projects, Restoration Strategies Projects, Rolling Meadows Project, Caloosahatchee Basin Storage (Lake Hicpochee) projects, Biscayne Bay Incremental Project, C-111 Federal Project, Compartment B Cell 8 repair, and Lake Butler & Lake Down interagency agreements.

## Other Cooperative Projects (Sub-Activity 2.4)

**District Description:** This activity includes non-water source development cooperative effort between a Water Management District and other organizations. This does not include a project resulting in a capital facility that is owned or operated by the Water Management District. The program components are organized into regulatory, voluntary and incentive-based, and education and marketing initiatives, and are designed to build on and complement successful water conservation initiatives at the local, state, and national levels. The program is dynamic and adaptable, with an on-going commitment to explore and consider additional water-saving opportunities, technologies, research, and partnerships.

In FY13, the District provided water conservation contracts to ten projects through the District's Water Savings Incentive Program (WaterSIP). This incentive program helps water users apply technological innovations that will yield long-term conservation water savings. This program is awarded to public or private water users/providers and helps fund conservation projects related to a regional water supply plan implementation. The FY13 program also included a mobile irrigation lab in the Big Cypress Basin (Collier County) that provides water conservation information and irrigation system evaluations to increase design and operating efficiency of urban irrigation systems.

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT**  
**ACTIVITY BY EXPENDITURE CATEGORY**  
Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14  
TENTATIVE BUDGET - Fiscal Year 2013-2014  
**2.4 - Other Cooperative Projects**

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ 562,206	\$ 520,537	\$ 290,161	\$ 323,063	\$ 315,789	\$ (7,274)	-2.3%
Other Personal Services	\$ 88,655	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ 43,592	\$ 42,839	\$ 49,597	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 737,734	\$ 418,975	\$ 325,835	\$ 355,000	\$ 325,000	\$ (30,000)	-8.5%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 1,432,187</b>	<b>\$ 982,350</b>	<b>\$ 665,592</b>	<b>\$ 678,063</b>	<b>\$ 640,789</b>	<b>\$ (37,274)</b>	<b>-5.5%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 359,679	\$ 281,110	\$ -	\$ -	\$ -	\$ -	\$ 640,789

**OPERATING AND NON-OPERATING**  
Fiscal Year 2013-14

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 304,679	\$ 11,110	\$ 315,789
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 55,000	\$ 270,000	\$ 325,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 359,679</b>	<b>\$ 281,110</b>	<b>\$ 640,789</b>

**Changes and Trends:** The funding for water conservation activities reflects the final contribution to the Florida Automated Weather Network (FAWN) in FY13.

**Budget Variances:** Water conservation activities reflect a net reduction of \$37,274 from FY13 levels. There was a \$50,000 reduction as the final contribution to the Florida Automated Weather Network was made in FY13. In addition there was a decrease of \$7,274 in personnel services due to a reallocation of staff to other District priorities, which was partially offset by a \$20,000 increase in water conservation efforts.

**Major Budget Items:** Big Cypress Basin Urban Mobile Irrigation Lab (\$55,000), and Water Conservation/Water Savings Incentive program (WaterSIP) (\$270,000).

Items funded with fund balance include health claims based on trends, Water Conservation projects, and Conserve Florida contract.

**Facilities Construction and Map Renovations (Sub-Activity 2.5)**

**District Description:** Proposed work for facilities improvement includes project management, permitting, and conceptual, preliminary, and detailed engineering for the development and preparation of contract plans and specifications for the construction of planned replacement, improvement, or repair to the District's administrative facilities.

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14  
TENTATIVE BUDGET - Fiscal Year 2013-2014

**2.5 - Facilities Construction and Major Renovations**

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ -	\$ 112,502	\$ 24,463	\$ 35,808	\$ 56,285	\$ 20,477	57.2%
Other Personal Services	\$ 18,246	\$ 14,961	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Expenses	\$ 1,889	\$ 101,045	\$ 104,692	\$ -	\$ -	\$ -	
Operating Capital Outlay	\$ -	\$ -	\$ 67,118	\$ 600,000	\$ 507,637	\$ (92,363)	-15.4%
Fixed Capital Outlay	\$ -	\$ 1,348,128	\$ -	\$ -	\$ 600,000	\$ 600,000	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 20,135</b>	<b>\$ 1,576,636</b>	<b>\$ 196,273</b>	<b>\$ 635,808</b>	<b>\$ 1,163,922</b>	<b>\$ 528,114</b>	<b>83.1%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 81,285	\$ 1,082,637	\$ -	\$ -	\$ -	\$ -	\$ 1,163,922

**OPERATING AND NON-OPERATING**

Fiscal Year 2013-14

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 56,285	\$ -	\$ 56,285
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ 25,000	\$ 482,637	\$ 507,637
Fixed Capital Outlay	\$ -	\$ 600,000	\$ 600,000
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 81,285</b>	<b>\$ 1,082,637</b>	<b>\$ 1,163,922</b>

**Changes and Trends:** Funding is to upgrade the chiller system to provide redundant cooling capacity for the IT data center, which is located within the Emergency Operations Center. FY14 new funding is \$600,000 and a FY13 re-budget of \$482,637.

**Budget Variances:** The Facilities, Construction, and Major Renovation budget has increased by \$528,114 in the FY14 tentative budget to upgrade the chiller system to provide redundant cooling capacity within the IT data center.

**Major Budget Items:** Facilities Construction and Major Renovations include the upgrade of the chiller system to provide redundant cooling capacity for the IT data center, which is located within the Emergency Operations Center (\$1,082,637). Items funded with Fund Balance are for this upgrade of the chiller system.

Items funded with fund balance are for health claims based on trends.

**Technology and Information Services (Sub-Activity 2.7)**

**District Description:** This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desk top support, and application development that support the Acquisition, Restoration and Public Works program and related activities.

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14  
TENTATIVE BUDGET - Fiscal Year 2013-2014

**2.7 - Technology and Information Services**

	Fiscal Year 2013-14						
	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ 514,213	\$ 519,913	\$ 5,700	1.1%
Other Personal Services	\$ -	\$ -	\$ -	\$ 264,325	\$ 151,403	\$ (112,922)	-42.7%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 67,950	\$ 67,950	
Operating Expenses	\$ -	\$ -	\$ -	\$ 783,218	\$ 634,832	\$ (148,386)	-18.9%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ 1,561,756	\$ 1,374,098	\$ (187,658)	-12.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	Fiscal Year 2013-14	\$ 1,361,978	\$ 12,120	\$ -	\$ -	\$ -	\$ -

**OPERATING AND NON-OPERATING**

	Fiscal Year 2013-14			
	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL	
Salaries and Benefits	\$ 507,793	\$ 12,120	\$ 519,913	
Other Personal Services	\$ 151,403	\$ -	\$ 151,403	
Contracted Services	\$ 67,950	\$ -	\$ 67,950	
Operating Expenses	\$ 634,832	\$ -	\$ 634,832	
Operating Capital Outlay	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	
<b>TOTAL</b>	\$ 1,361,978	\$ 12,120	\$ 1,374,098	

**Changes and Trends:** Information technology items (salaries, contractors, hardware/software maintenance, personal computer lease and copier/printer lease) are distributed to the operational activities of District functions based on the percentage of employees directly working for those functions. Information technology items and staff are directly charged to operational activities of District core functions where there is a clear linkage between the operational activity and the information technology system, application or staff that is used to support the operational activities.

**Budget Variances:** There is a net decrease of \$44,972 between Other Personal Services and Contracted Services from the FY13 amended budget to the FY14 tentative budget. This is largely attributable to the reduction in IT consulting services. (In FY13, Contracted Services was reported in the OPS state category).

**Major Budget Items:** Major budget items include \$409,076 for software maintenance, \$185,503 for computer consulting services (enterprise resource planning and IT security), \$75,456 for hardware maintenance, \$81,350 for personal computer and copier/printer leases, and \$102,800 for internet, cellular, local and long distance phone service.

Items funded with fund balance are for increased health claims based on trends.

**South Florida Water Management District**  
**REDUCTIONS - NEW ISSUES**  
**2.0 Acquisition, Restoration and Public Works**  
**Fiscal Year 2013-14**  
**Tentative Budget - August 1, 2013**

FY 2012-13 Budget (Current-Amended)		142.09	\$	202,911,715	
<b>Reductions</b>					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			0.00	(87,770)	
1	Decrease in Salaries and Wages	(87,770)			
			0.00		
Other Personal Services			0.00	(79,072)	
2	Decrease in Cont Serv - IT Consulting Services (OPS)	(79,072)	0.00		
			0.00		
Contracted Services			0.00	(15,602,674)	
3	Decrease in BBCW, Phase 1 Construction	(12,000)	0.00		
4	Decrease in C-111 Spreader Canal	(314,298)			
5	Decrease in Central Everglades Planning Study	(149,000)			
6	Decrease in Compartment B Buildout	(4,000)			
7	Decrease in Compartment C Buildout	(19,000)			
8	Decrease in Decomp Physical Model Construction	(115,000)			
9	Decrease in Dispersed Water Mgmt. (DWM) Program	(3,568,601)			
10	Decrease in FRESP (FL Ranchlands Env Services Proj)	(92,490)			
11	Decrease in KB Modeling & Operations Study	(471,219)			
12	Decrease in Lakeside Ranch STA	(47,080)			
13	Decrease in Cont Serv - External Provide	(5,192,670)			
14	Decrease in Cont Serv - Lab Services	(1,000)			
15	Decrease in Cont Serv - Professiona	(5,500)			
16	Decrease in Cont Serv - Stream Gauging Services	(10,816)			
17	Decrease in Rolling Meadows Wetland Restorator	(375,000)			
18	Decrease in RS Program - Regional Projects	(5,100,000)			
19	Decrease in Southern CREW	(125,000)			
Operating Expenses				(3,672,236)	
20	Decrease in BBCW, Phase 1 Construction	(154,428)			
21	Decrease in C-43 Water Quality Testing Facility	(931,540)			
22	Decrease in C-44 Reservoir/STA Projec	(10,000)			
23	Decrease in Lakeside Ranch STA	(348,160)			
24	Decrease in Loxahatchee River Watershed Restoratio	(1,260)			
25	Decrease in Modwaters & S. Dade C-111 Projeci	(2,160)			
26	Decrease in Cont Serv - Maint & Repairs - Computer Hardware	(11,871)			
27	Decrease in Cont Serv - Maint & Repairs - Computer Software	(114,516)			
28	Decrease in Cont Serv - Maintenance and Repairs	(2,000)			
29	Decrease in Cont Serv - Waste Disposal Services	(3,721)			
30	Decrease in Oper Expense - Books/Subscriptions	(8,495)			
31	Decrease in Oper Expense - Central Services Indirec	(1,417,032)			
32	Decrease in Oper Expense - District Trave	(21,835)			
33	Decrease in Oper Expense - Other	(3,940)			
34	Decrease in Oper Expense - Parts and Supplies	(27,297)			
35	Decrease in Oper Expense - Professional Licenses	(590)			
36	Decrease in Oper Expense - Property Taxes Paid for Dist Prop	(475,970)			
37	Decrease in Oper Expense - Rent/Lease Equipment	(60,993)			
38	Decrease in Oper Expense - Self-Insurance Charges	(72,428)			
39	Decrease in Oper Expense - Tools and Equipment	(4,000)			
Operating Capital Outlay				(10,912,212)	
40	Decrease in 8.5 SMA of Mod Water Deliveries to ENP	(97,420)			
41	Decrease in C-111 Spreader Canal	(15,000)			
42	Decrease in C-44 Reservoir/STA Projec	(180,000)			
43	Decrease in Compartment B Buildout	(115,000)			
44	Decrease in Compartment C Buildout	(200,000)			
45	Decrease in EOC Chiller / Condenser	(117,363)			
46	Decrease in Grant Parcel Wetland Restoration	(128,708)			
47	Decrease in Lakeside Ranch STA	(125,731)			
48	Decrease in Capital Outlay - AUC Cont Serv	(547,824)			
49	Decrease in Capital Outlay - Equipment	(2,000)			
50	Decrease in RS A-1 FEB	(3,075,000)			
51	Decrease in RS Program - Regional Projects	(6,252,600)			
52	Decrease in S. Dade C-111 Federal Projeci	(55,566)			
Fixed Capital Outlay				(86,904,777)	
53	Decrease in C-44 Reservoir/STA Projec	(4,874,785)			
54	Decrease in Compartment C Buildout	(180,000)			
55	Decrease in Loxahatchee River Watershed Restoration	(41,074,992)			
56	Decrease in Capital Outlay - LIP Land	(24,150,000)			
57	Decrease in RS A-1 FEB	(2,125,000)			
58	Decrease in S. Dade C-111 Federal Projeci	(14,500,000)			

**South Florida Water Management District**  
**REDUCTIONS - NEW ISSUES**  
**2.0 Acquisition, Restoration and Public Works**  
**Fiscal Year 2013-14**  
**Tentative Budget - August 1, 2013**

<b>Reductions</b>				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Interagency Expenditures (Cooperative Funding)				(2,675,363)
59	Decrease in 8.5 SMA of Mod Water Deliveries to ENP	(11,000)		
60	Decrease in AWS-FY12-FY13 Program	(1,600,000)		
61	Decrease in BBCW, Phase 1 Construction	(67,500)		
62	Decrease in Compartment B Buildout	(17,500)		
63	Decrease in Compartment C Buildout	(11,000)		
64	Decrease in Lakeside Ranch STA	(6,000)		
65	Decrease in Lemkin Creek Stormwater Improvement	(60,863)		
66	Decrease in Loxahatchee River Watershed Restoration	(795,000)		
67	Decrease in Modwaters & S. Dade C-111 Project	(22,500)		
68	Decrease in Oper Expense - Interagency State of FL	(34,000)		
69	Decrease in WC-FY12-16 FL Automated Weather Network	(50,000)		
Debt				(500,329)
70	Decrease in Oper Expense - COPS #1 Interest - MA	(500,329)		
Reserves				-
<b>TOTAL REDUCTIONS</b>				<b>0.00</b>
				<b>(120,434,433)</b>

**South Florida Water Management District**  
**REDUCTIONS - NEW ISSUES**  
**2.0 Acquisition, Restoration and Public Works**  
**Fiscal Year 2013-14**  
**Tentative Budget - August 1, 2013**

<b>New Issues</b>					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
	Salaries and Benefits		0.04	597,335	Increase in FRS rates
1	Increase in Fringe Benefits	597,335	0.04		
			0.00		
	Other Personal Services		0.00	-	
			0.00		
	Contracted Services		0.00	10,628,761	Increase in Contracted Services is due to the creation of this new category, formerly reported in Other Personal Services. Overall expenditures in this category decreased by \$4,973,913 primarily due to reductions in liability claims.
2	Increase in C-43 Water Quality Testing Facility	881,540	0.00		Continuation of design, permitting, and utility coordination - Spend Down plan.
3	Increase in KR Restoration Evaluation Program	13,320			Increase due to rising costs of contracted services.
4	Increase in LOW Pre-Drainage Characterization	115,500			Continuation of L.O. Watershed pre-drainage characterization - spend down plan.
5	Increase in Loxahatchee River Watershed Restoration	654,996			Overall decrease in project of \$41.2M; this increase results from a rebudget of the cost share with the City of West Palm Beach - spend down plan.
6	Increase in Cont Serv - IT Consulting Services (NON OPS)	34,100			Increase due to rising costs of contracted services.
7	Increase in Capital Outlay - AUC Legal Services	100,000			Increase due to EAA settlement - spend down plan.
8	Increase in Picayune Strand Restoration Project	469,818			Increase due to required monitoring for Merritt pump station - spend down plan.
9	Increase in RS Program - Regional Projects	6,537,129			Restoration Science Plan will be developed and implemented to investigate critical factors that influence phosphorus treatment performance in the STAs. Partial rebudget from FY13 - spend down plan.
10	Increase in Kissimmee Basin Hydrologic Monitoring	214,522			Continuation of project.
11	Increase in Cont Serv - Stream Gauging Services	10,816			Increase due to rising costs of contracted services.
12	Increase in BBCW, Phase 1 Construction	700			Increase due to rising costs of contracted services.
13	Increase in Cont Serv - External Provider	9,285			Increase due to rising costs of contracted services.
14	Increase in DWM Allapattah-Williamson-Turnpike WRP	587,035			New project start.
15	Increase in Government Cut/Eagle Bay Dredging	1,000,000			New project start.

**South Florida Water Management District**  
**REDUCTIONS - NEW ISSUES**  
**2.0 Acquisition, Restoration and Public Works**  
**Fiscal Year 2013-14**  
**Tentative Budget - August 1, 2013**

New Issues					Issue Narrative
Issue	Description	Issue Amount	Workforce	Category Subtotal	
Operating Expenses					Overall expenditures in this category decreased by \$1,888,719. Increases are primarily due to projects operations and maintenance for the new infrastructure features (new works)
				1,783,517	
16	Increase in C-111 Spreader Canal	415,976			
17	Increase in Decomp Physical Model Construction	8,000			
18	Increase in Grant Parcel Wetland Restoration	94,363			
19	Increase in KB Modeling & Operations Study	2,600			
20	Increase in KR Restoration Evaluation Program	23,117			
21	Increase in Cont Serv - Maint & Repairs - Vehicles	2,500			
22	Increase in Cont Serv - Surveying Services	5,500			
23	Increase in Oper Expense - Cell Phones	7,600			
24	Increase in Oper Expense - Conference Registrations	1,000			
25	Increase in Oper Expense - Heating Fuel	3,000			
26	Increase in Oper Expense - Meeting Expenses	1,000			
27	Increase in Oper Expense - Memberships, Dues and/or Fees	115			
28	Increase in Oper Expense - Parts,Supp - Laboratory	6,295			
29	Increase in Oper Expense - Parts,Supp - Office	1,700			
30	Increase in Oper Expense - Utilities	7,700			
31	Increase in Picayune Strand Restoration Project	247,710			
32	Increase in Rolling Meadows Wetland Restoration	35,000			
33	Increase in C-44 Reservoir/STA Project	16,330			
34	Increase in Cont Serv - Mowing-Canals/Levees	18,330			
35	Increase in Oper Expense - Parts and Supplies	3,000			
36	Increase in Oper Expense - Parts,Supp - Fleet	6,000			
37	Increase in Kissimmee Basin Hydrologic Monitoring	12,664			
38	Increase in BBCW, Phase 1 Construction	19,500			
39	Increase in Cont Serv - Equipment Inspections	330			
40	Increase in Cont Serv - General Maintenance	3,000			
41	Increase in Cont Serv - Maint & Repairs - District Works	1,500			
42	Increase in Cont Serv - Maint & Repairs - Vehicles	1,000			
43	Increase in Cont Serv - Security Services	500			
44	Increase in Cont Serv - Terrestrial Spraying	100,000			
45	Increase in Oper Expense - Construction Materials	4,900			
46	Increase in Oper Expense - District Uniforms	400			
47	Increase in Oper Expense - Electrical Service	45,000			
48	Increase in Oper Expense - Freight	1,500			
49	Increase in Oper Expense - Inventory Chemicals	1,028			
50	Increase in Oper Expense - Inventory Oils/Lubricants/Solvents	350			
51	Increase in Oper Expense - Inventory Other Fuels	2,600			
52	Increase in Oper Expense - Inventory Parts and Supplies	3,971			
53	Increase in Oper Expense - Other	250			
54	Increase in Oper Expense - Parts and Supplies	250			
55	Increase in Oper Expense - Parts,Supp - Agricultural	100			
56	Increase in Oper Expense - Parts,Supp - Build & Ground Equip	1,150			
57	Increase in Oper Expense - Parts,Supp - Electrical/Electronic	3,500			
58	Increase in Oper Expense - Parts,Supp - Fleet	7,251			
59	Increase in Oper Expense - Permits & Fees	1,500			
60	Increase in Oper Expense - Rent/Lease Equipment	500			
61	Increase in Oper Expense - Tools and Equipment	13,137			
62	Increase in DWM Allapattah-Williamson-Turnpike WRP	100,000			
63	Increase in Oper Expense - Construction Materials	550,000			
64	Increase in Oper Expense - Permits & Fees	800			

**South Florida Water Management District**  
**REDUCTIONS - NEW ISSUES**  
**2.0 Acquisition, Restoration and Public Works**  
**Fiscal Year 2013-14**  
**Tentative Budget - August 1, 2013**

New Issues			Workforce	Category Subtotal	Issue Narrative
Issue	Description	Issue Amount			
Operating Capital Outlay				13,133,855	Overall expenditures in this category increased by \$2,221,643. Increases are primarily due to changes in state category and commitment group.
65	Increase in Decomp Physical Model Construction	10,000			Change in State Commitment Group.
66	Increase in Dispersed Water Mgmt. (DWM) Program	500,000			Change in State Commitment Group.
67	Increase in Lake Hicpochee Hydrologic Enhancement	2,500,000			Change in State Commitment Group.
68	Increase in Capital Outlay - AUC Design/Engineering Contracts	25,000			Replacement equipment.
69	Increase in Capital Outlay - Equipment Computer Hardware	25,148			Replacement equipment.
70	Increase in Picayune Strand Restoration Project	851,500			Project continuation.
71	Increase in Rolling Meadows Wetland Restoration	1,418,567			Project continuation.
72	Increase in RS A-1 FEB	161,158			Initiating construction on the A1 Flow Equalization Basin (FEB) Restoration Strategies project; design and permitting of a 4' deep FEB. Rebudget - spend down plan.
73	Increase in RS STA1W Expansion #1	5,618,982			New project start - preliminary through intermediate design phase of the expansion footprint including phase I/II environmental assessments, cultural resource survey and additional project surveys. <u>Rebudget in spend down plan</u>
74	Increase in Capital Outlay - AUC Permits and Fees	10,000			STA1X permits and fees.
75	Increase in BBCW, Phase 1 Construction	13,500			Deering Estate security equipment.
76	Increase in L-31 East Flow Way	2,000,000			New project start.
Fixed Capital Outlay				137,847,076	Overall expenditures in this category increased by \$50,942,299.
77	Increase in Compartment B Buildout	1,345,536			Project close-out.
78	Increase in EOC Chiller / Condenser	600,000			Project close-out.
79	Increase in Lake Hicpochee Hydrologic Enhancement	3,000,000			New project start. Redirection of state program 1.0.
80	Increase in Capital Outlay - AUC Water Control Structures	1,217,308			Project continuation.
81	Increase in Picayune Strand Restoration Project	12,289,861			Project continuation.
82	Increase in C-44 Reservoir/STA Project	28,822,402			Project continuation. Begin Design/Construction of the new Stormwater Treatment Area.
83	Increase in RS A-1 FEB	42,495,687			Initiating construction on the A1 Flow Equalization Basin (FEB) Restoration Strategies project; design and permitting of a 4' deep FEB. <u>Rebudget in spend down plan</u>
84	Increase in RS L-8 Divide	600,000			New project start - design structure to allow current operational criteria for flows within the L-8 Canal while allowing stages within the southern L-8 Canal to be raised to move water north from the STA-1 inflow basin to the new L-8 FEB - <u>spend down plan</u>
85	Increase in RS G-716 Structure Expansion	307,000			New project start - structure (G-716) adjacent to the existing S-375 will allow conveyance of full design flows from the S-319 Pump Station through both S-375 structures - <u>spend down plan</u>
86	Increase in RS STA1W Expansion #1	7,718,803			New project start - preliminary through intermediate design phase of the expansion footprint including phase I/II environmental assessments, cultural resource survey and additional project surveys. <u>Rebudget - spend down plan</u>
87	Increase in RS S-5AS Divide	1,138,000			New project start - S-5A Basin and C-51 West Basin runoff will be directed north through S-5AS to the L-8 FEB (in spend down plan)
88	Increase in RS L-8 FEB	29,312,479			Project continuation - Engineering During Construction, Construction Contract and Construction support -- A flow equalization basin to be used for equalizing stormwater flows prior to delivery to STA 1E and 1W
89	Increase in S. Dade C-111 Federal Project	9,000,000			Local sponsor share of cost for design and construction of Contract 8, last detention cell of the project, pending resolution of cost share issue with USACE. <u>Rebudget - spend down plan</u>



## Operation and Maintenance of Lands and Works (Program 3.0)

This program includes all operation and maintenance of facilities, flood control and water supply structures, lands, and other works authorized by Chapter 373, F.S.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14

TENTATIVE BUDGET - Fiscal Year 2013-2014

#### 3.0 Operation and Maintenance of Lands and Works

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ 57,986,509	\$ 59,896,871	\$ 59,040,945	\$ 62,058,246	\$ 64,805,512	\$ 2,747,266	4.4%
Other Personal Services	\$ 15,634,042	\$ 11,802,820	\$ 15,700,747	\$ 14,275,778	\$ 1,168,841	\$ (13,106,937)	-91.8%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 8,599,488	\$ 8,599,488	
Operating Expenses	\$ 54,318,398	\$ 63,492,054	\$ 74,173,252	\$ 83,114,512	\$ 76,508,694	\$ (6,605,818)	-7.9%
Operating Capital Outlay	\$ 7,742,980	\$ 9,652,136	\$ 7,562,588	\$ 1,960,664	\$ 6,368,991	\$ 4,408,327	224.8%
Fixed Capital Outlay	\$ 19,324,453	\$ 23,065,060	\$ 19,929,254	\$ 14,270,229	\$ 32,374,000	\$ 18,103,771	126.9%
Interagency Expenditures (Cooperative Funding)	\$ 3,147,506	\$ 1,040,271	\$ 973,698	\$ 633,700	\$ 1,606,200	\$ 972,500	153.5%
Debt	\$ 7,846,066	\$ 7,607,070	\$ 6,920,749	\$ 6,900,787	\$ 6,888,598	\$ (12,189)	-0.2%
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ 60,015,738	\$ 60,015,738	\$ -	0.0%
<b>TOTAL</b>	<b>\$ 165,999,953</b>	<b>\$ 176,556,282</b>	<b>\$ 184,301,234</b>	<b>\$ 243,229,654</b>	<b>\$ 258,336,062</b>	<b>\$ 15,106,408</b>	<b>6.2%</b>

#### SOURCE OF FUNDS

Fiscal Year 2013-14

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 61,202,438	\$ 3,123,094	\$ -	\$ -	\$ 479,980	\$ -	\$ 64,805,512
Other Personal Services	\$ 1,168,841	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,168,841
Contracted Services	\$ 5,338,148	\$ 3,261,340	\$ -	\$ -	\$ -	\$ -	\$ 8,599,488
Operating Expenses	\$ 58,947,980	\$ 6,697,088	\$ -	\$ -	\$ 8,857,858	\$ 2,005,768	\$ 76,508,694
Operating Capital Outlay	\$ 4,419,231	\$ 1,949,760	\$ -	\$ -	\$ -	\$ -	\$ 6,368,991
Fixed Capital Outlay	\$ 30,374,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 32,374,000
Interagency Expenditures (Cooperative Funding)	\$ 1,433,700	\$ 172,500	\$ -	\$ -	\$ -	\$ -	\$ 1,606,200
Debt	\$ -	\$ -	\$ -	\$ -	\$ 6,888,598	\$ -	\$ 6,888,598
Reserves - Emergency Response	\$ -	\$ 60,015,738	\$ -	\$ -	\$ -	\$ -	\$ 60,015,738
<b>TOTAL</b>	<b>\$ 162,884,338</b>	<b>\$ 77,219,520</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 16,226,436</b>	<b>\$ 2,005,768</b>	<b>\$ 258,336,062</b>

#### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2013-14

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	768	\$ 44,389,316	\$ 61,682,418	\$ 3,123,094	\$ 64,805,512
Other Personal Services	-	\$ -	\$ 1,168,841	\$ -	\$ 1,168,841
Contracted Services	7	\$ 1,168,841	\$ 5,338,148	\$ 3,261,340	\$ 8,599,488
Operating Expenses			\$ 69,811,606	\$ 6,697,088	\$ 76,508,694
Operating Capital Outlay			\$ 4,419,231	\$ 1,949,760	\$ 6,368,991
Fixed Capital Outlay			\$ 30,374,000	\$ 2,000,000	\$ 32,374,000
Interagency Expenditures (Cooperative Funding)			\$ 1,433,700	\$ 172,500	\$ 1,606,200
Debt			\$ 6,888,598	\$ -	\$ 6,888,598
Reserves - Emergency Response			\$ -	\$ 60,015,738	\$ 60,015,738
<b>TOTAL</b>			<b>\$ 181,116,542</b>	<b>\$ 77,219,520</b>	<b>\$ 258,336,062</b>

#### WORKFORCE

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14

WORKFORCE CATEGORY	Fiscal Year					(Current -- Tentative) 2012-2013 to 2013-2014	
	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	Difference	% Change
Authorized Positions	667	709	735	775	768	(7)	-0.9%
Contingent Worker	0	0	0	0	0	-	
Other Personal Services	35	30	14	11	7	(4)	-36.4%
Intern	0	0	0	0	0	-	
Volunteer	0	0	0	0	0	-	
<b>TOTAL WORKFORCE</b>	<b>702</b>	<b>739</b>	<b>749</b>	<b>786</b>	<b>775</b>	<b>(11)</b>	<b>-1.4%</b>

**Land Management (Sub-Activity 3.1)**

**District Description:** Maintenance, custodial, public use improvements, and restoration efforts for lands acquired through Save Our Rivers, Preservation 2000, Florida Forever, or other land acquisition programs. The District manages lands in accordance with the objectives of the State's Save Our Rivers and Florida Forever program and in accordance with Florida Statute 373.1391. There are two major land management initiatives:

- **Conservation Lands**  
The Conservation lands management objectives require that these lands be restored to and maintained in a native state and condition and be available for resource based recreation such as hiking, camping, horseback riding, boating, hunting and fishing. The maintenance and restoration needs for these properties usually involve the control of invasive exotic vegetation, removal of ditches and levees needed to restore the natural flow of water, utilization of prescribed fire, and the control of woody vegetation through mechanical means as necessary to restore and manage native plant communities. In areas of severe degradation, habitats may be restored through the direct planting of native plant species.
- **Water Resource Project Lands**  
Interim land management responsibilities for water resource project lands is to provide basic land management services for properties acquired by the District for future water resource projects, including CERP and other projects until the land is needed for construction. These lands will ultimately be used as stormwater treatment areas, surface water reservoirs, ground water recharge areas, and/or buffer lands between constructed projects and lands under private ownership. These lands are not specifically acquired or designated for environmental enhancement, restoration or preservation purposes, and generally have limited recreational value due to previous and sometimes on-going agricultural use.

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT**

**ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14

TENTATIVE BUDGET - Fiscal Year 2013-2014

**3.1 - Land Management**

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ 3,717,280	\$ 4,180,581	\$ 2,933,255	\$ 2,832,911	\$ 3,450,364	\$ 617,453	21.8%
Other Personal Services	\$ 1,455,023	\$ 1,119,498	\$ 7,616,635	\$ 6,768,309	\$ -	\$ (6,768,309)	-100.0%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 3,383,772	\$ 3,383,772	
Operating Expenses	\$ 3,031,643	\$ 3,038,870	\$ 1,732,752	\$ 2,278,786	\$ 3,631,722	\$ 1,352,936	59.4%
Operating Capital Outlay	\$ 291,538	\$ 477,872	\$ 44,778	\$ -	\$ 1,689,416	\$ 1,689,416	
Fixed Capital Outlay	\$ 103,765	\$ 789,105	\$ 319,685	\$ 1,335,000	\$ -	\$ (1,335,000)	-100.0%
Interagency Expenditures (Cooperative Funding)	\$ 20,428	\$ -	\$ 150,000	\$ -	\$ 60,000	\$ 60,000	
Debt	\$ 7,627,469	\$ 6,904,721	\$ 6,920,749	\$ 6,900,787	\$ 6,888,598	\$ (12,189)	-0.2%
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 16,247,147</b>	<b>\$ 16,510,647</b>	<b>\$ 19,717,854</b>	<b>\$ 20,115,793</b>	<b>\$ 19,103,872</b>	<b>\$ (1,011,921)</b>	<b>-5.0%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 7,284,356	\$ 4,930,918	\$ -	\$ -	\$ 6,888,598	\$ -	\$ 19,103,872

**OPERATING AND NON-OPERATING**

Fiscal Year 2013-14

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 3,184,307	\$ 266,057	\$ 3,450,364
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 273,772	\$ 3,110,000	\$ 3,383,772
Operating Expenses	\$ 2,362,311	\$ 1,269,411	\$ 3,631,722
Operating Capital Outlay	\$ 1,463,966	\$ 225,450	\$ 1,689,416
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ 60,000	\$ 60,000
Debt	\$ 6,888,598	\$ -	\$ 6,888,598
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 14,172,954</b>	<b>\$ 4,930,918</b>	<b>\$ 19,103,872</b>

**Changes and Trends:** The District is complying with the direction set by the Governor and Legislature to streamline budgets and focus agency resources on its core mission. Land management activities continue to be funded primarily through the use of ad-valorem and mitigation funds. Lease revenue generated from lands acquired through the Save Our Everglades Trust Fund and through the use of Federal grant funds is also being used to support land management activities and reduce ad valorem expenditures. While management of District owned lands is mandated by statute, there is discretion regarding the level of service. Funding for certain activities such as law enforcement support, and exotic plant control on district owned lands is included in the FY14 tentative budget at a level below what has been historically funded but at a level that is comparable to FY13 budget levels.

