

PROJECT APPROACH PACKAGE

SOUTH FLORIDA WATER MANAGEMENT
DISTRICT DESIGN/BUILD SOLICITATION (CCNA)

Design/Build of a Lower Kissimmee Basin Stormwater Treatment Project

PREPARED FOR: South Florida Water Management District

SUBMITTED BY: EIP Florida Water Quality, LLC

INDIVIDUAL AUTHORIZED TO EXECUTE CONTRACT:

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DISCUSS HOW A COLLABORATIVE RELATIONSHIP WITH THE DISTRICT WOULD BE ESTABLISHED AND SITE ANALYSIS PERFORMED DURING PHASE ONE DESIGN DEVELOPMENT, SCHEDULING, AND COST ESTIMATING. DESCRIBE HOW THE RESPONDENT INTENDS TO CONTROL AND COORDINATE THE FLOW OF INFORMATION BETWEEN DESIGN AND CONSTRUCTION TEAMS (INCLUDING HOW CONSTRUCTABILITY ISSUES WILL BE ADDRESSED), AND HOW THE RESPONDENT PLANS TO INTERFACE WITH THE OWNER INCLUDING ACTIVITIES RELATIVE TO DESIGN DEVELOPMENT AND VALUE ENGINEERING.

During Phase One, our team will work with the South Florida Water Management District (District) to agree upon reasonable modifications we would make to one or more EIP properties for the purpose of treating stormwater from adjacent waterbodies, as well as operational success metrics and means of determining operational success.

EIP utilizes an integrated project delivery team approach to develop and implement projects. From day one, our primary contractors — Phillips + Jordan and Haskell — will be engaged with our project designers, project managers, and permitting specialist. This approach results in clear communication between the design team and the construction team, allowing constructability issues and quality assurance by the contracting group to be addressed as design progresses. Likewise, during construction, design members are engaged to review work, providing on-site adjustments as needed and quality assurance as construction progresses. As part of the integrated project delivery team approach, each piece of work is reviewed multiple times through constructability reviews, cost estimating, and regular construction reports.

We will work with the District to establish a collaborative process involving informal communications (emails, phone calls, and meetings), workshops (to review draft products, ensure the project is meeting District Standards, and explore value engineering opportunities) and a formal review process for final work products.

The initial work will be consistent with the intent of the sample Phase One scope included in the request for solicitations. The Phase One work will occur through a series of collaborative decisions and approvals:

- Setting project goals and defining data to be collected for evaluating site alternatives.
- Selection of site configuration for development, defining additional data needed for engineering and design, and creating a basis of design report for key project components (pump stations, water control structures, levees, and the monitoring system).
- Development of a net water quality benefit estimate that will include the estimated nutrient load reductions by comparing the pre-project versus post-project (modeled) conditions utilizing an agreed-upon model. The analysis will establish parameters defining a normal operation year and the project's associated expected average annual Total Phosphorus (TP) reduction.
- Development of a preliminary design report likely comprised of the following components:

Project Schedule. A detailed level one project schedule, including deliverables, District workshops, formal reviews, and construction activities, as well as their associated planned start and end dates.

Site Assessment Report. A compilation of the site data collected, to include:

- Phase I/II Environmental Site Assessment
- Geotechnical Report
- Cultural Resources/Site Reconnaissance Survey
- Survey
- Regulatory review and permit plan including any past regulator enforcement actions and their resolution
- Delineation of state and federally jurisdictional areas
- Endangered species assessment

Preliminary Engineering + Design. This will include engineering plans, technical specifications, drawings, and construction level detail of earthwork, pump stations, water control structures, fixed structures, operable structures, structure elevations and monitoring equipment.

Draft Quality Control Plan. This will include a description of the quality control measures it will implement during construction to ensure the items of work are furnished and installed per the requirements of the Technical Specifications and Construction Drawings. The Draft Quality Plan will define the requirements of the following items:

- Erosion and Sedimentation Control
- Wildlife Precautionary Measures
- Material Testing
- Temporary and Permanent Stabilization Measures,
- As-built Surveys
- Startup and Commissioning
- Final Completion

Draft Operations Plan. This will describe project operational objectives in relationship to the regional system and its internal configuration. Information in the draft operations plan will include:

- A detailed description, including maps of how the facilities will be operated in conjunction with the regional system
- Flow operations that will occur based on regional flows
- Provide sizes / locations of all emergency overflow structures and freeboard in compliance with applicable permits

Draft Monitoring Plan. The draft monitoring plan will include the locations of all monitoring sites for measuring pump inflow, outflow, and water quality sampling, including a list of parameters and sampling frequencies to be measured.

DESCRIBE HOW YOU INTEND TO ACQUIRE THE LAND FOR THE PROJECT, DESIGN, CONSTRUCT, OPERATE AND MAINTAIN THE PROJECT AND SUBSEQUENTLY TRANSFER THE LAND AND PROJECT TO THE DISTRICT.

RESPONDENT MUST BE FEE TITLE HOLDER WITH LEGAL AUTHORITY TO CONVEY THE PROPERTY TO THE DISTRICT PRIOR TO ENTERING INTO A CONTRACT WITH THE DISTRICT.

EIP is the fee title holder of two ranches consisting of approximately 3,350 acres of land straddling the L62 canal adjacent to the Kissimmee River. EIP purchased the land recognizing the need for large-scale water quality and water quantity projects in this vicinity, as well as the Florida Legislature's increased desire to reduce budget and operational risk through the utilization of pay-for-performance agreements to meet water quality goals.

Historically, the District has entered into short-term land leases involving prepaying landowners to establish and operate water infrastructure on their properties. The agreements typically do not require the landowner to achieve benefits or retain the established infrastructure beyond the term of the lease. Recognizing the multi-decadal need for water quality improvements north of Lake Okeechobee, EIP is willing to work with the District to establish a contract structure that involves the permanent conversion and transfer of ownership of our property to the District, during or following the successful conversion of the property. However, if the transfer is to occur during the conversion of the property, EIP will likely require a lease back from the District for the duration of the contract.

We envision the contract structure would include:

Phase One: Working with the District to develop a preliminary design and performance metrics for the project as outlined in response to Question 1. The phase would result in a cost proposal to the District for the EIP team to fully deliver and operate the project with defined payments contingent on meeting project milestones.

Phase Two: Would include permitting, final design, construction, start up, and five years of successful operation to occur within a 7-year span. Project milestones would include:

- Permits acquired Final Design approved
- Interim Construction (more than 50% activities performed)
- Final Construction
- Permission to begin flow through operations

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- Successful Operation Year 1
- Successful Operation Year 2
- Successful Operation Year 3
- Successful Operation Year 4
- Successful Operation Year 5

DESCRIBE RESPONDENT'S PERMITTING APPROACH, INCLUDING REGULATORY PERMITS, LOCAL AGENCY PERMITS, MUNICIPAL PERMITS, CONSTRUCTION PERMITS, AND ACHIEVING FINAL ACCEPTANCE AND OPERATIONAL PERMIT.

EIP engages local and regional experts with extensive experience navigating regulatory requirements. We will engage resource and regulatory agencies early in the project development process to understand materials and timelines needed to obtain needed approvals. We will then work with our project delivery team to establish reasonable project delivery schedules that allow our teams to gather the necessary data to prepare complete and robust permit applications.

For this project, EIP is utilizing GreenSource Environmental Professionals, which has worked with EIP in Florida in permitting and regulatory compliance on six projects over the past 10 years, comprising more than 3,000 acres of land. GreenSource and EIP have already engaged informally with both the District, the U.S. Army Corps of Engineers, the U.S. Fish and Wildlife Service, and county officials regarding the possibility of this project and understand the regulatory needs it entails. Once under contract, the team will engage formally with regulatory agencies and develop the action plan to ensure the permitting process moves in parallel with the design process.

DESCRIBE RESPONDENT'S DESIGN PROCESS, INCLUDING PROCEDURES FOR EQUIPMENT SELECTION, CONSTRUCTABILITY REVIEWS, OBTAINING DISTRICT INPUT, AND DESIGNER INVOLVEMENT IN OVERSIGHT OF CONSTRUCTION.

As described in our response to Question 1, EIP utilizes an integrated project delivery team approach to deliver projects successfully and efficiently. Project designers and contractors will be engaged from day one of project development to the last day of project construction. The level of engagement of each project delivery team member will shift as the project shifts from designer-led to contractor-led. However, all members of the project delivery team are expected to be actively engaged in the successful delivery of the project throughout the project delivery process.

For this project, Brown + Caldwell will lead the development of the initial site configuration, initial hydraulic models, and the basis of design report with input from other team members. The basis of design report will then be utilized by two internal design build teams: one led by Haskell to develop the infrastructure portions of the project – pump stations and water control structures; and one led by Phillips + Jordan for the continued development and construction of the civil components of the project – levees, canals, grading, and plantings. As depicted on the organizational chart included in the Qualifications Package, both teams will utilize Brown + Caldwell as Well as Radise engineers to perform engineering and design work.

Early in the project development process, our team will work with the District to ensure that District engineering standards and preferred equipment providers for the project are utilized. Ideally, we will be able to acquire input from District design and operations staff on the pros and cons of the equipment utilized on other similar District projects. For long-term operational and management ease, we will coordinate with the Okeechobee Field Station to utilize District-preferred equipment in a manner consistent their operation and maintenance of Lakeside Ranch STA, Taylor Creek STA, and other water resource projects.

Once preferred equipment is identified, our team will work with the various equipment providers to determine feasibility of utilization for this project. It is anticipated the equipment will be identified in both preliminary and final design submittals that will require District approval before the project can advance. If the project team chooses to pursue an alternative to the equipment identified, then the EIP team will need District approval to utilize the proposed alternative equipment.

DESCRIBE RESPONDENT'S CONSTRUCTION APPROACH INCLUDING SAFETY, QUALITY ASSURANCE, RISK FACTORS AND MITIGATION, DIVISION OF WORK, USE OF SUBCONTRACTORS, MEANS AND METHODS, MOBILIZATION, PHASING, LOGISTICS, SCHEDULE AND COST CONTROL, AND OTHER KEY CONSTRUCTION ACTIVITIES.

Safety and quality are two of Phillips + Jordan's core values, and our team takes pride in building and maintaining an environment that keeps them at the forefront of everything we do; our safety culture is what drives our everyday work to ensure we return to our families unharmed. In Question 10 below, we discuss the Phillips + Jordan safety program at length and feel that it is one of the best in the industry.

Phillips + Jordan will have a team of quality control personnel that will keep re-work to a minimum by providing a sample work section for approval before proceeding with the scope of work. The workforce will be trained on the correct way of installing work components, and site management will inspect the work product as needed to ensure a compliant installation.

To mitigate risk factors that are an inherent component of our work, Phillips + Jordan engages in extensive and comprehensive planning and communication with the project team to discuss identified risks and how to minimize or eliminate them altogether.

Phillips + Jordan will self-perform the site preparation scope, including clearing, demolition, and temporary road building, and will also self-perform the earthwork, including excavation, embankment construction, dewatering, and levee road building. Installation of the erosion control, grassing, and sheet pile installation will be subcontracted; during the pricing phase, we will obtain the current SBE listing and contact subcontractors to provide pricing for these scopes of work.

Placement of the excavated material within the embankment will require dewatering of the existing soils. A dewatering plan will be submitted for approval to the District, as a good dewatering scheme will be important to maintain the production schedule. Canals and the levee embankments will be performed using large excavators, off-road hauling units, dozers, and compactors.

Phillips + Jordan and their subcontractors will begin the mobilization process once a Notice to Proceed is provided. A site investigation will occur prior to mobilization to look for hazards such as low hanging power lines, existing culverts, weight limits on bridges, and other hazards that would hinder the mobilization process. Locate requests will be called into 811, as well to provide location of the existing underground utilities.

Prior to starting, the project team will collaborate on which sections or phases of the project are most important to focus on so that multiple scopes can be performed simultaneously.

A cost-loaded P6 schedule will be developed and maintained during the project construction phase, and a project team members will be designated as a full-time scheduler. Weekly meetings will be held to discuss the schedule, and if there are impacts to construction due to weather conditions or other issues, a recovery plan will be developed.