**Budget Variance:** The Land Management tentative budget for FY14 represents a net decrease of \$1.0 million from the amended FY13 budget of \$20 million. There is a net decrease of \$3.4 million between the Other Personal Services and Contracted Services categories, which is attributable to a one-time expenditure reimbursement budgeted in FY13. The \$1.4 million increase in Operating Expenses is attributable to \$0.8 million (funded with mitigation revenue) in long-term management of mitigation lands in the Pennsuco area (Miami-Dade County) and a reallocation of \$0.4 million in property taxes previously included in state category 2.3 as a part of the CERP program; as these costs are not USACE cost-creditable, they were shifted to Land Management. Fixed Capital Outlay reflects a reduction of \$1.3 million associated with a reduction in the 8.5 Square Mile Mitigation Project. The net increase of \$1.7 million in Operating Capital Outlay is largely attributable to mitigation funds budgeted for the C-139 Annex project.

**Major Budget Items:** The FY14 tentative budget proposes a funding plan which highlights restoration efforts and continued land management activities. Some of the major items for the tentative budget within this state activity includes \$6.9 million funded through water management lands trust funds for debt service payments, \$4.5 million funded with Lake Belt Mitigation for the C-139 Annex project and other Lake Belt Mitigation Projects, \$1.1 million for equipment and infrastructure maintenance repairs, \$0.8 million for property taxes with the majority being funded with lease revenues, and wetlands mitigation funds in the amount of \$0.6 million for the restoration monitoring project 8.5 Square Mile Area for environmental remediation, mechanical vegetation, public use and security. The District plans to continue partnerships with State agencies such as FWC for enhanced patrols on district and project lands in the amount of \$0.3 million.

Items funded with fund balance include: DROP positions, one-time salary bonuses, health claims based on trends, replacement vehicles, DuPuis Environmental Education agreement with FAU, prior year wetlands and lake belt mitigation funds for Lake Belt Mitigation projects, C-139 Annex Mitigation project, 8 1/2 Square Mile mitigation project, as well as land management activities such as FWC law enforcement, vegetation management, equipment repair and maintenance.

**Works (Sub-Activity 3.2)**

**District Description:** The works of the District are an integral part of the operations and maintenance of the federal Flood Control Project. The Project is comprised of over 4,769 miles of canals and levees, 667 water control structures, 67 pumping stations, in addition to 722 smaller project culverts. To ensure operational readiness of the flood control system, preventive maintenance must be continuously performed. Most portions of the system were constructed 30-50 years ago and are reaching the end of their design life. Consequently, major refurbishment of various components of the Flood Control Project is now required in order to sustain the viability of the system.

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14  
TENTATIVE BUDGET - Fiscal Year 2013-2014

**3.2 - Works**

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current-- Tentative)	% of Change (Current-- Tentative)
Salaries and Benefits	\$ 44,788,149	\$ 46,573,196	\$ 47,158,568	\$ 45,103,651	\$ 46,744,108	\$ 1,640,457	3.6%
Other Personal Services	\$ 12,855,040	\$ 9,573,613	\$ 7,241,872	\$ 5,471,719	\$ 272,105	\$ (5,199,614)	-95.0%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 4,115,679	\$ 4,115,679	
Operating Expenses	\$ 30,939,162	\$ 41,515,227	\$ 56,667,821	\$ 58,960,377	\$ 48,598,469	\$ (10,361,908)	-17.6%
Operating Capital Outlay	\$ 7,005,923	\$ 7,888,805	\$ 7,341,632	\$ 1,840,564	\$ 3,839,275	\$ 1,998,711	108.6%
Fixed Capital Outlay	\$ 19,220,688	\$ 22,275,955	\$ 19,609,569	\$ 12,935,229	\$ 32,374,000	\$ 19,438,771	150.3%
Interagency Expenditures (Cooperative Funding)	\$ 2,615,976	\$ 637,507	\$ 198,888	\$ 186,700	\$ 986,700	\$ 800,000	428.5%
Debt	\$ 218,597	\$ 702,349	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ 60,015,738	\$ 60,015,738	\$ -	0.0%
<b>TOTAL</b>	<b>\$ 117,643,535</b>	<b>\$ 129,166,651</b>	<b>\$ 138,218,349</b>	<b>\$ 184,513,978</b>	<b>\$ 196,946,074</b>	<b>\$ 12,432,096</b>	<b>6.7%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 123,172,760	\$ 68,091,114	\$ -	\$ -	\$ 4,007,200	\$ 1,675,000	\$ 196,946,074

**OPERATING AND NON-OPERATING**

Fiscal Year 2013-14

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 44,451,405	\$ 2,292,703	\$ 46,744,108
Other Personal Services	\$ 272,105	\$ -	\$ 272,105
Contracted Services	\$ 4,115,679	\$ -	\$ 4,115,679
Operating Expenses	\$ 45,795,406	\$ 2,803,063	\$ 48,598,469
Operating Capital Outlay	\$ 2,859,665	\$ 979,610	\$ 3,839,275
Fixed Capital Outlay	\$ 30,374,000	\$ 2,000,000	\$ 32,374,000
Interagency Expenditures (Cooperative Funding)	\$ 986,700	\$ -	\$ 986,700
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ 60,015,738	\$ 60,015,738
<b>TOTAL</b>	<b>\$ 128,854,960</b>	<b>\$ 68,091,114</b>	<b>\$ 196,946,074</b>

**Changes and Trends:** The tentative budget continues the District’s ongoing commitment to implement refurbishment plans for operational and capital projects such as critical water control structures and pump stations. There is also an increase to the required operations and maintenance as capital projects (new works) are completed, commissioned and accepted by the Operations, Maintenance and Construction field staff. This increased requirement to the operations and maintenance budget will be a recurring need to the District’s future budgets as added project infrastructure continues to be completed. The operations and maintenance of federal flood control project continues to be one of the core priorities of the District.

**Budget Variance:** Overall the Works budget for FY14 tentative represents an increase of \$12.4 million from the FY13 amended budget of \$184.5 million. This is primarily due to increases of: \$4.0 million in (State Appropriations) from the water Management Lands Trust Fund for the repair work on the J.W. Corbett Area Levee, \$1.0 million for the Henderson Creek Diversion design (Collier County) and \$2.0 million for the construction of a replacement Big Cypress Basin field station facility, and \$0.4 million in NRCS 75%/25% cost match for canal repairs due to Tropical Storm Isaac. Fund balance (\$1.5 million) and recurring (\$0.2 million) increase in fuel for pumping to support the C&SF and Storm Water Treatment Area’s (STA’s) based on trends. Operations and

maintenance of new features coming on line (new works) increased \$0.9 million, while fleet and equipment replacements increased \$0.7 million. Personnel costs reflect an increase of \$1.6 million due to salary increases for O&M craft field workers, one-time bonus for other staff, coupled with increases in FRS and health insurance.

There is also a net decrease of \$1.1 million between the other personal services and contractual services categories. This is largely attributable to the FY14 tentative budget phase of the SCADA system study now being reflected in the operating capital outlay category and the FY14 tentative budget phase of the CIFER project phase being reflected in the operating expense category. Both of these projects are included in the OMC \$50 million capital refurbishment program, with overall funding at the same level as in FY13. (Note: In FY13, contracted services were reported in the OPS state category).

**Major Budget Items:** \$50 million is budgeted for the ongoing OMC capital refurbishment program, which continues to be a Governing Board core mission priority. Major capital projects included in the tentative FY14 tentative budget include:

- Communications and Control Systems Projects: Communications field equipment replacement and the B-66 Tower Replacement design. (\$0.7 million).
- Pump Station Modification/Repairs: G-123 Refurbishment, continuation of construction on the S-5A Pump Station Refurbishment, S-13 Repower & Automation and the North Shore Pump Stations Trash Rakes. (\$19.3 million).
- Structure Automation Projects: G-93 Control Building, continuation of construction on the G-94 A,B,C,D Refurbishments and S-235 Automation, G-103 Weir Replacement, and Miller Weir # 3. (\$18.9 million).
- O&M Facility Construction and Improvements: Homestead Field Station B-230 Building Replacement design and Canal and Levee Maintenance/Canal Conveyance: Tropical Storm Isaac Repairs (NRCS Agreement), C-100A Bank Repairs & Dredging design, continuation on the Hillsboro Canal Bank Stabilization, C-4 Canal Bank Improvements, and L-40 & STA 1E Levee Certification. (\$11.7 million).
- Structure Inspections for STA's, BCB and C&SF structures, Tower Inspections, Roof Maintenance & Inspection Program and survey services. (\$1.6 million).
- NAVD88 (Vertical Datum) upgrade and SCADA System Study for C&SF system and STA's (\$2.5 million).
- Critical Infrastructure Field Equipment Replacement (CIFER) (\$1.0 million).

Other high priority projects include the JW Corbett Levee Repairs (\$4.0 million), the Big Cypress Basin Field Station Design/Build (\$2.3 million), and the Henderson Creek Diversion (\$1.0 million). In addition to the capital projects shown above, major budget items include:

- Economic Stabilization Fund/Reserves (\$60,015,738): With our core mission of flood control and emergency response, the SFWMD is exposed to risks that could potentially limit and/or divert resources from other core missions, thereby reducing the level of service provided to its constituents. The purpose of the Economic Stabilization Reserves is to set aside reserves to address unforeseen and unexpected events and emergencies and to meet unforeseen demand in service delivery costs or unexpected expenditure increases related to flood control and emergency response. These funds are to be included in the District budget each year in the reserves category.

The utilization of the Economic Stabilization Fund is limited to the following circumstances:

- When a state of emergency is declared by the Governor of Florida or the President of the United States; or
  - Governing Board determines through a resolution that an emergency or other circumstance has arisen;
  - The emergency or unanticipated need directly impacts the citizens and/or environment within District boundaries; and
  - Structural emergencies for which remedial action cannot wait until the next fiscal year. The Economic Stabilization Fund/Reserves shall not be appropriated for recurring expenditures or other expenditures that can be addressed through the normal budgeting process (\$60 million).
- Major operational items include: movement of water/pumping operations for the C&SF system and STA's (\$12.2 million), maintenance of the C&SF system and STA structures operations (\$2.6 million), structure and pump station maintenance (\$4.4 million), maintenance of 41,153 acres of canal/levee (\$5.7 million), and telemetry and electronics maintenance (\$1.9 million).
  - Base pay adjustment of 2.5% for craft field staff that perform core mission flood control responsibilities. This excludes field station personnel who have assigned office/cubicle space and spend time in an office setting, even if duties are split between office and field work (\$442,000).

Items funded with fund balance include: DROP positions, one-time salary bonuses, health claims based on trends, replacement vehicles, fuel, the Big Cypress Basin Field Station project, and the economic stabilization reserves.

**Facilities (Sub-Activity 3.3)**

**District Description:** This program includes management and maintenance of both owned and leased administrative buildings for the purposes of operating and maintaining District lands and works. Included in these services is maintenance of the work environment and space management. The program’s mission is to provide expertly managed facilities and the delivery of timely, cost effective services, supplies and solutions that enhance accountability and support the accomplishment of the agency’s mission.

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14

TENTATIVE BUDGET - Fiscal Year 2013-2014

**3.3 - Facilities**

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ 666,598	\$ 749,929	\$ 719,349	\$ 705,546	\$ 734,709	\$ 29,163	4.1%
Other Personal Services	\$ 405,528	\$ 165,758	\$ 364,037	\$ 135,000	\$ 170,000	\$ 35,000	25.9%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 67,500	\$ 67,500	
Operating Expenses	\$ 5,854,493	\$ 5,283,703	\$ 3,586,746	\$ 3,649,446	\$ 3,468,772	\$ (180,674)	-5.0%
Operating Capital Outlay	\$ 275,478	\$ 10,380	\$ 1,580	\$ 105,000	\$ 105,000	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 7,202,097</b>	<b>\$ 6,209,771</b>	<b>\$ 4,671,712</b>	<b>\$ 4,594,992</b>	<b>\$ 4,545,981</b>	<b>\$ (49,011)</b>	<b>-1.1%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 3,870,260	\$ 675,721	\$ -	\$ -	\$ -	\$ -	\$ 4,545,981

**OPERATING AND NON-OPERATING**

Fiscal Year 2013-14

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 708,449	\$ 26,260	\$ 734,709
Other Personal Services	\$ 170,000	\$ -	\$ 170,000
Contracted Services	\$ 60,000	\$ 7,500	\$ 67,500
Operating Expenses	\$ 2,931,811	\$ 536,961	\$ 3,468,772
Operating Capital Outlay	\$ -	\$ 105,000	\$ 105,000
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 3,870,260</b>	<b>\$ 675,721</b>	<b>\$ 4,545,981</b>

**Changes and Trends:** Facilities operations and maintenance reflects a net decrease of 1.1% from FY13 levels. Due to the aging of the B-1 Headquarters Building, initially constructed in 1989, maintenance and necessary repairs will be ongoing.

**Budget Variance:** Overall, there is a net reduction of \$49,011 in the Facilities budget, reflecting a decrease in budgeted lease rentals.

The net increase of \$102,500 between Other Personal Services and Contracted Services is largely attributable to the increase in facilities maintenance support services. (In FY13, Contracted Services was reported in the OPS state category).

**Major Budget Items:** FY14 resources largely consist of recurring facility maintenance, inspection, and utility expenses such as air conditioning maintenance, elevator maintenance and exterior grounds maintenance (\$301,732), janitorial services and waste disposal services (\$443,162), utilities (\$1.1 million) electrical and general maintenance contractual services (\$315,346), and building lease payments for the service centers and warehouse storage (\$331,891).

Operating Capital Outlay includes the following items in the HQ buildings: a chiller compressor replacement in building B-2 (\$25,000), an air handler unit to optimize air flow within the IT data

center (\$25,000), two air handler restorations in the Headquarters building (\$50,000), and replacement equipment (\$5,000).

Items funded with fund balance include contractual services, operating expenses, and capital outlay associated with maintaining District facilities, and increased health claims based on trends.

## Invasive Plant Control (Sub-Activity 3.4)

**District Description:** This activity manages invasive exotic and aquatic vegetation within Florida sovereign submerged lands (including lakes, rivers, and wetlands) and SFWMD properties including canals, lakes, and rights-of-way, of the Central and Southern Flood Control Project, Stormwater Treatment Areas (STAs) and conservation and project lands. This maintenance is accomplished through in-house and contract herbicidal, mechanical, and biological control methods. This activity works primarily to ensure conveyance capacity within canals and water bodies and provides for the continued surveillance of water bodies and lands for early detection and control of invasive plants.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14

TENTATIVE BUDGET - Fiscal Year 2013-2014

#### 3.4 - Invasive Plant Control

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ 4,904,518	\$ 4,365,687	\$ 3,945,651	\$ 4,491,009	\$ 4,431,761	\$ (59,248)	-1.3%
Other Personal Services	\$ 399,829	\$ 743,932	\$ 365,883	\$ 288,053	\$ -	\$ (288,053)	-100.0%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 288,600	\$ 288,600	
Operating Expenses	\$ 13,631,028	\$ 12,752,190	\$ 11,653,111	\$ 12,788,312	\$ 15,192,022	\$ 2,403,710	18.8%
Operating Capital Outlay	\$ -	\$ 1,165,262	\$ 160,686	\$ -	\$ 35,680	\$ 35,680	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 460,634	\$ 356,730	\$ 593,142	\$ 360,000	\$ 472,500	\$ 112,500	31.3%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 19,396,009</b>	<b>\$ 19,383,800</b>	<b>\$ 16,718,472</b>	<b>\$ 17,927,374</b>	<b>\$ 20,420,563</b>	<b>\$ 2,493,189</b>	<b>13.9%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 12,562,804	\$ 2,196,353	\$ -	\$ -	\$ 5,330,638	\$ 330,768	\$ 20,420,563

#### OPERATING AND NON-OPERATING

Fiscal Year 2013-14

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 4,227,881	\$ 203,880	\$ 4,431,761
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 288,600	\$ -	\$ 288,600
Operating Expenses	\$ 13,347,729	\$ 1,844,293	\$ 15,192,022
Operating Capital Outlay	\$ -	\$ 35,680	\$ 35,680
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 360,000	\$ 112,500	\$ 472,500
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -

**Changes and Trends:** Vegetation management operations have historically been outsourced for all conservation land management activities and conducted in-house by field station staff for all C&SF project works. Over time, as Everglades Construction Project (ECP) projects components have come on-line, field station staff that supported the C&SF works invasive plant control has been increasingly re-directed to assist with the operation of the ECP Stormwater Treatment Areas, resulting in more outsourcing of invasive plant control activities. As more new works come online, there will be a corresponding increase in required vegetation management operations.

**Budget Variance:** The FY14 tentative budget embodies an overall increase of \$2.5 million from the FY13 amended budget of \$17.9 million. Principal increases in operating expenses include \$1.4 million for the upland and aquatic program (funded by FWC reimbursement), \$0.6 million in ad-valorem funds for new works pertaining to chemicals and spraying services for aquatic plant control, and \$0.5 million in wetlands mitigation and lease revenues for land management exotic and invasive plant control.

**Major Budget Items:** This activity's major budget items includes invasive exotic aquatic and terrestrial plants in canals and on levees of the C&SF Project, public lakes and rivers, the water

conservation areas, stormwater treatment areas (STAs), interim lands (lands slated for either STAs, Everglades restoration projects or water preserve areas) and on public conservation lands.

The District has had a long relationship with the Florida Fish and Wildlife Conservation Commission (FWC) Bureau of Invasive Plant Management for cost reimbursement of aquatic plant management activities in sovereign waters and for upland exotic management on conservation lands managed by the District's Vegetation Management Division. Funds distributed from the FWC cover 100 percent of the costs for managing aquatic plant issues in the Kissimmee and Chain of Lakes and the Kissimmee River. The FWC shares the total cost of upland exotic plant management in Lake Okeechobee, the Water Conservation Areas (WCAs) and on Save Our Rivers (SOR) lands purchased for conservation purposes.

The FY14 tentative budget tentative exotic/aquatic plant control activities total \$16.0 million and are funded with \$8.8 million in ad valorem funds, \$4.5 million in FWC reimbursement funds, \$1.3 million in lease revenues, and \$1.4 million in wetlands mitigation funds.

Items funded with fund balance include: health claims based on trends, replacement vehicles, and prior year wetlands mitigation and lease revenues for salaries and exotics plant control.

**Other Operation and Maintenance Activities (Sub-Activity 3.5)**

**District Description:** The activities include emergency management, facilities management and security, field station support, compliance with permits issued by the Federal and State regulatory agencies for District restoration projects that includes wetland mitigation monitoring, water quality monitoring and reporting, planning and administrative support of release of reservations, rights-of-way permitting and enforcement for both STA's and C&SF. Use of District lands is authorized through a leasing process or through issuance of a rights-of-way occupancy permit. This protects the District's proprietary interest on canal and levee rights-of-way.

The role of the District Right of Way function is to protect the District's ability to utilize the "Works of the District" for the purposes for which they were acquired, while providing for other appropriate compatible public and private uses. Generally, the "Works of the District" include: the canal and levee rights-of-way of the Central and Southern Flood Control Project, the canals and other works of the Big Cypress Basin, and other canals and rights-of-way in which the District has acquired a property interest such as the Everglades Construction Project, Stormwater Treatment Areas and Comprehensive Everglades Restoration Plan.

The Mission of the District's Emergency Management Program is to prevent or minimize, prepare for, respond to, and recover from emergencies or disasters that threaten life or property within the boundaries of the South Florida Water Management District. These activities ensure that the District can accomplish its mission during adverse conditions.

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14  
TENTATIVE BUDGET - Fiscal Year 2013-2014

**3.5 - Other Operation and Maintenance Activities**

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ 3,909,963	\$ 4,027,478	\$ 4,284,121	\$ 4,092,287	\$ 4,241,119	\$ 148,832	3.6%
Other Personal Services	\$ 518,622	\$ 200,020	\$ 112,321	\$ 139,437	\$ -	\$ (139,437)	-100.0%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 118,437	\$ 118,437	
Operating Expenses	\$ 862,072	\$ 902,063	\$ 532,823	\$ 505,845	\$ 518,216	\$ 12,371	2.4%
Operating Capital Outlay	\$ 170,040	\$ 109,817	\$ 13,912	\$ 15,100	\$ 159,280	\$ 144,180	954.8%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 50,468	\$ 46,034	\$ 31,668	\$ 87,000	\$ 87,000	\$ -	0.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 5,511,166</b>	<b>\$ 5,285,412</b>	<b>\$ 4,974,845</b>	<b>\$ 4,839,669</b>	<b>\$ 5,124,052</b>	<b>\$ 284,383</b>	<b>5.9%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 4,808,378	\$ 315,674	\$ -	\$ -	\$ -	\$ -	\$ 5,124,052

**OPERATING AND NON-OPERATING**

Fiscal Year 2013-14

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 4,056,405	\$ 184,714	\$ 4,241,119
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 118,437	\$ -	\$ 118,437
Operating Expenses	\$ 450,936	\$ 67,280	\$ 518,216
Operating Capital Outlay	\$ 95,600	\$ 63,680	\$ 159,280
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 87,000	\$ -	\$ 87,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 4,808,378</b>	<b>\$ 315,674</b>	<b>\$ 5,124,052</b>

**Changes and Trends:** In FY14 there has been a slight increase in security management for facilities and compliance and enforcement funded out of one-time fund balance.

**Budget Variances:** The FY14 tentative budget represents an overall net increase of \$284,383 from the FY13 amended budget of \$4.8 million. The majority of the increases are within salary and benefits and capital outlay. The salary and benefit increases are related to FRS and medical

insurance, while the capital outlay increases are for replacement lab equipment, a replacement vehicle to support right-of-way operations, and security cameras.

**Major Budget Items:** The FY14 tentative budget includes Right of Way access management support, permitting, compliance, and enforcement activities for both STA's and the C&SF in the amount of \$449,803. In addition, this section includes Emergency, Safety and Security and Security Management in the amount of \$433,130.

Items funded with fund balance include: health claims based on trends, a replacement vehicle, and facilities/security capital maintenance requirements (security cameras, security gate, stairs and landings repairs).

**Fleet Services (Sub-Activity 3.6)**

**District Description:** Management and maintenance of the District’s fleet of motor vehicles and watercraft are included in this activity. The District’s fleet includes automobiles, light trucks, medium and heavy trucks, construction equipment (i.e. cranes, excavators, bulldozers, etc.), marine equipment (e.g. boats, airboats, boat engines, etc.), trailers, tractors, mowers and small utility and all-terrain vehicles (ATV).

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
ACTIVITY BY EXPENDITURE CATEGORY**  
Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14  
TENTATIVE BUDGET - Fiscal Year 2013-2014  
**3.6 - Fleet Services**

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current – Tentative)	% of Change (Current – Tentative)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ 555,025	\$ 582,443	\$ 27,418	4.9%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Expenses	\$ -	\$ -	\$ -	\$ 1,225,635	\$ 1,197,142	\$ (28,493)	-2.3%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ 73,580	\$ 73,580	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ 1,780,660	\$ 1,853,165	\$ 72,505	4.1%

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 1,720,575	\$ 132,590	\$ -	\$ -	\$ -	\$ -	\$ 1,853,165

**OPERATING AND NON-OPERATING**

Fiscal Year 2013-14

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 559,213	\$ 23,230	\$ 582,443
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ 1,161,362	\$ 35,780	\$ 1,197,142
Operating Capital Outlay	\$ -	\$ 73,580	\$ 73,580
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -

**Changes and Trends:** The principal budget increase is for the purchase of replacement vehicles.

**Budget Variances:** The FY14 tentative budget illustrates a net increase of \$72,505 from the FY13 amended budget of \$1,780,660. The increase includes the purchase of two replacement vehicles in operating capital outlay.

**Major Budget Items:** The major budget items include \$895,108 in fuel, \$269,078 for parts and supplies, oils and lubricants and maintenance and repairs and the \$73,580 for the purchase of two replacement vehicles.

Items funded with fund balance include: health claims based on trends, replacement vehicles, and fuel.

**Technology and Information Services (Sub-Activity 3.7)**

**District Description:** This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desk top support, and application development that support the Operations and Maintenance of Lands and Works program and related activities.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
**ACTIVITY BY EXPENDITURE CATEGORY**  
Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14  
 TENTATIVE BUDGET - Fiscal Year 2013-2014  
**3.7 - Technology and Information Services**

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current - Tentative)	% of Change (Current - Tentative)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ 4,277,817	\$ 4,621,008	\$ 343,191	8.0%
Other Personal Services	\$ -	\$ -	\$ -	\$ 1,473,260	\$ 726,736	\$ (746,524)	-50.7%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 625,500	\$ 625,500	
Operating Expenses	\$ -	\$ -	\$ -	\$ 3,706,111	\$ 3,902,351	\$ 196,240	5.3%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ 466,760	\$ 466,760	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ 9,457,188	\$ 10,342,355	\$ 885,167	9.4%

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 9,465,205	\$ 877,150	\$ -	\$ -	\$ -	\$ -	\$ 10,342,355

**OPERATING AND NON-OPERATING**

	Fiscal Year 2013-14		
	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 4,494,758	\$ 126,250	\$ 4,621,008
Other Personal Services	\$ 726,736	\$ -	\$ 726,736
Contracted Services	\$ 481,660	\$ 143,840	\$ 625,500
Operating Expenses	\$ 3,762,051	\$ 140,300	\$ 3,902,351
Operating Capital Outlay	\$ -	\$ 466,760	\$ 466,760
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	\$ 9,465,205	\$ 877,150	\$ 10,342,355

**Changes and Trends:** Information technology items (salaries, contractors, hardware/software maintenance, personal computer lease and copier/printer lease) are distributed to the operational activities of District functions based on the percentage of employees directly working for those functions. Information technology items and staff are directly charged to operational activities of District core functions where there is a clear linkage between the operational activity and the information technology system, application or staff that is used to support the operational activities.

**Budget Variances:** Overall, there is a net increase of \$885,167 in the budget for Technology and Information Services. There is a net decrease of \$121,024 between Other Personal Services and Contracted Services from the FY13 amended budget to the FY14 tentative budget. This is largely attributable to the reduction in IT consulting services. (In FY13, Contracted Services was reported in the OPS state category). The increase in operating capital outlay is for the replacement of capital equipment and the increase in operating expenses is for parts and supplies related to support of the microwave radio network.

**Major Budget Items:** Major budget items include \$2,040,572 for software maintenance, \$1,017,416 for computer consulting services (enterprise resource planning and IT security), \$466,760 for microwave hardware end of life replacement, \$690,156 for PC lease buy out, \$390,480 for personal computer and copier/printer leases, \$493,440 for internet, cellular, local and long distance phone service, \$362,183 for hardware maintenance, and \$172,340 for contractual services to support the microwave radio network.

Items funded with fund balance include IT consulting services, end-of-life computer equipment replacement, and increased health claims based on trends.

**South Florida Water Management District**  
**REDUCTIONS - NEW ISSUES**  
**3.0 Operation and Maintenance of Lands and Works**  
**Fiscal Year 2013-14**  
**Tentative Budget - August 1, 2013**

FY 2012-13 Budget (Current-Amended)		774.97	\$	243,229,654	
<b>Reductions</b>					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			(4.75)	(286,704)	
1	Decrease in Salaries and Wages	(286,704)	(4.75)		
		-	0.00		
Other Personal Services			0.00	(890,224)	
2	Decrease in FY13 CIFER C.J07	(202,480)	0.00		
3	Decrease in Cont Serv - IT Consulting Services (OPS)	(687,744)			
		-	0.00		
Contracted Services			0.00	(5,887,010)	
4	Decrease in FY13 CIFER C.J07	(525,000)	0.00		
5	Decrease in Cont Serv - Advertising Services	(6,000)			
6	Decrease in Cont Serv - External Provide	(3,637,510)			
7	Decrease in Cont Serv - Lab Services	(13,000)			
8	Decrease in Cont Serv - Professiona	(80,500)			
9	Decrease in SCADA System Study	(200,000)			
10	Decrease in Structure Inspection Process - CS&F	(1,075,000)			
11	Decrease in Structure Inspection Process - STAs	(350,000)			
Operating Expenses				(29,509,962)	
12	Decrease in C41A Bank Stabilization	(8,070,393)			
13	Decrease in Diesel Oxidation Catalvst Install - C&SF	(1,429,885)			
14	Decrease in Diesel Oxidation Catalvst Install - STA	(1,224,562)			
15	Decrease in ECPL Design/Construction Broward County	(15,500,000)			
16	Decrease in FY13 CIFER C.J07	(455,000)			
17	Decrease in G16 Dredging & Bank Stabilization	(38,601)			
18	Decrease in Hillsboro Canal Bank Stabilization (CPT	(555,000)			
19	Decrease in L-40 & STA 1E Ext Levee Certification	(620,000)			
20	Decrease in Cont Serv - Equipment Inspections	(7,960)			
21	Decrease in Cont Serv - Equipment Rentals	(5,000)			
22	Decrease in Cont Serv - Janitorial Services	(9,355)			
23	Decrease in Cont Serv - Maint & Repairs - District Works	(86,338)			
24	Decrease in Cont Serv - Mowing-Canals/Levees	(15,986)			
25	Decrease in ISF - Dental Claims Paid	(3,272)			
26	Decrease in Oper Expense - Construction Materials	(506,332)			
27	Decrease in Oper Expense - District Uniforms	(10,691)			
28	Decrease in Oper Expense - Inventory Chemicals	(53,280)			
29	Decrease in Oper Expense - Inventory Oils/Lubricants/Solvents	(2,364)			
30	Decrease in Oper Expense - Inventory Parts and Supplies	(59,920)			
31	Decrease in Oper Expense - Parts, Supp - Security Equipment	(1,000)			
32	Decrease in Oper Expense - Parts, Supp - Agricultural	(161)			
33	Decrease in Oper Expense - Parts, Supp - Build & Ground Equip	(51,934)			
34	Decrease in Oper Expense - Parts, Supp - Office	(707)			
35	Decrease in Oper Expense - Permits & Fees	(17,716)			
36	Decrease in Oper Expense - Postage	(150)			
37	Decrease in Oper Expense - Rent/Lease Equipment	(303,489)			
38	Decrease in Oper Expense - Unemployment Tax	(278,660)			
39	Decrease in Oper Expense - Utilities	(27,040)			
40	Decrease in Operations Decision Support Sys - Wave 3	(150,166)			
41	Decrease in WPBFS Service Area PC Replacements	(25,000)			
Operating Capital Outlay				(1,590,564)	
42	Decrease in G250S & G337 Pump Bearing Replacement	(650,000)			
43	Decrease in G86S Replacement	(23,100)			
44	Decrease in G94 Refurbishment	(50,000)			
45	Decrease in Henderson Creek Diversior	(140,584)			
46	Decrease in Miller Weir #3	(40,000)			
47	Decrease in Operations Decision Support Sys - Wave 3	(636,880)			
48	Decrease in Structure S9XS Replacement	(50,000)			

South Florida Water Management District  
**REDUCTIONS - NEW ISSUES**  
 3.0 Operation and Maintenance of Lands and Works  
 Fiscal Year 2013-14  
 Tentative Budget - August 1, 2013

<b>Reductions</b>					Issue Narrative	
Issue	Description	Issue Amount	Workforce	Category Subtotal		
Fixed Capital Outlay					(4,552,344)	
49	Decrease in 8.5 SMA Mitigation Project	(1,335,000)				
50	Decrease in G-251 Trash Rake Replacement	(419,516)				
51	Decrease in Miami FS B47 Bldg & Culvert	(200,000)				
52	Decrease in S140 Pump Station Refurbishment	(150,000)				
53	Decrease in S-197 Replacement	(1,318,820)				
54	Decrease in S21 Cathodic Protection & Assoc Repairs	(926,008)				
55	Decrease in S331 Repower & Gearbox Replacemen	(30,000)				
56	Decrease in T5 Monitoring Site Replacement	(173,000)				
Interagency Expenditures (Cooperative Funding)					-	
Debt					(267,189)	
57	Decrease in Interest Expense - 2002 Bonds	(85,447)				
58	Decrease in Interest Expense - 2003 Bonds	(181,742)				
Reserves					-	
<b>TOTAL REDUCTIONS</b>			<b>(4.75)</b>	<b>(42,983,997)</b>		