6 IDENTIFY THE WORK COMPONENTS CRITICAL TO THE PROJECT'S SUCCESS AND HOW THESE COMPONENTS WOULD BE SUCCESSFULLY COMPLETED.

Our top three anticipated critical components to achieving project success are the following:

Establishing a collaborative project development and review process with the District.

EIP prefers to utilize a performance-based contract to deliver projects. Historically, the District has utilized traditional design-bid build contracting practices to construct STAs on state-controlled land. In a performance-based contract, the risk to successfully design, construct, and operate the facility significantly shifts from the District to the service provider as contract payment is tied to successfully meeting project milestones or the successful operation of the facility. A performance-based approach also requires significantly less oversight from the District. However, to establish a successful performance-based contract, it is critical the District and the EIP team work together to define performance metrics. We have selected a team of designers and contractors with experience working with the District to make this process as smooth as possible. Further, we will seek to establish a transparent

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process for collaborating with the District and will strive to utilize preferred engineering specifications and equipment.

Acquiring USACE Section 408 Permission

A stormwater treatment facility on our properties will involve modification of Federal levees, which will require permission through Section 408 to alter a civil works project as part of the USACE's Section 404 permitting process. We will work with Jacksonville District staff to determine the level of information needed and timeline necessary to achieve approvals. Additionally, it is our understanding the District currently has a contract for dedicated USACE staff to aid in processing SFWMD permits, if this is the case, we will ask to be included as a District project to help expedite this work.

Achieving Operational Success

STA facilities established north of Lake Okeechobee have not met expected TP reductions in more than 66 percent of the years in operation. Through the proposed performance based contract we anticipate a significant portion of payment to be contingent on five years of successful operation of the facility. To help meet operational success, the EIP team has and will continue to analyze operations and performance of the existing STAs. We will also establish an operational advisory team comprised of regional and national experts to establish robust monitoring of intra- and inter-cell flows, plant health, and soil analysis. The advisory team will also interpret monitoring data and suggest operation or facility modifications to maximize efficiency and prevent upsetting STA cells if possible. Finally, to improve nutrient removal performance, EIP proposes a hybrid STA approach employing the Phosphorus Elimination System (PES), a non-chemical based vertical filtering system. The PES provides operational flexibility and can treat STA discharge during nutrient reversal events.

7 DESCRIBE THE PROCESS FOR DEVELOPING THE STIPULATED PRICE PROPOSAL (INCLUDING THE APPROACH FOR DEVELOPMENT OF THE AMOUNT OF COST CONTINGENCY).

Toward the end of Phase One, once the facilities agreed to be constructed on the property are defined, EIP will work with the project delivery team to establish cost estimates to complete the required work. Utilizing the provided estimates, EIP will evaluate construction cost escalation trends, funding risks, operational risks, financing costs, and opportunity cost of the land to develop a full delivery cost proposal with identified performance milestones and anticipated payment schedule to present to the District for consideration.

8 DISCUSS HOW KEY RISK FACTORS WILL BE IDENTIFIED AND MITIGATED.

The project delivery team will establish and maintain a risk registry that addresses potential risk during design, permitting, construction, and operations. The risk registry will be utilized to actively identify, track, and develop solutions to potential risks to delivering the project safely, on time and within budget.

9 SUBMIT A SUMMARY DESCRIPTION OF THE CORPORATE SAFETY PROGRAM THAT HAS BEEN ESTABLISHED BY THE LEAD CONSTRUCTOR.

Phillips + Jordan is a reputable contractor with extensive experience delivering large scale projects. The requested description of their corporate safety program is included as Appendix A.

PROVIDE A DESCRIPTION OF SAFETY PROGRAMS OR PROCEDURES THAT WOULD BE APPLICABLE TO THE PROJECT.

Phillips + Jordan is committed to having a world-class safety program driven by the desire to put the safety and health team members first on every project and in every decision the company makes. The following key principles guide Phillips + Jordan's safety program:

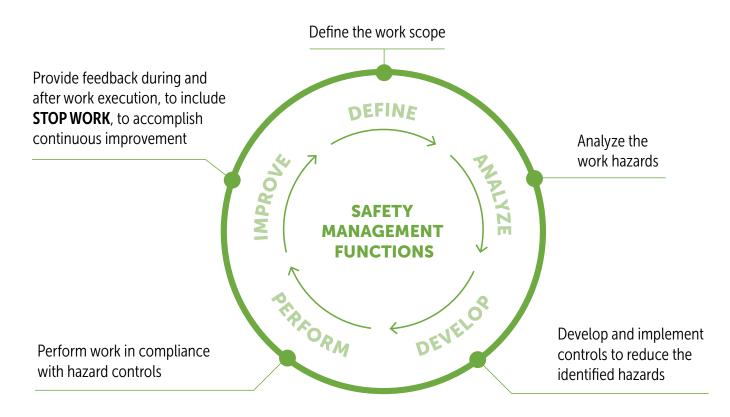
• Strong, committed leadership

- Individual accountability
- Employee involvement and feedback
- Continuous improvement

Safety - A Core Value

As a people-first company guided by a commitment to actively care, Phillips + Jordan believes a safe workplace and workforce are the only acceptable way to do business – and the only way to take care of the people, environment, and communities where we work. This commitment is a fundamental cornerstone of Phillips + Jordan's business and is shared by all employees, from executive to craft. The team embraces individual accountability at all levels, starting with leadership and extending to all team members and subcontract employees.

The purpose of the Environmental, Health, + Safety (EH+S) Program is to protect the safety and health of employees, subcontractors, clients, and the general public.



The EH+S Program is based on Phillips + Jordan's core values. It is implemented by personal accountability to the company's policies, protocols, and processes developed from best practices and lessons learned over decades of experience. As Phillips + Jordan strives for a world-class safety program, the team prides itself on exceeding regulatory requirements and always calibrating efforts.

A Systematic Approach to Safety

Phillips + Jordan systematically integrates safety into management and work practices at all levels, inclusive of all subcontractors. The backbone of this safety approach is comprised of five core safety management functions:

Define

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- Analyze
- Develop
- Perform
- Improve

This systematic approach is accomplished by instituting multiple dynamic controls that have proven to be effective over numerous construction projects in the past, while encouraging employee feedback and routinely engaging our employees in safety education, job planning and preparation. Ongoing programmatic monitoring is conducted to ensure the implementation of all program elements.

Core Safety Concepts

| You See It, You Own It | All employees at P+J are both responsible and accountable for safety, so we embrace the concept of "You See It; You Own It." This concept promotes the fact that everyone plays an important role in the implementation of our EH+S Program. Each employee is empowered with the knowledge necessary to seek out hazards in their work environment. Once identified, they are expected to "Own It" by taking the initiative to control the hazard by whatever means necessary, to include correcting it themselves or, if unable, reporting it to supervision. |
|---------------------------|---|
| Take 2 | An employee should take two minutes to think through the task and ask themselves: Do I need help? Do I have the knowledge and training to perform this task safely? Have I evaluated all the hazards and implemented all the controls? Do I have the right equipment? Once evaluated, if there are any concerns, the employee must immediately stop and contact supervision for further direction. |
| Stop Work | All employees have both the right and the authority to "Stop Work" at any time they believe there is an unsafe condition, behavior, or hazard that puts themselves or others at risk or poses a threat to the environment. Stop Work is not only a right but a responsibility. Employees are expected to exercise their authority and immediately act if they identify a problem. Work should not proceed until concerns have been resolved. |
| 3-Way Communication | Clear, effective communication is key to a safe work environment. The concept of "3-Way Communication" requires that when someone communicates a message, the individual receiving that message repeats the message back. By doing so, both individuals can confirm that the intended message was clearly communicated and received. |
| Actively Caring | From executive management to field employees, we believe in caring about the work that we do and the people with whom we do it. Our leaders are personally involved and accountable for the safety and health of the employees they lead and strive always to put our people first. We actively care for our employees by having a dynamic safety program in which all employees are engaged and care about their work, their fellow employees, and the company. A real commitment to the safety and health of our employees requires that actions speak louder than words. |

The EH+S Program is comprised of regulatory and procedural requirements designed to eliminate hazards when performing specific work tasks. This program applies to all Phillips + Jordan employees and subcontractors working in the field, shops, and offices. Work activities and processes shall comply with all applicable local, state, and federal regulations, laws, and policies. Because the regulatory requirements are the basis of our program, we continuously strive to not only meet but exceed these requirements through more comprehensive procedural requirements.

Regulating authorities include but are not limited to the following:

• Occupational Safety and Health Administration (OSHA)

- U.S. Department of Transportation (DOT)
- Mine Safety and Health Administration (MSHA)
- U.S. Army Corps of Engineers (USACE)
- Environmental Protection Agency (EPA)
- Pipeline and Hazardous Materials Safety Administration (PHMSA)
- Federal Emergency Management Agency (FEMA
- The Manual on Uniform Traffic Control Devices (MUTCD)

Additionally, compliance with all other owner and client contractual requirements is enforced.

Subcontractors are required to review, understand, and abide by all applicable Phillips + Jordan safety policies and procedures defined in this document or their own program, whichever is more stringent. In addition, subcontractors must comply with all federal, state, and local requirements.

The EH+S Program is not intended to address every hazard encountered on a project or every safe practice intended to protect employees. Hazard assessments of the work require supervision to evaluate each unique set of circumstances surrounding a task and identify the need for additional controls beyond the requirements established in our EH+S Program.

Key to the successful execution of the EH+S program is the communication of programmatic requirements and expectations that occur through employee training, project planning efforts, and other means of ongoing communications to our employees.

Training

Phillips + Jordan is committed to providing an effective, comprehensive training program for employees to ensure they have the knowledge necessary to complete projects safely. Training programs incorporate topics including both regulatory and internal training requirements. These programs are consistently maintained as new regulations are introduced or changes are made to our EH+S Program.

A method of delivering, maintaining, and tracking training is in place to ensure required proficiencies are achieved and mandated training has been completed and maintained current.

Depending on the nature of the work, P+J and subcontractor employees are required to receive the following types of training as applicable:

- New Employee Orientation
- New Supervisor Orientation
- CPR/First Aid
- OSHA 10-Hour Construction Outreach Training for employees
- OSHA 30-Hour Construction Outreach Training for Supervisors
- Competent Person Training
- Awareness Level Training
- Position Specific Training
- Task Specific Training

If applicable, client-specific training requirements will be met.

Other Forms of Communication

Additionally, communication of the EH+S Program requirements occurs through a variety of other mediums to include:

- Pre-Construction Meetings: A meeting to discuss and plan an upcoming project in which safety is a key topic.
- Plan of the Day Meetings: A safety briefing that is held on site to discuss the day's plan and ensure workers are fit for duty.
- Job Safety Analysis Development and Review: The JSA, completed by the supervisor or foreman with feedback from employees, identifies all hazards and corrective measures for each task

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- Site Control Plans: Documents that require supervision to plan and map out the project logistics to include haul routes, hazards (e.g., overhead powerlines), storage and fuel areas, etc.
- Weekly Toolbox Talks: Safety discussions focused on key topics or company-wide safety trends, changing regulations, and policies.
- Daily Safety Texts: A brief daily communication to reinforce a program requirement or increase general hazard awareness.
- Safety Alerts/Incident Alerts: Event learning tools used to share opportunities for improvement from incidents, near miss events or good catches. In some cases, the information may originate from an external source, for example a manufacturer's equipment recall.
- Signage: Signs are used for a variety of purposes such as providing instructions, warning of hazards, or communicating rules.

Phillips + Jordan maintains EH+S Program compliance through the following actions.

- Individual employee accountability through enforcement of the company's progressive disciplinary policy
- Recognition and positive reinforcement of EH+S programmatic achievements and "good catches"
- Ongoing jobsite audits are conducted at various levels of the organization to evaluate program performance.
- "Event learning" in which incident investigations are performed to identify program noncompliance, deficiencies, and areas in need of improvement
- Subcontractor compliance through enforcement of contract requirements
- Annual comprehensive EH+S Program audit

General safety philosophies and procedures include the following:

- Accountability
- Communication
- Hazard recognition, evaluation, and control including Job Safety Analysis (JSAs) and Site Control Plans
- Incident reporting and investigation
- Stop work
- Training including any client-specific training, new employee orientation, position/task specific training safety toolbox talks, safety stand down training
- Fitness in Task a comprehensive medical evaluation process
- FIToday evaluation to determine the course of action that is best suited to an employee's health and wellness

DESCRIBE THE RESPONDENT'S QUALITY CONTROL AND MANAGEMENT METHODS, POLICIES AND PROCEDURES DURING DESIGN AND CONSTRUCTION.

Quality control is the primary driver behind our preference to utilize a performance-based contract to deliver this project. Under a pay-for-performance contract, the quality of the work is ultimately determined through operation of the facility. Our designers and contractors are accustomed to designing and performing QA/QC programs for traditional design-bid build projects (see an example included as Appendix B of this Project Approach Package). We hire firms like Brown + Caldwell, Phillips + Jordan, and Haskell that are known for the quality of their work, and we expect the firms we work with to develop internal processes to ensure the quality of their work. For this project, Brown + Caldwell has identified Jeff Kivett, who brings 30+ years of experience including nine years working with the District and substantial experience working with Florida STAs, as the QA/QC manager for design; the construction team has identified Kevin Kitt of Haskell, who brings 35+ years of construction experience to the team, to be the QA/QC manager for construction activities. Additionally, through our integrated project delivery team approach, each piece of work is reviewed multiple times through constructability reviews, cost estimating, and regular construction reports.

DESCRIBE THE RESPONDENT'S CONCEPTS FOR MANAGING THE PROJECT AND HOW THE RESPONDENT INTENDS TO CONTROL BUDGET AND SCHEDULE.

As project manager and risk assuming entity for the project, EIP will work with the project delivery team to establish a comprehensive scope and an appropriately aggressive schedule for all aspects of the project. We believe breaking the contract into two phase – Phase I Preliminary Design and a Phase II Implementation + Operations – will provide both EIP and the District a means to control budget and schedule. Once Phase I design is complete, EIP will deliver a guaranteed price to be paid after mutually agreed upon milestones are successfully completed to the District for the Phase II work. By utilizing a guaranteed price and by only paying after milestones are complete, the District is assured that EIP's interests will be aligned and properly motivated to deliver on budget and on schedule.

13 PROVIDE A HIGH-LEVEL PROJECT WORKFLOW SCHEDULE.

Phase I: Preliminary Design

| Activity | Timeframe |
|--|-----------|
| Contract to preliminary design (preliminary design approved and permits submitted) | 8 months |
| Survey and Geotech | 15 weeks |
| Preliminary engineering and design | 25 weeks |

Phase II: Implementation + Operations

| Activity | Timeframe |
|--|--|
| Permits and approvals | 16 months |
| Final engineering and design | 16 months |
| Design to initiate upland construction | 5 months |
| Procurement of pump components | 40-60 weeks |
| Begin construction and land preparation where possible | 12 months prior to 404/408 permit |
| Construction (pump fabrication and final grading) | 18 months |
| Possible PES operations | 6 months after construction initiation |
| Water Year 0 – STA Start up | May 1, 202X to April 30, 202X |
| Water Year 1 | May 1, 202X to April 30, 202X |
| Water Year 2 | May 1, 202X to April 30, 202X |
| Water Year 3 | May 1, 202X to April 30, 202X |
| Water Year 4 | May 1, 20XX to April 30, 20XX |
| Water Year 5 | May 1, 20XX to April 30, 20XX |

DESCRIBE RESPONDENT'S PROPOSED APPROACH TO SELF-PERFORMANCE, INCLUDING THOSE PORTIONS OF THE WORK THAT THE RESPONDENT WOULD EXPECT TO SELF-PERFORM.

EIP will serve as financier, landowner, and project manager, overseeing the delivery of the project. In this role, EIP will develop and drive the scope, schedule, and budget for the successful delivery of the project. As previously discussed, EIP utilizes an integrated project delivery team approach engaging key personnel consistently throughout the delivery of the project. Beyond EIP's scope, our construction partners will self-perform the mass grading, levee construction, access road construction, concrete, metals/RFP, equipment, and mechanical systems. Self-performance of these scopes helps ensure the project will be delivered safely, on time, and on budget.

DESCRIBE APPROACH TO COMPETITIVELY PROCURING ELEMENTS OF THE WORK THAT WILL NOT BE SELF-PERFORMED BY THE RESPONDENT.

EIP does not intend to utilize competitive procurement processes to implement this project. Through a performance-based contract, EIP will be responsible for delivery of the project per contract terms, as milestones are met. As a general practice, EIP interviews and checks references for each of team member. As is represented by the team proposed for this project, we work with people and companies with a proven track record of delivering quality, successful projects. We leverage our experience establishing environmental projects across the nation, as well as publicly available bid tabulations, to ensure the work being procured is competitive with similar work being performed in the region. Beyond EIP's scope, our construction partners will host outreach events with potential local partners to ensure items that are not self-performed provide an opportunity to any qualified, interested firm.

16 DESCRIBE APPROACH TO OPERATION AND MAINTENANCE.

EIP will work collaboratively with the District to develop a framework for operating the facility. This work will be codified in a Draft and Final Operation Plan submitted to the District for review and approval as part of the Preliminary and Final Design Packages.

The operations plans will likely include a detailed description and maps of how the facilities will be operated in conjunction with the regional system; whether the inflow pumps are adjacent to the regional canal or drainage feature; and flow operations that will occur based on regional flows

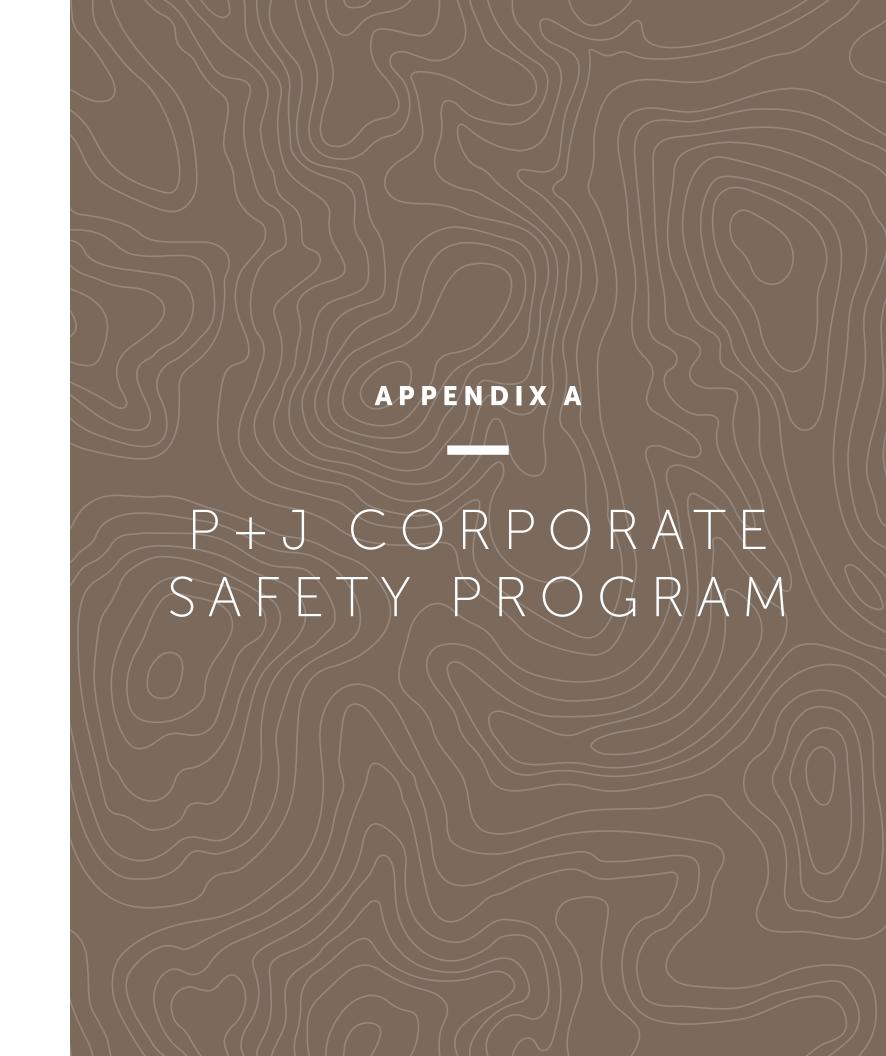
Operations inconsistent with the approved operations plan would require District approval prior to initiating alternative operations.

Following each Water Year, the EIP team will prepare and submit to the District an annual report summarizing the inflow and outflow volumes, operational and maintenance issues, annual inflow pump calibrations, and any other information applicable to the estimated water quality and quantity benefits of the Project.

The annual report will indicate if project operations for the water year were classified as a normal operation year or an abnormal operation year, as defined in the Technical Suitability Report. The annual report will define the expected pounds of TP retained within the system for the operation year, the actual pounds of TP retained for the operation year, and whether operation year met expectations (expected TP retained for operation year +/- 10 percent).

An annual certification statement will be submitted in conjunction with the annual report. The annual certification statement will indicate that the project was operated and maintained consistent with the approved plans and permits and continues to operate as designed; that scheduled maintenance activities were performed; and a brief discussion of any operational issues encountered during the certification year.

Upon contract completion, the EIP team will submit a final report that provides a detailed summary of all data and activities that occurred throughout the operational period. The final report will provide a detailed summary of project performance as it relates to achieving estimated benefits; a comparison of estimated and actual benefits, including volumes of water treated and nutrients removed; an explanation of any deviations from planned activities or operations; and a written discussion of previous, existing, and projected operational challenges or opportunities.





1 EH&S PROGRAM OVERVIEW

1.1 OUR SAFETY MISSION

Phillips & Jordan, Inc. (P&J) is committed to having a world-class safety program driven by our desire to put the safety and health of our people first on every project we undertake, and every decision the company makes. The following key principles guide our program:

Strong, committed leadership Individual accountability Employee involvement and feedback Continuous improvement.

1.2 EH&S PROGRAM OVERVIEW

Safety - A Core Value

As a People First company guided by a commitment to actively care, we believe a safe workplace and workforce are the only acceptable way to do business - and the only way to take care of the people, the environment, and the communities where we work. This commitment is a fundamental cornerstone of our business and is shared by all P&J employees, from executive to craft, as we pursue challenging projects. We embrace individual accountability at all levels, starting with our leadership and extending out to our people and our subcontract employees.

The purpose of our Environmental, Health, & Safety (EH&S) Program is to protect the safety and health of our employees, subcontractors, Clients, and the general public.

Our program is based on our core values. It is implemented by personal accountability to our series of policies, protocols, and processes developed from best practices and lessons learned over our decades of experience. As we strive for a world-class safety program, we pride ourselves on exceeding regulatory requirements and always calibrating our efforts.

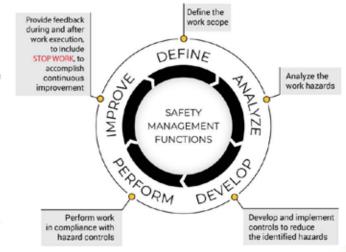
A Systematic Approach to Safety

We systematically integrate safety into management and work practices at all levels, inclusive of all subcontractors. The backbone of our safety approach is comprised of five core safety management functions:

- Define
- Analyze
- Develop
- Perform Improve

instituting multiple dynamic controls that

This systematic approach is accomplished by



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have proven to be effective over numerous construction projects in the past, while encouraging employee feedback, and routinely engaging our employees in safety education, job planning and preparation. Ongoing programmatic monitoring is conducted to ensure the implementation of all program elements.

Core Safety Concepts



You See It; You Own It

All employees at P&J are both responsible and accountable for safety, so we embrace the concept of "You See It; You Own It." This concept promotes the fact that everyone plays an important role in the implementation of our EH&S Program. Each employee is empowered with the knowledge necessary to seek out hazards in their work environment. Once identified, they are expected to "Own It" by taking the initiative to control the hazard by whatever means necessary, to include correcting it themselves or, if unable, reporting it to supervision.