**South Florida Water Management District**  
**REDUCTIONS - NEW ISSUES**  
**3.0 Operation and Maintenance of Lands and Works**  
**Fiscal Year 2013-14**  
**Tentative Budget - August 1, 2013**

<b>New Issues</b>					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			0.00	3,033,970	Increase in FRS retirement contribution, medical claims paid, craft field staff base pay adjustment and one-time bonus for other staff . Net increase for this program is \$2,747,266
1	Increase in Fringe Benefits	3,033,970	0.00		
Other Personal Services			0.00	311,905	This is a result of a new expense category being created to break-out the OPS for more visibility. Overall expenditures in OPS has decreased in 3.0 by \$578,319 for IT consulting services. FY13 for OPS for 3.0 was 1,747,160.
2	Increase in Cont Serv - External Provider (OPS)	311,905	0.00		
Contracted Services			0.00	1,957,880	The illustration of an Increase in Contracted Services is due to the creation of this new category, formerly reported in Other Personal Services. Overall net expenditures between the other personnel services and the contracted services is a decrease of \$3.9 million. The overall decrease is due to the multi-year project requirements coupled with the corresponding phase the project is in relationship to the expense category.
3	Increase in Cont Serv - Alligator Protection Services	9,200	0.00		
4	Increase in Cont Serv - Computer Programming Services	50,000			
5	Increase in Cont Serv - IT Consulting Services (NON OPS)	290,680			
6	Increase in FY14 Inspection Programs (STA) BB08	550,000			
7	Increase in FY14 Inspection Programs(CS&F/BCB) CA24	1,058,000			
Operating Expenses				22,904,144	
8	Increase in FY13 PC Culvert In-Kind Replacements	5,700			
9	Increase in Cont Serv - Aquatic Spraying	1,937,534			
10	Increase in Cont Serv - General Maintenance	187,925			
11	Increase in Cont Serv - Land Management	205,000			
12	Increase in Cont Serv - Maint & Repairs - Computer Hardware	83,979			
13	Increase in Cont Serv - Maint & Repairs - Computer Software	81,429			
14	Increase in Cont Serv - Maint & Repairs - Vehicles	45,133			
15	Increase in Cont Serv - Maintenance and Repairs	234,628			
16	Increase in Cont Serv - Maintenance Repairs - Environmental	62,895			
17	Increase in Cont Serv - Maintenance Repairs - Equipment	80,828			
18	Increase in Cont Serv - Mechanical Aquatic Harvesting	30,000			
19	Increase in Cont Serv - Mowing-Field/Pump Stations	9,657			
20	Increase in Cont Serv - Security Services	23,287			
21	Increase in Cont Serv - Terrestrial Spraying	223,657			
22	Increase in Cont Serv - Waste Disposal Services	9,932			
23	Increase in ISF - Administrative Fees Paid	36,818			
24	Increase in ISF - Medical Claims Paid	695,856			
25	Increase in ISF - Vision Claims Paid	647			
26	Increase in Oper Expense - Books/Subscriptions	8,236			
27	Increase in Oper Expense - Cell Phones	36,480			
28	Increase in Oper Expense - Conference Registrations	4,016			
29	Increase in Oper Expense - District Travel	10,880			
30	Increase in Oper Expense - Electrical Service	61,716			
31	Increase in Oper Expense - Employee Relocation	22,000			
32	Increase in Oper Expense - Freight	10,370			
33	Increase in Oper Expense - Heating Fuel	8,000			
34	Increase in Oper Expense - Inventory Other Fuels	1,731,377			
35	Increase in Oper Expense - Other	805,739			
36	Increase in Oper Expense - Parts and Supplies	6,609			
37	Increase in Oper Expense - Parts, Supp - Water Control Struct	6,500			
38	Increase in Oper Expense - Parts,Supp - Computer	689,663			
39	Increase in Oper Expense - Parts,Supp - Electrical/Electronic	24,720			
40	Increase in Oper Expense - Parts,Supp - Fleet	103,858			
41	Increase in Oper Expense - Professional Licenses	2,500			
42	Increase in Oper Expense - Property Taxes Paid for Dist Prop	448,480			
43	Increase in Oper Expense - Self-Insurance Charges	2,520			
44	Increase in Oper Expense - Space Rental	47,526			
45	Increase in Oper Expense - Tools and Equipment	36,300			
46	Increase in Oper Expense - Vehicle Fuel Card Consumed	37,999			
47	Increase in Oper Expense - Water/Sewer Service	7,000			
48	Increase in ISF - Medical/Life Insurance - Retirees	397,500			
49	Increase in Oasis Marsh Restoration	50			
50	Increase in Hillsboro Canal Bank Stabilization	8,250,000			
51	Increase in J.W. Corbett Levee Improvement	4,000,000			
52	Increase in FY14 PC Culvert In-Kind Replacements	547,000			
53	Increase in C-100A Canal Rehabilitation	642,200			
54	Increase in FY14 CIFER CJ07	1,000,000			

**South Florida Water Management District**  
**REDUCTIONS - NEW ISSUES**  
**3.0 Operation and Maintenance of Lands and Works**  
**Fiscal Year 2013-14**  
**Tentative Budget - August 1, 2013**

<b>New Issues</b>					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Operating Capital Outlay				5,998,891	The \$1 million dollar increase reflects the replacement of fleet vehicles. The \$2.0 million for the SCADA system Study and the computer software is reflective of the upgrade and installation of the SCADA system software as it is currently outdated. Increase to the Equipment Computer Hardware for \$466,760 is reflective of microwave replacement and end of life equipment replacement along with the south loop battery replacement. Additionally the C-139 Annex project is a major contributor of \$1,463,966 to this expenditure category. Overall within 3.0 Operating capital outlay increased by \$4,408,327.
55	Increase in 8.5 SMA Mitigation Project	100,000			
56	Increase in B-66 Tower Replacement	460,000			
57	Increase in G93 New Control Building	63,800			
58	Increase in Capital Outlay - Computer Software	800,000			
59	Increase in Capital Outlay - Equipment	63,965			
60	Increase in Capital Outlay - Equipment Computer Hardware	466,760			
61	Increase in Capital Outlay - Equipment Water Measurement	80,400			
62	Increase in Capital Outlay - Vehicles	1,000,000			
63	Increase in SCADA System Study	1,200,000			
64	Increase in C-139 Annex Restoration Project	1,463,966			
65	Increase in G123 PS Refurb & S34 Gate Rep/Auto	300,000			
Fixed Capital Outlay				22,656,115	These are all capital project preliminary expenses. The increase reflects the multi-year project continuation requirement and the first year of the listed projects in this section. Net increase is \$18,103,771
66	Increase in BCB Field Station Relocation	2,000,000			
67	Increase in C-4 Canal Bank Improvements	280,400			
68	Increase in G103 Weir Replacement	2,615,754			
69	Increase in G94 Refurbishment	4,298,000			
70	Increase in Henderson Creek Diversior	1,000,000			
71	Increase in Miller Weir #3	1,000,000			
72	Increase in North Shore Trash Rakes, Gates, Pavinc	6,979,504			
73	Increase in S-235 Automation	128,800			
74	Increase in S5A Refurbishment	923,657			
75	Increase in Homestead FS B230 Replacement	300,000			
76	Increase in S-13 Repowering and Automation	3,130,000			
Interagency Expenditures (Cooperative Funding)				972,500	\$800,000 for Florida Department Of Transportation Agreement (SR70 Opening) with the SFWMD to provide a full median opening at SR 70 and NE 40th to allow for SFWMD field station heavy equipment to pass through for a safer transport. This agreement will be executed October 2013. \$112,500 for BBCW - Cutler Bay for land management activities, \$60,000 for DuPuis Env Ed with FALL
77	Increase in Oper Expense - Interagency Local	112,500			
78	Increase in Oper Expense - Interagency Public Univ	60,000			
79	Increase in Oper Expense - Interagency State of FL	800,000			
Debt				255,000	Allocated debt service based on amortization schedule for FY14. Overall debt payment is projected to decrease by 12,189 due to the interest payment decrease.
80	Increase in Principal Retirement - 2002 Bonds	90,000			
81	Increase in Principal Retirement - 2003 Bonds	165,000			
Reserves				-	
<b>TOTAL NEW ISSUES</b>				<b>0.00</b>	<b>58,090,405</b>
<b>3.0 Operation and Maintenance of Lands and Works</b>			<b>770.22</b>	<b>\$ 258,336,062</b>	
<b>Total Workforce and Tentative Budget for FY 2013-14</b>			<b>770.22</b>	<b>\$ 258,336,062</b>	

## Regulation (Program 4.0)

This program includes water use permitting, water well construction permitting, water well contractor licensing, environmental resource and surface water management permitting, permit administration and enforcement, and any delegated regulatory program.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT

#### PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14

TENTATIVE BUDGET - Fiscal Year 2013-2014

#### 4.0 Regulation

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ 20,746,654	\$ 20,988,475	\$ 18,110,606	\$ 19,470,007	\$ 20,030,156	\$ 560,149	2.9%
Other Personal Services	\$ 2,542,275	\$ 1,584,341	\$ 1,112,756	\$ 1,481,121	\$ 308,350	\$ (1,172,771)	-79.2%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 943,826	\$ 943,826	
Operating Expenses	\$ 272,346	\$ 221,732	\$ 1,254,025	\$ 7,399,895	\$ 4,842,371	\$ (2,557,524)	-34.6%
Operating Capital Outlay	\$ 451,032	\$ 239,250	\$ 287,077	\$ 464,400	\$ -	\$ (464,400)	-100.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 28,950	\$ 7,250	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 24,041,257</b>	<b>\$ 23,041,048</b>	<b>\$ 20,764,464</b>	<b>\$ 28,815,423</b>	<b>\$ 26,124,703</b>	<b>\$ (2,690,720)</b>	<b>-9.3%</b>

#### SOURCE OF FUNDS

Fiscal Year 2013-14

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 18,851,011	\$ 1,179,145	\$ -	\$ -	\$ -	\$ -	\$ 20,030,156
Other Personal Services	\$ 308,350	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 308,350
Contracted Services	\$ 554,309	\$ 389,517	\$ -	\$ -	\$ -	\$ -	\$ 943,826
Operating Expenses	\$ 4,767,371	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 4,842,371
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 24,481,041</b>	<b>\$ 1,643,662</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 26,124,703</b>

#### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2013-14

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	217	\$ 14,317,110	\$ 18,851,011	\$ 1,179,145	\$ 20,030,156
Other Personal Services	-	\$ -	\$ 308,350	\$ -	\$ 308,350
Contracted Services	4	\$ 308,350	\$ 554,309	\$ 389,517	\$ 943,826
Operating Expenses			\$ 4,767,371	\$ 75,000	\$ 4,842,371
Operating Capital Outlay			\$ -	\$ -	\$ -
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ -	\$ -	\$ -
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
<b>TOTAL</b>			<b>\$ 24,481,041</b>	<b>\$ 1,643,662</b>	<b>\$ 26,124,703</b>

#### WORKFORCE

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14

WORKFORCE CATEGORY	Fiscal Year					(Current -- Tentative) 2012-2013 to 2013-2014	
	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	Difference	% Change
Authorized Positions	231	241	221	225	217	(8)	-3.6%
Contingent Worker	0	0	0	0	0	-	
Other Personal Services	12	15	6	6	4	(2)	-33.3%
Intern	0	0	0	0	0	-	
Volunteer	0	0	0	0	0	-	
<b>TOTAL WORKFORCE</b>	<b>243</b>	<b>255</b>	<b>227</b>	<b>231</b>	<b>221</b>	<b>(10)</b>	<b>-4.3%</b>

## Consumptive Use Permitting (Sub-Activity 4.1)

**District Description:** Consumptive use permitting is a state-mandated activity assigned exclusively to the Water Management Districts. The objective of this activity is to ensure safe, efficient, equitable, and reliable development of the State's water resources. This includes the review, issuance, renewal, and enforcement of water use permits. The major components are to review and to prepare recommendations for permit applications for all consumptive uses of water within the District boundaries; and complete post-permit compliance reviews of priority projects based on staffing resources.

This activity also includes pre-permit planning, permit issuance, dispute resolution, litigation support, criteria and rule development, Development of Regional Impact (DRI), Citing/Coastal Zone Management support, automation and administrative support, and rulemaking to update consumptive use permit rules to implement the regulatory recommendations of the District's regional water supply plans.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14

TENTATIVE BUDGET - Fiscal Year 2013-2014

#### 4.1 - Consumptive Use Permitting

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current - Tentative)	% of Change (Current - Tentative)
Salaries and Benefits	\$ 5,461,818	\$ 5,563,998	\$ 4,865,292	\$ 5,548,114	\$ 5,847,588	\$ 299,474	5.4%
Other Personal Services	\$ 203,151	\$ 173,822	\$ 112,715	\$ 87,250	\$ 72,400	\$ (14,850)	-17.0%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 14,850	\$ 14,850	
Operating Expenses	\$ 48,662	\$ 11,977	\$ 15,587	\$ 6,150	\$ 6,150	\$ -	0.0%
Operating Capital Outlay	\$ 217,733	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 7,250	\$ 7,250	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 5,938,614</b>	<b>\$ 5,757,047</b>	<b>\$ 4,993,594</b>	<b>\$ 5,641,514</b>	<b>\$ 5,940,988</b>	<b>\$ 299,474</b>	<b>5.3%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 5,668,745	\$ 272,243	\$ -	\$ -	\$ -	\$ -	\$ 5,940,988

#### OPERATING AND NON-OPERATING

Fiscal Year 2013-14

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 5,575,345	\$ 272,243	\$ 5,847,588
Other Personal Services	\$ 72,400	\$ -	\$ 72,400
Contracted Services	\$ 14,850	\$ -	\$ 14,850
Operating Expenses	\$ 6,150	\$ -	\$ 6,150
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 5,668,745</b>	<b>\$ 272,243</b>	<b>\$ 5,940,988</b>

**Changes and Trends:** Consumptive Use Permitting - The Florida Department of Environmental Protection (FDEP) is leading a statewide effort (referred to as CUP Consistency) to improve consistency in the consumptive use permitting programs implemented by the Water Management Districts. The individual Water Management District consumptive use permitting rules, while all developed under the authority of Ch. 373, F.S., are inconsistent. Some differences are based on differing physical and natural characteristics; others result from development of separate rules and procedures over time.

The goals of CUP Consistency include: making the consumptive use permitting program less confusing for applicants, particularly those who work in more than one Water Management District; treating applicants equitably statewide; providing consistent protection of the environment; streamlining the process; and providing incentives for behavior that protects water resources,

including conservation. Rule development associated with the CUP Consistency issues began in August 2012. Workshops were held in May 2013 with another round scheduled for August 2013.

Staff will continue to serve on the Agricultural Water Programs Team to provide technical review of agricultural Water Use Permits. The Agricultural Water Programs Team focuses on the integration of water supply policy and regulatory efforts.

In 2013, the Water Use Bureau initiated the Public Water Supply (PWS) Task Force comprised of water Use compliance analysts with the objective of collaborating with PWS permittees by encouraging involvement and open dialogue on PWS compliance issues.

**Budget Variances:** The increase of \$299,474 is due primarily to an increase in FRS and health insurance benefit costs. There is a decrease of \$14,850 in other in Other Personal Services due to legal advertising costs being included in Contracted Services in FY14 tentative budget. (Note: In FY13 Contracted Services was reported in the OPS state category.)

**Major Budget Items:** Contractor support for the water use compliance effort (\$40,000), and permit administration effort (\$32,000). The proposed funding level supports the review of 450 permit applications, as well as numerous compliance investigations per quarter.

Items funded with fund balance include health claims based on trends and 1 DROP position.

## Environmental Resource and Surface Water Permitting (Sub-Activity 4.3)

**District Description:** This activity is a state-mandated activity that involves the review, issuance, compliance, and enforcement of environmental resource and surface water management permits. The objective is to ensure that land development projects and wetland dredge and fill activities do not cause adverse environmental, water quality, or water quantity impacts and to take necessary compliance action when permit requirements are not met. This activity includes technical review and evaluation of construction plans for proposed development activities, field inspection of project sites requesting permits or wetland determinations, compliance review of project sites, preparation of technical staff reports and review of Sovereign Submerged Lands authorizations associated with Environmental Resource Permits (ERPs). This activity also includes pre-permit planning, permit issuance, dispute resolution, litigation support, criteria and rule development, DRI/Citing/Coastal Zone Management support, and automation support.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14

TENTATIVE BUDGET - Fiscal Year 2013-2014

#### 4.3 - Environmental Resource and Surface Water Permitting

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ 11,605,109	\$ 11,534,427	\$ 9,593,643	\$ 9,011,859	\$ 9,086,827	\$ 74,968	0.8%
Other Personal Services	\$ 402,121	\$ 355,614	\$ 133,142	\$ 239,775	\$ 39,125	\$ (200,650)	-83.7%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 119,650	\$ 119,650	
Operating Expenses	\$ 177,216	\$ 134,655	\$ 298,035	\$ 584,789	\$ 269,079	\$ (315,710)	-54.0%
Operating Capital Outlay	\$ 206,907	\$ 198,045	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 21,700	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 12,413,054</b>	<b>\$ 12,222,741</b>	<b>\$ 10,024,820</b>	<b>\$ 9,836,423</b>	<b>\$ 9,514,681</b>	<b>\$ (321,742)</b>	<b>-3.3%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 8,876,403	\$ 638,278	\$ -	\$ -	\$ -	\$ -	\$ 9,514,681

#### OPERATING AND NON-OPERATING

Fiscal Year 2013-14

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 8,448,549	\$ 638,278	\$ 9,086,827
Other Personal Services	\$ 39,125	\$ -	\$ 39,125
Contracted Services	\$ 119,650	\$ -	\$ 119,650
Operating Expenses	\$ 269,079	\$ -	\$ 269,079
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 8,876,403</b>	<b>\$ 638,278</b>	<b>\$ 9,514,681</b>

**Changes and Trends:** This on-going activity produces technical evaluation of proposed stormwater water management systems at a continued level of service to ensure water quantity, water quality, and environmental criteria are met. All permit applications must be processed within statutorily established time frames. Compliance reviews of issued permits and enforcement actions for unauthorized activities, including the activities listed above, are all on-going activities. The Agricultural Water Programs Team continued to provide technical review of agricultural ERPs and assistance with compliance issues on agricultural projects.

The FDEP is leading a statewide effort (referred to as SWERP) to improve consistency in the procedural and administrative aspects of the ERP rules throughout the five Water Management Districts and FDEP.

The goals of the SWERP effort include making the ERP rules more consistent, particularly for those applicants that work in more than one Water Management District; treating applicants equitably statewide; streamlining the process and making the regulatory process less burdensome on applicants.

The proposed SWERP rules are currently anticipated to be effective September 2013, unless the proposed rules are petitioned by third parties under the state's administrative rules for such actions.

**Budget Variances:** The \$321,742 decrease in the Environmental Resource Permitting budget from FY13 is primarily due to the decrease of the FAA mandated helicopter engine over hauls being completed in FY13. A slight increase in salaries and benefits is proposed for FY14. There is a net decrease of \$81,000 between Other Personal Services and Contracted Services from the FY13 amended budget to the FY14 tentative budget. The decrease of \$200,650 in Other Personal Services is largely attributable to legal advertising (\$30,150), and ePermitting Scanning (\$65,000) being included in Contracted Services in FY14 tentative budget and no mitigation pass through contracts proposed for FY14 tentative budget. (Note: In FY13 Contracted Services was reported in the OPS state category.)

**Major Budget Items:** Contract support for ePermitting scanning (\$65,000) and application processing (\$39,125) to continue to support the ePermitting effort. The proposed funding level supports the review of an average of 550 permit applications and numerous compliance investigations per quarter, and staying current with construction certification. Flight Operations is proposing fuel costs of (\$139,020) in support of the Regulation Program for FY14.

Items funded with fund balance include 2 DROP positions, health claims based on trends, and salary bonus funds.

## **Other Regulatory and Enforcement Activities (Sub-Activity 4.4)**

**District Description:** This category is intended to include other District regulatory programs and activities not otherwise described in sections 4.1 through 4.3, specifically the Southern and Northern Everglades Nutrient Source Control Programs and the overall Management and Administrative Support for all Regulation activities described under category 4.0.

Southern and Northern Everglades Nutrient Source Control Program - For the Southern Everglades, the Federal Settlement Agreement, Everglades Forever Act (EFA) under Section 373.4592, F.S., and Long-Term Plan mandate the implementation of Best Management Practice (BMP) programs in the Everglades Construction Project (ECP) and non-ECP Basins. For the Northern Everglades, the Northern Everglades and Estuaries Protection Plan (NEEPP), under Section 373.4595, F.S., and the EFA direct the District to implement a pollutant source control program through the refinement of Chapter 40E-61, Florida Administrative Code (F.A.C.). The major basin components are:

Southern Everglades - EAA Basin - Continue to implement and monitor the best management practices (BMP) program to ensure a 25% phosphorus load reduction compared to historical levels discharged from the basin; conduct research in cooperation with permittees to develop BMPs for additional water quality improvement; and quantify BMP replacement water.

Southern Everglades - C-139 Basin - Continue to implement and monitor the BMP program to ensure no net increase of annual phosphorus loads discharged from the basin compared to historical levels; and provide opportunities for research and demonstration projects for BMP optimization and additional water quality improvement measures.

Southern Everglades: Non-ECP Basins - Continue to implement source control programs through refinement of existing regulatory programs and cooperative efforts.

Northern Everglades - Lake Okeechobee Watershed - Continue to implement and monitor the Chapter 40E-61, F.A.C., BMP program through complimentary efforts with the coordinating agencies; and develop performance measures for adoption into existing rules to ensure the water quality goals of the coordinating agencies' collective source control programs under NEEPP are met.

Northern Everglades – St. Lucie and Caloosahatchee River Watersheds - Develop, implement and monitor nutrient source control programs through complimentary efforts with the coordinating agencies; and develop performance measures for rule adoption to ensure the water quality goals of the coordinating agencies' collective source control programs under NEEPP are met.

The budget for the Southern and Northern Everglades Nutrient Source Control Program consists primarily of overhead and personnel costs associated with performing core regulatory activities (e.g. permitting, inspections, monitoring, and reporting), funds to develop and support sub-regional water quality improvement projects, funds to cost share landowner BMP research and demonstration projects, and funds to develop and support performance measures to ensure the water quality goals of the source control programs are being met.

Regulation Management and Administrative Support - This category also includes overall administrative management and technical processing support for all programs described under "4.0 Regulation", that is, Consumptive Use Permitting, Environmental Resource and Surface Water Permitting, and the Southern and Northern Everglades Nutrient Source Control Program. The budget is primarily overhead and personnel costs.

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14  
TENTATIVE BUDGET - Fiscal Year 2013-2014

**4.4 - Other Regulatory and Enforcement Activities**

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current - Tentative)	% of Change (Current - Tentative)
Salaries and Benefits	\$ 3,679,726	\$ 3,890,049	\$ 3,651,670	\$ 3,786,094	\$ 3,890,519	\$ 104,425	2.8%
Other Personal Services	\$ 1,937,004	\$ 1,054,905	\$ 866,900	\$ 531,474	\$ -	\$ (531,474)	-100.0%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 480,991	\$ 480,991	
Operating Expenses	\$ 46,467	\$ 75,101	\$ 940,403	\$ 5,660,867	\$ 3,486,942	\$ (2,173,925)	-38.4%
Operating Capital Outlay	\$ 26,392	\$ 41,205	\$ 287,077	\$ 464,400	\$ -	\$ (464,400)	-100.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 5,689,589</b>	<b>\$ 5,061,259</b>	<b>\$ 5,746,050</b>	<b>\$ 10,442,835</b>	<b>\$ 7,858,452</b>	<b>\$ (2,584,383)</b>	<b>-24.7%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 7,405,711	\$ 452,741	\$ -	\$ -	\$ -	\$ -	\$ 7,858,452

**OPERATING AND NON-OPERATING**

Fiscal Year 2013-14

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 3,662,295	\$ 228,224	\$ 3,890,519
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 331,474	\$ 149,517	\$ 480,991
Operating Expenses	\$ 3,411,942	\$ 75,000	\$ 3,486,942
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 7,405,711</b>	<b>\$ 452,741</b>	<b>\$ 7,858,452</b>

**Changes and Trends:** The Southern and Northern Everglades Nutrient Source Control program area includes development and consideration of downstream sub-regional activities in addition to the existing ongoing BMP programs to further improve water quality. Additionally, the on-site BMP component of the source control program continues to evolve based on the latest findings of research and demonstration projects. The demonstration projects in particular are expected to provide invaluable information for use in future on-site and sub-regional water quality improvement measures. The on-going BMP implementation and verification activities continue in the Southern Everglades (EAA and C-139 Basins) under (Chapter 40E-63, F.A.C.) to ensure reductions in phosphorus loads in stormwater runoff. The Lake Okeechobee Watershed Rule (Chapter 40E-61, F.A.C.) is under review for proposed refinements to support BMP program and monitoring optimization efforts and the 2007 NEEPP amendments. The District made substantial progress in developing technical documents in support of performance measures for future use in implementing best management practices/source control programs in the Lake Okeechobee, as well as the St. Lucie and Caloosahatchee River watersheds.

**Budget Variances:** The overall decrease in the section is approximately \$2.6 million due to a change in the percentage of employee medical benefit and insurance expenses and fees being charged to the Regulation Program. The decrease in Operating Capital Outlay of \$464,400 is due to ePermitting Enhancement not being funded in this activity for FY14. The overall decrease of \$89,513 under the Nutrient Source Control Program is primarily due to reduction of salaries and benefits proposed for FY14 as well as contractual activities being moved to future years.

**Major Budget Items:** Southern and Northern Everglades Nutrient Source Control Program includes contracts for BMP improvement, demonstration, and implementation projects (\$150,000), source control performance measure rulemaking (\$75,000), and monitoring for source control performance (\$233,933). Employee medical benefits and insurance expenses and fees totaling (\$3,371,089) are also included in this activity.

Items funded with fund balance include health claims based on trends, 1 DROP position, and Source Control projects.

**Technology and Information Services (Sub-Activity 4.5)**

**District Description:** This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desk top support, and application development that support the Regulation program and related activities.

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT**

**ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14

TENTATIVE BUDGET - Fiscal Year 2013-2014

**4.5 - Technology and Information Services**

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ 1,123,940	\$ 1,205,222	\$ 81,282	7.2%
Other Personal Services	\$ -	\$ -	\$ -	\$ 622,622	\$ 196,825	\$ (425,797)	-68.4%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 328,335	\$ 328,335	
Operating Expenses	\$ -	\$ -	\$ -	\$ 1,148,089	\$ 1,080,200	\$ (67,889)	-5.9%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ 2,894,651	\$ 2,810,582	\$ (84,069)	-2.9%

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 2,530,182	\$ 280,400	\$ -	\$ -	\$ -	\$ -	\$ 2,810,582

**OPERATING AND NON-OPERATING**

Fiscal Year 2013-14

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 1,164,822	\$ 40,400	\$ 1,205,222
Other Personal Services	\$ 196,825	\$ -	\$ 196,825
Contracted Services	\$ 88,335	\$ 240,000	\$ 328,335
Operating Expenses	\$ 1,080,200	\$ -	\$ 1,080,200
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -

**Changes and Trends:** Information technology items (salaries, contractors, hardware/software maintenance, personal computer lease and copier/printer lease) are distributed to the operational activities of District functions based on the percentage of employees directly working for those functions. Information technology items and staff are directly charged to operational activities of District core functions where there is a clear linkage between the operational activity and the information technology system, application or staff that is used to support the operational activities.

**Budget Variances:** The FY14 tentative budget decreased by \$84,069 primarily due to a reduction in IT consulting services. There is a net decrease of \$97,462 between Other Personal Services and Contracted Services from the FY13 amended budget to the FY14 tentative budget. This is largely attributable to the reduction in IT consulting services. (In FY13, Contracted Services was reported in the OPS state category).

**Major Budget Items:** Major budget items include \$742,301 for software maintenance, \$481,155 for computer consulting services including ePermitting support, \$142,509 for hardware maintenance, \$105,755 for personal computer and copier/printer leases, and \$177,645 for internet, cellular, local and long distance phone service.

Items funded with fund balance include IT consulting services and increased health claims based on trends.

South Florida Water Management District  
**REDUCTIONS - NEW ISSUES**  
 4.0 Regulation  
 Fiscal Year 2013-14  
 Tentative Budget - August 1, 2013

FY 2012-13 Budget (Current-Amended)		224.70	\$	28,815,423	
<b>Reductions</b>					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			(7.30)	(478,728)	
1	Decrease in Salaries and Wages	(478,728)	(7.30)		
		-	0.00		
Other Personal Services			0.00	(381,792)	
2	Decrease in Cont Serv - IT Consulting Services (OPS)	(381,792)	0.00		
		-	0.00		
Contracted Services			0.00	(286,525)	
3	Decrease in Caloosahatchee River Reg Source Controls	(50,000)	0.00		
4	Decrease in IR01: Regulatory Source Controls - LOK	(50,000)			
5	Decrease in Cont Serv - Temporary Staf	(111,525)			
6	Decrease in St. Lucie River Reg Source Controls	(75,000)			
Operating Expenses				(2,678,824)	
7	Decrease in Cont Serv - Maint & Repairs - Computer Software	(6,274)			
8	Decrease in Cont Serv - Maint & Repairs - Computer Hardware	(1,665)			
9	Decrease in Cont Serv - Maintenance and Repairs	(30,300)			
10	Decrease in ISF - Acturial Service Fees Paic	(1,350)			
11	Decrease in ISF - Administrative Fees Paid	(191,274)			
12	Decrease in ISF - Dental Claims Paid	(192,225)			
13	Decrease in ISF - Medical Claims Paid	(1,650,754)			
14	Decrease in ISF - Vision Claims Paid	(26,682)			
15	Decrease in Oper Expense - Maps and Blueprints	(300)			
16	Decrease in Oper Expense - Memberships, Dues and/or Fees	(2,470)			
17	Decrease in Oper Expense - Parts and Supplies	(297,100)			
18	Decrease in Oper Expense - Postage	(2,500)			
19	Decrease in Oper Expense - Rent/Lease Equipment	(79,290)			
20	Decrease in Oper Expense - Unemployment Tax	(196,640)			
Operating Capital Outlay				(464,400)	
21	Decrease in Capital Outlay - AUC Internally Developed Software	(464,400)			
		-			
Fixed Capital Outlay				-	
		-			
Interagency Expenditures (Cooperative Funding)				-	
		-			
Debt				-	
		-			
Reserves				-	
		-			
		-			
<b>TOTAL REDUCTIONS</b>			<b>(7.30)</b>	<b>(4,290,269)</b>	

**South Florida Water Management District**  
**REDUCTIONS - NEW ISSUES**  
**4.0 Regulation**  
**Fiscal Year 2013-14**  
**Tentative Budget - August 1, 2013**

<b>New Issues</b>					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			0.00	1,038,877	FRS Retirement Contribution, Medical Insurance, and other Personnel Benefits increases.
1	Increase in Fringe Benefits	1,038,877	0.00		
Other Personal Services			0.00	111,525	Overall expenditures in this category decreased by \$270,267.
2	Increase in Cont Serv - External Provider (OPS)	111,525	0.00		
Contracted Services			0.00	327,847	Overall expenditures in this category increased by \$41,322. ePermitting Support for \$240K is included in this category.
3	Increase in Cont Serv - External Provider	19,517	0.00		
4	Increase in Cont Serv - Professiona	24,000			
5	Increase in Cont Serv - IT Consulting Services (NON OPS)	284,330			
Operating Expenses				121,300	Overall expenditures in this category decreased by \$2,557,524 offset primarily by increases in medical insurance.
6	Increase in Cont Serv - Professional Training On Site	10,000			
7	Increase in Oper Expense - Books/Subscriptions	350			
8	Increase in Oper Expense - Cell Phones	9,880			
9	Increase in Oper Expense - District Trave	3,000			
10	Increase in Oper Expense - Inventory Other Fuels	8,820			
11	Increase in Oper Expense - Other	20			
12	Increase in Oper Expense - Professional Licenses	4,220			
13	Increase in Oper Expense - Utilities	10,010			
14	Increase in ISF - Medical/Life Insurance - Retirees	75,000			
Operating Capital Outlay				-	
Fixed Capital Outlay				-	
Interagency Expenditures (Cooperative Funding)				-	
Debt				-	
Reserves				-	
<b>TOTAL NEW ISSUES</b>			0.00	1,599,549	
<b>4.0 Regulation</b>					
<b>Total Workforce and Tentative Budget for FY 2013-14</b>			217.40	\$ 26,124,703	

## Outreach (Program 5.0)

This program includes all environmental education activities, such as water conservation campaigns and water resource education; public information activities; all lobbying activities relating to local, regional, state, and federal governmental affairs; and all public relations activities, including public service announcements and advertising in any media.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14  
TENTATIVE BUDGET - Fiscal Year 2013-2014

#### 5.0 Outreach

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ 6,246,086	\$ 5,600,013	\$ 2,502,998	\$ 2,653,893	\$ 2,503,330	\$ (150,563)	-5.7%
Other Personal Services	\$ 139,694	\$ 158,809	\$ 78,844	\$ 35,500	\$ -	\$ (35,500)	-100.0%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 47,700	\$ 47,700	
Operating Expenses	\$ 396,986	\$ 283,409	\$ 91,475	\$ 73,215	\$ 80,755	\$ 7,540	10.3%
Operating Capital Outlay	\$ -	\$ 987	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 5,000	\$ 315,000	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 6,787,767</b>	<b>\$ 6,358,217</b>	<b>\$ 2,673,317</b>	<b>\$ 2,762,608</b>	<b>\$ 2,631,785</b>	<b>\$ (130,823)</b>	<b>-4.7%</b>

#### SOURCE OF FUNDS

Fiscal Year 2013-14

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 2,415,460	\$ 87,870	\$ -	\$ -	\$ -	\$ -	\$ 2,503,330
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 47,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 47,700
Operating Expenses	\$ 65,755	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 80,755
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 2,528,915</b>	<b>\$ 102,870</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,631,785</b>

#### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2013-14

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	23	\$ 1,829,120	\$ 2,415,460	\$ 87,870	\$ 2,503,330
Other Personal Services	-	\$ -	\$ -	\$ -	\$ -
Contracted Services	-	\$ -	\$ 47,700	\$ -	\$ 47,700
Operating Expenses			\$ 65,755	\$ 15,000	\$ 80,755
Operating Capital Outlay			\$ -	\$ -	\$ -
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ -	\$ -	\$ -
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
<b>TOTAL</b>			<b>\$ 2,528,915</b>	<b>\$ 102,870</b>	<b>\$ 2,631,785</b>

#### WORKFORCE

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14

WORKFORCE CATEGORY	Fiscal Year					(Current -- Tentative) 2012-2013 to 2013-2014	
	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	Difference	% Change
Authorized Positions	47	52	26	27	23	(4)	-14.8%
Contingent Worker	0	0	0	0	0	-	
Other Personal Services	0	0	0	0	0	-	
Intern	0	0	0	0	0	-	
Volunteer	0	0	0	0	0	-	
<b>TOTAL WORKFORCE</b>	<b>47</b>	<b>52</b>	<b>26</b>	<b>27</b>	<b>23</b>	<b>(4)</b>	<b>-14.81%</b>

**Public Information (Sub-Activity 5.2)**

**District Description:** This outreach component is designed to reach broad audiences in an effort to provide increased awareness of flood control and water management resource issues and the roles/responsibilities of the District among the 7.7 million residents in South Florida. This includes the development and distribution of publications, public service programming, public meetings, presentations, water resource education, media relations, social media, and content management of the agency website to provide clear, concise, and consistent information regarding District mission, structure, functions, programs, projects and other operational aspects.

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14  
TENTATIVE BUDGET - Fiscal Year 2013-2014

**5.2 - Public Information**

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ 5,866,436	\$ 5,154,858	\$ 2,231,987	\$ 2,508,126	\$ 2,201,256	\$ (306,870)	-12.2%
Other Personal Services	\$ 93,479	\$ 94,817	\$ 78,844	\$ 35,500	\$ -	\$ (35,500)	-100.0%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 24,000	\$ 24,000	
Operating Expenses	\$ 360,531	\$ 248,240	\$ 81,103	\$ 61,580	\$ 68,980	\$ 7,400	12.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 5,000	\$ 315,000	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 6,325,447</b>	<b>\$ 5,812,915</b>	<b>\$ 2,391,933</b>	<b>\$ 2,605,206</b>	<b>\$ 2,294,236</b>	<b>\$ (310,970)</b>	<b>-11.9%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 2,198,436	\$ 95,800	\$ -	\$ -	\$ -	\$ -	\$ 2,294,236

**OPERATING AND NON-OPERATING**

Fiscal Year 2013-14

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 2,120,456	\$ 80,800	\$ 2,201,256
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 24,000	\$ -	\$ 24,000
Operating Expenses	\$ 53,980	\$ 15,000	\$ 68,980
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 2,198,436</b>	<b>\$ 95,800</b>	<b>\$ 2,294,236</b>

**Changes and Trends:** The District works to leverage opportunities for earned (free) media and outreach, e-newsletters are created and distributed, and the District’s web site contains updated information about the priority programs and water resource related issues. This activity represents a continuation level of service from FY13.

**Budget Variance:** The FY14 tentative budget decreased by \$310,970 primarily due to the elimination of 2 positions and the reassignment of 2.60 FTEs in this activity to other programs including O&M (3.0), Restoration (2.0), and District Management & Administration (6.0). The decrease of \$35,500 in Other Personal Services is due to the transition from reporting certain contractual services under Other Personal Services in the FY13 amended budget to Contracted Services in the FY14 tentative budget.

**Major Budget Items:** Major budget items include salaries and benefits (\$2.2M), and participation in local community outreach events to present information about water conservation, flood control, and major projects (\$86,050).

Items funded with fund balance include educational outreach and increased health claims based on trends.

**Lobbying/Legislative Affairs/Cabinet Affairs (Sub-Activity 5.4)**

**District Description:** This outreach component provides information and support to state and federal elected and appointed officials and staff regarding water management initiatives and priorities. It includes the District's federal legislative program, which works with Congressional members and staff, as well as the District's state legislative program, which works with the Florida Legislature, its committees, and off-session coordination with legislatively appointed committees and delegations.

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14

TENTATIVE BUDGET - Fiscal Year 2013-2014

**5.4 - Lobbying / Legislative Affairs / Cabinet Affairs**

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ 379,650	\$ 445,155	\$ 271,011	\$ 145,767	\$ 302,074	\$ 156,307	107.2%
Other Personal Services	\$ 46,215	\$ 63,992	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 23,700	\$ 23,700	
Operating Expenses	\$ 36,455	\$ 35,168	\$ 10,372	\$ 11,635	\$ 11,775	\$ 140	1.2%
Operating Capital Outlay	\$ -	\$ 987	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 462,320</b>	<b>\$ 545,302</b>	<b>\$ 281,384</b>	<b>\$ 157,402</b>	<b>\$ 337,549</b>	<b>\$ 180,147</b>	<b>114.5%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 330,479	\$ 7,070	\$ -	\$ -	\$ -	\$ -	\$ 337,549

**OPERATING AND NON-OPERATING**

Fiscal Year 2013-14

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 295,004	\$ 7,070	\$ 302,074
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 23,700	\$ -	\$ 23,700
Operating Expenses	\$ 11,775	\$ -	\$ 11,775
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 330,479</b>	<b>\$ 7,070</b>	<b>\$ 337,549</b>

**Changes and Trends:** With a streamlined District organization it remains important to assess the potential impact of state and federal legislative activity and keep Executive staff and the Governing Board informed. The contractual agreement for federal legislative services previously reported in Administrative Support (6.1.4) is now being reported in Outreach.

**Budget Variance:** The FY14 tentative budget reflects an \$180,147 increase due to the redirection of contractual services to Outreach instead of Administrative Support, consistent with reporting by other Water Management Districts, and to the increase of an additional .70 FTEs primarily for increased coordination efforts associated with the Restoration Strategies Regional Water Quality Plan with Tribes within the District.

**Major Budget Items:** Major budget items include salaries and benefits (\$392,074), and a contractual agreement administered through the Florida Department of Environmental Protection (District's share \$23,700).

Items funded with fund balance are for increased health claims based on trends.

**South Florida Water Management District  
REDUCTIONS - NEW ISSUES**

5.0 Outreach

Fiscal Year 2013-14

Tentative Budget - August 1, 2013

FY 2012-13 Budget (Current-Amended)		26.95	\$	2,762,608	
<b>Reductions</b>					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			(3.90)	(204,507)	
1	Decrease in Salaries and Wages	(204,507)	(3.90)		
		-	0.00		
Other Personal Services			0.00	-	
		-	0.00		
Contracted Services			0.00	(15,200)	
2	Decrease in Cont Serv - External Provide	(15,200)	0.00		
		-	0.00		
Operating Expenses				(1,550)	
3	Decrease in Cont Serv - Maintenance and Repairs	(1,500)			
4	Decrease in Oper Expense - Books/Subscriptions	(50)			
		-			
Operating Capital Outlay				-	
		-			
Fixed Capital Outlay				-	
		-			
Interagency Expenditures (Cooperative Funding)				-	
		-			
Debt				-	
		-			
Reserves				-	
		-			
<b>TOTAL REDUCTIONS</b>			<b>(3.90)</b>	<b>(221,257)</b>	

**South Florida Water Management District  
REDUCTIONS - NEW ISSUES**

**5.0 Outreach**

**Fiscal Year 2013-14**

**Tentative Budget - August 1, 2013**

<b>New Issues</b>					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			0.00	53,944	
1	Increase in Fringe Benefits	53,944	0.00		Increase in FRS rates.
		-	0.00		
Other Personal Services			0.00	-	
		-	0.00		
Contracted Services			0.00	27,400	
2	Increase in Cont Serv - Computer Software Licenses	2,700	0.00		Change is due to using correct expense type to appropriately identify usage. Increased budget based upon trend. Contractual agreement for federal legislative services now reported in Outreach instead of Administrative Support (6.1.4) to be consistent with how this is reported by other water management districts. Increase of \$3,700
3	Increase in Cont Serv - Photographic Services	1,000			
4	Increase in Cont Serv - Professional	23,700			
Operating Expenses				9,090	
5	Increase in Cont Serv - District Education Outreach Public Inf	2,250			To increase District participation in local community outreach events and water conservation education.
6	Increase in Cont Serv - Ext Education Outreach & Public Info	3,300			
7	Increase in Cont Serv - Maint & Repairs - Computer Software	450			Increase in cost of software to track and report on legislative issues.
8	Increase in Oper Expense - Conference Registrations	350			Increased budget based upon trend.
9	Increase in Oper Expense - District Trave	1,250			Increased budget based upon trend.
10	Increase in Oper Expense - Memberships, Dues and/or Fees	490			Increase is due to redirecting budget for membership to a production services website to the correct expense
11	Increase in Oper Expense - Parts.Supp - Office	1,000			Increased budget based upon trend.
Operating Capital Outlay				-	
		-			
Fixed Capital Outlay				-	
		-			
Interagency Expenditures (Cooperative Funding)				-	
		-			
Debt				-	
		-			
Reserves				-	
		-			
<b>TOTAL NEW ISSUES</b>			<b>0.00</b>	<b>90,434</b>	
<b>5.0 Outreach</b>					
<b>Total Workforce and Tentative Budget for FY 2013-14</b>			<b>23.05</b>	<b>\$ 2,631,785</b>	

## District Management and Administration (Program 6.0)

This program includes all governing and basin board support; executive support; management information systems; unrestricted reserves; and general counsel, ombudsman, human resources, finance, audit, risk management, and administrative services.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT

#### PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14

TENTATIVE BUDGET - Fiscal Year 2013-2014

#### 6.0 District Management and Administration

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ 40,217,847	\$ 41,248,071	\$ 25,555,326	\$ 18,619,715	\$ 18,723,750	\$ 104,035	0.6%
Other Personal Services	\$ 15,704,246	\$ 12,997,511	\$ 6,302,940	\$ 2,760,903	\$ 257,385	\$ (2,503,518)	-90.7%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 2,193,967	\$ 2,193,967	
Operating Expenses	\$ 18,114,791	\$ 20,692,200	\$ 6,157,967	\$ 18,437,732	\$ 12,438,437	\$ (5,999,295)	-32.5%
Operating Capital Outlay	\$ 4,521,830	\$ 3,342,468	\$ 1,305,677	\$ 1,194,150	\$ 1,156,400	\$ (37,750)	-3.2%
Fixed Capital Outlay	\$ 1,104,972	\$ 536,532	\$ 128,455	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ 1,310,857	\$ 2,453,714	\$ 1,162,724	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 81,004,543</b>	<b>\$ 81,270,496</b>	<b>\$ 40,613,089</b>	<b>\$ 41,012,500</b>	<b>\$ 34,769,939</b>	<b>\$ (6,242,561)</b>	<b>-15.2%</b>

#### SOURCE OF FUNDS

Fiscal Year 2013-14

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 17,702,246	\$ 1,021,504	\$ -	\$ -	\$ -	\$ -	\$ 18,723,750
Other Personal Services	\$ 257,385	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 257,385
Contracted Services	\$ 1,489,717	\$ 704,250	\$ -	\$ -	\$ -	\$ -	\$ 2,193,967
Operating Expenses	\$ 9,212,357	\$ 3,226,080	\$ -	\$ -	\$ -	\$ -	\$ 12,438,437
Operating Capital Outlay	\$ -	\$ 1,156,400	\$ -	\$ -	\$ -	\$ -	\$ 1,156,400
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 28,661,705</b>	<b>\$ 6,108,234</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 34,769,939</b>

#### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2013-14

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	180	\$ 12,876,681	\$ 17,702,246	\$ 1,021,504	\$ 18,723,750
Other Personal Services	-	\$ -	\$ 257,385	\$ -	\$ 257,385
Contracted Services	1	\$ 257,385	\$ 1,489,717	\$ 704,250	\$ 2,193,967
Operating Expenses			\$ 9,212,357	\$ 3,226,080	\$ 12,438,437
Operating Capital Outlay			\$ -	\$ 1,156,400	\$ 1,156,400
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ -	\$ -	\$ -
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
<b>TOTAL</b>			<b>\$ 28,661,705</b>	<b>\$ 6,108,234</b>	<b>\$ 34,769,939</b>

#### WORKFORCE

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14

WORKFORCE CATEGORY	Fiscal Year					(Current -- Tentative) 2012-2013 to 2013-2014	
	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	Difference	% Change
Authorized Positions	368	378	257	187	180	(7)	-3.7%
Contingent Worker	0	0	0	0	0	-	
Other Personal Services	53	51	28	3	1	(2)	-66.7%
Intern	0	0	0	0	0	-	
Volunteer	0	0	0	0	0	-	
<b>TOTAL WORKFORCE</b>	<b>421</b>	<b>429</b>	<b>285</b>	<b>190</b>	<b>181</b>	<b>(9)</b>	<b>-4.74%</b>

## Administrative and Operations Support (Sub-Activity 6.1)

**District Description:** This activity supports the District's line organizations and plays a key role in accomplishing District goals and objectives by providing executive direction, financial and human resources expertise, legal advice, counsel and representation, procurement, risk management, and general support functions. The mission of the administrative bureaus is to provide the highest quality and cost effective human, business, and technical services, with a commitment to maximize transparency and demonstrate accountability to the public. These activities are vital for effective management, informed decision-making and mandatory/statutory compliance and to help ensure the organization can accomplish its mission in a timely, planned, cost effective and organized fashion.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14

TENTATIVE BUDGET - Fiscal Year 2013-2014

#### 6.1 - Administrative and Operations Support

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ 27,716,272	\$ 28,824,047	\$ 15,961,505	\$ 18,619,715	\$ 18,723,750	\$ 104,035	0.6%
Other Personal Services	\$ 10,241,965	\$ 7,271,148	\$ 1,056,313	\$ 2,760,903	\$ 257,385	\$ (2,503,518)	-90.7%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 2,193,967	\$ 2,193,967	
Operating Expenses	\$ 7,761,625	\$ 7,185,292	\$ 93,414	\$ 10,693,896	\$ 5,709,941	\$ (4,983,955)	-46.6%
Operating Capital Outlay	\$ 2,110,654	\$ 1,106,015	\$ 1,839	\$ 1,194,150	\$ 1,156,400	\$ (37,750)	-3.2%
Fixed Capital Outlay	\$ -	\$ 61,880	\$ 1,196	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ 1,310,857	\$ 2,453,714	\$ 1,162,724	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 49,141,373</b>	<b>\$ 46,902,096</b>	<b>\$ 18,276,992</b>	<b>\$ 33,268,664</b>	<b>\$ 28,041,443</b>	<b>\$ (5,227,221)</b>	<b>-15.7%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 24,176,789	\$ 3,864,654	\$ -	\$ -	\$ -	\$ -	\$ 28,041,443

#### OPERATING AND NON-OPERATING

Fiscal Year 2013-14

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 17,702,246	\$ 1,021,504	\$ 18,723,750
Other Personal Services	\$ 257,385	\$ -	\$ 257,385
Contracted Services	\$ 1,489,717	\$ 704,250	\$ 2,193,967
Operating Expenses	\$ 4,727,441	\$ 982,500	\$ 5,709,941
Operating Capital Outlay	\$ -	\$ 1,156,400	\$ 1,156,400
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 24,176,789</b>	<b>\$ 3,864,654</b>	<b>\$ 28,041,443</b>

**Executive Direction (Sub-Activity 6.1.1)**

**District Description:** The Executive Direction sub-activity includes the Executive Office and the Office of the Chief of Staff, providing agency-wide direction in a manner consistent with the policy direction of the Governing Board, the Florida Department of Environmental Protection, the Florida Legislature, and the Executive Office of the Governor.

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
SUBACTIVITY BY EXPENDITURE CATEGORY**  
Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14  
TENTATIVE BUDGET - Fiscal Year 2013-2014  
**6.1.1 - Executive Direction**

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ 1,274,678	\$ 1,501,229	\$ 536,379	\$ 655,053	\$ 780,850	\$ 125,797	19.2%
Other Personal Services	\$ -	\$ 12,300	\$ 1,275	\$ 170,000	\$ -	\$ (170,000)	-100.0%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ 83,775	\$ 48,393	\$ 21,480	\$ 33,765	\$ 32,265	\$ (1,500)	-4.4%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 1,358,453</b>	<b>\$ 1,561,922</b>	<b>\$ 559,134</b>	<b>\$ 858,818</b>	<b>\$ 813,115</b>	<b>\$ (45,703)</b>	<b>-5.3%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 813,115	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 813,115

**OPERATING AND NON-OPERATING**  
Fiscal Year 2013-14

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 780,850	\$ -	\$ 780,850
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ 32,265	\$ -	\$ 32,265
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 813,115</b>	<b>\$ -</b>	<b>\$ 813,115</b>

**Changes and Trends:** No significant changes.

**Budget Variances:** The FY14 tentative budget represents a 5.3% decrease (\$45,703) from the FY13 budget due to a decrease in contractual services and the reassignment to state activity 5.4 (Lobbying/Legislative Affairs) of the contract for \$23,700 for federal legislative services.

**Major Budget Items:** Personnel costs.

**General Counsel/Legal (Sub-Activity 6.1.2)**

**District Description:** The General Counsel program represents the District in all legal matters including, environmental, regulatory, water supply and land. Legal services are delivered by providing advice to the Governing Board and District staff and by representing the District before the Florida Division of Administrative Hearings and in both state and federal courts.

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
SUBACTIVITY BY EXPENDITURE CATEGORY**  
Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14  
TENTATIVE BUDGET - Fiscal Year 2013-2014  
**6.1.2 - General Counsel / Legal**

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ 6,292,772	\$ 6,225,049	\$ 4,142,118	\$ 2,173,933	\$ 2,148,522	\$ (25,411)	-1.2%
Other Personal Services	\$ 1,067,226	\$ 1,518,557	\$ 396,963	\$ 869,004	\$ -	\$ (869,004)	-100.0%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 467,004	\$ 467,004	
Operating Expenses	\$ 174,678	\$ 226,252	\$ 71,657	\$ 76,260	\$ 78,260	\$ 2,000	2.6%
Operating Capital Outlay	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 7,564,675</b>	<b>\$ 7,969,858</b>	<b>\$ 4,610,738</b>	<b>\$ 3,119,197</b>	<b>\$ 2,693,786</b>	<b>\$ (425,411)</b>	<b>-13.6%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 2,693,786	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,693,786

**OPERATING AND NON-OPERATING**

Fiscal Year 2013-14

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 2,148,522	\$ -	\$ 2,148,522
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 467,004	\$ -	\$ 467,004
Operating Expenses	\$ 78,260	\$ -	\$ 78,260
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 2,693,786</b>	<b>\$ -</b>	<b>\$ 2,693,786</b>

**Changes and Trends:** The administrative services portion of the budget has decreased as a percentage of the overall District budget. The District has aligned support services with the core programs that they support while continuing to reduce personnel and operating costs.

**Budget Variances:** Overall the budget in this category for FY14 represents a decrease of 13.6% or \$ 425,411 from the FY13 budget of \$3.1 million due to a decrease in legal and technical support services. A portion of staff time is directly charged to operational activities of District core functions where there is a clear linkage between the support provided by staff and the operational activities. There is a net decrease of \$402,000 between Other Personal Services and Contracted Services from the FY13 amended budget to the FY14 tentative budget. This is largely attributable to the reduction in legal and technical support services. (In FY13, Contracted Services was reported in the OPS state category).

**Major Budget Items:** Major budget items include salaries and benefits (\$2,148,522), and legal and technical support services (\$325,000).

**Inspector General (Sub-Activity 6.1.3)**

**District Description:** The Inspector General program provides citizens living within the boundaries of the South Florida Water Management District, including their Governing Board, elected representatives, and District management, with an independent view of operations through objective and professional audits, investigations, reviews, and evaluations of the economy, efficiency and effectiveness of taxpayer-financed programs.

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
SUBACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14  
TENTATIVE BUDGET - Fiscal Year 2013-2014

**6.1.3 - Inspector General**

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ 957,959	\$ 914,649	\$ 603,578	\$ 550,265	\$ 557,287	\$ 7,022	1.3%
Other Personal Services	\$ 67,597	\$ 3,159	\$ 151,179	\$ 176,934	\$ -	\$ (176,934)	-100.0%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 176,934	\$ 176,934	
Operating Expenses	\$ 25,040	\$ 23,047	\$ 9,553	\$ 24,560	\$ 21,260	\$ (3,300)	-13.4%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 1,050,596</b>	<b>\$ 940,855</b>	<b>\$ 764,310</b>	<b>\$ 751,759</b>	<b>\$ 755,481</b>	<b>\$ 3,722</b>	<b>0.5%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 755,481	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 755,481

**OPERATING AND NON-OPERATING**

Fiscal Year 2013-14

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 557,287	\$ -	\$ 557,287
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 176,934	\$ -	\$ 176,934
Operating Expenses	\$ 21,260	\$ -	\$ 21,260
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 755,481</b>	<b>\$ -</b>	<b>\$ 755,481</b>

**Changes and Trends:** No significant changes.

**Budget Variances:** Overall the budget in this category for FY13 represents an increase of \$3,722 due to a \$7,022 increase in personnel services partially offset by a \$3,300 decrease in operating expenses. The decrease of \$176,934 in Other Personal Services is due to the transition from reporting certain contractual services under Other Personal Services in the FY13 amended budget to Contracted Services in the FY14 tentative budget. This amount now is reported under Contracted Services.

**Major Budget Items:** Major budget items include auditing services (\$162,000) and personnel and benefits (\$557,287).

**Administrative Support (Sub-Activity 6.1.4)**

**District Description:** The administrative support program includes all governing and basin board support; budget, finance, risk management, business operations support, intergovernmental programs, administrative services and fleet services, which include flight operations support and administrative vehicle support costs.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
**SUBACTIVITY BY EXPENDITURE CATEGORY**  
Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14  
 TENTATIVE BUDGET - Fiscal Year 2013-2014  
**6.1.4 - Administrative Support**

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current - Tentative)	% of Change (Current - Tentative)
Salaries and Benefits	\$ 12,423,269	\$ 13,854,907	\$ 7,529,746	\$ 7,934,399	\$ 8,192,545	\$ 258,146	3.3%
Other Personal Services	\$ 8,566,743	\$ 5,496,467	\$ 378,360	\$ 186,362	\$ -	\$ (186,362)	-100.0%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 176,362	\$ 176,362	
Operating Expenses	\$ 4,642,184	\$ 4,454,568	\$ (1,470,919)	\$ 7,969,567	\$ 3,333,011	\$ (4,636,556)	-58.2%
Operating Capital Outlay	\$ 1,964,359	\$ 1,106,015	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ 61,880	\$ 1,196	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ 1,310,857	\$ 2,453,714	\$ 1,162,724	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 28,907,413</b>	<b>\$ 27,427,551</b>	<b>\$ 7,601,107</b>	<b>\$ 16,090,328</b>	<b>\$ 11,701,918</b>	<b>\$ (4,388,410)</b>	<b>-27.3%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 9,789,082	\$ 1,912,836	\$ -	\$ -	\$ -	\$ -	\$ 11,701,918

**OPERATING AND NON-OPERATING**

	Fiscal Year 2013-14		
	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 7,262,209	\$ 930,336	\$ 8,192,545
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 176,362	\$ -	\$ 176,362
Operating Expenses	\$ 2,350,511	\$ 982,500	\$ 3,333,011
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 9,789,082</b>	<b>\$ 1,912,836</b>	<b>\$ 11,701,918</b>

**Changes and Trends:** The budget for this program has decreased due to a reduction in funding for retiree insurance benefits. During FY13 the initial phase out of the retiree 2% insurance benefits program was budgeted.

**Budget Variances:** Overall the budget in this category for FY14 represents a decrease of \$4.39 million from the FY13 budget of \$16.1 million due primarily to a reduction in operating expenses (\$4.6 million) from the reduction in funding for retiree healthcare benefits and other personnel services (\$10,000), partially offset by an increase in salaries and benefits (\$258,146). District-wide administrative and operational support items (Risk Management, Payroll) are distributed to the operational activities of District functions based on the percentage of employees directly working for those functions. Administrative and operational support items and staff are directly charged to operational activities of District core functions where there is a clear linkage between the administrative and operational support items or staff that support the operation activities.

There is a net decrease of \$10,000 between Other Personal Services and Contracted Services. This is largely attributable to the reduction in legal and technical support services. (In FY13, Contracted Services was reported in the OPS state category).

**Major Budget Items:** Include personnel services (\$8.2 million), Property, Auto, General liability & Workers Compensation insurance (\$974,000), and the program's share of Health Care Self Insurance (\$3.8 million). Items funded with fund balance include: one DROP position, increased health claims based on trends, property insurance, and salary bonuses.

**Procurement/Contract Administration (Sub-Activity 6.1.6)**

**District Description:** The Procurement program purchases goods and services from vendors throughout the state and nation-wide. These purchase orders and agreements are governed by the agency's commitment to quality, cost effectiveness, efficiency and fairness in a competitive arena as well as adherence to applicable statutes, rules and regulations.

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
SUBACTIVITY BY EXPENDITURE CATEGORY**  
Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14  
TENTATIVE BUDGET - Fiscal Year 2013-2014  
**6.1.6 - Procurement / Contract Administration**

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ 3,949,389	\$ 3,547,793	\$ 2,073,314	\$ 2,000,353	\$ 1,939,775	\$ (60,578)	-3.0%
Other Personal Services	\$ 135,477	\$ 73,829	\$ 4,331	\$ 7,350	\$ -	\$ (7,350)	-100.0%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 5,250	\$ 5,250	
Operating Expenses	\$ 121,618	\$ 84,742	\$ 38,317	\$ 73,046	\$ 70,046	\$ (3,000)	-4.1%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 4,206,484</b>	<b>\$ 3,706,364</b>	<b>\$ 2,115,963</b>	<b>\$ 2,080,749</b>	<b>\$ 2,015,071</b>	<b>\$ (65,678)</b>	<b>-3.2%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 2,015,071	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,015,071

**OPERATING AND NON-OPERATING**

Fiscal Year 2013-14

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 1,939,775	\$ -	\$ 1,939,775
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 5,250	\$ -	\$ 5,250
Operating Expenses	\$ 70,046	\$ -	\$ 70,046
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 2,015,071</b>	<b>\$ -</b>	<b>\$ 2,015,071</b>

**Changes and Trends:** No significant changes.

**Budget Variance:** Overall the budget in this category for FY14 represents a decrease of \$65,678. This is reflective of decreases in personnel costs (\$60,578), operating expenses (\$3,000) and a net decrease of \$2,100 between Other Personal Services and Contracted Services, largely attributable to the reduction in legal and technical support services. (In FY13, Contracted Services was reported in the OPS state category).

**Major Budget Items:** Include personnel services (\$1.9 million), operating expenses (\$70,046) and other personnel services (\$5,250).

## Human Resources (Sub-Activity 6.1.7)

**District Description:** The Human Resource program helps the District achieve its goals and objectives by attracting and retaining a high quality, diverse workforce; and by providing guidance, service and development that enables employee success.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
**SUBACTIVITY BY EXPENDITURE CATEGORY**  
Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14  
 TENTATIVE BUDGET - Fiscal Year 2013-2014  
**6.1.7 - Human Resources**

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ 1,897,180	\$ 1,869,582	\$ 980,478	\$ 1,619,271	\$ 1,471,444	\$ (147,827)	-9.1%
Other Personal Services	\$ 404,922	\$ 166,836	\$ 86,706	\$ 108,541	\$ -	\$ (108,541)	-100.0%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 133,541	\$ 133,541	
Operating Expenses	\$ 415,098	\$ 413,203	\$ 568,446	\$ 287,014	\$ 143,063	\$ (143,951)	-50.2%
Operating Capital Outlay	\$ (10,953)	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 2,706,246</b>	<b>\$ 2,449,621</b>	<b>\$ 1,635,629</b>	<b>\$ 2,014,826</b>	<b>\$ 1,748,048</b>	<b>\$ (266,778)</b>	<b>-13.2%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 1,748,048	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,748,048

**OPERATING AND NON-OPERATING**  
Fiscal Year 2013-14

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 1,471,444	\$ -	\$ 1,471,444
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 133,541	\$ -	\$ 133,541
Operating Expenses	\$ 143,063	\$ -	\$ 143,063
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 1,748,048</b>	<b>\$ -</b>	<b>\$ 1,748,048</b>

**Changes and Trends:** No significant changes.

**Budget Variance:** Overall the budget reflects a decrease of \$266,778. This is reflective of a \$147,827 decrease in salaries and benefits, largely attributable to the elimination of a position and a \$125,000 reduction in education reimbursement expenses. There is a net increase of \$25,000 between Other Personal Services and Contracted Services, attributable to the increase in advertising services for recruitment. (In FY13, Contracted Services was reported in the OPS state category). The net reduction of \$143,951 in operating expenses reflects a decrease in budgeted unemployment compensation benefits.

**Major Budget Items:** Include personnel services (\$1.5 million), computer software maintenance fees (\$138,921) and advertising costs (\$50,000).

**Communications (Sub-Activity 6.1.8)**

**District Description:** The telecommunications sub-activity provides District staff with telephone equipment, cellular telephones, service, and data lines.

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
SUBACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14  
TENTATIVE BUDGET - Fiscal Year 2013-2014

**6.1.8 - Communications**

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current - Tentative)	% of Change (Current - Tentative)
Salaries and Benefits	\$ 72,367	\$ 75,344	\$ 38,846	\$ 44,742	\$ 101,842	\$ 57,100	127.6%
Other Personal Services	\$ -	\$ -	\$ 37,500	\$ 39,300	\$ -	\$ (39,300)	-100.0%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 39,300	\$ 39,300	
Operating Expenses	\$ 1,308,625	\$ 1,253,390	\$ 445,108	\$ 212,608	\$ 290,660	\$ 78,052	36.7%
Operating Capital Outlay	\$ 124,900	\$ -	\$ 1,839	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 1,505,892</b>	<b>\$ 1,328,734</b>	<b>\$ 523,293</b>	<b>\$ 296,650</b>	<b>\$ 431,802</b>	<b>\$ 135,152</b>	<b>45.6%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 340,634	\$ 91,168	\$ -	\$ -	\$ -	\$ -	\$ 431,802

**OPERATING AND NON-OPERATING**

Fiscal Year 2013-14

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 10,674	\$ 91,168	\$ 101,842
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 39,300	\$ -	\$ 39,300
Operating Expenses	\$ 290,660	\$ -	\$ 290,660
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 340,634</b>	<b>\$ 91,168</b>	<b>\$ 431,802</b>

**Changes and Trends:** Information technology items, including phones, local, and long distance services, are distributed to the operational activities of District functions based on the percentage of employees directly working for those functions. The FY14 tentative budget represents a continuation of the FY13 level of service.

**Budget Variances:** The tentative budget reflects a \$135,152 increase due to increases in internet, cellular, local and long distance phone service. The decrease of \$39,300 in Other Personal Services is due to the transition from reporting certain contractual services under Other Personal Services in the FY13 amended budget to Contracted Services in the FY14 tentative budget. This amount now is reported under Contracted Services.

**Major Budget Items:** \$329,960 is budgeted for phones, data lines, local, and long distance services.

Items funded with fund balance include one DROP position and increased health claims based on trends.