Take 2



An employee should take 2 minutes to think through the task and ask themselves: Do I need help? Do I have the knowledge and training to perform this task safely? Have I evaluated all the hazards and implemented all the controls? Do I have the right equipment? Once evaluated, if there are any concerns, the employee must immediately stop and contact supervision for further direction.

Stop Work



All employees have both the right and the authority to "Stop Work" at any time they believe there is an unsafe condition, behavior, or hazard that puts themselves or others at risk or poses a threat to the environment. Stop Work is not only a right but a responsibility. Employees are expected to exercise their authority and immediately act if they identify a problem. Work should not proceed until concerns have been resolved.

3-Way Communication

Clear, effective communication is key to a safe work environment. The concept of "3-Way Communication" requires that when someone communicates a message, the individual receiving that message repeats the message back. By doing so, both individuals can confirm that the intended message was clearly communicated and received.

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Actively Caring



From executive management to field employees, we believe in caring about the work that we do and the people with whom we do it. Our leaders are personally involved and accountable for the safety and health of the employees they lead and strive always to put our people first. We actively care for our employees by having a dynamic safety program in which all employees are engaged and care about their work, their fellow employees, and the company. A real commitment to the safety and health of our employees requires that actions speak louder than words.

1.3 EH&S PROGRAM SCOPE & ELEMENTS

The EH&S Program is comprised of regulatory and procedural requirements designed to eliminate hazards when performing specific work tasks. This program applies to all P&J employees and subcontractors working in the field, shops, and offices. Work activities and processes shall comply with all applicable local, state, and federal regulations, laws, and policies. Because the regulatory requirements are the basis of our program, we continuously strive to not only meet but exceed these requirements through more comprehensive procedural requirements.

Regulating authorities include but are not limited to the following:

- Occupational Safety and Health Administration (OSHA)
- . U.S. Department of Transportation (DOT)
- Mine Safety and Health Administration (MSHA)
- U.S. Army Corps of Engineers (USACE)
- Environmental Protection Agency (EPA)
- Pipeline and Hazardous Materials Safety Administration (PHMSA)
- Federal Emergency Management Agency (FEMA)
- The Manual on Uniform Traffic Control Devices (MUTCD).

Additionally, compliance with all other owner and Client contractual requirements is enforced.

Subcontractors are required to review, understand, and abide by all applicable P&J safety policies and procedures defined in this document or their own program, whichever is more stringent. In addition, subcontractors must comply with all federal, state, and local requirements.

The EH&S Program is not intended to address every hazard encountered on a project or every safe practice intended to protect employees. Hazard assessments of the work require supervision to evaluate each unique set of circumstances surrounding a task and identify the need for additional controls beyond the requirements established in our EH&S Program.

1.4 EH&S PROGRAM COMPONENTS

The EH&S Program has the following components:

- Written Programs
- · Program Communication
- Program Compliance

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1.4.1 WRITTEN PROGRAMS

Policies and procedures are detailed within the company's EH&S Manual. The contents of this manual are grouped into the following major topic headings:

- EH&S Program Overview
- General Safety
- Medical
- · Safe Practices
- Heavy Equipment
- Health Hazards
 Fleet Management
- · Environmental Controls

Corporate Program Documents

Safety program documents supplement the EH&S Manual

· Standard Operating Procedures (SOPs)

 SOPs define a specific step-by-step process to accomplish a task. Where applicable, SOPs will be referenced in the EH&S Manual.

Forms and Checklists

 Forms and checklists aid in the execution of policies and procedures. When referenced, the completion of forms and/or checklists are mandatory.

· Informational / Reference

Supplemental documents to procedures provide additional information on a specific topic area.
 These documents are intended to further educate employees on specific subject matter.

• The Code of Safe Practices

 A document used by Contract Administration and others to communicate P&J's company specific subcontractor safety requirements and expectations.

Project Specific Program Documents:

· Site-Specific Safety and Health Plans

 Plans designed to address safety requirements and hazards specific to a project. In many cases, these are mandated contractually by the Client, but one may be deemed necessary internally because of the unique or hazardous nature of work.

Client mandated specialized programs and/or initiatives

These may be required by contract or requested at the discretion of a Client.

1.4.2 PROGRAM COMMUNICATION

Key to the successful execution of the EH&S program, the communication of programmatic requirements and expectations occur through employee training, project planning efforts, and other means of ongoing communications to our employees.

Training

P&J is committed to providing an effective, comprehensive training program for employees to ensure they have the knowledge necessary to complete projects safely. Training programs incorporate topics including both

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P+J CORPORATE SAFETY PROGRAM | PAGE 5 OF 6



regulatory and internal training requirements. These programs are consistently maintained as new regulations are introduced or changes are made to our EH&S Program.

A method of delivering, maintaining, and tracking training is in place to ensure required proficiencies are achieved and mandated training has been completed and maintained current.

Depending on the nature of the work, P&J and subcontractor employees are required to receive the following types of training as applicable:

- New Employee Orientation
- New Supervisor Orientation
- CPR/First Aid
- OSHA 10-Hour Construction Outreach Training for employees
- OSHA 30-Hour Construction Outreach Training for Supervisors
- Competent Person Training
- Awareness Level Training
- Position Specific Training
- Task Specific Training

If applicable, Client specific training requirements will be met.

Other Forms of Communication

Additionally, communication of the EH&S Program requirements occurs through a variety of other mediums to include:

- Pre-Construction Meetings: A meeting to discuss and plan an upcoming project in which safety is a key topic.
- Plan of the Day Meetings: A safety briefing that is held on site to discuss the day's plan and ensure workers are fit for duty.
- Job Safety Analysis Development and Review: The JSA, completed by the Supervisor or Foreman with feedback from employees, identifies all hazards and corrective measures for each task.
- Site Control Plans: Documents that require supervision to plan and map out the project logistics to
 include haul routes, hazards (e.g. overhead powerlines), storage and fuel areas, etc.
- Weekly Toolbox Talks: Safety discussions focused on key topics or company-wide safety trends, changing regulations, and policies.
- Daily Safety Texts: A brief daily communication to reinforce a program requirement or increase general hazard awareness.
- Safety Alerts/Incident Alerts: Event learning tools used to share opportunities for improvement from
 incidents, near miss events or good catches. In some cases, the information may originate from an
 external source, for example a manufacturer's equipment recall.
- Signage: Signs are used for a variety of purposes such as providing instructions, warning of hazards, or communicating rules.

1.4.3 PROGRAM COMPLIANCE

We maintain EH&S Program compliance through the following actions.

- · Individual employee accountability through enforcement of P&J's progressive disciplinary policy.
- Recognition and positive reinforcement of EH&S programmatic achievements and "good catches."

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- Ongoing jobsite audits are conducted at various levels of the organization to evaluate program
 performance.
- "Event learning" in which incident investigations are performed to identify program noncompliance, deficiencies and areas in need of improvement.
- · Subcontractor compliance through enforcement of contract requirements.
- Annual comprehensive EH&S Program audit.

1.5 SAFETY ORGANIZATIONAL STRUCTURE

Safety is integrated into all levels of P&J's organizational structure. Led by executive leadership, the CEO and President define the mission and communicate overall expectations for the program's execution. Through their leadership, safety and health is incorporated into every aspect of P&J's operations.

Market Leads and their management teams play a key role in implementing the EH&S Program throughout the organization. Management has the responsibility to allocate adequate resources to support safety and health program efforts.

Safety & Risk Management oversee the EH&S Program to address regulatory changes and ensure best management practices and lessons learned are incorporated into procedures. Additional corporate functions include regulatory interface and reporting, records management, claims management, tracking and trending incidents, operations support and other related efforts.

Group EH&S Managers direct and oversee a staff of safety professionals that develop project-specific safety documentation, provide safety training for employees and subcontractors, monitor safe work practices, and prepare safety-related reports and other required submittals. Group EH&S Managers supervise a qualified and experienced team of professionals that includes EH&S Managers, Safety Technicians and other safety discipline-specific personnel that manage specialized work elements.

Supervision is responsible for the execution of the EH&S Program at the project level to include preplanning, communicating expectations, and monitoring and oversight of employees.

Employees are responsible for working in a safe manner to ensure their personal safety and the safety of others by adhering to all EH&S Program requirements and immediately correcting or reporting unsafe acts or conditions to supervision.

Definitions

- Qualified Person: Qualified Persons have both the ability and the responsibility to solve or resolve
 problems related to specific subject matter, the work or the project. Qualified Persons must possess a
 recognized degree, certificate or other professional standing or have extensive knowledge, training and
 experience.
- Competent Person: By way of training and experience, designated Competent Persons are
 knowledgeable of applicable regulations and are responsible for identifying hazards relating to specific
 operations and have the authority and responsibility to correct deficiencies.
- Subject-Matter Expert (SME): An SME is a person with expert, hands-on knowledge about what it
 takes to do a particular job. SMEs have been identified within the organization to train, coach, observe,
 and in some cases audit certain tasks.

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APPENDIX B

B+CTRADITIONAL DESIGN QA/QC PROGRAM

Quality Assurance / Quality Control

Brown and Caldwell has enjoyed a long and successful relationship with SFWMD and understands the importance of a proven quality program to deliver projects efficiently. The following example illustrates our approach to delivering quality to your standards.

BC's Approach to Delivering Quality

A thoroughly managed and auditable quality control process builds quality into every phase of planning, design, and construction.

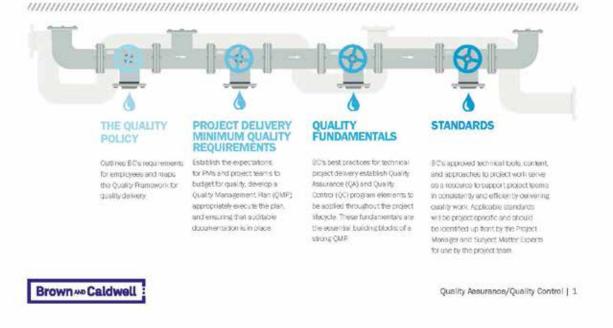
BC's approach to Quality Assurance and Quality Control (QA/ QC) begins at the start of each assignment by making sure the expectations of all project stakeholders are understood and documented.

BC will work collaboratively with the District to deliver quality products for every assignment. We will achieve this through detailed, up-front quality management planning including identifying clear roles and responsibilities for team members as they relate to quality. Focused and effective quality reviews will be performed by independent project review teams led by As part of the WorkSmart delivery method, BC establishes BC's Quality Manager.

The consistent high quality of our work products is in large part due to our company-wide WorkSmart software system. WorkSmart combines a state-of-the-art accounting system, tracking project costs each day, with a project delivery system focused on exceeding client expectations. Two key elements of WorkSmart are the development of a detailed, project-specific QA/QC plan as part of the overall project

management plan (PMP) and development of critical success factors (CSFs) at the onset of each project. The PMP identifies specific procedures to maintain project schedule and budget, including estimation of work completed compared to budget expended based on attainment of project milestones. CSFs represent the District's most. important requirements on each assignment. BC will focus on these CSFs to ensure successful results that meet the District's goals and objectives.

an internal Quality Manager to assist the project manager in the successful delivery of every project. For this contract, we have assigned Jeff Kivett to perform that function. His role is to monitor and confirm that all elements of a QA/QC plan are carried out from the beginning to end of each assignment. Jeff will be accountable for the quality of every project they



Quality Deliverables

BC's efficient and proven quality management strategies, teamed with the District's QA/QC procedures and DrChecks system, will result in high quality deliverables.

QA/QC Plans

BC's project-specific QA/QC Management Plans define the methods and procedures for achieving consistency and quality in all of the work performed. Our QA/QC plans derive success from the early identification of project-specific risks. Audits by the QA/QC Manager are performed to verify conformance with the QA/QC plan, review risks, and confirm that required review functions have been completed. As a result, the District can have confidence that quality will be integrated into every deliverable the BC team prepares.