**Technology and Information Services (Sub-Activity 6.1.9)**

**District Description:** This sub-activity includes oversight and direction of computer services (Office of the Chief Information Officer), computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desk top support, and application development. It also includes data lines and other IT costs previously reported under 6.1.8 – Communications.

A large portion of this activity's budget is related to maintenance and support of the District's hardware and software; systems engineering; as well as managing, maintaining, and enhancing the District's computer infrastructure. This infrastructure includes a substantial microwave network that ties together all remote sites throughout the District's 16-county jurisdiction.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
**PROGRAM BY EXPENDITURE CATEGORY**  
Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14  
 TENTATIVE BUDGET - Fiscal Year 2013-2014

**6.1.9 - Technology and Information Services**

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ 3,641,699	\$ 3,531,485	\$ (110,214)	-3.0%
Other Personal Services	\$ -	\$ -	\$ -	\$ 1,203,412	\$ 257,385	\$ (946,027)	-78.6%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 1,195,576	\$ 1,195,576	
Operating Expenses	\$ -	\$ -	\$ -	\$ 2,017,076	\$ 1,741,376	\$ (275,700)	-13.7%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ 1,194,150	\$ 1,156,400	\$ (37,750)	-3.2%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ 8,056,337	\$ 7,882,222	\$ (174,115)	-2.2%

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 6,021,572	\$ 1,860,650	\$ -	\$ -	\$ -	\$ -	\$ 7,882,222

**OPERATING AND NON-OPERATING**

Fiscal Year 2013-14

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 3,531,485	\$ -	\$ 3,531,485
Other Personal Services	\$ 257,385	\$ -	\$ 257,385
Contracted Services	\$ 491,326	\$ 704,250	\$ 1,195,576
Operating Expenses	\$ 1,741,376	\$ -	\$ 1,741,376
Operating Capital Outlay	\$ -	\$ 1,156,400	\$ 1,156,400
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	\$ 6,021,572	\$ 1,860,650	\$ 7,882,222

**Changes and Trends:** This budget reflects the alignment of project and specific IT support costs that directly support other District programs. The reductions in this activity reflect in part the District's emphasis on streamlining the budget to focus on core functions, with fewer projects and less contractual support.

**Budget Variance:** The tentative budget for computer support reflects a decrease of \$174,115 due to a reduction in IT consulting services and operating expenses for parts and supplies. There is a net increase of \$249,549 between Other Personal Services and Contracted Services, attributable to the increase in computer software licenses. (In FY13, Contracted Services was reported in the OPS state category).

**Major Budget Items:** Major budget items include \$736,535 for computer consulting services (enterprise resource planning, IT security, and network), \$476,371 for hardware maintenance, \$1,012,981 for software maintenance, \$111,693 for the personal computer & copier/printer/scanner leases, \$243,018 for the alternate data center disaster recovery site, \$1,156,400 for infrastructure

end of life equipment replacement and storage growth, and \$343,250 for software and software upgrades.

Items funded with fund balance include: IT contractual support and infrastructure end of life equipment replacement and storage growth.

**Other - Tax Collector/Property Appraiser Fees (Sub-Activity 6.4)**

**District Description:** This program element is comprised of county tax collector and property appraiser fees. Tax Collector fees are calculated as a percent of taxes collected by the tax collector on behalf of the District. Property Appraisers' fees are based on the District's share of responsibility for the respective Property Appraisers' operating budgets.

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14  
TENTATIVE BUDGET - Fiscal Year 2013-2014

**6.4 - Other - (Tax Collector / Property Appraiser Fees)**

	Fiscal Year 2009-10 (Actual-Audited)	Fiscal Year 2010-11 (Actual-Audited)	Fiscal Year 2011-12 (Actual-Audited)	Fiscal Year 2012-13 (Current Amended)	Fiscal Year 2013-14 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Expenses	\$ 2,769,339	\$ 5,797,158	\$ 2,090,740	\$ 7,743,836	\$ 6,728,496	\$ (1,015,340)	-13.1%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 2,769,339</b>	<b>\$ 5,797,158</b>	<b>\$ 2,090,740</b>	<b>\$ 7,743,836</b>	<b>\$ 6,728,496</b>	<b>\$ (1,015,340)</b>	<b>-13.1%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2013-14	\$ 4,484,916	\$ 2,243,580	\$ -	\$ -	\$ -	\$ -	\$ 6,728,496

**OPERATING AND NON-OPERATING**

Fiscal Year 2013-14

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ 4,484,916	\$ 2,243,580	\$ 6,728,496
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 4,484,916</b>	<b>\$ 2,243,580</b>	<b>\$ 6,728,496</b>

**Budget Variance:** Tax Collector and Property Appraiser fees are budgeted on an annual basis using the methods described above. The FY14 tentative budget of represents a \$1,105,340 decrease from the FY13 budget of \$7,743,836 based on reduced expenditure trends and lowered ad valorem tax levies.

**Major Budget Items:** Commissions and property appraiser fees of \$6,728,496 associated with collection of District-wide ad valorem taxes are shown in this section. Expenses for the Everglades Forever Act remain in category 1.2 to properly tie the cost of collecting the tax to the associated fund and activities.

Items funded with fund balance include Property Appraiser and Tax Collector fees.

South Florida Water Management District  
**REDUCTIONS - NEW ISSUES**  
6.0 District Management and Administration  
Fiscal Year 2013-14  
Tentative Budget - August 1, 2013

FY 2012-13 Budget (Current-Amended)		185.72	\$	41,012,500	
<b>Reductions</b>					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			(6.12)	(363,136)	
1	Decrease in Salaries and Wages	(363,136)	(6.12)		
		-	0.00		
Other Personal Services			0.00	(764,084)	
2	Decrease in Cont Serv - IT Consulting Services (OPS)	(764,084)	0.00		
		-	0.00		
Contracted Services			0.00	(424,034)	
3	Decrease in Cont Serv - Actuarial Services	(5,000)	0.00		
4	Decrease in Cont Serv - Legal Services	(200,000)			
5	Decrease in Cont Serv - Professiona	(19,034)			
6	Decrease in Cont Serv - Science and Tech. Support	(200,000)			
Operating Expenses				(7,906,129)	
7	Decrease in Cont Serv - Maint & Repairs - Computer	(35,063)			
8	Decrease in Cont Serv - Maint & Repairs - Computer	(141,490)			
9	Decrease in Cont Serv - Maintenance and Repairs	(9,000)			
10	Decrease in ISF - Actuarial Service Fees Paic	(450)			
11	Decrease in ISF - Administrative Fees Paid	(54,778)			
12	Decrease in ISF - Dental Claims Paid	(64,873)			
13	Decrease in ISF - Medical Claims Paid	(6,080,531)			
14	Decrease in ISF - Vision Claims Paid	(8,736)			
15	Decrease in Oper Expense - Books/Subscriptions	(1,030)			
16	Decrease in Oper Expense - Conference Registrations	(8,350)			
17	Decrease in Oper Expense - County Appraiser's Fee	(339,194)			
18	Decrease in Oper Expense - District Trave	(4,000)			
19	Decrease in Oper Expense - Insurance Claims	(25,000)			
20	Decrease in Oper Expense - Insurance Claims	(75,000)			
21	Decrease in Oper Expense - Parts and Supplies	(82,840)			
22	Decrease in Oper Expense - Parts, Supp - Office	(6,410)			
23	Decrease in Oper Expense - Rent/Lease Equipment	(103,687)			
24	Decrease in Oper Expense - Tax Collector's Fee	(676,146)			
25	Decrease in Oper Expense - Tools and Equipment	(1,500)			
26	Decrease in Oper Expense - Unemployment Tax	(188,051)			
Operating Capital Outlay				(260,000)	
27	Decrease in Oracle Modernization for IRIS DATA WH	(260,000)			
		-			
Fixed Capital Outlay				-	
		-			
Interagency Expenditures (Cooperative Funding)				-	
		-			
		-			
Debt				-	
		-			
Reserves				-	
		-			
<b>TOTAL REDUCTIONS</b>			<b>(6.12)</b>	<b>(9,717,383)</b>	

South Florida Water Management District  
**REDUCTIONS - NEW ISSUES**  
6.0 District Management and Administration  
Fiscal Year 2013-14  
Tentative Budget - August 1, 2013

New Issues					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			0.00	467,171	Increase in FRS rates.
1	Increase in Fringe Benefits	467,171	0.00		
Other Personal Services			0.00	-	
Contracted Services			0.00	878,567	Increase in Contracted Services is due to the creation of this new category, formerly reported in Other Personal Services. Overall expenditures in this category decreased \$309,551 due to reductions in IT consulting services and legal services.
2	Increase in Cont Serv - Advertising Services	25,000	0.00		
3	Increase in Cont Serv - Computer Software Licenses	265,550			
4	Increase in Cont Serv - External Provider	108,867			
5	Increase in Cont Serv - IT Consulting Services (NON OPS)	479,150			
Operating Expenses				1,906,834	
6	Increase in Oper Expense - Cell Phones	12,920			Increased based on trend.
7	Increase in Oper Expense - Central Services Indirect	1,417,032			Reduction in CERP Central Services Indirect Costs.
8	Increase in Oper Expense - Employee Relocation	41,500			Increased based on trend.
9	Increase in Oper Expense - Insurance Premiums	100,000			Increased based on trend.
10	Increase in Oper Expense - Meeting Expenses	8,040			Increased based on trend.
11	Increase in Oper Expense - Memberships, Dues	1,100			District membership for FL Stormwater Assoc
12	Increase in Oper Expense - Other Fees	2,000			Fees related to legal services
13	Increase in Oper Expense - Professional Licenses	1,100			Increased cost for helicopter pilot training.
14	Increase in Oper Expense - Self-Insurance Charges	60,282			Increased based on trend.
15	Increase in Oper Expense - Space Rental	1,228			Increase in hangar rental for Flight Operations
16	Increase in Oper Expense - Utilities	59,132			Increased based on trend.
17	Increase in ISF - Medical/Life Insurance - Retirees	202,500			New expense type created; formerly reported with other medical/life claims paid.
Operating Capital Outlay				222,250	
18	Increase in Capital Outlay - Computer Software	-			
19	Increase in Capital Outlay - Equipment Computer	222,250			Computer hardware upgrades and storage growth.
Fixed Capital Outlay				-	
Interagency Expenditures (Cooperative Funding)				-	
Debt				-	
Reserves				-	
<b>TOTAL NEW ISSUES</b>			0.00	3,474,822	
<b>6.0 District Management and Administration</b>					
Total Workforce and Tentative Budget for FY 2013-14			179.60	\$ 34,769,939	

## B. District Specific Programs

### District Everglades Program

**District Description:** The District Everglades Program is focused on the District's responsibilities outlined in the Everglades Forever Act as well as the Settlement Agreement. The Everglades Forever Act directed the District to acquire land and to design, permit, construct and operate Stormwater Treatment Areas (STAs) to reduce phosphorus levels in stormwater run-off and other sources before it enters the Everglades Protection Area. The goal of the District Everglades Program is to contribute to Everglades restoration by restoring water quality, hydrology and ecology.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT

#### PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14

TENTATIVE BUDGET - Fiscal Year 2013-2014

#### District Everglades Program

	FY2009-2010 (Actual-Audited)	FY2010-2011 (Actual-Audited)	FY2011-2012 (Actual-Audited)	FY2012-2013 (Current Amended)	FY2013-2014 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ 15,959,868	\$ 17,459,088	\$ 16,731,458	\$ 16,667,236	\$ 18,282,330	\$ 1,615,094	9.7%
Other Personal Services	\$ 9,903,427	\$ 5,568,452	\$ 2,318,876	\$ 6,837,700	\$ 321,147	\$ (6,516,553)	-95.3%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 7,771,437	\$ 7,771,437	
Operating Expenses	\$ 14,895,750	\$ 9,439,151	\$ 11,429,039	\$ 11,424,276	\$ 11,471,717	\$ 47,441	0.4%
Operating Capital Outlay	\$ 11,791,737	\$ 9,637,937	\$ 5,312,486	\$ 10,307,800	\$ 7,097,463	\$ (3,210,337)	-31.1%
Fixed Capital Outlay	\$ 89,274,511	\$ 94,400,637	\$ 18,481,173	\$ 2,724,516	\$ 57,455,026	\$ 54,730,510	2008.8%
Interagency Expenditures (Cooperative Funding)	\$ 6,447,141	\$ 926,412	\$ 602,900	\$ 455,500	\$ 87,000	\$ (368,500)	-80.9%
Debt	\$ 19,518,390	\$ 19,491,087	\$ 19,479,396	\$ 19,486,659	\$ 19,458,825	\$ (27,834)	-0.1%
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000	\$ -	0.0%
<b>TOTAL</b>	\$ 167,790,824	\$ 156,922,763	\$ 74,355,328	\$ 70,903,687	\$ 124,944,945	\$ 54,041,258	76.2%

**Changes and Trends:** The District continues to implement the Everglades Forever Act through the Long-Term Plan and the Restoration Strategies Regional Water Quality Plan. The Long-Term Plan includes specific projects and processes, the Everglades Regulatory Program and the Everglades Stormwater Program (now called the Non-ECP Basins Program). The District also continues to conduct and publish applied research on Everglades' ecology and the recovery of impacted areas. Construction of the final build-outs of Compartments B & C were completed in FY12 consisting of approximately 11,500 acres of additional stormwater treatment area.

In 2012, the District, FDEP and the EPA, finalized plans for a new suite of projects which will build upon the existing Long-Term Plan projects and further improve the quality of stormwater entering the Everglades. On September 10, 2012 EFA and NPDES consent orders were issued which outlined the new suite of projects and set milestone dates in which to have the projects completed. The ultimate goal of the new water treatment features is to achieve compliance with the Everglades' Water Quality Based Effluent Limit (WQBEL). The new stormwater improvement projects have been divided into three flow paths (Eastern, Central and Western), which are delineated by the source basins that are tributary to the existing Everglades STAs. The identified projects primarily consist of Flow Equalization Basins (FEBs), STA expansions, and associated infrastructure and conveyance improvements. These projects will be designed and constructed over the next 13 years at a cost of approximately \$880 million.

**Budget Variances:** An overall budget increase of \$54 million from FY13 to FY14 is primarily due to a \$51.9 million increase in budgeting of current Restoration Strategies project cash flow requirements and an associated \$1.5 million increase in personnel assigned to these projects; a \$771,202 net increase for expedited projects resulting from a \$1.3 million increase for discharge improvements to STA-2 Cell 8, a reduction due to the completion of Compartment B and C (\$546,500) and a reduction in debt service (\$27,834); a \$456,595 net increase in STA operations and maintenance resulting from a \$1.5 million increase in fuel for pumping operations, a \$1.1 million increase in capital outlay for Supervisory Control and Data Acquisition (SCADA) software upgrades/replacements (\$800,000) and for heavy equipment replacements (\$316,178), \$200,00 increase in STA inspection programs for permit required inspections in STA1E and STA1W containing 28 more structures than those completed in FY13 in STA 3/4, and a \$2.4 million reduction due to the completion of Operations and Maintenance capital projects; and reductions in the regulatory source control program and research initiatives (\$691,725).

**Major Budget Items:**

- Restoration Strategies (\$101.6 million – includes \$29.6 million in CERP funds)
  - Construction funding for the A-1 Flow Equalization Basin to improve water storage capabilities, operations and treatment effectiveness of STA-2 and STA-3/4 (\$42.8 million).
  - L-8 Flow Equalization Basin construction to improve water storage capabilities, operations and treatment effectiveness of STA-1E and STA-1W (\$29.6 million – funding from CERP).
  - Design and capital costs for STA 1W Expansion #1 (\$17.5 million).
  - Implementation of the science plan to ensure continued research and monitoring to optimize STA performance; modeling for regional operations of the new STA; and additional source controls (\$9.3 million).
  - S-5AS Divide Structure to allow improved operations of the L-8 FEB (\$1.2 million).
  - G-541 conveyance feature to complement operations of the L-8 FEB and STA-1E and STA-1W (\$741,000).
  - G-716 Structure Expansion to improve operations at STA-1E (\$502,000).
- STA-2 Cell 8 North Discharge Modifications - This effort would remove high ground surface elevations over an area of approximately 64 acres at the north end of Cell 8 to allow the Flow-way 5 of the South Build-Out to discharge as intended during low water operating stages (\$1.3 million).
- Debt service payments (\$19.5 million).
- Operations and Maintenance - Continue STA operations and maintenance, including vegetation management, structure inspection program, site management and STA permit-required monitoring (\$14.7 million).
- STA science and evaluation, including optimization and performance, source controls and BMP studies, and monitoring and recovery of impacted areas in the EPA (\$1.7 million).

## **Comprehensive Everglades Restoration Plan**

**District Description:** The CERP contains more than 60 major components that involve the creation of approximately 217,000 acres of reservoirs and wetland-based water treatment areas. These components will vastly improve the quantity, quality, timing, and distribution of water for the South Florida environment. Benefits will be widespread and include improvements in:

- Lake Okeechobee
- The Caloosahatchee River and Estuary
- The St. Lucie River and Estuary
- The Indian River Lagoon
- Loxahatchee Watershed, River and Estuary
- Lake Worth Lagoon
- Biscayne Bay
- Florida Bay
- The Picayune Strand
- The Everglades Protection Area, including:
  - The Loxahatchee National Wildlife Refuge
  - Water Conservations Areas 2 and 3
  - Everglades National Park
  - Big Cypress National Preserve

In addition, implementation of the CERP will improve or sustain water supplies for urban and agricultural needs, while maintaining current Central and Southern Florida (C&SF) Flood Control Project purposes.

The CERP includes pilot projects to test technologies, such as Aquifer Storage and Recovery (ASR) and seepage management methods, which are essential to the implementation of the CERP. The CERP also includes seven Critical Restoration Projects, for which Project Cooperative Agreements were executed by the USACE and the District in FY00.

The CERP program encompasses:

- Planning and Evaluation
- Pre-Construction Engineering and Design
- Real Estate Acquisition
- Permitting
- Capital Construction
- Operations and Maintenance of Newly Constructed Facilities
- Environmental Remediation and Mitigation
- A Science-Based Monitoring and Assessment Effort, and
- Program Management Activities

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
PROGRAM BY EXPENDITURE CATEGORY**

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14

TENTATIVE BUDGET - Fiscal Year 2013-2014

**Comprehensive Everglades Restoration Plan Program**

	FY2009-2010 (Actual-Audited)	FY2010-2011 (Actual-Audited)	FY2011-2012 (Actual-Audited)	FY2012-2013 (Current Amended)	FY2013-2014 (Tentative Budget)	Difference in \$ (Current -- Tentative)	% of Change (Current -- Tentative)
Salaries and Benefits	\$ 10,384,087	\$ 9,911,949	\$ 5,555,310	\$ 6,547,999	\$ 6,285,188	\$ (262,811)	-4.0%
Other Personal Services	\$ 8,501,705	\$ 4,916,728	\$ 2,471,338	\$ 7,518,917	\$ -	\$ (7,518,917)	-100.0%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ 5,771,250	\$ 5,771,250	
Operating Expenses	\$ 16,395,476	\$ 10,510,551	\$ 4,602,159	\$ 6,926,854	\$ 5,779,613	\$ (1,147,241)	-16.6%
Operating Capital Outlay	\$ 7,587,258	\$ 5,970,541	\$ 3,304,722	\$ 1,074,518	\$ 2,950,148	\$ 1,875,630	174.6%
Fixed Capital Outlay	\$ 41,997,161	\$ 225,809,317	\$ 2,900,129	\$ 90,449,777	\$ 80,642,050	\$ (9,807,727)	-10.8%
Interagency Expenditures (Cooperative Funding)	\$ 1,464,433	\$ 6,426,040	\$ 1,189,043	\$ 1,902,710	\$ 1,399,545	\$ (503,165)	-26.4%
Debt	\$ 15,775,156	\$ 15,753,090	\$ 15,743,641	\$ 15,749,511	\$ 15,727,016	\$ (22,495)	-0.1%
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 102,105,277</b>	<b>\$ 279,298,215</b>	<b>\$ 35,766,342</b>	<b>\$ 130,170,286</b>	<b>\$ 118,554,810</b>	<b>\$ (11,615,476)</b>	<b>-8.9%</b>

**Changes and Trends:** Implementation of the CERP began with the execution of the Design Agreement between the USACE and the District in May 2000. The Design Agreement covers the terms and conditions for 50-50 cost-share on the costs for planning, design, development of construction plans and specifications, engineering during construction, adaptive assessment and monitoring and several CERP programmatic activities. In August of 2009, the District and USACE executed the “Master Agreement for Cooperation in Constructing and Operating, Maintaining, Repairing, Replacing and Rehabilitating Projects Authorized to be Undertaken Pursuant to the Comprehensive Everglades Restoration Plan” (CERP Master Agreement). The CERP Master Agreement covers the terms and conditions for 50-50 cost-share on the costs for real estate acquisition and construction of CERP projects, as well as costs for long-term operation, maintenance, repair, replacement and rehabilitation (OMRR&R) of those projects.

From 2000 through 2012, the District and the USACE maintained the 50-50 cost-share balance under the Design Agreement with no requirement for cash payments to the USACE. The balance was maintained by development and management of annual work plans that allocated the necessary planning and design work and expenditures between the District and the USACE. In 2004, the District initiated design and construction of several CERP projects. However, reduced availability of Ad Valorem and state appropriated funding due to current economic conditions resulted in the District concentrating available resources on five major construction projects – C-111 Spreader Canal, C-44 Reservoir and Stormwater Treatment Area, Biscayne Bay Coastal Wetlands, Picayune Strand Restoration, and Loxahatchee River Watershed Restoration. The District and USACE continue to work closely in managing the Design Agreement and CERP Master Agreement work and expenditures in an effort to maintain the 50-50 cost-share balance without the District being required to make cash contributions to the USACE.

**Budget Variances:** Overall, the CERP program reflects a decrease of \$11.6 million from FY13 levels, primarily due to a decrease in costs of construction of the L-8 pump station. This was partially offset by \$2.9 million for New Works and an incremental increase of \$1.6 million for the Deering Flowway, C-111 Spreader Canal, C-44 Intake Canal and Tower, and the Picayune Strand Merritt and Faka Union Pump Stations.

**Major Budget Items:** Major budget items to implement the CERP in FY14 include continued design, construction, and other activities for projects.

- Loxahatchee River Watershed Restoration Project (\$30.4 million) – includes design and construction funding for L-8 pump station and embankment (\$29.6 million), and funding for a cost share agreement with the City of West Palm Beach for construction of the Control 2 pump station (\$750,000).
- C-111 South Dade Project (\$9.0 million) – for cost sharing construction of the north detention area with the USACE.
- Indian River Lagoon, South – C-44 Reservoir and Stormwater Treatment Area (\$28.9 million, including \$20.5 million from the FY14 SOETF Appropriation) – to continue the construction of the reservoir and STA (\$28.8 million) in conjunction with the USACE. The District is the lead on communication tower construction and the STA.
- Biscayne Bay Coastal Wetlands Project (\$2.3 million) – for monitoring, vegetation management and laboratory analyses and an incremental restoration project (\$3.0 million).
- Picayune Strand Restoration (\$14.7 million, including \$14.5 million from the FY14 SOETF Appropriation) – for construction of the Manatee Mitigation feature needed for operation of the Merritt Pump Station (\$6.1 million); for the acquisition and clean-up of remaining project lands (\$6.9 million). New Works (\$1.6 million) includes fuel, oil and maintenance activities during the Operational Testing and Monitoring Period for the newly constructed Merritt and Faka Union Pump Stations; and for vegetation management of the exotic plants within the Picayune Strand footprint. There is an incremental increase of \$1.0 million in New Works from the FY13 budget.
- RECOVER and Adaptive Assessment and Monitoring (\$1.1 million).
- C-111 Spreader Canal Project (\$1.0 million) for post-construction operating, monitoring, and laboratory analyses. The cost is primarily New Works (\$1.1 million) an incremental increase of \$421,083 from the FY13 budget.
- WCA3 Decomp & Sheetflow Enhancement Part 1 Project (\$208,000) – for sampling and laboratory analysis in support of the Decomp Physical Model testing.
- Southern Corkscrew Regional Ecosystem Watershed (CREW)/Imperial River Flow-way Project (\$132,201) - for permit-required vegetation monitoring and parcel restoration.
- Data Management and Interagency Modeling (\$440,220) – for computer hardware and software dedicated to CERP and CERP regional modeling.
- Program Management and Support (\$15.8 million) – for debt service associated with the 2006 series COPS financing.
- Potential liability claim payments (\$3.8 million).
- Indirect costs (\$3.3 million).

### **C. Program by Area of Responsibility**

This section provides a spreadsheet of District expenditures by program, activity, and area of responsibility for FY's 2011-2012, 2012-2013 and 2013-2014. These breakdowns are based on the statutory requirements of section 373.536, F.S., and on an identification of key District activities within the statutory program areas.

Expenditures in the four areas of responsibility (AOR) are provided only at the program level. These AOR (water supply, water quality, flood protection, and natural systems) allocations are estimates only and do not reflect the overlap between the areas of responsibility. For instance, a land acquisition project can serve more than one purpose (i.e., flood protection/floodplain management and natural systems). Therefore, the AOR expenditures should be viewed only as one indication of whether the District is adequately addressing each area of responsibility. The overlap between the AORs is indicated where there is an "x" placed under more than one area of responsibility for an activity in the statements following the narrative.

Fiscal Year 2011-2012 Program and Activity Allocation by AOR (Actual Audited)

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY**  
Fiscal Year 2011-12 (Actual-Audited)  
**TENTATIVE BUDGET - Fiscal Year 2013-2014**

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2011-12 (Actual-Audited)	Water Supply	Water Quality	Flood Protection	Natural Systems
<b>1.0 Water Resources Planning and Monitoring</b>	<b>\$47,257,651</b>	<b>\$10,956,157</b>	<b>\$22,169,833</b>	<b>\$2,515,509</b>	<b>\$11,616,152</b>
1.1 - District Water Management Planning	20,058,917	X	X	X	X
1.1.1 Water Supply Planning	6,690,208	X			X
1.1.2 Minimum Flows and Levels	348,037	X			X
1.1.3 Other Water Resources Planning	13,020,671	X	X	X	X
1.2 - Research, Data Collection, Analysis and Monitoring	26,921,334	X	X	X	X
1.3 - Technical Assistance	277,399	X			X
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	0				
<b>2.0 Acquisition, Restoration and Public Works</b>	<b>\$97,364,562</b>	<b>\$20,062,798</b>	<b>\$23,825,342</b>	<b>\$2,797,012</b>	<b>\$50,679,410</b>
2.1 - Land Acquisition	0				
2.2 - Water Source Development	4,315,236	X			
2.2.1 Water Resource Development Projects	257,339	X			
2.2.2 Water Supply Development Assistance	4,057,897	X			
2.2.3 Other Water Source Development Activities	0				
2.3 - Surface Water Projects	92,187,461	X	X	X	X
2.4 - Other Cooperative Projects	665,592	X			
2.5 - Facilities Construction and Major Renovations	196,273	X	X	X	X
2.6 - Other Acquisition and Restoration Activities	0				
2.7 - Technology & Information Service	0				
<b>3.0 Operation and Maintenance of Lands and Works</b>	<b>\$184,301,234</b>	<b>\$44,485,269</b>	<b>\$25,846,517</b>	<b>\$97,945,998</b>	<b>\$16,023,450</b>
3.1 - Land Management	19,717,854	X	X	X	X
3.2 - Works	138,218,349	X	X	X	X
3.3 - Facilities	4,671,712	X	X	X	X
3.4 - Invasive Plant Control	16,718,472	X	X	X	X
3.5 - Other Operation and Maintenance Activities	4,974,845	X	X	X	X
3.6 - Fleet Services <sup>(2)</sup>	0				
3.7 - Technology & Information Services <sup>(1)</sup>	0				
<b>4.0 Regulation</b>	<b>\$20,764,464</b>	<b>\$6,756,166</b>	<b>\$5,114,563</b>	<b>\$4,300,405</b>	<b>\$4,593,330</b>
4.1 - Consumptive Use Permitting	4,993,594	X	X	X	X
4.2 - Water Well Construction Permitting and Contractor Licensing	0				
4.3 - Environmental Resource and Surface Water Permitting	10,024,820	X	X	X	X
4.4 - Other Regulatory and Enforcement Activities	5,746,050	X	X	X	X
4.4 - Technology & Information Service	0				
<b>5.0 Outreach</b>	<b>\$2,673,317</b>	<b>\$668,361</b>	<b>\$668,318</b>	<b>\$668,318</b>	<b>\$668,318</b>
5.1 - Water Resource Education	0				
5.2 - Public Information	2,391,933	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	281,384	X	X	X	X
5.5 - Other Outreach Activities	0				
5.5 - Technology & Information Service	0				
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$352,361,228</i>				
<b>6.0 District Management and Administration</b>	<b>\$40,613,089</b>				
6.1 - Administrative and Operations Support	18,276,992				
6.1.1 - Executive Direction	559,134				
6.1.2 - General Counsel / Legal	4,610,738				
6.1.3 - Inspector General	764,310				
6.1.4 - Administrative Support	7,601,107				
6.1.5 - Fleet Services	466,818				
6.1.6 - Procurement / Contract Administration	2,115,963				
6.1.7 - Human Resources	1,635,629				
6.1.8 - Communications	523,293				
6.1.9 - Technology & Information Services	0				
6.2 - Computer/Computer Support	20,245,358				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	2,090,740				
<b>TOTAL</b>	<b>\$392,974,317</b>				

Fiscal Year 2012-2013 Program and Activity Allocation by AOR (Current Amended)

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT**  
**PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY**  
 Fiscal Year 2012-13 (Current Amended)  
**TENTATIVE BUDGET - Fiscal Year 2013-2014**

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2012-13 (Current Amended)	Water Supply	Water Quality	Flood Protection	Natural Systems
<b>1.0 Water Resources Planning and Monitoring</b>	<b>\$48,715,974</b>	<b>\$13,778,598</b>	<b>\$20,361,056</b>	<b>\$2,334,524</b>	<b>\$12,241,796</b>
1.1 - District Water Management Planning	22,431,243	X	X	X	X
1.1.1 Water Supply Planning	10,977,833	X			X
1.1.2 Minimum Flows and Levels	843,018	X			X
1.1.3 Other Water Resources Planning	10,610,392	X	X	X	X
1.2 - Research, Data Collection, Analysis and Monitoring	23,402,735	X	X	X	X
1.3 - Technical Assistance	407,279	X			X
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	2,474,717		X		X
<b>2.0 Acquisition, Restoration and Public Works</b>	<b>\$202,911,715</b>	<b>\$34,699,414</b>	<b>\$48,218,446</b>	<b>\$5,153,932</b>	<b>\$114,839,923</b>
2.1 - Land Acquisition	0				
2.2 - Water Source Development	3,356,703	X			
2.2.1 Water Resource Development Projects	434,298	X			
2.2.2 Water Supply Development Assistance	2,922,405	X			
2.2.3 Other Water Source Development Activities	0				
2.3 - Surface Water Projects	196,679,385	X	X	X	X
2.4 - Other Cooperative Projects	678,063	X			
2.5 - Facilities Construction and Major Renovations	635,808	X	X	X	X
2.6 - Other Acquisition and Restoration Activities	0				
2.7 - Technology & Information Service	1,561,756		X	X	X
<b>3.0 Operation and Maintenance of Lands and Works</b>	<b>\$243,229,654</b>	<b>\$63,137,453</b>	<b>\$30,339,753</b>	<b>\$131,656,693</b>	<b>\$18,095,755</b>
3.1 - Land Management	20,115,793	X	X	X	X
3.2 - Works	184,513,978	X	X	X	X
3.3 - Facilities	4,594,992	X	X	X	X
3.4 - Invasive Plant Control	17,927,374	X	X	X	X
3.5 - Other Operation and Maintenance Activities	4,839,669	X	X	X	X
3.6 - Fleet Services <sup>(2)</sup>	1,780,660	X	X	X	X
3.7 - Technology & Information Services <sup>(1)</sup>	9,457,188	X	X	X	X
<b>4.0 Regulation</b>	<b>\$28,815,423</b>	<b>\$8,900,623</b>	<b>\$6,865,416</b>	<b>\$6,436,928</b>	<b>\$6,612,456</b>
4.1 - Consumptive Use Permitting	5,641,514	X			
4.2 - Water Well Construction Permitting and Contractor Licensing	0				
4.3 - Environmental Resource and Surface Water Permitting	9,836,423	X	X	X	X
4.4 - Other Regulatory and Enforcement Activities	10,442,835	X	X	X	X
4.4 - Technology & Information Service	2,894,651	X	X	X	X
<b>5.0 Outreach</b>	<b>\$2,762,608</b>	<b>\$859,081</b>	<b>\$634,509</b>	<b>\$634,509</b>	<b>\$634,509</b>
5.1 - Water Resource Education	0				
5.2 - Public Information	2,605,206	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	157,402				
5.5 - Other Outreach Activities	0				
5.5 - Technology & Information Service	0				
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$526,435,374</i>				
<b>6.0 District Management and Administration</b>	<b>\$41,012,500</b>				
6.1 - Administrative and Operations Support	33,268,664				
6.1.1 - Executive Direction	858,818				
6.1.2 - General Counsel / Legal	3,119,197				
6.1.3 - Inspector General	751,759				
6.1.4 - Administrative Support	16,090,328				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	2,080,749				
6.1.7 - Human Resources	2,014,826				
6.1.8 - Communications	296,650				
6.1.9 - Technology & Information Services	8,056,337				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	7,743,836				
<b>TOTAL</b>	<b>\$567,447,874</b>				

Fiscal Year 2013-2014 Program and Activity Allocation by AOR (Tentative Budget)

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY**  
Fiscal Year 2013-14 (Tentative Budget)  
**TENTATIVE BUDGET - Fiscal Year 2013-2014**

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2013-14 (Tentative Budget)	Water Supply	Water Quality	Flood Protection	Natural Systems
<b>1.0 Water Resources Planning and Monitoring</b>	<b>\$46,580,384</b>	<b>\$16,237,139</b>	<b>\$18,423,708</b>	<b>\$1,843,735</b>	<b>\$10,075,802</b>
1.1 - District Water Management Planning	21,606,379	X	X	X	X
1.1.1 Water Supply Planning	14,039,857	X			X
1.1.2 Minimum Flows and Levels	585,466	X			X
1.1.3 Other Water Resources Planning	6,981,056	X	X	X	X
1.2 - Research, Data Collection, Analysis and Monitoring	22,233,430	X	X	X	X
1.3 - Technical Assistance	321,031	X			X
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	2,419,544		X		X
<b>2.0 Acquisition, Restoration and Public Works</b>	<b>\$251,056,226</b>	<b>\$44,308,419</b>	<b>\$61,157,566</b>	<b>\$4,105,120</b>	<b>\$141,485,121</b>
2.1 - Land Acquisition	0				
2.2 - Water Source Development	3,133,239	X			
2.2.1 Water Resource Development Projects	350,097	X			
2.2.2 Water Supply Development Assistance	2,783,142	X			
2.2.3 Other Water Source Development Activities	0				
2.3 - Surface Water Projects	244,744,178	X	X	X	X
2.4 - Other Cooperative Projects	640,789	X			
2.5 - Facilities Construction and Major Renovations	1,163,922	X	X	X	X
2.6 - Other Acquisition and Restoration Activities	0				
2.7 - Technology & Information Service	1,374,098		X	X	X
<b>3.0 Operation and Maintenance of Lands and Works</b>	<b>\$258,336,062</b>	<b>\$68,186,284</b>	<b>\$32,285,207</b>	<b>\$137,430,759</b>	<b>\$20,433,812</b>
3.1 - Land Management	19,103,872	X	X	X	X
3.2 - Works	196,946,074	X	X	X	X
3.3 - Facilities	4,545,981	X	X	X	X
3.4 - Invasive Plant Control	20,420,563	X	X	X	X
3.5 - Other Operation and Maintenance Activities	5,124,052	X	X	X	X
3.6 - Fleet Services <sup>(2)</sup>	1,853,165	X	X	X	X
3.7 - Technology & Information Services <sup>(1)</sup>	10,342,355	X	X	X	X
<b>4.0 Regulation</b>	<b>\$26,124,703</b>	<b>\$8,594,632</b>	<b>\$6,136,944</b>	<b>\$5,550,049</b>	<b>\$5,843,078</b>
4.1 - Consumptive Use Permitting	5,940,988	X			
4.2 - Water Well Construction Permitting and Contractor Licensing	0				
4.3 - Environmental Resource and Surface Water Permitting	9,514,681	X	X	X	X
4.4 - Other Regulatory and Enforcement Activities	7,858,452	X	X	X	X
4.4 - Technology & Information Service	2,810,582	X	X	X	X
<b>5.0 Outreach</b>	<b>\$2,631,785</b>	<b>\$678,602</b>	<b>\$651,061</b>	<b>\$651,061</b>	<b>\$651,061</b>
5.1 - Water Resource Education	0				
5.2 - Public Information	2,294,236	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	337,549				
5.5 - Other Outreach Activities	0				
5.5 - Technology & Information Service	0				
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$584,729,160</i>				
<b>6.0 District Management and Administration</b>	<b>\$34,769,939</b>				
6.1 - Administrative and Operations Support	28,041,443				
6.1.1 - Executive Direction	813,115				
6.1.2 - General Counsel / Legal	2,693,786				
6.1.3 - Inspector General	755,481				
6.1.4 - Administrative Support	11,701,918				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	2,015,071				
6.1.7 - Human Resources	1,748,048				
6.1.8 - Communications	431,802				
6.1.9 - Technology & Information Services	7,882,222				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	6,728,496				
<b>TOTAL</b>	<b>\$619,499,099</b>				

## V. SUMMARY OF STAFFING LEVELS

### SUMMARY OF WORKFORCE

Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13 and 2013-14  
Tentative Budget - August

PROGRAM	WORKFORCE CATEGORY	2009-2010 to 2013-2014		Fiscal Year					Adopted to Preliminary	
		Difference	% Change	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	Difference	% Change
All Programs	Authorized Positions	(254)	-13.79%	1842	1933	1647	1620	1588	(32)	-1.98%
	Contingent Worker	0	N/A	0	0	0	0	0	0	N/A
	Other Personal Svc	(117)	-85.40%	137	129	60	29	20	(9)	-31.03%
	Intern	0	N/A	0	0	0	0	0	0	N/A
	Volunteer	0	N/A	0	0	0	0	0	0	N/A
	<b>TOTAL WORKFORCE</b>	<b>(371)</b>	<b>-18.75%</b>	<b>1979</b>	<b>2062</b>	<b>1707</b>	<b>1649</b>	<b>1608</b>	<b>(41)</b>	<b>-2.49%</b>
Water Resource Planning and Monitoring	Authorized Positions	(99)	-27.73%	357	370	279	264	258	(6)	-2.27%
	Contingent Worker	0	N/A	0	0	0	0	0	0	N/A
	Other Personal Svc	(6)	-46.15%	13	21	4	6	7	1	16.67%
	Intern	0	N/A	0	0	0	0	0	0	N/A
	Volunteer	0	N/A	0	0	0	0	0	0	N/A
	<b>TOTAL WORKFORCE</b>	<b>(105)</b>	<b>-28.38%</b>	<b>370</b>	<b>391</b>	<b>283</b>	<b>270</b>	<b>265</b>	<b>(5)</b>	<b>-1.85%</b>
Acquisition, Restoration and Public Works	Authorized Positions	(30)	-17.44%	172	182	129	142	142	0	0.00%
	Contingent Worker	0	N/A	0	0	0	0	0	0	N/A
	Other Personal Svc	(23)	-95.83%	24	13	8	3	1	(2)	-66.67%
	Intern	0	N/A	0	0	0	0	0	0	N/A
	Volunteer	0	N/A	0	0	0	0	0	0	N/A
	<b>TOTAL WORKFORCE</b>	<b>(53)</b>	<b>-27.04%</b>	<b>196</b>	<b>195</b>	<b>137</b>	<b>145</b>	<b>143</b>	<b>(2)</b>	<b>-1.38%</b>
Operations and Maintenance of Lands and Works	Authorized Positions	101	15.14%	667	709	735	775	768	(7)	-0.90%
	Contingent Worker	0	N/A	0	0	0	0	0	0	N/A
	Other Personal Svc	(28)	-80.00%	35	30	14	11	7	(4)	-36.36%
	Intern	0	N/A	0	0	0	0	0	0	N/A
	Volunteer	0	N/A	0	0	0	0	0	0	N/A
	<b>TOTAL WORKFORCE</b>	<b>73</b>	<b>10.40%</b>	<b>702</b>	<b>739</b>	<b>749</b>	<b>786</b>	<b>775</b>	<b>(11)</b>	<b>-1.40%</b>
Regulation	Authorized Positions	(14)	-6.06%	231	241	221	225	217	(8)	-3.56%
	Contingent Worker	0	N/A	0	0	0	0	0	0	N/A
	Other Personal Svc	(8)	-66.67%	12	15	6	6	4	(2)	-33.33%
	Intern	0	N/A	0	0	0	0	0	0	N/A
	Volunteer	0	N/A	0	0	0	0	0	0	N/A
	<b>TOTAL WORKFORCE</b>	<b>(22)</b>	<b>-9.05%</b>	<b>243</b>	<b>255</b>	<b>227</b>	<b>231</b>	<b>221</b>	<b>(10)</b>	<b>-4.33%</b>
Outreach	Authorized Positions	(24)	-51.06%	47	52	26	27	23	(4)	-14.81%
	Contingent Worker	0	N/A	0	0	0	0	0	0	N/A
	Other Personal Svc	0	N/A	0	0	0	0	0	0	N/A
	Intern	0	N/A	0	0	0	0	0	0	N/A
	Volunteer	0	N/A	0	0	0	0	0	0	N/A
	<b>TOTAL WORKFORCE</b>	<b>(24)</b>	<b>-51.06%</b>	<b>47</b>	<b>52</b>	<b>26</b>	<b>27</b>	<b>23</b>	<b>(4)</b>	<b>-14.81%</b>
Management and Administration	Authorized Positions	(188)	-51.09%	368	378	257	187	180	(7)	-3.74%
	Contingent Worker	0	N/A	0	0	0	0	0	0	N/A
	Other Personal Svc	(52)	-98.11%	53	51	28	3	1	(2)	-66.67%
	Intern	0	N/A	0	0	0	0	0	0	N/A
	Volunteer	0	N/A	0	0	0	0	0	0	N/A
	<b>TOTAL WORKFORCE</b>	<b>(240)</b>	<b>-57.01%</b>	<b>421</b>	<b>429</b>	<b>285</b>	<b>190</b>	<b>181</b>	<b>(9)</b>	<b>-4.74%</b>

## **VI. PERFORMANCE MEASURES**

This section presents a selection of process performance measurements that were developed through a joint effort with the Department of Environmental Protection and all five Water Management Districts. These measures reflect the core mission elements of the district – flood control, water quality/natural systems, and water supply – as well as mission support activities. The information is reported as of the end of FY13 and is in a standard format developed for this report.

Additional standard metrics for all WMDs as well as SFWMD-specific developed metrics for this report are available to the reader if desired.

**South Florida Water Management District**  
**PERFORMANCE MEASURES - NATURAL SYSTEMS**  
 Fiscal Year 11-12 End of Year Performance Data  
 Tentative Budget - August 1, 2013

**Natural System Primary Goal: To restore the hydrology of natural systems and improve water quality of natural systems.**

NS Objective 1: Maintain the integrity and functions of water resources and related natural systems		
Annual Measures	Fiscal Year 11-12	
Number of MFLs and Reservations, by water body type, established annually (fiscal year) and cumulatively	Annual	Cumulative
Aquifer	188	14
Estuary	0	4
Lake	84	2
River	0	2
Spring	268	0
Wetland	772	21
Number and percentage of water bodies meeting their adopted MFLs	Annual	Percent
Number of water bodies meeting MFLs	17	42.50%
Number of water bodies with adopted MFLs	40	

NS Objective 2: Restore or improve degraded water resources and related natural systems to a naturally functioning condition.		
Annual Measures	Fiscal Year 11-12	
For water bodies not meeting their adopted MFLs, the number and percentage of those water bodies with an adopted recovery or prevention strategy.	Annual	Percent
Number of water bodies with an adopted recovery or prevention strategy	23	100.00%
Number of water bodies supposed to have an adopted recovery or prevention strategy	23	

NS Objective 3: To evaluate district owned lands to ensure that lands owned are necessary for the protection and restoration of water resources										
Quarterly Measures	Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annualized Cost per Acre	
Number of acres and percentage of District lands evaluated for surplus.	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Fiscal Year 11-12
Number of acres evaluated for surplus	5,647.60	0.38%	5,385.01	0.37%	6,190.64	0.42%	5,786.71	0.39%	\$23,009.96	0.39%
Total acres of District lands held at the beginning of the fiscal year	1,472,099.55		1,472,099.55		1,478,644.85		1,486,487.03		5,909,330.98	
Number of acres and % of surplus lands sold, exchanged, or leased.	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Annualized Average
Number of acres of surplus lands sold, exchanged, or leased	752.17	24.65%	891.15	30.42%	560.33	18.66%	566.04	18.94%	\$2,769.69	23.13%
Total acres of land approved for sale, trade or lease by the Governing Board during the quarter	3,051.70		2,929.38		3,002.50		2,988.47		11,972.05	

11903880

NS Objective 4: To identify the efficiency and relative cost of restoration and land management activities										
Quarterly Measures	Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annualized Cost per Acre	
Cost/acre for lands managed by the District (not total).	Number	Cost/Acre	Number	Cost/Acre	Number	Cost/Acre	Number	Cost/Acre	Number	Fiscal Year 11-12
Dollars expended in land management where the District serves as the lead manager	\$1,309,872.00	\$3.39	\$1,594,276.00	\$4.12	\$1,733,282.00	\$4.48	\$3,533,053.00	\$9.14	\$8,170,483.00	\$5.28
Number of acres where the District serves as the lead manager	386,751.00		386,751.00		386,751.00		386,751.00		1,547,004.00	
Cost/acre prescribed fire.	Number	Cost/Acre	Number	Cost/Acre	Number	Cost/Acre	Number	Cost/Acre	Number	Annualized Average
Dollars expended for prescribed burning	\$141,767.00	\$94.64	\$57,135.00	\$25.64	\$79,022.00	\$12.65	\$51,172.00	\$21.14	\$329,096.00	\$26.56
Number of acres burned	1,498.00		2,228.00		6,245.00		2,421.00		12,392.00	
Cost/acre for invasive plant control.	Number	Cost/Acre	Number	Cost/Acre	Number	Cost/Acre	Number	Cost/Acre	Number	Annualized Average
Dollars expended controlling invasive plants	\$1,945,674.18	\$46.41	\$2,666,490.36	\$44.17	\$3,433,844.05	\$72.12	\$2,933,833.02	\$62.48	\$10,979,841.61	\$55.77
Number of acres treated	41,927.87		60,364.75		47,615.94		46,957.40		196,865.96	

South Florida Water Management District  
**PERFORMANCE MEASURES - FLOOD CONTROL**  
 Fiscal Year 11-12 End of Year Performance Data  
 Tentative Budget - August 1, 2013

**Flood Control Primary Goal: Prevent or minimize loss of life and property from flood events**

FC Objective 1: Minimize damage from flooding		
Annual Measure	Annualized Average	
	Number	Percent
<b>Percentage of Maintenance Activities Completed on Schedule</b>		
Number of maintenance activities completed	9,903.00	78.95%
Number of maintenance activities planned	12,543.00	

South Florida Water Management District  
**PERFORMANCE MEASURES - WATER QUALITY**  
 Fiscal Year 11-12 End of Year Performance Data  
 Tentative Budget - August 1, 2013

**Water Quality Primary Goal: To achieve and maintain surface water quality standards**

WQ Objective 1: Identify the efficiency of permit review, issuance and relative cost of permit processing.										
Quarterly Measures	Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annualized Performance	
<b>For closed applications, the median time to process ERP by permit type and total.</b>	<b>Median</b>		<b>Median</b>		<b>Median</b>		<b>Median</b>		<b>Median</b>	
Exemptions and noticed general permits	23.00		28.00		26.00		25.00		188.00	
Individually processed permits	40.00		36.00		38.00		39.00		38.00	
All authorizations combined	38.00		35.00		36.00		37.00		83.62	
<b>For ERPs, cost to issue permit for all permit types</b>	<b>Number</b>	<b>Cost/Permit</b>	<b>Number</b>	<b>Cost/Permit</b>	<b>Number</b>	<b>Cost/Permit</b>	<b>Number</b>	<b>Cost</b>	<b>Number</b>	<b>Cost/Permit</b>
Total cost	\$784,893.00	\$1,588.85	\$784,893.00	\$1,265.96	\$784,893.00	\$1,796.09	\$784,893.00	\$1,882.24	\$3,139,572.00	\$1,595.31
Number of permits	494		620		437		417		1,968	
<b>For ERP, In-House Application to Staff Ratio for All Permit Types</b>	<b>Number</b>	<b>Ratio</b>	<b>Number</b>	<b>Ratio</b>	<b>Number</b>	<b>Ratio</b>	<b>Number</b>	<b>Ratio</b>	<b>Number</b>	<b>Ratio</b>
Total number of open applications	793	20.87	617	16.24	567	18.90	997	33.23	2,974	21.87
Number of staff for the permit area	38.00		38.00		30.00		30.00		136.00	

South Florida Water Management District  
**PERFORMANCE MEASURES - WATER SUPPLY**  
 Fiscal Year 11-12 End of Year Performance Data  
 Tentative Budget - August 1, 2013

**Water Supply Primary Goal: To ensure a safe and adequate source of water for all users**

WS Objective 1: Increase available water supplies and maximize overall water use efficiency to meet identified existing and future needs.		
Annual Measure	Fiscal Year 11-12	
District-wide, the estimated amount of water (mgd) made available through projects that the District has constructed or contributed funding to, excluding conservation projects.	MGD	
	188.00	
Uniform residential per capita water use (Public Supply) by District	GPCD	
	83.62	
Percentage of domestic wastewater reused	MGD	
Quantity (mgd) of domestic reused wastewater	268.00	34.72%
Quantity (mgd) domestic wastewater produced	772.00	

WS Objective 2: To identify the efficiency of permit review and issuance and relative cost of permit processing.										
Quarterly Measures	Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annualized Performance	
<b>For closed applications, the median time to process CUP by permit type and total.</b>	Median		Median		Median		Median		Median	
Individually processed permits	39.00		36.00		35.00		39.00		37.00	
All authorizations combined	39.00		36.00		35.00		39.00		37.00	
<b>For CUPs, cost to issue permit for all permit types (BPM and Metric - Report Quarterly Measures)</b>	Number	Cost	Number	Cost	Number	Cost	Number	Cost	Number	Cost
Total cost	\$595,431.00	\$1,441.72	\$595,431.00	\$1,571.06	\$595,431.00	\$1,356.33	\$595,431.00	\$1,484.87	\$2,381,724.00	\$1,459.39
Number of permits	413		379		439		401		1,632	
<b>For CUP, In-House application to staff ratio for all permit types (Metric - Report Quarterly Measures)</b>	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio
Total number of open applications	706	23.53	728	24.27	671	29.17	1,010	43.91	3,115	29.39
Number of staff for the permit area	30.00		30.00		23.00		23.00		106.00	

WS Objective 3: To identify the efficiency of developing water resources and water supply.		
Annual Measures	Fiscal Year 11-12	
<b>Water Supply planning cost per capita.</b>	Number	Cost
Water Supply Planning Cost	11,903,880.00	\$1.52
FY2012 District Population	7,848,825.00	
<b>Cost per million gallons a day for Water Resource Development.</b>	Number	Cost
Water Resource Development Cost	6,869,686.00	\$383,353.01
Quantity (mgd) produced	17.92	
<b>Cost per million gallons a day for Water Supply Development</b>	Number	Cost
Water Supply Development Cost	2,151,000.00	\$120,842.70
Quantity (mgd) produced	17.80	

South Florida Water Management District  
**PERFORMANCE MEASURES - MISSION SUPPORT**  
 Fiscal Year 11-12 End of Year Performance Data  
 Tentative Budget - August 1, 2013

**Mission Support Primary Goal: Support District core programs both effectively and efficiently.**

MS Objective 1: To assess the ongoing costs of administrative and support operations in order to achieve optimal efficiency to minimize costs.									
Quarterly Measures	Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annualized Performance
Administrative Costs as a Percentage of Total Expenditures (report cumulative totals for each quarter during a fiscal year)	Number	Percent	Number	Percent	Number	Percent	Number	Percent	(Quarters are cumulative)
Administrative costs	14,227,123.24	13.02%	21,019,385.34	10.71%	30,326,106.10	9.95%	37,477,386.00	9.10%	
Total expenditures	109,293,940.10		196,298,339.35		304,672,478.86		411,829,739.81		

## VII. BASIN BUDGET

### Big Cypress Basin Budget – FY12 through FY14

#### Basin Background

The Florida State Legislature enacted the Water Resources Act in 1972 which divided the State into five regional districts defined along natural river basin boundaries. This Act ([Chapter 373](#)) also greatly expanded the responsibilities of the Districts. Further definition of water management roles were established as a result of a legislative amendment resulting in the establishment of [two basin boards](#) within the South Florida Water Management District. The basins were named the Okeechobee Basin and the Big Cypress Basin.

The Big Cypress Basin includes all of Collier and mainland Monroe counties, the Big Cypress National Preserve and the 10,000 Islands. Property owners within the Big Cypress Basin will be assessed the millage rate of .1593 mills and the District-at-large tax rate of .1685 mills – for a combined tax assessment of .3278 mills. The proposed millage rates were reduced by 3.3% from that of FY13. Final millage rates and budget for the proposed FY14 Big Cypress Basin budget will be presented for discussion and approval by the Basin Board in August and will be presented for discussion and adoption by the District Board on September 24, 2013.

## THREE YEAR EXPENDITURE SUMMARY BY PROGRAM Big Cypress Basin

Fiscal Years 2011-2012 (AUDITED), 2012-2013 (CURRENT), 2013-2014 (TENTATIVE)  
BIG CYPRESS BASIN

PROGRAMS AND ACTIVITIES	Fiscal Year 2011-2012 (Audited)	Fiscal Year 2012-2013 (Current)	Fiscal Year 2013-2014 (Tentative)	Change in \$ from FY 12/13 to 13/14	% of change from FY 12/13 to 13/14
<b>1.0 Water Resources Planning and Monitoring</b>	<b>\$3,969,933</b>	<b>\$4,169,756</b>	<b>\$3,072,318</b>	<b>(1,097,438)</b>	<b>-26.3%</b>
1.1 - District Water Management Planning	3,963,498	4,169,420	3,071,982	(1,097,438)	-26.3%
1.1.1 Water Supply Planning	-	-	-	-	-
1.1.2 Minimum Flows and Levels	-	-	-	-	-
1.1.3 Other Water Resources Planning	3,963,498	4,169,420	3,071,982	(1,097,438)	-26.3%
1.2 - Research, Data Collection, Analysis and Monitoring	6,435	336	336	-	0.0%
1.3 - Technical Assistance	-	-	-	-	-
1.4 - Other Water Resources Planning and Monitoring Activities	-	-	-	-	-
<b>2.0 Acquisition, Restoration and Public Works</b>	<b>2,976,563</b>	<b>2,693,512</b>	<b>3,146,848</b>	<b>453,336</b>	<b>16.8%</b>
2.1 - Land Acquisition	-	-	-	-	-
2.2 - Water Source Development	2,135,600	1,220,792	2,212,958	992,166	81.3%
2.2.1 Water Resource Development Projects	-	-	-	-	-
2.2.2 Water Supply Development Assistance	2,135,600	1,220,792	2,212,958	992,166	81.3%
2.2.3 Other Water Source Development Activities	-	-	-	-	-
2.3 - Surface Water Projects	779,103	1,417,720	878,890	(538,830)	-38.0%
2.4 - Other Cooperative Projects	61,860	55,000	55,000	-	0.0%
2.5 - Facilities Construction and Major Renovations	-	-	-	-	-
2.6 - Other Acquisition and Restoration Activities	-	-	-	-	-
<b>3.0 Operation and Maintenance of Lands and Works</b>	<b>3,778,329</b>	<b>3,917,765</b>	<b>5,900,395</b>	<b>1,982,630</b>	<b>50.6%</b>
3.1 - Land Management	111,125	61,834	62,172	338	0.5%
3.2 - Works	2,978,505	2,960,732	4,892,488	1,931,756	65.2%
3.3 - Facilities	22,891	43,420	43,420	-	0.0%
3.4 - Invasive Plant Control	584,599	737,910	788,570	50,660	6.9%
3.5 - Other Operation and Maintenance Activities	81,209	90,987	91,556	569	0.6%
3.6 Fleet Services	-	22,882	22,189	(693)	-3.0%
<b>4.0 Regulation</b>	<b>14,580</b>	-	-	-	-
4.1 - Consumptive Use Permitting	-	-	-	-	-
4.2 - Water Well Construction Permitting and Contractor Licensing	-	-	-	-	-
4.3 - Environmental Resource and Surface Water Permitting	-	-	-	-	-
4.4 - Other Regulatory and Enforcement Activities	14,580	-	-	-	-
<b>5.0 Outreach</b>	<b>2,601</b>	<b>21,584</b>	<b>5,000</b>	<b>(16,584)</b>	<b>-76.8%</b>
5.1 - Water Resource Education	-	-	-	-	-
5.2 - Public Information	2,601	21,584	5,000	(16,584)	-76.8%
5.3 - Public Relations	-	-	-	-	-
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	-	-	-	-	-
5.5 - Other Outreach Activities	-	-	-	-	-
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>10,742,006</i>	<i>10,802,617</i>	<i>12,124,561</i>	<i>1,321,944</i>	<i>12.2%</i>
<b>6.0 District Management and Administration</b>	<b>26,468</b>	<b>359,285</b>	<b>309,285</b>	<b>(50,000)</b>	<b>-13.9%</b>
6.1 - Administrative and Operations Support	-	-	-	-	-
6.1.1 - Executive Direction	-	-	-	-	-
6.1.2 - General Counsel / Legal	-	-	-	-	-
6.1.3 - Inspector General	-	-	-	-	-
6.1.4 - Administrative Support	26,468	-	-	-	-
6.1.6 - Procurement / Contract Administration	-	-	-	-	-
6.1.7 - Human Resources	-	-	-	-	-
6.1.8 - Communications	-	-	-	-	-
6.1.9 - Other	-	-	-	-	-
6.2 - Computers / Computer Support	-	-	-	-	-
6.2.1 - Executive Direction	-	-	-	-	-
6.2.2 - Administrative Services	-	-	-	-	-
6.2.3 - Application Development	-	-	-	-	-
6.2.4 - Computer Operations	-	-	-	-	-
6.2.5 - Network Support	-	-	-	-	-
6.2.6 - Desk Top Support	-	-	-	-	-
6.2.7 - Asset Acquisition	-	-	-	-	-
6.2.8 - Other	-	-	-	-	-
6.4 - Other (Tax Collector / Property Appraiser Fees)	-	359,285	309,285	(50,000)	-13.9%
<b>TOTAL</b>	<b>\$10,768,474</b>	<b>\$11,161,902</b>	<b>\$12,433,846</b>	<b>1,271,944</b>	<b>11.4%</b>

**THREE-YEAR REVENUE, EXPENDITURE, AND WORKFORCE TABLE**  
**Big Cypress Basin**

**Fiscal Years 2011-2012 (Actual Audited), 2012-2013 (Current) and 2013-2014 (Tentative)**

Tentative Budget - Fiscal Year 2013-2014

**Big Cypress Basin**

<b>AD VALOREM TAX COMPARISON BIG CYPRESS BASIN</b>	<b>FISCAL YEAR 2011-2012</b>	<b>FISCAL YEAR 2012-2013</b>	<b>FISCAL YEAR 2013-2014</b>	<b>Difference in \$ from FY11/12 to 12/13</b>	<b>% of Change from FY 12/13 to 13/14</b>
Ad Valorem Taxes	\$ 9,204,126	\$ 9,152,016	\$ 9,137,436		
New Construction Estimate			\$ 114,138		
Millage Rate	0.1633	0.1633	0.1593		
Rolled-Back Rate	0.2404	0.1638	0.1593		
Percent Change from Rolled-Back Rate	-32.07%	-0.31%	0.00%		
Current Year Gross Taxable Value for Operating Purposes	\$58,478,159,466	\$58,685,012,066	\$60,813,007,119	N/A	N/A
Current Year Net New Taxable Value	\$ 512,255,293	\$ 592,185,027	\$750,256,754	N/A	N/A
Current Year Adjusted Taxable Value	\$57,965,904,173	\$58,092,827,039	\$60,062,750,365	N/A	N/A
<b>SOURCE OF FUNDS</b>					
	FY 2011/2012 (Actual Audited)	FY 2012/2013 (Current)	FY 2013/2014 (Tentative)	Difference in \$ (FY12/13 -- FY13/14)	% of Change (FY12/13 -- FY13/14)
<i>Non-dedicated Source of Funds</i>					
Fund Balance	-	-	-	-	-
Ad Valorem Taxes	-	-	-	-	-
Permit & License Fees	-	-	-	-	-
Local Revenues	-	-	-	-	-
State General Revenue	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-
<i>Non-dedicated Source of Funds Subtotal</i>	-	-	-	-	-
<i>Dedicated Source of Funds</i>					
Fund Balance	1,166,676	1,819,886	3,052,772	1,232,886	67.7%
Ad Valorem Taxes	9,255,778	9,152,016	9,251,574	99,558	1.1%
Permit & License Fees	69,441	8,000	8,000	-	0.0%
Local Revenues	-	-	-	-	-
Ag Privilege Tax	-	-	-	-	-
Ecosystem Management Trust Fund	-	-	-	-	-
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-
FDOT/Mitigation	-	-	-	-	-
Water Management Lands Trust Fund	-	-	-	-	-
Water Quality Assurance Trust Fund	-	-	-	-	-
Florida Forever	-	-	-	-	-
State General Revenue	-	-	-	-	-
Other State Revenue	-	-	-	-	-
Alligator Alley Tolls	-	-	-	-	-
Federal Revenues	-	-	-	-	-
Miscellaneous Revenues	276,579	182,000	121,500	(60,500)	-33.2%
<i>Dedicated Source of Funds Subtotal</i>	10,768,474	11,161,902	12,433,846	1,271,944	11.4%
<b>SOURCE OF FUNDS TOTAL</b>	<b>10,768,474</b>	<b>11,161,902</b>	<b>12,433,846</b>	<b>1,271,944</b>	<b>11.4%</b>
<b>USE OF FUNDS</b>					
Salaries and Benefits	2,189,660	2,465,734	2,804,887	339,153	13.8%
Contracts	578,786	691,302	358,582	(332,720)	-48.1%
Operating Expenses	1,669,629	2,205,881	1,502,476	(703,405)	-31.9%
Operating Capital Outlay	255,581	230,584	201,500	(29,084)	-12.6%
Fixed Capital Outlay	880,711	-	2,000,000	2,000,000	100.0%
Interagency Expenditures	5,194,107	4,808,000	4,806,000	(2,000)	0.0%
Debt	-	-	-	-	-
Reserves	-	760,401	760,401	-	0.0%
<b>USE OF FUNDS TOTAL</b>	<b>10,768,474</b>	<b>11,161,902</b>	<b>12,433,846</b>	<b>1,271,944</b>	<b>11.4%</b>
<b>WORKFORCE</b>					
Authorized Positions	28	36	34	(2)	-5.6%
Contingent Worker	-	-	-	-	-
Other Personal Services	-	-	-	-	-
<b>TOTAL WORKFORCE</b>	<b>28</b>	<b>36</b>	<b>34</b>	<b>(2)</b>	<b>-5.6%</b>

## VIII. APPENDICES

### A. Terms

**Adopted Budget:** The financial plan of revenues and expenditures for a fiscal year as approved by the Governing Board of a Water Management District. The adopted budget is approved by the Governing Board at the Final Public Hearing.

**Ad Valorem Tax:** A tax imposed on the value of real and tangible personal property as certified by the property appraiser in each county. This is commonly referred to as “property tax.”

**Agricultural Privilege Tax:** A non-Ad Valorem tax imposed, pursuant to section 373.4592(6), for the privilege of conducting an agricultural trade or business on real property that is located within the Everglades Agricultural Area.

**Alternative Water Sources:** Includes, but is not limited to, conservation, reuse, aquifer storage and recovery, surface water storage, and desalination (also known as non-traditional sources).

**Alternate Water Supply (AWS):** The Alternative Water Supply project searches for new methods to meet the demands for water. These include aquifer storage and recovery, and wastewater reuse techniques.

**Amendment:** A change to the adopted or amended budget. It can increase or decrease a fund total.

**Appraisal:** An estimate of value, as for sale, assessment, or taxation; valuation.

**Appropriation:** A legislative act authorizing the expenditure of a designated amount of public funds for a specific purpose. An appropriation is usually limited in amount and as to the time when it may be expended.

**Aquifer:** An underground bed or layer of earth, gravel or porous stone that yields water.

**Aquifer Storage and Recovery (ASR):** The practice of storing water in aquifers in times of abundant rainfall and withdrawing it to meet emergency or long-term water demands.

**Areas of Responsibility (AOR):** The four areas of responsibility which must be addressed by each Water Management District’s District Water Management Plan: water supply, water quality, flood protection, and natural systems.