Quality Assurance

Quality Assurance encompasses the elements of the design and construction process that make quality inherent in all project deliverables. Establishing strict QA practices at BC has helped us develop a strong quality culture where QA pervades every activity of our planning, design and construction services. Key QA elements include:

- Understanding and following the District's design guidelines
- Establishment of QA roles and responsibilities, process and procedures
- · Transparent and clear accountability in quality review
- Use of AutoCAD 3D as a key design tool allows for efficient adjustments to the project
- Automated QA/QC checklists
- · Documentation and tracking of inputs from stakeholders
- · Process for performing and documenting calculation
- Discipline and inter-discipline review schedules and procedures
- · Design documentation and records retention
- Change control management and change tracking

- · Subconsultant conformance to quality procedures
- Construction schedule and budget monitoring
- · Incorporation of lessons learned

BC recognizes the importance and value of problem prevention and has invested in and implemented systems that simplify and automate the QA process.

Quality Control

Quality Control, or quality checking, surveillance, and verification, is the responsibility of every individual on the project team. The assigned Quality Manager ensures the plan and coordination is in place so that each team member understands and executes their responsibilities. OC takes place continuously during design at critical submittal dates and during the constructability review workshop. QC review documentation is prepared throughout the design process and is a transparent insight into the thoroughness of our QC

Discrete elements of BC's QC program include:

- · Written QC plan
- · Establishment of QC roles and responsibilities; process and procedures, and documentation
- · Core team QC reviews by both peer and discipline leads
- · Independent checks and reviews
- · Quality surveillance, deficiency identification, and correction
- · Transparent documentation for all QC reviews
- · Verification of compliance with project objectives and design criteria
- · Verification of compliance with District review comments, regulatory requirements, and District directed public
- Engineering and environmental review workshops

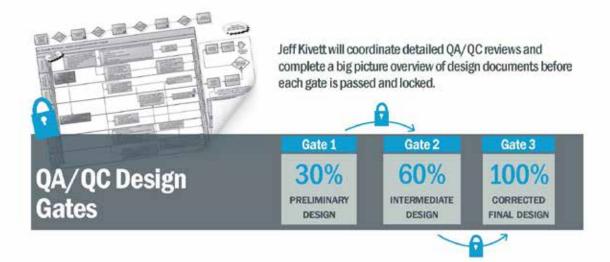
Highlights of BC's Quality Approach BC's approach to quality yields better deliverables for the District. QA/QC manager brings 30 years of project management and quality Quality Management Plan is developed early Quality reviews performed by independent review team Quality documentation provides clear paper trail

Brown and Caldwell

Quality Assurance/Quality Control | 2

Design Gate Process for Efficient Project Execution

The backbone of our firm's design approach and philosophy are "design gates." In our Design Gateway system, key decisions are mapped with project milestones in a way that eliminates the need to revisit fixed decisions.



An important part of the QA/QC Plan is the development of what BC terms design gates. These design gates are a series of milestones and checks employed to control the transfer of a deliverable or data between stakeholders, confirm critical decisions are in place before proceeding to the next phase of design, and verify the project is not reinventing the wheel. These gates also provide an opportunity for collaboration with the District, where input into the design can be more easily incorporated.

Technical Review and Readability Review for Reports and Deliverables

BC's QC procedures require information and findings be checked by someone other than the person who originally produced the work. Our work will be checked as it is produced, before it is used as input into subsequent work; this includes senior level review, technical editing, calculation checks, and cost estimate reviews. Reports, memoranda, technical papers, or contract related documents must also undergo a readability review prior to submittal. In many cases, senior technical review and readability review occurs simultaneously. BC will integrate all subconsultant work product deliverables into this technical QA/QC process.

District Reviews and Workshops

Scheduled reviews and workshops will be conducted at key milestones to discuss and reach consensus with the District on key issues and courses of action. Key client staff will participate in reviews of work products as the project proceeds. Capturing input from a range of perspectives will strengthen the work products. Our Project Manager will meet with the District Project Manager to conduct reviews and gather client feedback to confirm satisfaction and establish a corrective action plan if deficiencies are identified.

We will use a workshop approach to facilitate communication between BC, our subcontractors and the District. The workshop approach allows the team to review design decisions and alternatives and discuss as a group the advantages and disadvantages of each. This is a proven approach that gets buy-in from team members, reduces time spent on disadvantageous alternatives, allows the team to focus on beneficial solutions, and provides for an efficient schedule.

Brown and Caldwell Quality Assurance/Quality Control | 3

Value Engineering, Constructability, and Operation and Maintenance Reviews

We use Value Engineering (VE) to facilitate review and design recommendations from technical leaders with extensive design experience. These leaders can be from within BC, the client, and other consultants. Our approach is that value-added input during the design phase from third parties will offer the District a better finished product at a lower price. We will work with District staff to identify appropriate opportunities to implement VE studies as needed.

A constructability review is similar to VE, but team members primarily bring construction experience, rather than design experience. Using construction specialists for these reviews brings a critical perspective to the process, one which reflects the views of the contractor who will build the facility. These reviews will provide recommendations to the design team and the District to maximize constructability while minimizing change orders. They are particularly valuable when there are site limitations, aggressive schedules, sensitive operational issues, or special processes or equipment involved with the project.

Operation and Maintenance (O&M) reviews allow BC and District staff to review the design deliverables and identify ways to enhance facility O&M. We encourage meetings with the District O&M staff so their needs are identified and addressed in the constructed facilities and their critical insights are brought to the attention of the project team.

QA/QC During Construction

QA/QC procedures during the construction phase are focused on assuring that the contractor meets the design objectives for the project, that the contractor provides the construction materials and equipment specified, and that the construction budget and schedule are maintained.

BC also has trained staff with hands-on capabilities with Primavera Contract Manager and P3e. We are aware that District projects are managed using the latest version of these software programs. Typically, these tools are furnished by the District for use on its projects and are accessible by the CM consultant on the District network.

3rd Party QA/QC

To ensure quality of critical project components, the District may choose to hire independent consultants to perform technical reviews of our work products, and we encourage this practice. The District's deep pool of engineering consultants is a valuable technical resource to tap for the assurance of project success. BC has a long history of demonstrated good professional working relationships with our peers.

FIGURE 2

Our quality process embraces our corporate emphasis on accountability in that each task lead, engineer, independent quality reviewer, Project Manager, and QA/QC Manager systematically signs off on each deliverable. The progressive evolution of the QA/QC process throughout design results in preparation of high-quality deliverables.

The Foundation of BC QA/QC is focused on



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Our Culture

Delivering Quality - The Essentials at BC is an integral part of our quality program. Living by the Essentials is part of our culture of accountability.

Quality Principles

It is fundamental to the BC culture that quality project delivery and continuous improvement are the responsibility of all project personnel. We will continuously improve our management and individual work practices through a variety of methods such as: team lessons-learned sessions; training stakeholder feedback; staff input; and ongoing review of District, company, and statutory requirements.

The value to the District in this approach is that BC will adapt to new information and find creative solutions to challenges or issues to exceed your expectations and deliver a quality product. BC's commitment to using stringent and established QA/QC procedures will result in constructible projects for the District with low construction change orders, lower overall costs, and shortened construction schedules.

Safety Principles

Our number one value is safety, safety for our employees, safety for District personnel, safety for on-site workers, and safety for the public. BC's Health and Safety Director, Martha Bixby brings more than 30 years of experience and prepared or reviewed more than 1,000 Health and Safety Plans (HSPs). Our project teams will work under Martha's guidance in preparing HSPs as appropriate and reflecting the unique work characteristics of each assignment.

Any fieldwork will begin with a pre-commencement meeting with workers. This meeting will review project plans and procedures, outline potential hazards and measures for minimizing associated risks, check that equipment is available and in good working order, and verify that a competent Site Safety Officer is designated and present. Interim field safety inspections and daily safety meetings will be conducted and corrective actions will be taken if deficiencies are found.

The evidence of BC's commitment is seen in the fact that:

- BC's Total Recordable Incident Rate (TRIR) is 0.14; better than the industry average of 0.60
- BC has a Lost Time Incident Rate (LTIR) of 0.00; better than the industry average of 0.20
- BC's Experience Modification Rate (EMR) is 0.64; better than the industry average of 1.0
- In 2017, BC received the National Safety Council's Safety Leadership Award; the Industry Leader Award recognizes only the top 5 percent of companies meeting rigorous safety standards



FOCUS

Our practice is exclusively environmental; we keep our business focused on what we know, and do best.



PERSONAL RESPONSIBILITY

Personal responsibility for the quality of your own work and for the success of project teams on which you collaborate.



UNDERSTANDING REQUIREMENTS

Quality begins with a clear understanding, and clear statement, of client needs and expectations, and of our specific contractual obligations.



STANDARDS

Quality depends on sound application of industry and client standards, along with our own best practices.



SAFETY

Our commitment to the safety of clients, employees and the public is an indispensable aspect of our quality program.



THE OUALITY PROCESS

Understand and apply our project management system, WorkSmart. It addresses planning, budgeting, mobilizing technical resources, applicable tools and processes, key calculations and milestones, essential reviews and coordination checks, and team communications.



TAKE INITIATIVE FOR IMPROVEMENT

Advance continuous improvement in the quality of our work. Encourage and ask questions, engage and leverage the expertise and guidance of senior staff across the company, pursue training opportunities, seek feedback from clients and share the positive and negative lessons learned from experience.

Brown and Caldwell

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ECOSYSTEM INVESTMENT PARTNERS 5550 NEWBURY STREET, SUITE B BALTIMORE, MD 21209 443.921.9441

ECOSYSTEMPARTNERS.COM



QUALIFICATIONS PACKAGE

SOUTH FLORIDA WATER MANAGEMENT
DISTRICT DESIGN/BUILD SOLICITATION (CCNA)

Design/Build of a Lower Kissimmee Basin Stormwater Treatment Project

PREPARED FOR: South Florida Water Management District

SUBMITTED BY: EIP Florida Water Quality, LLC

INDIVIDUAL AUTHORIZED TO EXECUTE CONTRACT:

Nick Dilks

5550 Newbury Street, Suite B Baltimore, Maryland 21209

nick@ecosystempartners.com 443 921 9441 RESPONDENT POINT OF CONTACT:

Kyle Graham

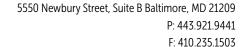
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kyle@ecosystempartners.com 828 243 2674



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April 12, 2021

Via Fmail

South Florida Water Management District Procurement Bureau

B-1 Building, 2nd Floor West 3301 Gun Club Road West Palm Beach, FL 33406

Procurement@SFWMD.GOV

Re: Solicitation Number: 6000001215

RESPONDENT POINT OF CONTACT:

Kyle Graham

1420 Greening Avenue Erie. Colorado 80516

kyle@ecosystempartners.com 828.243.2674

INDIVIDUAL AUTHORIZED TO EXECUTE CONTRACT:

Nick Dilks

5550 Newbury Street, Suite B Baltimore, Maryland 21209

nick@ecosystempartners.com 443.921.9441

Dear Procurement Bureau -

Ecosystem Investment Partners (EIP) through an affiliated special purpose entity, EIP Florida Water Quality, LLC, is pleased to present this response to the South Florida Water Management District's request for qualified design/build organizations for the design, construction, operation, and maintenance of a lower Kissimmee Basin Stormwater Treatment Project.

For this endeavor, we have composed a team of experts with extensive experience working together, including firms Brown + Caldwell, Phillips + Jordan, Haskell, and GreenSource Environmental Professionals. Lead Designer will be Matthew Schultz of Brown + Caldwell, Inc. (License#: PE63132); Lead Constructor will be Phillips + Jordan, Inc. (License#: CGC1527351); and Project Architect will be David Crawford of Brown + Caldwell, Inc. (License#: AR100013). We affirm that all professional and business licenses required for the Project have been obtained.

It is EIP's intent to provide Performance and Payment Bonds on the date required by the contract and to provide all insurance required under the Contract by the date of the Contract Award. If provided the opportunity, it is our Intent to enter into a contract with the District for the Project in accordance with the terms of this Solicitation. Additional information including our Forms for Affirmation of Compliance may be found within Appendix A of this Qualifications Package.

Thank you in advance for your consideration.

Nick Dilks

MANAGING PARTNER

Ecosystem Investment Partners, LLC



Respondent's Profile

Ecosystem Investment Partners, LLC (EIP), established in 2006, is a private investment manager and national leader in large-scale ecological restoration and conservation projects..