**Assessed Property Values/Assessed Valuation:** A value established by the property appraiser in each county for real and personal property. It is used as a basis for levying Ad Valorem property taxes.

**Assets:** Items of ownership convertible into cash; total resources of a person or business, as cash, notes and accounts receivable, securities, inventories, goodwill, fixtures, machinery, or real estate.

**Audit:** An official examination and verification of financial accounts and records.

**Baseline Data:** Data for each measure, used as the starting point for comparison.

**Basin Board:** A Governing Board which has jurisdiction over an individual hydrologic sub district under the authority of a Water Management District's Governing Board. Members of basin boards are appointed by the Governor and confirmed by the Senate.

**Berm:** A shelf or flat strip of land adjacent to a canal.

**Best Management Practices (BMPs):** A practice or combination of practices determined, through research, field testing, and expert review, to be the most effective and practicable (including economic and technological considerations) on-site means of improving water quality in discharges.

**Bond:** A security, usually long-term, representing money borrowed from the investing public.

**Budget:** A financial plan for the operation of a program or organization for a specified period of time (fiscal year) that matches anticipated revenues with proposed expenditures.

**Budget Amendment:** A change to an adopted or previously amended budget that has been approved by the Governing Board of a Water Management District which may increase or decrease the fund total.

**Budget Hearing:** The public hearing conducted by the Governing Board of a Water Management District to consider, solicit public input, and adopt the millage rates and annual budget.

**Canal:** A human-made waterway that is used for draining or irrigating land or for navigation by boat.

**Capital Expenditures:** Funds spent for the acquisition of a long-term asset.

**Capital Improvement Plan:** A five-year plan for fixed capital outlay that identifies and controls District facilities improvements and land acquisitions, pursuant to the agency's goals.

**Capital Outlay:** Purchase of a fixed asset that has a value of \$1,000 or more, and a useful life of more than one year.

**Capital Project:** An individual facility and/or land-acquisition fixed-capital project identified in the five-year Capital Improvements Plan.

**Central & Southern Florida Project Comprehensive Review Study (C&SF RESTUDY):** A five-year study effort that looked at modifying the current C&SF Project to restore the greater Everglades and South Florida ecosystem, while providing for the other water-related needs of the region. The study concluded with the Comprehensive Plan being presented to the Congress on July 1, 1999. The recommendations made within the Restudy, that is, structural and operational modifications to the C&SF Project, are being further refined and will be implemented in the Comprehensive Everglades Restoration Plan (CERP).

**Central & Southern Florida Flood Control Project (C&SF Project):** A complete system of canals, storage areas and water control structures spanning the area from Lake Okeechobee to both the east and west coasts and from Orlando south to the Everglades. It was designed and constructed during the 1950s by the U.S. Army Corps of Engineers (USACE) to provide flood control and improve navigation and recreation.

**Coastal Zone Management:** Coastal Zone Management examines the causes of climate and related changes and their affects.

**Comprehensive Everglades Restoration Plan (CERP):** The framework and guide for the restoration, protection and preservation of the south Florida ecosystem. The CERP also provides for water-related needs of the region, such as water supply and flood protection.

**Comprehensive Watershed Management:** An initiative established to improve the management of water and related natural resources within the District, which employs a watershed-based approach to resource management.

**Consumptive Use Permitting (CUP):** Consumptive Use Permitting regulates groundwater and surface water withdrawals by major users, such as water utilities, agricultural concerns, nurseries, golf courses, mining and other industrial users.

**Contingency Reserves:** Contingency reserves are monies set aside, consistent with the District's policy, which can subsequently be appropriated to meet unexpected needs.

**Culvert:** A drain crossing under a road or railroad.

**Current Year Net New Taxable Value:** Increases to the Ad Valorem tax base from new construction, plus additions of property to the tax roll minus deletions of property from the tax roll.

**Debt Per Capita:** The amount of net tax-supported debt divided by the population, resulting in a dollar amount of debt per person.

**Debt Service:** Principal and interest payments on short- and long-term borrowings.

**Disbursement:** Cash payment for goods or services procured by the District.

**Discretionary Funds:** Revenues available for expenditures that are not statutorily or otherwise committed to a specific project. These funds are primarily Ad Valorem revenue.

**Documentary Tax Stamp:** An excise tax levied on mortgages recorded in Florida, real property interests, original issues of stock, bonds and debt issuances in Florida, and promissory notes or other written obligations to pay money.

**Dredging:** To clear out with a dredge; remove sand, silt, mud, etc., from the bottom of.

**E-Permitting:** An on-line alternative to permit application submission, queries and reporting. The District's functionality provided includes online Electronic Submittals, Application/Permit Search, Noticing Search, Subscriptions, Agency Comments and Additional Information.

**Ecosystem:** Biological communities together with their environment, functioning as a unit.

**Encumbrance:** A legal commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

**Encumbered Carryover:** The amount of an appropriation that is still legally committed to purchase an item or services at the end of a fiscal year. These funds are added to the next fiscal year's budget, resulting in the Revised Budget.

**Environmental Resource Permit (ERP):** A permit issued by the District under authority of Chapter 40E-4, Florida Administrative Code (F.A.C.), to ensure that land development projects do not cause adverse environmental, water quality and water quantity impacts.

**EOG Program Category:** One of six budget-reporting program categories prescribed by statute and contained in the Executive Office of the Governor's standard budget reporting format for Water Management Districts.

**Estuary:** The part of the wide lower course of a river where its current is met by ocean tides or arms of the sea at the lower end of a river where freshwater and saltwater meet.

**Everglades Long-Term Plan:** The 2003 legislative session amended the 1994 EFA [s.373.4592, F.S.] to implement the March 2003 Everglades Protection Area Tributary Basins Conceptual Plan for achieving Long-Term Water Quality Goals Final Report document, now known as the Everglades "Long-Term Plan." (Committee substitute for Senate Bill 626/Chapter 2003-12, Laws of Florida)

**Exempt, Exemption, Non-Exempt:** Amounts determined by State law to be deducted from the assessed value of property for tax purposes. Tax rates are applied to the balance, which is called the non-exempt or taxable value portion of the assessment. If Florida Statutes sets the exemptions for homesteads at \$50,000, an eligible homeowner with property assessed at \$150,000 would have to pay taxes only on \$100,000 of the assessment. Eligible homeowners must apply for the exemption by March 1 of each year. Other exemptions apply to agricultural land and property owned by widows, the blind and permanently disabled people who meet certain income criteria.

**Expenditure:** The payment of cash or the transfer of property or services for the purpose of acquiring an asset, service or settling a loss for governmental funds.

**Expense:** Charges incurred for operating, maintenance, interest or other charges for non-governmental funds.

**Fees:** A charge by government associated with providing a service, permitting an activity, or imposing a fine or penalty. Major types of fees charged by the District include Consumptive Use Permits, Environmental Resource Permits, etc.

**Final Millage:** The tax rate adopted in the final public hearing of a taxing authority.

**Fiscal Policy:** The District's policies with respect to taxes, spending, and debt management as these relate to government services, programs, and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

**Fiscal Year (Fiscal Year):** A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The fiscal year for the Water Management District is October 1 through September 30.

**Fixed Assets:** Assets of a long-term character that is intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery, and equipment.

**Fixed Capital Outlay:** Payment for such items as lands and land improvements, land easements, water control structures, bridges, buildings and improvements, and leasehold improvements. Items have an estimated service life of at least one year.

**Floodplain:** Land next to a stream or river that is flooded during high-water flow.

**Florida Administrative Code (F.A.C.):** The official compilation of the administrative rules and regulations of state agencies.

**Florida Department of Environmental Protection (FDEP):** The District operates under the general supervisory authority of the FDEP, which includes budgetary oversight.

**Florida Forever:** The Florida Forever Act, section 259.105, F.S. , enacted by the 1999 Legislature and signed into law by Governor Bush as the successor program to the Preservation 2000 land acquisition program, provides \$3 billion over ten years to acquire land or less than fee interests in land to protect environmentally significant lands for conservation, recreation, water resource protection, wildlife habitat protection and to provide for the proper management of and public access to those lands.

**Florida Statute (F.S.):** A permanent collection of state laws organized by subject area into a code made up of titles, chapters, parts and sections. The Florida Statutes are updated annually by laws that create, amend, or repeal statutory material.

**Full-Time Equivalent (FTE):** A measurement of employee work hours, both allocated and utilized. One FTE is equivalent to 2,080 work hours per year (40 hours per week for 52 weeks).

**Fund:** A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

**Fund Balance:** The excess of fund assets over liabilities in governmental funds. The unreserved and undesignated balance is available for appropriation in the following year's budget.

**Generally Accepted Accounting Principles:** Accounting rules and procedures established by authoritative bodies or conventions that have evolved through custom and common usage.

**General Fund:** The governmental accounting fund supported by Ad Valorem (property) taxes, licenses and permits, service charges. and other general revenues to provide District-wide operating services.

**Geographic Information System:** A specialized data management system designed for the entry, analysis, and display of data commonly found on maps.

**Governing Board:** The Water Management District is governed by a nine-member board appointed by the Governor to serve staggered four-year terms. Board members, who are selected by the Governor and serve without salary, must be confirmed by the Florida Senate.

**Grant:** A contribution of assets (usually cash) by one governmental unit or other organization to another made for a specific purpose.

**Homestead Exemption:** In Florida, up to a \$50,000 exemption can be applied to the assessed value of property. Every property owner who has legal title to a residential property and lives in Florida permanently as of January 1 of the application year qualifies to apply for a homestead exemption.

**Hydrology:** The scientific study of the properties, distribution and effects of water on the earth's surface, in the soil and underlying rocks, and in the atmosphere.

**Hydroperiod:** The frequency and duration of inundation or saturation of an ecosystem. In the context of characterizing wetlands, the term hydroperiod describes that length of time during the year that the substrate is either saturated or covered with water.

**Inspector General:** The Inspector General provides an independent view of district operations through objective and professional audits, investigations, reviews and evaluations of the economy and efficiency of taxpayer-financed programs. This information is then made available to the District Governing Board and management, elected representatives, and citizens within the District's boundaries.

**Irrigation:** The application of water to crops and other plants by artificial means.

**Interagency Expenditures:** Funds used to assist other local agencies, regional agencies, the State of Florida, the federal government, public and private universities, and not-for-profit organizations in projects that have a public purpose.

**Intergovernmental Revenue:** Revenue received from another government unit for a specific purpose.

**Lagoon:** A body of water separated from the ocean by barrier islands, with limited exchange with the ocean through inlets.

**Levee:** An embankment used to prevent or confine flooding.

**Levy/Levied:** To impose taxes, special assessments, or service charges for the support of governmental activities.

**Line-Item Budget:** A budget that lists each account category separately along with the dollar amount budgeted for each account.

**Liquidity:** The ability or ease with which assets can be converted into cash.

**Loading:** The amount of material carried by water into a specified area, expressed as mass per unit of time. One example is phosphorus loading into a Water Conservation Area, measured in metric tons per year.

**Lock:** A navigational enclosure used to raise or lower boats from one level to another.

**Managerial Reserves:** Funds earmarked in the current budget for specific future use, which could occur in the same fiscal year, and requires approval by the Governing Board to be expended.

**Marsh:** An area of low-lying wetlands.

**Mandate:** Any responsibility, action, or procedure that is imposed by one branch of government on another through constitutional, legislative, administrative, executive, or judicial action as a direct order, or that is required as a condition of aid.

**Measure:** Indicator used to assess performance in achieving objectives or program goals.

**Millage Rate:** The tax rate on real property, based on \$1 per \$1,000 of assessed property value.

**Minimum Flows and Levels (MFLs):** The district has been legislatively mandated (Section 373.042, F.S.) to establish minimum flows or water levels for the State's surface water courses, surface water bodies, and aquifers such that they represent the limit beyond which further withdrawals would be significantly harmful to the water resources (or ecology) of the area.

**Mitigation:** To make less severe; to alleviate, diminish or lessen; one or all of the following may comprise mitigation: (1) avoiding an impact altogether by not taking a certain action or parts of an action; (2) minimizing impacts by limiting the degree or magnitude of an action and its implementation; (3) rectifying an impact by repairing, rehabilitating, or restoring the affected environment; (4) reducing or eliminating an impact over time by preservation and maintenance operations during the life of an action; and (5) compensating for an impact by replacing or providing substitute resources or environments.

**Mobile Irrigation Lab:** A vehicle furnished with irrigation evaluation equipment, which is used to carry out on-site evaluations of irrigation systems and to provide recommendations on improving irrigation efficiency.

**Model:** A way of looking at reality, usually for the purpose of abstracting and simplifying it to make it understandable in a particular context; this may be a plan to describe how a project will be completed, or a tool to mathematically represent a process which could be based upon empirical or mathematical functions.

**Modified Accrual Basis of Accounting:** A basis of accounting for governmental funds in which revenues are recognized when they become measurable and available as net current assets, and expenditures are recognized when the related fund liability is incurred.

**Monitoring:** The capture, analysis, and reporting of project performance, usually as compared to plan.

**Non-Operating Expenditures:** Expenditures of a type that do not represent direct operating costs to the fund; include transfers out, transfers to Constitutional Officers, and reserves for contingency.

**Non-Operating Revenues:** Financial support for funds that are classified separately from revenues; include transfers in and internal service fund receipts.

**Object Code:** An account to which an expense or expenditure is recorded in order to accumulate and categorize the various types of payments that are made by governments. Object codes are defined in the State of Florida Uniform Accounting System.

**Ombudsman:** A government official who hears and investigates complaints by private citizens against other officials or government agencies.

**Operating Budget:** A comprehensive plan, expressed in financial terms, by which an operating program is funded for a single fiscal year. It includes estimates of a.) the services, activities and sub activities comprising the District's operation; b.) the resultant expenditure requirements; and c.) the resources available for the support.

**Operating Capital Outlay:** Payments for automotive equipment, boats, computer hardware, furniture and equipment. Items have a value of at least \$750 and an estimated service life of at least one year.

**Operating Expenses:** All costs for items to be used as part of something else or disposed of within a year of purchase, including parts and supplies, small tools or equipment, and construction and maintenance products; and all costs associated with rental or lease of equipment, buildings, offices, insurance programs, permits and fees paid to other agencies, taxes, and relocation.

**Other Personal Services:** Services rendered by a person who is not a regular or full-time employee filling an established position. These services include, but are not limited to, services of temporary employees, student or graduate assistants, persons on fellowships, part-time academic

employees, board members, and consultants, and other services specifically budgeted by an agency.

**Performance Measures:** Specific quantitative measures of work performed, outputs and outcomes.

**Periphyton:** The biological community of microscopic plants and animals attached to surfaces in aquatic environments, for example, algae.

**Permit Fees:** Application processing fees charged to applicants for permits, including Environmental Resource, Surface Water Management, Water Use, and Well Construction Permits.

**Phosphorus:** An element or nutrient required for energy production in living organisms; distributed into the environment mostly as phosphates by agricultural runoff and life cycles; and frequently the limiting factor for growth of microbes and plants.

**Pollutant Load Reduction Goal:** Establishes the desired levels of nutrient and sediment loads for healthy seagrass growth and distribution.

**Preservation 2000:** The land acquisition program established by section 259.101, F.S., that provides \$300M annually in bonds for land acquisition for environmental protection, recreation, open space, water management, and other purposes. Last bond was issued in April 2000. Program completed and succeeded by Florida Forever.

**Procurement:** The purchasing of something usually for a company, government or other organization.

**Program:** An integrated series of related projects or activities.

**Program Component:** Key element of a program.

**Program Goal:** The desired outcome of a program.

**Project:** A temporary endeavor undertaken to produce a specific product, service or outcome.

**Property Appraiser:** The elected county official responsible for setting property valuations for tax purposes and for preparing the annual tax roll.

**Tentative Budget:** The recommended district budget submitted by the budget director to the Governing Board for review and consideration. The tentative budget is normally developed in the months of March through June and is presented to the Governing Board at a Budget Workshop in June.

**Proposed Millage:** The tax rate certified to a property appraiser by each taxing authority within a county. The proposed millage is to be sent to the County Property Appraiser within thirty-five days after a county's tax roll is certified by the State Department of Revenue and listed on notices sent to property owners. No taxing authority may approve a tax rate that is larger than the one it originally proposed.

**Public Water Supply:** Water that is withdrawn, treated, transmitted, and distributed as potable or reclaimed water.

**Pump Stations:** Man-made structures that use pumps to transfer water from one location to another.

**Real Property:** Land and buildings and/or other structures attached to it that are taxable under state law.

**Regional Water Supply Plan:** Detailed water supply plan developed by the District under Section 373.0361, F.S., providing an evaluation of available water supply and projected demands, at the regional scale. The planning process projects future demand for 20 years and recommends projects to meet identified needs.

**Reserves:** Budgeted funds to be used for contingencies, managerial reserves, and capital expenditure needs requiring additional Governing Board approval.

**Reserve for Contingencies:** An amount set aside, consistent with statutory authority that can subsequently be appropriated to meet unexpected needs.

**Reservoir:** A man-made or natural water body used for water storage.

**Restricted Funds:** Revenues committed to a project or program, or that are restricted in purpose by law. Examples of restricted funds include state appropriations for stormwater projects and federal capital project funds.

**Restoration:** The recovery of a natural system's vitality and biological and hydrological integrity to the extent that the health and ecological functions are self-sustaining over time.

**Restoration, Coordination, and Verification (RECOVER):** Designed as an interagency, interdisciplinary team for the purpose of organizing and applying the best available scientific and technical information in support of the goals of the Comprehensive Everglades Restoration Plan (CERP).

**Revenue:** Funds that a government receives as income. These receipts may include tax payments, interest earnings, service charges, grants, and intergovernmental payments.

**Rolled-Back Rate:** The rate that would generate prior year tax revenues less allowances for new construction, plus additions to the tax roll minus deletions to the tax roll. The rolled-back rate controls for changes in the market value of property and, if levied, represents "no tax increase" from the prior year.

**Rookery:** A breeding place or colony of gregarious birds or animals.

**Save Our Everglades Trust Fund:** was created by the Florida legislature in 2000 for the purpose of funding the State's share of the Comprehensive Everglades Restoration Plan. The legislation called for the trust fund to receive \$100M annually in state funding through the program's first 10-year period, which was increased to \$200M for the next 10 years.

**Save Our Rivers Program:** The land acquisition program based on section 373.59, F.S., designed to identify, prioritize, and acquire interests in lands necessary for water management, water supply and conservation, and protection of water resources. The program is funded by the Water Management Lands Trust Fund and the prior Preservation 2000 Trust Fund.

**Seepage:** Water that escapes control through levees, canals, or other hold or conveyance systems.

**Sheet Flow:** A channel in which water moves sluggishly, or a place of deep muck, mud or mire. Sloughs are wetland habitats that serve as channels for water draining off surrounding uplands and/or wetlands.

**Special Obligation Land Acquisition Bonds:** Securities issued by the District to provide funds for acquisition of environmentally sensitive lands. Principle and interest on these bonds are secured by a lien on documentary-stamp excise taxes collected by the State of Florida.

**Special Revenue Fund:** A governmental accounting fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes.

**Spillway:** A passage for surplus water to run over or around an obstruction, such as a dam.

**Stakeholder:** Any party that has an interest in an organization. Stakeholders of a company include stockholders, bondholders, customers, suppliers, employees, and so forth.

**Statute:** A law enacted by a legislature.

**Storm Water:** Water that does not infiltrate, but accumulates on land as a result of storm or irrigation runoff or drainage from such areas as roads and roofs.

**Stormwater Treatment Area (STA):** A system of constructed water quality treatment wetlands that use natural biological processes to reduce levels of nutrients and pollutants from surface water runoff.

**Submerged Aquatic Vegetation (SAV):** Wetland plants that exist completely below the water surface.

**Surface Water:** Water above the soil or substrate surface, whether contained in bounds created naturally or artificially or diffused. Water from natural springs is classified as surface water when it exits from the spring onto the earth's surface.

**Supervisory Control & Data Acquisition System (SCADA):** The SCADA system gathers data from remote locations to control equipment and conditions. The SCADA system includes hardware and software components. The hardware gathers and feeds data into a computer that has SCADA software installed. The computer then processes this data, records, and logs all events, and warns when conditions become hazardous.

**Surface Water Improvement and Management (SWIM):** A program to restore and protect priority water bodies identified by the Water Management Districts as a result of the Legislature's SWIM Act of 1987.

**Surface Water Improvement and Management (SWIM) Plan:** A plan prepared pursuant to Chapter 373, F.S.

**Tax Base:** The total property valuations on which each taxing authority levies its tax rates.

**Tax Roll:** The certification of assessed and taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 (or later if an extension is granted by the State of Florida) each year.

**Tax Year:** The calendar year in which Ad Valorem property taxes are levied to finance the ensuing fiscal year budget. For example, the tax roll for the 2007 calendar year would be used to compute the Ad Valorem taxes levied for the FY07-2008 budget.

**Telemetry:** Automatic transmission and measurement of data from remote sources by wire or radio or other means.

**Tentative Budget:** In July, the Governing Board sets a tentative millage rate and adopts a tentative budget based on the taxable value of property within the District, as certified by the Property Appraiser, for the new fiscal year beginning October 1 and ending September 30. At the second public hearing in September, the Governing Board adopts the millage rate and a final budget.

**Tentative Millage:** The tax rate adopted in the first budget hearing of a taxing agency. Under state law, the agency may reduce, but not increase, the tentative millage during the final budget hearing.

**Total Maximum Daily Load (TMDL):** The maximum allowed level of pollutant loading for a water body, while still protecting its uses and maintaining compliance with water quality standards, as defined in the Clean Water Act.

**Transfer:** Internal movement of budgeted funds within a fund, department, program, object, or project that increases one budget account and decreases another.

**Treatment Facility:** Any plant or other works used for the purpose of treating, stabilizing, or holding wastewater.

**Tributary:** A stream feeding into a larger stream, canal, or water body.

**Truth in Millage (TRIM):** Requirement in section 200.065, F.S. that establishes a specific timetable and procedure for all taxing authorities, local governments, and Water Management Districts to consider and adopt their annual budgets.

**Unencumbered Fund Balance:** The amount of an appropriation that is neither expended nor encumbered (i.e., there is no commitment to expend future funds). Essentially, these uncommitted funds are made available for future purposes.

**Water Conservation:** Reducing the demand for water through activities that alter water use practices, e.g., improving efficiency in water use, and reducing losses of water, waste of water and water use.

**Water Conservation Areas (WCA):** Part of the original Everglades ecosystem that is now diked and hydrologically controlled for flood control and water supply purposes. These are located in the western portions of Miami-Dade, Broward and Palm Beach Counties, and preserve a total of 1,337 square miles, or about 50% of the original Everglades.

**Water Management District (WMD):** A regional Water Management District created pursuant to section 373.069, F.S.

**Water Management Lands Trust Fund:** The trust fund established by section 373.59, F.S., for Water Management District land acquisition, management, maintenance, capital improvements, payments in lieu of taxes, and administration in accordance with the provisions of Chapter 373, F.S.

**Water Preserve Areas:** Multipurpose water-holding areas located along the western border of southeast Florida's urbanized corridor.

**Water Protection and Sustainability Trust Fund (WPSTF):** The trust fund established by Section 373.196, F.S., for alternative water supply development and surface water improvements and management. This fund was created in 2005 under the Growth Management Initiative (SB 444).

**Water Reservations:** State law on water reservations, in Section 373.223(4), F.S., defines water reservations as follows: the Governing Board or the department, by regulation, may reserve from use by permit applicants, water in such locations and quantities, and for such reasons of the year, as in its judgment may be required for the protection of fish and wildlife or the public health and safety. Such reservations shall be subject to periodic review and revision in the light of changed conditions.

**Water Supply Development:** The planning, design, construction, operation, and maintenance of public or private facilities for water collection, production, treatment, transmission, or distribution for sale, resale, or end use (section 373.019(21), F.S.).

**Water Table:** The upper surface of the saturation zone in an aquifer.

**Watershed:** A region or area bounded peripherally by a water parting and draining ultimately to a particular watercourse or body of water.

**Weir:** A barrier placed in a stream to control the flow and cause it to fall over a crest. Weirs with known hydraulic characteristics are used to measure flow in open channels.

**Wetland:** An area that is inundated or saturated by surface water or groundwater with vegetation adapted for life under those soil conditions (e.g., swamps, bogs and marshes).

## B. Acronyms

AOR	Area of Responsibility
ASR	Aquifer Storage & Recovery
AWS	Alternative Water Supply
BCB	Big Cypress Basin
BMP	Best Management Practices
C&SF	Central & Southern Florida Project for Flood Control & Other Purposes
CERP	Comprehensive Everglades Restoration Plan
CFWI	Central Florida Water Initiative
CIFER	Critical Infrastructure Field Equipment Replacement
COPs	Certificates of Participation
CREW	Corkscrew Regional Ecosystem Watershed
CUP	Consumptive Use Permit
DEP	<i>interchangeable with</i> FDEP
DRI	Development of Regional Impacts
EAA	Everglades Agricultural Area
ECP	Everglades Construction Project
EFA	Everglades Forever Act
EOG	Executive Office of the Governor
EPA	Everglades Protection Area
EPA	<i>interchangeable with</i> USEPA
ERP	Environmental Resource Permit
FCD	Central & Southern Florida Flood Control District
FDACS	Florida Department of Agriculture & Consumer Services
FDEP	Florida Department of Environmental Protection
FDOT	Florida Department of Transportation
FEB	Flow Equalization Basin
F.S.	Florida Statute
FTE	Full-Time Equivalent
FY	Fiscal Year
GASB	Governmental Accounting Standards Board
MFLs	Minimum Flows & Levels
NEEPP	Northern Everglades & Estuaries Protection Program
NPDES	National Pollutant Discharge Elimination System
NRCS	Natural Resources Conservation Service
O&M	Operation & Maintenance
QA	Quality Assurance
RECOVER	Restoration Coordination & Verification
SCADA	Supervisory Control & Data Acquisition
SFER	South Florida Environmental Report
SFWMD	South Florida Water Management District
SJRWMD	St. Johns River Water Management District
SOETF	Save Our Everglades Trust Fund
SOP	Standard Operating Procedures
STA	Stormwater Treatment Area
SWFWMD	Southwest Florida Water Management District
SWIM	Surface Water Improvement & Management
TMDL	Total Maximum Daily Load
TRIM	Truth in Millage
USACE	United States Army Corps of Engineers
USDA	United States Department of Agriculture
USEPA	United States Environmental Protection Agency
USFWS	United States Fish & Wildlife Service

USGS	United States Geological Survey
WaterSIP	Water Savings Incentive Program
WCA	Water Conservation Area
WMD(s)	Water Management District(s)
WQBEL	Water Quality Based Effluent Limit
WRA	Water Resources Act
WRDA	Water Resources Development Act

**C. PROJECT SCHEDULE WORKSHEET**

Program	Activity-Subactivity	Project		Priority Ranking	Contract/ MOU Status	Project Status	Project Cooperator (s)	Total Estimated Project Amount	WMD Project Amount	WMD Funding Source	Funded from Fund Balance Yes/No	Total Project Expenditures to Date	Estimated Project Expenditures for Remainder of FY2013-14	Projected Carryover Encumbrances to be Expended during FY2013-14	Projected Carryover Encumbrances anticipated to be expended during FY2013-14	Budget Request for FY2013-14	Salaries and Benefits	Other Personal Services	Expenditure Category					Projected Budget Request					AREA OF RESPONSIBILITY					Project Status Update - Additional Information		
		Begin Date	End Date																Contractual Services	Operating Capital Outlay	Fixed Capital Outlay	Interagency Grants	FY2014-15	FY2015-16	FY2016-17	FY2017-18	FY2018-19	Phase	Water Supply	Water Quality	Flood Protection	Natural Systems	Mgmt Services			
<b>1.0 Water Resources Planning and Monitoring</b>																																				
1	1.1.3	Northern Everglades and Estuaries Projects	10/3/2011	9/30/2016	133	Executing	28%	SFWMD/FDEP	\$ 2,449,093	\$ 2,449,093	Okeechobee Ad Valorem Tax Revenue, District Ad Valorem Tax Revenue, SDETF	YES/NO	\$ 1,168,089	\$ 216,670	\$ 27,158	\$ 27,158	\$ 780,161	\$ 230,161	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 500,000	\$ 177,452	\$ 79,573	\$ -	\$ -	\$ -	Ongoing/Planning	14.80%	52.00%	0.40%	32.80%	0.00%	SPI: 0.85 CPI: 1.00
1	1.1.3	Big Cypress Basin Cooperative Projects	12/19/2008	9/30/2023	119	Executing	45%	SFWMD/COLLIER COUNTY	\$ 36,221,104	\$ 36,221,104	Ad Valorem (Big Cypress Basin)	YES/NO	\$ 20,110,861	\$ 1,788,339	\$ 48,664	\$ 48,664	\$ 2,613,240	\$ 81,740	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,431,500	\$ 2,375,000	\$ 2,375,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	Monitoring	1.00%	34.00%	22.00%	43.00%	0.00%	SPI: 0.96 CPI: 0.96 \$4,000,000 remaining @ \$1,000,000 per year to 2023 for Collier County Secondary System MOU
1	1.1.3	Estuary Projects	1/26/2006	9/30/2017	153	Executing	58%	SFWMD/MARTIN/SLUCIE/PALM BEACH COUNTIES	\$ 16,822,657	\$ 16,822,657	Okeechobee Ad Valorem Tax Revenue, Indian River Lagoon Tag Fund Revenue, Florida Bay SDETF	YES/NO	\$ 12,127,361	\$ 1,854,092	\$ 230,871	\$ 230,871	\$ 1,164,865	\$ 325,806	\$ -	\$ -	\$ 124,114	\$ -	\$ -	\$ 714,945	\$ 477,650	\$ 481,784	\$ 485,734	\$ -	\$ -	Monitoring/Ongoing	31.71%	54.14%	0.86%	13.29%	0.00%	SPI: 1.01 CPI: 1.01
1	1.2.1	Everglades Monitoring & Assessment	10/1/2010	9/30/2020	133	Executing	22%	SFWMD/USACE	\$ 14,201,875	\$ 14,201,875	District Ad Valorem Tax Revenue	NO	\$ 5,884,887	\$ 1,488,779	\$ 260,656	\$ 260,656	\$ 1,632,467	\$ 560,857	\$ 66,300	\$ -	\$ 142,000	\$ -	\$ -	\$ 863,710	\$ 1,199,930	\$ 1,198,733	\$ 1,199,656	\$ 668,180	\$ 668,180	Ongoing/Research	20%	20%	0%	60%	0%	SPI: 0.82 CPI: 0.93
<b>PROGRAM SUBTOTAL</b>								<b>69,694,728</b>	<b>69,694,728</b>			<b>39,291,197</b>	<b>5,357,880</b>	<b>567,350</b>	<b>567,350</b>	<b>6,091,133</b>	<b>1,198,564</b>	<b>66,300</b>	<b>-</b>	<b>316,114</b>	<b>-</b>	<b>-</b>	<b>4,510,155</b>	<b>4,230,329</b>	<b>4,135,080</b>	<b>2,685,390</b>	<b>1,668,180</b>	<b>1,668,180</b>	<b>PROGRAM SUBTOTAL</b>							
<b>2.0 Acquisition, Restoration and Public Works</b>																																				
2	2.2.2	Alternative Water Supply	10/1/2009	9/30/2017	188	Executing	30%	SFWMD/COLLIER COUNTY	\$ 17,069,737	\$ 17,069,737	Ad Valorem Tax Revenue (District, Okeechobee, Big Cypress Basin)	YES	\$ 6,370,976	\$ 2,065,037	\$ -	\$ -	\$ 2,725,367	\$ 25,367	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,700,000	\$ 1,969,880	\$ 2,419,448	\$ 1,520,028	\$ -	\$ -	Planning/Construction/Monitoring	100.00%	0.00%	0.00%	0.00%	0.00%	SPI: 1.00 CPI: 1.10
2	2.3.1	Restoration Strategies	1/21/2010	1/23/2025	197	Executing	4%	SFWMD/DEPHUSACE	\$ 900,340,763	\$ 900,340,763	STA Operations & Maintenance Ad Valorem, Everglades Construction Project Ad Valorem Tax Revenue, Save Our Everglades Trust Fund Revenue, Certificates of Participation	YES/NO	\$ 18,113,391	\$ 11,280,682	\$ 46,992,950	\$ 46,992,950	\$ 101,280,197	\$ 3,510,959	\$ -	\$ 6,537,129	\$ 5,795,140	\$ 85,421,969	\$ -	\$ 78,576,344	\$ 69,663,168	\$ 84,045,102	\$ 36,551,165	\$ 19,612,883	Design/Construction	20.00%	20.00%	0.00%	60.00%	0.00%	Quarter Years projected estimates are as follows: \$435,244,880 FY2020 = \$5,870,988 FY2021 = \$162,703,548 FY2022 = \$72,822,531 FY2023 = \$77,797,732 FY2024 = \$74,202,697 FY2025 = \$38,847,384	
2	2.3.1	Kissimmee River Restoration Project	10/1/2010	9/30/2020	175	Executing	47%	SFWMD/USACE	\$ 20,188,719	\$ 20,188,719	District Ad Valorem & Okeechobee Basin Ad Valorem Tax Revenue	YES/NO	\$ 9,706,993	\$ 1,080,970	\$ 70,741	\$ 70,741	\$ 1,857,414	\$ 1,176,212	\$ 38,381	\$ -	\$ 381,081	\$ -	\$ 281,780	\$ 1,629,654	\$ 1,463,985	\$ 1,431,924	\$ 1,568,833	\$ 1,368,205	Monitoring	4.00%	32.00%	16.00%	48.00%	0.00%	SPI: 0.97 CPI: 1.06	
2	2.3.1	Northern Everglades and Estuaries Projects	2/13/2009	11/20/2018	123	Executing	31%	SFWMD/FDEP	\$ 38,773,383	\$ 38,773,383	District Ad Valorem & Okeechobee Basin Ad Valorem Tax Revenue & CERP Save Our Everglades Trust Fund Revenue	YES/NO	\$ 4,519,656	\$ 1,072,204	\$ 207,051	\$ 207,051	\$ 11,677,211	\$ 298,726	\$ -	\$ -	\$ 2,012,040	\$ 2,500,000	\$ 6,217,308	\$ 739,137	\$ 14,156,232	\$ 6,998,058	\$ 142,971	\$ -	\$ -	Planning/Design/Construction	6.67%	48.33%	3.33%	41.67%	0.00%	SPI: 0.88 CPI: 1.09
2	2.3.1	Dispersed Water Management	2/11/2009	9/30/2020	159	Executing	33%	SFWMD/USACE/FDEP	\$ 56,283,325	\$ 56,283,325	Okeechobee Basin Ad Valorem Tax Revenue, Lake Okeechobee Trust Fund Proceeds	YES	\$ 16,412,007	\$ 6,997,787	\$ 2,381,107	\$ 2,381,107	\$ 9,346,034	\$ 678,315	\$ 650,800	\$ -	\$ 5,379,684	\$ 500,000	\$ -	\$ 2,137,235	\$ 4,034,977	\$ 4,265,943	\$ 4,274,726	\$ 4,247,760	\$ 4,322,985	Planning/Design/Construction	5.00%	79.25%	0.75%	15.00%	0.00%	SPI: 0.84 CPI: 0.94
2	2.3.1	Restoration	3/30/2007	9/30/2021	156	Executing	47%	SFWMD/USACE	\$ 650,136,215	\$ 650,136,215	Certificates of Participation/Ad Valorem Tax Revenue (EPA, District, Okeechobee, Big Cypress Basin)/SDETF	YES/NO	\$ 397,260,524	\$ 4,683,396	\$ 369,740	\$ 369,740	\$ 64,879,005	\$ 2,404,126	\$ 1,953,518	\$ -	\$ 1,706,550	\$ 6,821,177	\$ 51,457,799	\$ 535,835	\$ 47,507,097	\$ 25,175,186	\$ 28,922,214	\$ 25,757,052	\$ 32,582,000	Design/Construction	20%	18%	0%	63%	0%	SPI: 0.96 CPI: 1.07 FY2020 = \$20,000,000 (estimated) FY2021 = \$5,000,000 (estimated) For the C-44 Pump Station
2	2.4.1	Water Conservation	10/1/2009	9/30/2017	117	Executing	48%	SFWMD/USACE	\$ 2,356,893	\$ 2,356,893	Ad Valorem Tax Revenue (District, Okeechobee)	YES	\$ 696,415	\$ 328,487	\$ 81,095	\$ 81,095	\$ 332,542	\$ 7,542	\$ -	\$ -	\$ -	\$ -	\$ 325,000	\$ 323,880	\$ 324,448	\$ 270,028	\$ -	\$ -	Planning/Construction/Monitoring	46.67%	13.33%	0.00%	40.00%	0.00%	SPI: 0.95 CPI: 1.06	
2	2.5.1	Facilities Projects	4/15/2012	9/30/2013	110	Executing	8%	SFWMD	\$ 1,954,509	\$ 1,954,509	District Ad Valorem Tax Revenue	YES	\$ 251,008	\$ 493,272	\$ 161,309	\$ 161,309	\$ 1,138,922	\$ 56,285	\$ -	\$ -	\$ 482,837	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	Design/Construction	25.00%	25.00%	25.00%	25.00%	0.00%	SPI: 0.79 CPI: 1.07		
<b>PROGRAM SUBTOTAL</b>								<b>1,687,103,543</b>	<b>1,687,103,543</b>			<b>453,330,967</b>	<b>27,921,834</b>	<b>50,263,992</b>	<b>50,263,992</b>	<b>193,216,692</b>	<b>8,067,532</b>	<b>2,642,699</b>	<b>-</b>	<b>16,016,464</b>	<b>16,093,954</b>	<b>143,697,076</b>	<b>6,696,967</b>	<b>148,197,065</b>	<b>109,310,235</b>	<b>118,606,993</b>	<b>68,124,810</b>	<b>57,886,073</b>	<b>PROGRAM SUBTOTAL</b>							
<b>3.0 Operation and Maintenance of Lands and Works</b>																																				
3	3.1.1	Mitigation Projects	1/27/2009	10/1/2022	138	Executing	4%	SFWMD/LAKE BELT MITIGATION COMMITTEE/SEMINOLE TRIBE OF FLORIDA/MCCOSQUEE TRIBE OF INDIANS OF FLORIDA/USACE	\$ 11,771,302	\$ 11,771,302	Wetlands & Lake Belt Mitigation Funds and District/Okeechobee Basin Ad Valorem Tax Revenue	YES	\$ 1,099,451	\$ 683,156	\$ 28,427	\$ 28,427	\$ 1,901,117	\$ 337,151	\$ -	\$ -	\$ 1,563,966	\$ -	\$ -	\$ 2,899,749	\$ 3,219,327	\$ 3,220	\$ 1,836,800	\$ 2,045	Planning/Design/Construction	20.00%	10.00%	20.00%	50.00%	0.00%	SPI: 1.03 CPI: 1.02	
3	3.2.1	O&M Capital Refurbishment Projects	on-going	on-going	146	Executing	19%	SFWMD	\$ 385,769,390	\$ 385,881,953	Ad Valorem Tax Revenue (Big Cypress Basin, District, Okeechobee, EPA)/Water Management Lands Trust Funds	NO	\$ 85,324,550	\$ 11,743,986	\$ 2,085,444	\$ 2,085,444	\$ 57,447,025	\$ 4,541,325	\$ 14,799,900	\$ -	\$ 2,108,000	\$ 2,823,800	\$ 32,374,000	\$ 800,000	\$ 97,831,971	\$ 55,362,419	\$ 34,144,984	\$ 30,295,360	\$ 11,646,193	Design/Construction	31%	0%	67%	2%	0%	SPI: 0.95 CPI: 1.04
<b>PROGRAM SUBTOTAL</b>								<b>397,540,692</b>	<b>397,653,255</b>			<b>86,424,001</b>	<b>12,427,142</b>	<b>2,113,871</b>	<b>2,113,871</b>	<b>59,346,142</b>	<b>4,878,476</b>	<b>14,799,900</b>	<b>-</b>	<b>2,108,000</b>	<b>4,387,766</b>	<b>32,374,000</b>	<b>800,000</b>	<b>100,830,721</b>	<b>58,580,746</b>	<b>34,148,213</b>	<b>32,132,180</b>	<b>11,648,238</b>	<b>PROGRAM SUBTOTAL</b>							
<b>4.0 Regulation</b>																																				
4	4.4.1	LTP Everglades Regulatory Source Control	3/1/2010	9/30/2015	225	Executing	86%	SFWMD	\$ 3,062,326	\$ 3,062,326	STA Operations & Maintenance Ad Valorem Tax Revenue	YES	\$ 2,793,142	\$ 58,312	\$ -	\$ -	\$ 110,872	\$ 10,872	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	Planning/Execution	0%	100%	0%	0%	0%	SPI: 1.00 CPI: 1.08
<b>PROGRAM SUBTOTAL</b>								<b>3,062,326</b>	<b>3,062,326</b>			<b>2,793,142</b>	<b>58,312</b>	<b>-</b>	<b>-</b>	<b>110,872</b>	<b>10,872</b>	<b>-</b>	<b>-</b>	<b>100,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>PROGRAM SUBTOTAL</b>						
<b>5.0 Outreach</b>																																				
<b>PROGRAM SUBTOTAL</b>								<b>-</b>	<b>-</b>			<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>PROGRAM SUBTOTAL</b>						
<b>6.0 District Management and Administration</b>																																				
<b>PROGRAM SUBTOTAL</b>								<b>-</b>	<b>-</b>			<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>PROGRAM SUBTOTAL</b>						
<b>GRAND TOTAL</b>								<b>\$ 2,157,401,289</b>	<b>\$ 2,157,513,852</b>			<b>\$ 881,839,307</b>	<b>\$ 45,765,168</b>	<b>\$ 52,945,213</b>	<b>\$ 52,945,213</b>	<b>\$ 258,706,839</b>	<b>\$ 14,155,444</b>	<b>\$ 17,508,899</b>	<b>\$ -</b>	<b>\$ 18,540,578</b>	<b>\$ 20,481,720</b>	<b>\$ 176,071,076</b>	<b>\$ 12,009,122</b>	<b>\$ 253,358,114</b>	<b>\$ 172,026,070</b>	<b>\$ 155,440,596</b>	<b>\$ 101,925,170</b>	<b>\$ 71,202,492</b>	<b>GRAND TOTAL</b>							

## D. Related Reports

The South Florida Environmental Report (SFER) is a major consolidation effort authorized by the Florida Legislature in 2005-36, Laws of Florida, and Subsection 373.036(7), Florida Statutes. The SFER for current and historical years are posted on the District's website.

The following table includes a list of some reports consolidated into the SFER (due annually on March 1) that are provided to the State and linked to the Standard Format Tentative Budget Submission.

PLAN/REPORT/ACTIVITY <sup>1</sup>	CONTACT	E-MAIL ADDRESS
<b>South Florida Hydrology and Water Management - Volume I, Chapter 2.</b> A Water Year review of the South Florida regional water management system along with the impacts from hydrologic variation.	Wossenu Abteu	wabtew@sfwmd.gov
<b>Nutrient Source Controls Programs - Volume I, Chapter 4.</b> A Water Year review of nutrient source control program status and related activities in major watersheds of South Florida.	William Baker	wbaker@sfwmd.gov
<b>Everglades Research and Evaluation - Volume I, Chapter 6.</b> A summary of Everglades research and evaluation key findings during the Water Year, presented within five main fields: (1) hydrology, (2) wildlife ecology, (3) plant ecology, (4) ecosystem ecology, and (5) landscape.	Fred Sklar	fsklar@sfwmd.gov
<b>Status of Nonindigenous Species - Volume I, Chapter 7.</b> A Water Year status report on nonindigenous species programs that provides updates on priority invasive species, programmatic overviews of regional invasive species initiatives, and key issues linked to managing and preventing biological invasions in South Florida ecosystems.	LeRoy Rodgers	lrodgers@sfwmd.gov
<b>Lake Okeechobee Protection Program - Volume I, Chapter 8.</b> In accordance with Section 373.4595, F.S., a Water Year status report on major issues affecting Lake Okeechobee's water quality and ecology, and ongoing projects to address those issues under the Northern Everglades and Estuaries Protection Program (NEEPP).	Joyce Zhang	jzhang@sfwmd.gov
<b>Kissimmee River Restoration and Basin Initiatives - Volume I, Chapter 9.</b> A Water Year status report on activities within the Kissimmee River Basin that include ecosystem restoration, ecological data collection and evaluation, hydrologic modeling, and adaptive management of water and land resources.	Brad Jones	bjones@sfwmd.gov
<b>Coastal Priorities - Volume I, Chapter 10.</b> A Water Year status report on activities within estuarine systems that include monitoring, applied research, and modeling efforts; and restoration projects.	Chris Buzzelli	cbuzzell@sfwmd.gov
<b>Fiscal Year Fiscal and Performance Accountability Report - Volume II, Chapter 2.</b> Implementation status report for the Strategic Plan and resulting Annual Work Plan, including activity summaries and success indicators for the District's programs and projects during the Fiscal Year.	Rich Sands	rsands@sfwmd.gov

<p><b>Priority Water Bodies List and Schedule - Volume II, Chapter 3.</b> Annual status report describing the District's priorities and schedule for developing Minimum Flows and Levels, Water Reservations, and Restricted Allocation Area Rules per Subsection 373.042(2), F.S.</p>	<p>Donald Medellin</p>	<p>dmedelli@sfwmd.gov</p>
<p><b>Five-Year Capital Improvements Plan - Volume II, Chapter 4.</b> Annual report of the District's capital projects, covering all the agency's programs; includes project-level detail and shows projected expenditures and corresponding funding sources for the five-year reporting period.</p>	<p>Candida Heater</p>	<p>cheater@sfwmd.gov</p>
<p><b>Five-Year Water Resource Development Work Program- Volume II, Chapter 5A.</b> In accordance with Subparagraph 373.536(6)(a)4, F.S., the projected five-year period financial costs and water supply benefits for implementing the District's regional water supply plans, as well as a status report of the water resource development efforts in the Fiscal Year.</p>	<p>Patrick Martin</p>	<p>pmartin@sfwmd.gov</p>
<p><b>Alternative Water Supply Annual Report - Volume II, Chapter 5B.</b> Pursuant to Section 373.707, F.S., annual report summarizing the Alternative Water Supply projects funded by the SFWMD, including the quantity of water made available, agency funding, and total cost.</p>	<p>Patrick Martin</p>	<p>pmartin@sfwmd.gov</p>
<p><b>Florida Forever Work Plan, Annual Update - Volume II, Chapter 6A.</b> Current projects eligible for funding under the Florida Forever Act, (Chapter 259.105, F.S.) as well as projects eligible for state acquisition monies from the appropriate account or trust fund under Section 373.139(3)(c), F.S. for land acquisition, water resource development, stormwater management, water body restoration, recreational facility construction, public access improvements, and invasive plant control.</p>	<p>Wanda Simpson</p>	<p>wsimpso@sfwmd.gov</p>

<sup>1</sup> Based on 2013 SFER chapter titles and content

## E. Outstanding Debt

At the end of FY12 (September 30, 2012), the District's combined outstanding debt from bonds was \$525,310,000.

This amount consists of:

\$9,365,000	-	Special Obligation Land Acquisition Refunding Bonds, Series 2002
\$15,725,000	-	Special Obligation Land Acquisition Refunding Bonds, Series 2003
\$500,220,000	-	Certificates of Participation (COPs)

The District financed the acquisition of environmentally sensitive lands with funding from the Special Obligation Land Acquisition Bonds. In FY02 and FY03 the District refunded outstanding series 1996 and 1993 Special Obligation Land Acquisition Bonds. The outstanding principal on these bonds totaled \$25,090,000 at the end of FY12.

In November 2006, the District issued \$546.1 million in Certificates of Participation to fund the construction of Everglades Restoration projects. The outstanding balance at the end of FY12 was \$500,220,000.

Impact on Current Operating Budget						
	Original Issue Amount	Outstanding @ 9/30/2012	Maturity	Principal due FY2013	Interest due FY 2013	Total Requirement
COPs	\$ 546,120,000	\$ 500,220,000	2037	\$ 10,610,000	\$ 24,626,168	\$ 35,236,168
2002 Refunding	\$ 23,810,000	\$ 9,365,000	2016	\$ 2,210,000	\$ 324,210	\$ 2,534,210
2003 Refunding	34,550,000	15,725,000	2016	3,655,000	711,576	4,366,576
	58,360,000	25,090,000		5,865,000	1,035,786	6,900,786
<b>Total:</b>	<b>\$ 604,480,000</b>	<b>\$ 525,310,000</b>		<b>\$ 16,475,000</b>	<b>\$ 25,661,954</b>	<b>\$ 42,136,954</b>
Future Debt Service Requirements on Existing Debt:						
	Fiscal Year	Principal	Interest	Total Requirements		
Bonds:						
	2014	6,120,000	768,598	6,888,598		
	2015	6,400,000	474,200	6,874,200		
	2016	6,705,000	160,538	6,865,538		
		19,225,000	1,403,336	20,628,336		
COPs:						
	2014	11,060,000	24,125,840	35,185,840		
	2015	11,610,000	23,572,247	35,182,247		
	2016	12,165,000	23,000,372	35,165,372		
	2017-2021	70,440,000	105,105,775	175,545,775		
	2022-2026	89,785,000	85,283,325	175,068,325		
	2027-2031	114,565,000	59,874,875	174,439,875		
	2032-2036	146,215,000	27,432,125	173,647,125		
	2037	33,770,000	844,250	34,614,250		
		489,610,000	349,238,809	838,848,809		
<b>Grand Total:</b>		<b>\$ 508,835,000</b>	<b>\$ 350,642,145</b>	<b>\$ 859,477,145</b>		

**F. Alternative Water Supply Funding – Water Protection and Sustainability Programs**

On September 13, 2012, the SFWMD Governing Board approved \$1,450,000 for five projects and on November 14, 2012, approved an additional \$1,358,000 for three Big Cypress Basin projects. These projects will provide 7.25 mgd of AWS capacity when completed. The deadline for completing the new projects is September 30, 2013.

**Status of FY13 Funded Projects**

- 7 of the 8 projects are on schedule for completion before September 30, 2013.
- 1 of the 8 projects, City of Naples is scheduled to be completed by May 31, 2014.

In addition to \$2,200,000 of Big Cypress Basin appropriated funds, \$500,000 of ad valorem funding is allocated for alternative water supply projects in the proposed FY14 tentative budget.

**FY14 Funding**

<b>District</b>	
BCB – AWS Projects	\$2,200,000
District – AWS Projects	\$500,000
<b><i>District Total</i></b>	<b>\$2,700,000</b>
<b>State Funds</b>	
	\$0
<b><i>State Total</i></b>	<b>\$0</b>
<b>Total Water Supply Funding</b>	<b>\$2,700,000</b>

## G. Consistency Issues Fiscal Year 2012-2013

Vehicle Maintenance Standards: Report on the development of baseline vehicle maintenance data and the use of this data to determine a cost effective vehicle replacement standard.

The Florida Department of Management Services has developed Minimum Equipment Replacement Criteria. For cars and pickup trucks, a Replacement Eligibility Factor (REF) is determined by considering the age of the vehicle, mileage, condition, lifetime maintenance costs, downtime, most recent annual maintenance cost and cost per mile. For trucks, tractors, mowers, trailers, and other equipment, a miles per hours or age threshold is established. If an asset exceeds the REF or replacement threshold, it is eligible for replacement.

The Water Management Districts evaluated their fleet and equipment replacement policies, compared them to the state's criteria and adopted the state's minimum equipment replacement criteria (floor) or established criteria greater than the state.

### Water Management Districts Minimum Replacement Criteria

	State	Northwest	St. Johns River	South Florida	Southwest Florida	Suwannee River
<b>DROPDEAD AGE</b>						
Gas	12	12	12	12	12	12
Diesel	---	---	---	15	---	--
<b>DROPDEAD MILES</b>						
Gas	120,000	150,000	120,000	180,000	120,000	120,000
Diesel	---	---	150,000	250,000	150,000	--
$\frac{3}{4}$ Ton & 1 Ton Truck	150,000					

SFWMD has implemented an enterprise comprehensive approach toward developing and implementing a cost-effective fleet management program. The program is multi-faceted and contains the following components:

- Systematic Policies and Procedures
- Preventive Maintenance Program
- Evaluation Process and Lifecycle Costs

#### 1. Systematic Policies and Procedures

SFWMD has fully integrated best practice operations into the daily functions of its fleet management program. Policies and procedures are documented, taught and act as instructions to each program member and customer to guide them through each major phase of their vehicles and equipment lifecycle.

The SFWMD fleet lifecycle begins with evaluating the need for the vehicle/equipment and culminates with remarketing, disposing or reassignment the item as detailed in the graphic above. The District conducts quantitative analyses during the replacement planning process to determine whether a replacement vehicle/piece of equipment is needed or not. When vehicles are due for replacement, the process reviews the following checkpoints:

- Does the unit meet utilization requirements?
- If the item is not being used, why should we replace it?
- If it does need to be replaced, is the current specification of the vehicle appropriate?
- Would a different vehicle/equipment be better suited for the mission it supports?
- Are there any quantifiable secondary uses for the vehicle enabling it to support multiple missions?

These checkpoints allow SFWMD to avoid having too many or inappropriate units in its fleet.

## 2. SFWMD Preventive Maintenance Program

The SFWMD preventive maintenance (PM) program is guided by standard operating procedures (SOP) that reflect industry standards. Light vehicles are serviced (level A PM) every 5000 miles or every six (6) months. Medium and heavy trucks are serviced every 6000 miles or every six months. A semiannual inspection or level C PM is performed on all SFWMD vehicles. As part of the PM program, periodic oil sampling is performed to ensure that our engines perform at top efficiency.

Off road equipment (i.e. heavy construction equipment) is serviced every 250 hours or every six (6) months. Marine equipment is serviced every 50 – 100 hours.

## 3. Evaluation Process and Lifecycle Costs for Vehicle/Equipment Replacement

The SFWMD fleet lifecycle decision model represents the mechanisms that the fleet manager uses to decide whether they should replace a particular vehicle or piece of equipment. SFWMD uses cost per mile or cost per hour, age and total miles per hours as the three metrics that point to individual vehicles that require detailed analysis for replacement decision. Current and historical repair costs are also reviewed to see if they exceed original cost or salvage value of the vehicle.

SFWMD utilizes its SAP system to quantify and understand the lifecycle costs of its fleet . As the vehicles ages, maintenance and repair costs are documented to determine the trend of increase in order to compare it to the decreasing depreciation. When the sum of these and all other operating costs reaches a minimum, the economic life is reached and documented. This analysis is applied in three ways as a management tool in fleet replacement. First, the analysis is used to develop guidelines by vehicle class basis of age, mileage and cost per mile replacement criteria before vehicles go into service. Second, the analysis is used to assess individual vehicles after they have entered service in order to determine whether they should continue in service for another year or be replaced. Third, the analysis is applied to evaluate the economics of major rebuilding program for larger equipment to assess whether it is more cost-effective to rebuild the unit and extend its life or replace it with a new one.

The specific replacement targets are:

Age - Vehicles are currently considered for replacement, if they are 12 years or older. (15 years in the case of medium and heavy trucks, and off road equipment.)

Miles - Vehicles are currently considered for replacement if they exceed 180,000 miles, 250,000-300,000 miles for medium and heavy Trucks.

Cost per miles (CPM) or Cost Per Hour - Vehicles are considered for replacement if CPM (maintenance cost divided by miles travelled) exceeds class average, and CPH (maintenance cost divided by hours of operation) exceeds class average.

In the last several years, the overall fleet has been reduced. During this process, SFWMD continues to evaluate whether or not equipment, primarily on road vehicles, need to be replaced or can be sold and fleet size reduced further.

*Structure and Staff Nomenclature: Report of the progress of the development of a standardized classification for non-managerial positions.*

Prior to 2011, no state standard existed for the structure and staff nomenclature for the Water Management Districts. In 2011, the Water Management Districts began developing consistent standards for the classification and nomenclature of staff positions. In FY12, the Water Management Districts focused on management level positions. The districts agreed to a five level classification for management, as stated below:

- Level 1 – Executive Director
- Level 2 – Assistant Executive Director
- Level 3 – Division Director or Office Director
- Level 4 – Bureau Chief or Office Chief
- Level 5 – Section Administrator or Manager

In FY13, the districts expanded their work in the development of standardized classification to non-managerial positions. It was determined that a tiered approach would best enable the districts to achieve consistency while maintaining the appropriate staff necessary to support the core missions of the districts. The districts were grouped into the following tiers based on size, scope, and programs of each district:

- Tier 1 - South Florida
- Tier 2 - Southwest Florida and St. Johns
- Tier 3 - Northwest and Suwannee

The Tier 1 district continues to evaluate its pay grades, job titles and pay rates in comparison to other Water Management Districts to determine where it can establish commonalities.

The Tier 2 and Tier 3 districts have all adopted common pay grades, which facilitates the development of a standard classification system for all positions. The Tier 2 districts have evaluated their job classifications to determine which positions could be classified in a common pay grade. To date, the Tier 2 districts have achieved pay grade consistency for approximately 50 existing jobs, particularly jobs in information technology, engineering and science.

The executive directors of the Tier 3 districts were appointed just prior to the beginning of the current fiscal year. As such, both districts have been involved in extensive organizational review and restructuring of the workforce when necessary to align district resources with core missions and programmatic needs. During this process, the Tier 3 districts are working towards alignment with the Tier 2 districts.

The districts will continue to review job classifications and adopt consistent classifications where possible.

Staff Levels/Reorganization: Develop a method of regularly evaluating staffing levels to ensure that staffing is consistent with programmatic needs.

Each Water Management District continues to evaluate its organizational structure and staffing levels as it focuses on core missions.

SFWMD implemented a resource management pilot and identified four immediate steps necessary to put a system in place that measures and documents that resources are aligned to adequately support core missions.

1. Automation of Workload Demand for Planned Projects and Processes.

SFWMD currently relies on historical demand in its annual assignment of personnel to staff projects and processes. The SFWMD's project portfolio and process mapping efforts represents the demand side of resource management. This identifies the skills required to execute the core mission up to three years into the future. SFWMD currently lacks the tracking tool needed to schedule skill sets to project and process portfolios, but have developed the logic needed to support tools development. This will allow SFWMD to implement and match up the labor supply and demand in an efficient manner.

2. Upgrade of the SFWMD's Earned Value Project Management measurement tool.

We are currently implementing a baseline plan/schedule capability in our project management system. This enhancement allows project and process monitoring in terms of integrated cost, schedule and performance. The enhancement of the existing earned value system allows for better strategic planning and provides more meaningful forecasting of demands and more quickly identifies the reasons why project work is delayed.

3. Development of a consistent, enterprise level resource management system that provides ongoing utilization reporting.

Development of tools for quantifying and confirming the staff's primary and secondary skill sets more efficiently facilitates assignment of skills to a prioritized listing of projects in SFWMD Project Portfolio. Managers will benefit by more evenly distributed throughout the work staff to remove the overloading of individuals. The use of ad hoc methods to make staffing decisions can be based on inaccurate and untimely information. Without having ongoing documentation of staff work load, assignment versus requirement decisions are not being made in an optimized manner. The pilot we conducted noted that costly and time-consuming adjustments to work assignments occur to the point where some projects will have four and five project managers across their life cycles. It is being documented from the project lessons learned that project managers are missing deadlines due to personnel short-falls and key staff members are being overloaded with work assignments.

Salary Range: Evaluate the common pay plan set for finalization in October 2012 between the NFWWMD, SJRWMD, SRWMD, and SWFWMD, and then compare it to that of the SFWMD to determine whether a common plan is a feasible option for all Districts.

SJRWMD, SWFWMD, NFWWMD and SRWMD implemented a common pay plan. SFWMD determined that implementing a common pay plan would result in significant adverse impact to 38 percent of the SFWMD workforce unless pay loads are widened. Additionally, there are a number of positions that are unique to the services provided by SFWMD, such as flood control and Everglades Restoration. SFWMD continues to evaluate pay grades, titles and rates to determine where it can establish commonalities.

Health Insurance: Report of the feasibility study of strategies to realize cost savings, while maintaining benefit levels.

In recent years, the Governor has directed Water Management Districts to evaluate their health insurance plans with the goal of identifying potential for savings. In August 2011, when the Governor approved the Districts' FY12 budget, the Governor provided specific direction in this regard. The Governor's letter approving the Districts' budget included a memorandum with items all Water Management Districts were to address in the coming year. The memo specifically provided that Water Management Districts were to analyze health insurance, including an "[e]valuation of [a]ggregated [b]enefit [p]lan [s]avings."

In response, representatives from all Water Management Districts participated in a series of meetings in which the districts' health insurance plans were discussed. Each Water Management District had its own health insurance plans with distinct features. Four of the five districts had plans that were fully insured through Florida Blue. One district self-insured its plans, which were administered through Cigna. The Districts' plans had different plan years, contribution strategies, and levels of benefits. Each difference contributed to the complexity of the assignment.

Ultimately, South Florida Water Management District (SFWMD) and Southwest Florida Water Management District (SWFWMD) each commissioned an outside consultant to study the issue and provide a report. SFWMD commissioned Healthcare Analytics, a division of Gallagher Benefit Services, Inc. to prepare their report ("Gallagher report"). SWFWMD commissioned Siver Insurance Consultants to prepare their report ("Siver report").

The Gallagher report, dated May 21, 2012, analyzed the consolidation of the health insurance plans for all five Water Management Districts in Florida. In its analysis, the Gallagher report made the following assumptions: (1) the districts would utilize a self-funded approach; (2) only four of the plans currently offered by the districts would continue to be used after the consolidation; and (3) participants would generally select a health plan that is closest to their current plan; and (4) the districts would utilize a stop loss deductible of \$250,000. Using these assumptions, the Gallagher report found that the districts would be able to achieve a consolidated savings of \$1.6 million to \$2.7 million during the first year.

The primary drivers for these savings were the reduction of administration and profit charges in the plans that are currently fully insured (all except SFWMD) and the reduction in benefit value that SFWMD would experience due to plan design changes. Although the report concluded that the districts would achieve significant savings in total, some Water Management Districts were expected to have increased costs. Comparing the conservative to the aggressive approach, the report estimated SJRWMD would have increased costs in the range of \$129,000 to a decrease of \$59,000; SRWMD would have increased costs in the range of \$206,000 to \$185,000; NFWMD would have increased costs in the range of \$21,000 to a decrease of \$11,000; SWFWMD would have a decrease in costs in the range of \$813,000 to \$1,016,000. SFWMD, currently self-insured, would have a decrease in costs in the range of \$1,178,000 to \$1,757,000. Excluding SFWMD from the Gallagher assumptions/estimates, the consolidated annual savings would be in the range of \$457,000 to \$901,000.

The report noted that the smaller districts may have other challenges with the consolidation. Specifically, the report questioned whether the smaller districts could afford to be at risk for such a high stop loss deductible.

The Siver report looked at the savings that could be achieved by creating a self-insured pool for all of the Water Management Districts, except for SFWMD. The Siver report concluded that the four districts could achieve a consolidated annual savings of almost \$1,000,000 in the first year. However, the report also concluded that the cost savings for some districts would be more

substantial than for others, and that if claims are more than projected, short term costs could be higher.

The Siver report also summarized some of the issues that must be addressed if the Water Management Districts were to create a combined self-insurance pool. First, the districts would need to agree on a legal structure, participation eligibility and commitments, management of the organization, procurement methodology, and plan design. The districts would also need to agree upon rate structure, allocation of costs, and financing methodology.

The Water Management Districts continue to explore options individually, as well as, collectively to standardize benefits and control health insurance costs for both the employee and employer.

SFWMD is currently the only Water Management District that is self-insured. Although there are a number of complexities in consolidating all five districts under one self-insured program, it is possible. Considerations would include, but not be limited to: the requirements of the healthcare reform act (PPACA), stop-loss policy limits, rates and rate structure, employee/employer cost share and carrier selection.

*Retiree Health Subsidies: District will report on the progress of their phase out plans and conversions to a standard retiree health subsidy identical with the State's.*

Historically, SFWMD, SWFWMD, NFWWMD and SJRWMD provided health insurance subsidies to retirees. Each of these districts developed a phase out plan. SRWMD did not provide this benefit. SFWMD has implemented a plan to phase out the program by:

- Closing the program to new enrollees
- Ending healthcare subsidy when retirees are Medicare eligible

### *Metrics*

DEP has begun tracking Water Management District performance on mission critical topics, both quarterly and annually. This information is used to assess the effectiveness of the districts' work processes, such as consumptive use and environmental resource permitting, and to gauge progress toward district goals, such as meeting future water supply needs and protecting natural systems. The metrics have not been implemented for a full year and are being evaluated to determine which of the metrics will prove most useful for performance evaluation of the districts. This information will be included in the next Tentative Budget review.

*Contract and Lease Renewals: Report on progress of price concessions from vendors*

Governor Scott has asked each state agency falling under his purview to examine their existing contracts and seek price concessions from their vendors. Each Water Management District is encouraged, regarding contracts or lease agreements, to seek these same price concessions from their vendors for existing contracts. When considering lease agreements, office space should be utilized in the most efficient manner possible with a focus on saving taxpayer dollars.