Our management team has more than 200 years of combined experience in environmental markets, ecological restoration, mitigation banking, land conservation, real estate investment, and private equity fund management. Our business model relies on our staff to first identify investment opportunities and risk management issues and then team with the best local experts to pursue and implement projects. This approach pairs our national experts with local knowledge — allowing us to customize teams to understand and operate in complex regional situations to deliver the best results.

EIP has raised more than \$900 million in private equity capital to finance investments that meet the large and growing demand for environmental offsets to mitigate impacts to wetlands, streams, endangered species, and other critical natural resources. Across the U.S., we deliver projects that meet the highest quality environmental enhancement, ecological restoration, and conservation standards. EIP has formed an affiliated special purpose entity — EIP Florida Water Quality, LLC — to develop the Lower Kissimmee Basin Stormwater Treatment Project.

Through EIP's active management, key local teaming partnerships, and investment funds, we deliver measurable ecological outcomes and achieve environmental priorities. Since the company's inception, we have executed restoration projects in nine states on more than 81,000 acres, including restoration of over 30,000 acres of wetland and 149 miles of streams. EIP's national footprint continues to expand with an additional 3,800 acres of wetland restoration and 164 miles of stream restoration underway.

EIP's portfolio of projects is diversified by both geography and ecology. EIP delivers effective projects through performance-based contracts or the establishment and operation of stream and wetland mitigation banks. With public agencies across the country increasingly relying on private companies to complete significant environmental initiatives, EIP adds value by shouldering the risk of providing finance, design, and construction for large projects, receiving payment only when contract milestones are achieved. This results in meaningful public/private partnerships where the public sector sets objectives and performance standards, and EIP provides the capital and experience to achieve those outcomes.

EIP is active in Florida – owning and operating five wetland mitigation banks on which over 2,200 acres of herbaceous and forested wetland habitat in the Tampa Bay area have been restored. The mitigation credits generated meet the significant need arising from the ongoing growth throughout west-central Florida. Restoration activities being performed by EIP in Florida include restoring wetland hydrology, reintroduction of native species, and reinstating a prescribed burn regime.

EIP is a limited liability company (LLC) with a team of 16 staff members. EIP has business offices in Baltimore, MD, and Sausalito, CA; additionally, staff work out of home offices in Madisonville, LA, Erie, CO, and Kent, MA. EIP Florida Water Quality, LLC is in good standing with and authorized to do business with the State of Florida.

More information about EIP, including our projects, can be found at www.ecosystempartners.com

The following are included within Appendix A:

- EIP's completed Compliance Disclosure Form
- The requested copy of EIP's bond certificate and surety letter
- Evidence of EIP's ability to obtain appropriate insurance coverage
- State of Florida Certificate of Good Standing
- The requested completed Statement of No Suspension Form
- Evidence of a valid Florida Certified General Contractor license for the Lead Constructor, and a Florida Professional Engineer license and Florida Professional Architect license for the Lead Designer





Major Subcontractors

Our business model relies on our staff to first identify restoration opportunities and then establish the best local experts to pursue and implement the projects. This approach pairs our national experts with local expertise — allowing us to customize teams to deliver the best results.

Our project team is comprised of highly qualified leaders in this industry, with significant experience designing, permitting, constructing, operating, and managing water infrastructure and wetland facilities.

As indicated by the included organizational chart, we intend to utilize the strengths of each team member to implement this project:

- Ecosystem Investment Partners will utilize decades of experience implementing large-scale environmental projects to manage the project.
- Brown + Caldwell will lead the engineering and design.
- Phillips + Jordan will oversee all onsite construction activities and perform civil construction.
- **Haskell** will oversee the design and construction of infrastructure components.
- GreenSource Environmental Professionals will manage permitting.



Brown + Caldwell

Established in 1947, Brown and Caldwell (B+C) is a nationally recognized environmental engineering and consulting firm with a history of solving complex water issues with cost-effective, sciencebased, environmentally beneficial solutions. A top 50 ENR ranked national design firm, B+C currently employs a staff of over 1,700 professional, technical and administrative support personnel in offices throughout the U.S., including a staff of more than 70 employees based in six Florida offices: Orlando, West Palm Beach, Ft. Lauderdale, Miami, and Tampa. Florida is also home to many of our national leaders in water resources and stormwater treatment systems (including Ann Redmond, Dr. Gregg Jones, and Ana DeMelo), with a team that brings unmatched local experience in technical execution, project permitting, and addressing challenging site conditions.

As evidenced by their active contracts with four of Florida's five Water Management Districts, B+C is widely viewed as an industry leader in water resource protection and water quality enhancement, including their considerable and recognized résumé of Stormwater Treatment Area (STA) design and construction projects. With high-profile and large-scale projects such as the South Florida Water Management District's A-2 STA, Compartment B Buildout and the EAA A-2 STA (encompassing over 16,000 acres of treatment area), B+C has contributed to the District satisfying treatment goals and regulatory requirements over the past 25 years.

brownandcaldwell.com



Phillips + Jordan

Phillips + Jordan, Inc. (P+J), a Phillips Infrastructure Holdings, Inc. company, is a woman-owned, heavy civil and infrastructure contractor established in 1952. P+J's core values and priorities – integrity, safety, quality, and production – quide their daily business practices. They carry this commitment with them as they pursue challenging projects in three primary service areas: heavy civil infrastructure development (power generation, water resources, and industrial and commercial), right-of-way infrastructure development (power delivery, foundations, and pipeline services), and disaster response.

P+J serves Florida from a fully staffed office in San Antonio, Florida. They entered the Florida market in the 1980s and have since worked extensively throughout the state. They have a reputation for taking on challenging projects and successfully completing them on, or ahead schedule. For the proposed project, P+J will work with the design team to maximize project and construction efficiencies prior to leading construction of the STA cells and associated infrastructure.

pandj.com



Haskell

Founded in 1965 by Preston Haskell as a design-build company, Haskell is a single-source provider of design and construction services. Haskell has successfully completed over 2,500 design-build and CMAR projects totaling \$13 billion. Headquartered in Jacksonville, Florida, Haskell has 1,500 employees in 26 offices located in the U.S. and internationally. For the proposed project, Haskell will work with B+C to develop the design for the pump stations and will then lead construction of the pump stations and associated systems.

haskell.com



GreenSource Environmental Professionals*

GreenSource Environmental Professionals, Inc. (GreenSource) is an environmental consulting firm based in Tampa, Florida, with a mission to provide smart, sustainable solutions to today's complex environmental opportunities. GreenSource has extensive experience in all aspects of environmental permitting. For this project, GreenSource will oversee all environmental field surveys as well as compilation and processing of all environmental permits.

greensourceep.com

Supporting Subcontractors

Our team is supported by a roster of experienced professionals commensurate with our comprehensive approach. Firms designated with an asterisk are designated Small Business **Enterprises (SBEs) by the District.**

Radise International, LLC*

Based in Palm Beach, FL, Radise International (Radise) is a 21-year-old Infratech company specializing in geotechnical engineering, environmental engineering services, construction engineering inspection, construction materials testing, and deep foundational testing. For this project, Radise will provide geotechnical engineering services.

radise.com

Sustainable Water Infrastructure Group, LLC*

Sustainable Water Infrastructure Group, LLC (SWIG) designs, builds, finances, and operates innovative nutrient removal systems to restore and protect nutrient-impaired waters from nitrogen and phosphorus pollution. For this project, SWIG will design and oversee implementation of a Phosphorous Elimination System (PES) to improve STA nutrient performance.

swig-llc.com

Archaeological Consultants, Inc.*

Established in 1976 in Sarasota, FL, Archaeological Consultants, Inc. (ACI) is a full-service cultural resource company. For this project, ACI will perform all necessary archaeological investigations and advise on mitigation strategies as needed.

aci-crm.com

Pickett + Associates, Inc.

Pickett + Associates, Inc. (Pickett) is a privately owned, professional surveying, engineering, and aerial mapping firm based in central Florida but operating across ten locations in Florida, Texas, North Carolina, Michigan, and Missouri. Pickett has provided transmission and substation design, project management, surveying, aerial mapping, and LiDAR services to clients throughout the U.S. and Caribbean for over 50 years.

pickettusa.com

Key Personnel

The following individuals will serve as Key Personnel for this project:

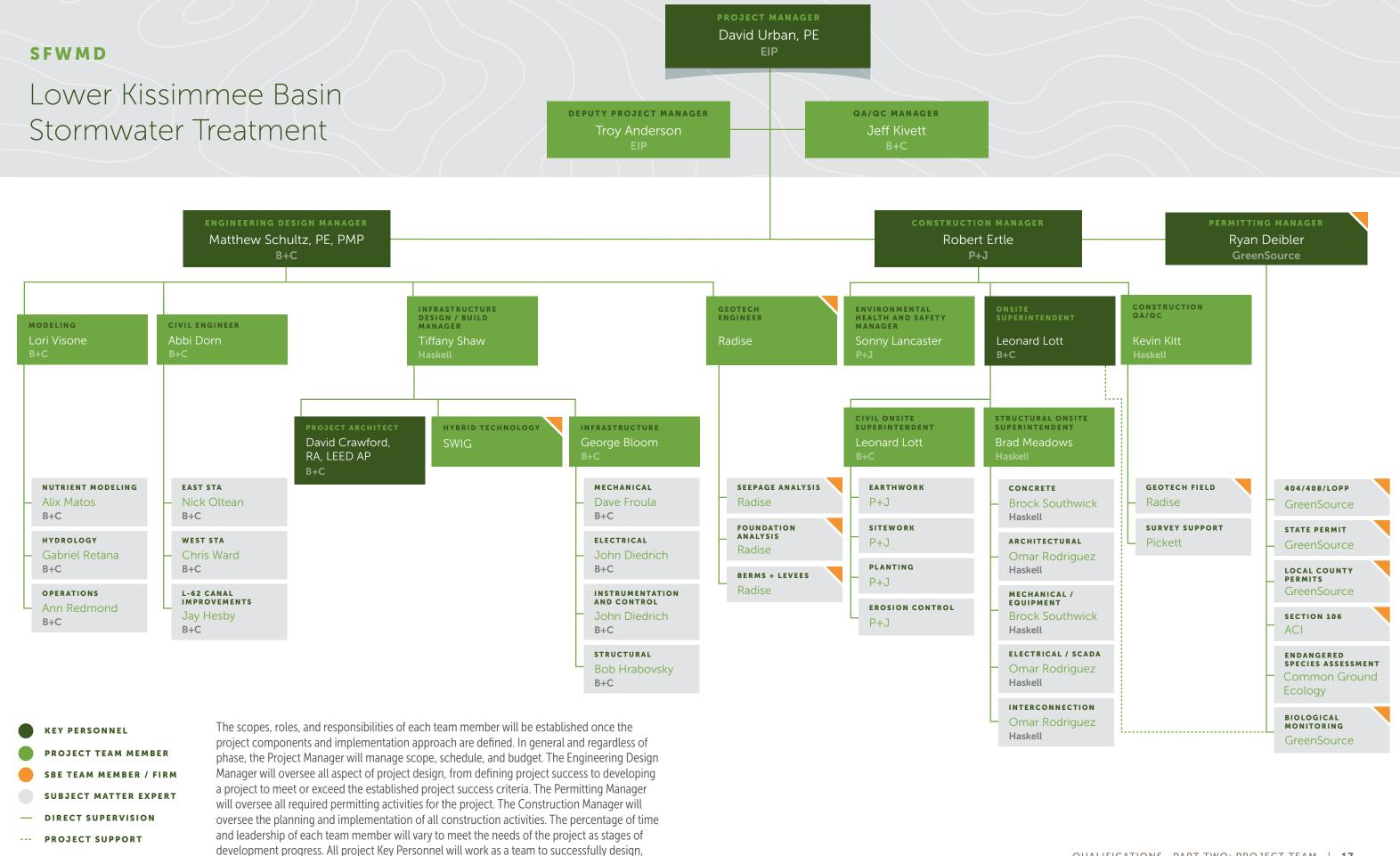
| Role | Name | Firm | Phone Number | % Time Commitment |
|-----------------------------------|-----------------|-------------|--------------|----------------------|
| Project Manager | David Urban | EIP | 847.553.8675 | 15-70 |
| Engineering Design Manager | Matthew Schultz | B+C | 305.704.4432 | 100 |
| Project Architect | David Crawford | B+C | 201.574.4734 | 25-45 |
| Permitting Manager | Ryan Deibler | GreenSource | 813.264.4324 | 10-20 |
| Construction Manager | Robert Ertle | P+J | 407.701.7331 | 25-50 |
| Project On-Site Superintendent | Leonard Lott | P+J | 407.466.9310 | 100* |

^{*} Once construction activities begin.

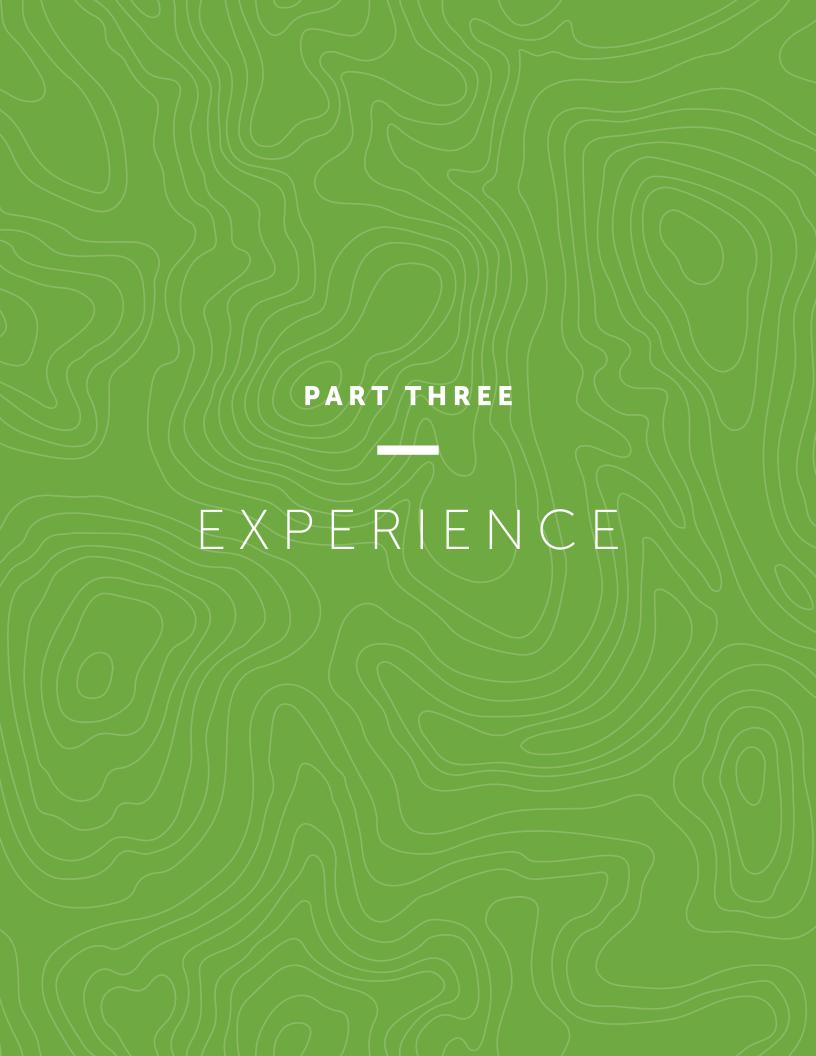
Résumés for all Key Personnel above are included in Appendix B.

EIP confirms all Key Personnel as represented in our Response will remain as part of the Project team for the duration of the Project.

The "% Time Commitment" values above represent Key Personnel's anticipated percent commitment of time for both project phases.



construct, and operate the project from initiation to project completion.



Representative Projects

EIP has successfully assembled and managed teams of technical experts to design, permit, construct, and monitor projects across the U.S. Our Lookout Slough project in California, included below as an additional reference, is our most similar project to-date to this stormwater treatment work. The project is not yet complete as it is currently receiving final permits – and therefore does not meet representative project qualifications – however, California's Department of Water Resources is able to speak to EIP's ability to assemble and manage large technical teams to implement large-scale environmental projects.

Our project team has a long history of working together, including but not limited to the following project experiences, many of which have been conducted in Florida:

- GreenSource has worked closely with EIP throughout the last 10 years to establish, construct, and manage five mitigation banks in Florida, and also has five ongoing contracts with EIP.
- B+C has provided project development support to EIP in Louisiana, Alaska, Ohio, and Florida, and also has two ongoing contracts with EIP.
- B+C and Haskell have worked together on numerous design/build projects through the U.S.
- Haskell and P+J have worked together to deliver projects throughout Florida and the Southeast.
- Radise and Pickett recently worked with B+C to design the A-2 Stormwater Treatment Area.

The following four representative reference projects were selected to show our team's experience to deliver large-scale water infrastructure projects:

1 | A-2 Stormwater Treatment Area Design

Brown + Caldwell led design, Pickett + Associates performed surveying, Radise International performed geotechnical field evaluations, and Phillips + Jordan was recently selected as contractor.

2 | Arbuckle Reservoir Construction (Formerly the Lane City Reservoir)

Phillips + Jordan served as a lead contractor.

3 | Florida Mitigation Banks

GreenSource is the lead contractor on all EIP mitigation banks in the state of Florida.

4 | Southwest Water Reclamation Facility Capacity Upgrades

Haskell was lead contractor, and Brown + Caldwell led design.

As mentioned above, we have also included an additional relevant but non-compliant reference project. This project is not included within the list of representative projects as it is receiving final permits and not yet complete. Additional Relative Reference Project:

5 | Lookout Slough

EIP serves as project manager, landowner, and financier.

A-2 Stormwater Treatment Area Design

| Project Owner | South Florida Water Management District 3301 Gun Club Road, West Palm Beach, Florida 33406 Alexis San Miguel, PE 561.682.2546 (office); 561.662.2278 (cell) |
|---|---|
| Project Owner Reference + Contact Information | South Florida Water Management District 3301 Gun Club Road, West Palm Beach, Florida 33406 Tim Harper, PE 561.682.6289 (office); 561.339.5038 (cell) |
| Role of Respondent | Brown + Caldwell — Prime Consultant |
| Contract Value | \$11,700,000 (WO2R4 and WO5R3) |
| Month + Year Started | June 2019 |
| Month + Year Completed | December 2020 (Design); February 2021 (Bidding and Award) |
| Budget + Schedule | The project was completed on time and within budget. |
| Project Description | Planning, design, and permitting support for a 6500-acre STA with 3 interior treatment cells and capacity to treat up to 650 cfs of flow; 24 miles of canals; 25 miles of levees; 3 pump stations; 2 spillway structures; 6 inlet control structures; 5 outlet control structures; and 1 STA discharge structure. Assistance during bidding and preparation of conformed design documents prior to issuance of construction NTP. |
| | Brown + Caldwell Brown + Caldwell Brown + Caldwell |
| Project Team Members + Firms that Participated in Project and are Included in this Response. Key Personnel are designated with an asterisk. | B+C was the Prime Contractor, providing planning, design, and permitting support. • Jeff Kivett, PE – Senior Advisor • George Bloom, PE – Design Manager • Matthew Schultz, PE, PMP* – Senior Advisor/Contract Manager/QC Manager • Gabriel Retana, PE, Ph.D – CFD Modeling Lead • David Crawford, AIA* – Lead Architect • Chris Ward – Engineering • Jay Hesby – Engineering • Bob Hrabovsky – Structural Pickett + Associate Pickett led surveying efforts. Radise International |

Arbuckle Reservoir Construction

| Project Owner | Lower Colorado River Authority |
|--|--|
| Project Owner Reference + Contact Information | 3700 Lake Austin Blvd. Austin, Texas 78703 Monica Masters 512.578.3541 |
| Role of Respondent | Phillips + Jordan — Prime Contractor |
| Contract Value | \$176,200,000 |
| Month + Year Started | November 2015 |
| Month + Year Completed | January 2020 |
| Budget + Schedule | The original schedule and budget were altered due to change orders requested by the Owner. Additionally, we had a hurricane event that pushed the schedule. We were able to work with the Owner to achieve completion of the project within the new timeframe and budget dictated by the Owner. |
| Project Description | The Arbuckle Reservoir (formerly the Lane City Reservoir) is a new water supply capable of adding up to 90,000 acre-feet of water to the region. It was the first major water supply reservoir being constructed off the main channel of the Lower Colorado River, where it will capture and store significant amounts of water downstream of the Highland Lakes for the first time. This will make the agricultural water supply more reliable by shortening transit time and reducing the amount of water lost to evaporation and seepage once released from the reservoir. Building the new reservoir in the lower basin also allowed the Lower Colorado River Authority to take advantage of the basin's wetter climate and capture runoff from rain and available water in the river downstream of Lake Travis. |
| | P+J was the prime contractor for the Arbuckle Reservoir, directing and managing more than 200 direct-hire craft employees, as well as multiple subcontractors. The major scope of work was constructing the zoned earthen dam embankment consisting of zoned embankment material, installing filter drains, soil cement armoring and a precast wave wall. There was over 11M CY of total material excavation and placement on the project. |
| | P+J also constructed the water conveyance system from the Lower Colorado River to the Reservoir which included canal construction and concrete lining, building a new 560-CFS re-lift pump station, rehabilitation of 2 existing river intake pump stations, and a gated river discharge structure to return the flow of water back to the Colorado River. A new structural concrete emergency spillway was constructed to pass any overtopping flows from over pumping or extreme weather events. An existing low head dam in the Colorado River was rehabilitated to ensure a pumping pool is maintained over the long term for the two (2) existing rehabilitated agricultural pump stations. This work took place behind a sheetpile cofferdam to protect the work from the Lower Colorado River. |

Project Team Members + Firms that Participated in Project and are Included in this Response. **Key Personnel are designated** with an asterisk.

Phillips + Jordan

P+J was prime contractor, directing and managing the project team, and led construction of the zoned earthen dam embankment and water conveyance system.

Florida Mitigation Banks

| Project Owner | EIP Credit Co. LLC (Ecosystem Investment Partners) |
|--|--|
| Project Owner Reference + Contact Information | EIP Credit Co. LLC 5550 Newbury Street, Baltimore, Maryland. 21209 David Urban 847.553.8675 |
| Role of Respondent | EIP — Lead Consultant |
| Contract Value | \$3,900,000 |
| Month + Year Started | October 2009 |
| Month + Year Completed | Currently Active — Ongoing Projects |
| Budget + Schedule | All mitigation banks are privately funded investments managed under the direction of EIP. Budgets are established based on the projected credit yield and effort required to permit, restore, monitor and maintain degraded or altered Florida wetlands into functioning ecosystems. The Mitigation Banks are all operating at or under projected budget. |
| Project Description | GreenSource is responsible for obtaining and maintaining all permitting requirements with Federal (USACE, EPA and FWS) and State (SWFWMD and SFWMD) agencies. This includes securing 404, 106, 401 and section 7 permits and signed Mitigation Banking Instruments in consultation with the Interagency Review Team from Federal agencies. It also involves obtaining Environmental Resource Permits from the State of Florida Water Management Districts. Projects included various types of altered landscapes to be converted to appropriate wetlands, pine flatwoods, cypress heads and longleaf pine savannah ecosystems. Under the direction of EIP, GreenSource's involvement was critical in all phases of entitlement, construction, monitoring and maintenance of all 5 existing and 2 pending mitigation banks totaling more than 2,200 acres. All projects have experienced few surprises from a permitting perspective and have outperformed projected credit yields to date. |
| Project Team Members + Firms that Participated in Project and are Included in this | GreenSource Environmental Professionals GreenSource was responsible for obtaining and maintaining all permitting requirements. • Ryan Deibler* – Permitting |

Response. Key Personnel are designated with an asterisk.

Ecosystem Investment Partners

- David Urban*
- Troy Anderson

Southwest Water Reclamation Facility

CAPACITY UPGRADES

| Project Owner | City of St. Petersburg |
|--|---|
| Project Owner Reference + Contact Information | Engineering and Capital Improvements Department One Fourth Street North, St. Petersburg, FL 33701-3804 Claude Tankersley 727.893.7294 |
| Role of Respondent | Haskell — Construction Manager at Risk (CMAR) |
| Contract Value | \$129,800,000 |
| Month + Year Started | February 2016 |
| Month + Year Completed | June 2020 |
| Budget + Schedule | The project was completed on schedule. Owner-directed scope additions resulted in price escalations. Haskell's value engineering ideas and construction techniques reduced the original estimate by \$18 million and brought the project budget back in-line. Biosolids — Original: \$64.9 million; Final: \$69.6 million Upgrades — Original: \$53.9 million; Final: \$60.2 million |
| Project Description | As City of St. Petersburg's Southwest Water Reclamation Facility experienced extremely high flow rates during storm events, capacity upgrades were in order. A new pump station allowed for the expansion of peak flow capacity to 100 cfs. The new pump station included three (3) rail-mounted, lead-lag-standby pumps capable of pumping 325 gpm from a concrete wet well more than 20 feet below-grade. |
| Project Team Members + Firms that Participated in | Brown + Caldwell B+C was the lead design engineer on the pump station and also participated in identifying value engineering options that resulted in significant cost savings. The following team members supported this project: • John Diedrich, PE – Electrical • Gabriel Retana, PhD, PE – CFD Modeling • Chris Ward – Civil |

Project Team Members +
Firms that Participated in
Project and are Included in this
Response. Key Personnel are
designated with an asterisk.

• Bob Hrabovsky – Structural

Haskell

Haskell was directed project construction, supervising all trades and subcontractors, scheduling daily/weekly construction activities, developing workplans with the project manager, recruiting and deploying all job personnel, laying out lines and grades for all work, verifying dimensions, keeping project management up to date and safety and accident control/programs.

• Brad Meadows – Superintendent

Lookout Slough

NOTE: This project is included below due to its relevance to this solicitation but is NOT a reference project as it is not yet complete. As such, a project reference form is not included for this project within Appendix A.

| Project Owner | California Department of Water Resources |
|---|--|
| Project Owner Reference + Contact Information | California Department of Water Resources 1416 9th Street, Sacramento, CA 95814 Bonnie Irving 916.651.9784 |
| Role of Respondent | EIP — Full-Service |
| Contract Value | \$118,900,000 |
| Month + Year Started | September 2018 |
| Month + Year Completed | September 2023 (Anticipated) |
| Budget + Schedule | The project is currently on schedule and within budget. |
| Project Description | EIP is currently leading the full delivery of a 3,400-acre Delta smelt habitat restoration project that involves removal and reestablishment of 2.9 miles of new USACE flood control levee totaling approximately 3 million cubic yards. The project also involves restoration of over 3,000 acres of tidal habitat and endangered species habitat, which includes replanting approximately 38 acres of riparian woody vegetation and seeding of approximately 145 acres of native upland grassland. EIP is managing all project aspects including, land acquisition and is in continuous coordination and permitting from USACE, USFWS, National Marine Fisheries Service, Natural Resources Conservation Service, and three California natural resource agencies, who must all agree on closeout conditions. |
| Project Team Members + Firms that Participated in Project and are Included in this Response. Key Personnel are designated with an asterisk. | Ecosystem Investment Partners EIP served as the Project Manager for this project. • David Urban* — Project Manager |

Project Staff Matrix

The following summary table cross-references the Project Team with participation in the reference projects detailed above and within the Project Reference Forms (Appendix A). Within each reference project column, we have noted Project Team firms and any team members that participated in the reference projects; names with an asterisk denote Key Personnel.

| Firm | Participation in A-2 AST Design | Participation in Arbuckle Reservoir Construction | Participation in Florida Mitigation Banks | Participation in SW Water Reclamation Facility Capacity Upgrades |
|-------------------|---|---|--|---|
| | | | Yes: | |
| EIP | | | David Urban* | |
| | | | Troy Anderson | |
| | Yes: David Crawford* Matthew Schultz* | | | Yes: |
| | George Bloom | | | Gabriel Retana |
| Brown + Caldwell | Jay Hesby | | | Chris Ward |
| | Bob Hrabovsky Jeff Kivett | | | John Diedrich |
| | Gabriel Retana | | | Bob Hrabovsky |
| | Chris Ward | | | |
| Phillips + Jordan | Recently awarded construction. | Yes | | |
| Haskell | | | | Yes: Brad Meadows |
| GreenSource | | | Yes: Ryan Deibler* | |
| Radise | Yes | | | |
| SWIG | | | | |
| ACI | | | | |
| Pickett | Yes | | | |

The following tables are included to further demonstrate the history of collaboration between our team's major contractors.

Representative Haskell / Phillips + Jordan Experience Summary

| Project Name | Location | Completion Date | Haskell | P+J | Revenue |
|-----------------------------|------------------------|-----------------|---------|-------|--------------|
| Bellalago Charter School | Florida | March 2005 | Sub | Prime | \$1,746,893 |
| Qtg - South Central Plant | Oklahoma | December 2006 | Sub | Prime | \$10,774,978 |
| Frito-Lay Ges Warehouse | Georgia | September 2007 | Sub | Prime | \$13,165,689 |
| Qtg Southeast Dist Center | Florida | January 2008 | Sub | Prime | \$42,241 |
| Del Monte | North Carolina, Kansas | May 2008 | Sub | Prime | \$991,594 |
| Turbomeca | Monroe, North Carolina | August 2008 | Sub | Prime | \$2,720,816 |
| Qtg Truck Entrance Mods | Oklahoma | October 2008 | Sub | Prime | \$2,446,627 |
| Del Monte — Sitework | Kansas | November 2008 | Sub | Prime | \$97,762 |
| Zephyrhills Water | Florida | January 2009 | Sub | Prime | \$2,265,977 |
| Frito-Lay Warehouse | Georgia | June 2009 | Sub | Prime | \$7,550 |
| Off-Island Tomsa St. Croix | St. Croix | September 2009 | Sub | Prime | \$1,179,266 |
| Off-Island Veolia St. Croix | St. Croix | March 2010 | Sub | Prime | \$319,995 |
| Landstar Cross Dock + Ofc | Texas | December 2013 | Sub | Prime | \$3,039,369 |
| Jm Smuckers Drop Lot | Louisiana | August 2017 | Sub | Prime | \$9,216,187 |
| Blue Origin Ols Early Wrk | Florida | July 2018 | Sub | Prime | \$9,829,076 |
| Blue Origin Ols Mfg | Florida | September 2018 | Sub | Prime | \$7,398,827 |
| Blue Origin Fire Loop | Florida | September 2018 | Sub | Prime | \$4,832,334 |
| Blue Origin Scf | Florida | March 2020 | Sub | Prime | \$5,031 |
| Blue Origin Tcat Asphalt | Florida | May 2020 | Sub | Prime | \$421,630 |
| Blue Origin Sc Warehouse | Florida | June 2020 | Sub | Prime | \$1,336,324 |
| Blue Origin Building C | Florida | July 2020 | Sub | Prime | \$313,814 |
| Blue Origin Tcat Scf Esw | Florida | Current | Sub | Prime | \$3,543,399 |
| Blue Origin South Campus | Florida | Current | Sub | Prime | \$5,992,253 |
| Mid-Atlantic Bottling Plant | Virginia | Current | Sub | Prime | \$1,939,155 |

Project Staff Matrix

Representative Phillips + Jordan / Brown + Caldwell Experience Summary

| Project Name | Location | Completion Date | P+J | B+C | Revenue |
|---|-----------------------|-----------------|-------|----------|--------------|
| UGA Mileage Ave. Landfill | Georgia | April 2002 | Prime | Engineer | \$581,837 |
| A-2 Stormwater Treatment Area Design | Palm Beach County, FL | February 2021 | Prime | Engineer | \$11,634,580 |

Representative EIP / GreenSource Experience Summary

| Project Name | Location | Completion Date | EIP | GreenSource |
|--------------------------------|-----------------------------|-------------------------|-------|---|
| Old Florida Mitigation Bank | Pasco County, Florida | Ongoing | Owner | Design, Permitting, Ongoing Management |
| Upper Coastal Mitigation Bank | Citrus County, Florida | Ongoing | Owner | Ongoing Management |
| Peace River Mitigation Bank | Hardee County, Florida | Ongoing | Owner | Ongoing Management |
| Boran Ranch Mitigation Bank | Desoto County, Florida | Ongoing | Owner | Ongoing Management |
| Horse Creek Mitigation Bank | Desoto County, Florida | Ongoing | Owner | Design, Permitting, Ongoing Management |
| Chassahowitzka Mitigation Bank | Hernando County, Florida | Currently Contracted | Owner | Design, Permitting, Ongoing Management |

Representative EIP / Brown + Caldwell Experience Summary

| Project Name | Location | Completion Date | EIP | B+C |
|---|--------------------------------|------------------------|-------|--|
| Nanticoke-Indian River Mitigation | Sussex County, Delaware | March 2013 | Owner | Monitoring |
| Chef Menteur Mitigation Bank | Orleans Parish, Louisiana | September 2019 | Owner | Conservation Context, Restoration Feasibility, Wetland Functional Assessment, On-Call Services |
| AR-9 In-Lieu-Fee Mitigation Project | N. Slope Borough, Alaska | April 2020 | Owner | Permitting |
| Graham Creek Mitigation Bank | Angelina County, Texas | June 2020 | Owner | Wetland Functional Assessment |
| Stream Mitigation/Water Quality Bank | Ohio | Completed | Owner | Site Selection Planning |
| Charles Etok Edwardsen Mitigation Bank | North Slope Borough, Alaska | Ongoing | Owner | Permitting |
| El Rio Stormwater Treatment Area | Okeechobee County, Florida | Ongoing | Owner | Basin and Site Selection, Feasibility Studies, Efficacy Analyses |

Representative Brown + Caldwell / Haskell Experience Summary

| Project Name | Location | Completion Date | B+C | Haskell | Revenue |
|--|---|-----------------|------------------|------------|---------------|
| Edgefield + Yarborough Pump Stations | St. Johns River Water Management District | June 2005 | Lead Engineer | Contractor | \$1,200,000 |
| Wastewater Management System | Key Largo Wastewater Treatment District; Key Largo, Florida | January 2006 | Lead Engineer | Contractor | \$7,100,000 |
| City of Layton Wastewater System | Florida Keys Aqueduct Authority; Layton, Florida | August 2006 | Lead Engineer | Contractor | \$5,800,000 |
| WWTP No. 3 Upgrades | Winter Haven, Florida | December 2008 | Lead Engineer | Contractor | \$16,000,000 |
| Wastewater Treatment Plant Expansion and Improvements | Live Oak, Florida | June 2010 | Lead Engineer | Contractor | \$27,600,000 |
| Milk Processing Facility Design and Commission | Friendship Dairies | July 2011 | Lead Engineer | Contractor | \$3,300,000 |
| Indian Head Sewage Treatment Plant | Indian Head, Maryland | November 2011 | Lead Engineer | Contractor | \$13,200,000 |
| Mueller Dairy Manufacturing Facility and WWTP | Müller/PepsiCo | April 2013 | Lead Engineer | Contractor | \$111,000,000 |
| Covington Wastewater Pretreatment Facility Construction | Baxter, Georgia | January 2015 | Lead Engineer | Contractor | \$12,200,000 |
| Lower North Tyger River Reclaimed Water Treatment Facility Expansion and Improvements | Spartanburg Water, South Carolina | February 2017 | Lead Engineer | Contractor | \$12,000,000 |
| Process Water Reclamation Facility DB | Bush Brothers + Company; Tennessee | October 2017 | Lead Engineer | Contractor | \$57,000,000 |
| Biosolids Waste to Energy | St. Petersburg, Florida | June 2020 | Lead Engineer | Contractor | \$69,500,000 |
| Southwest Water Reclamation Facility Capacity Upgrades | St. Petersburg, Florida | June 2020 | Lead Engineer | Contractor | \$59,600,000 |



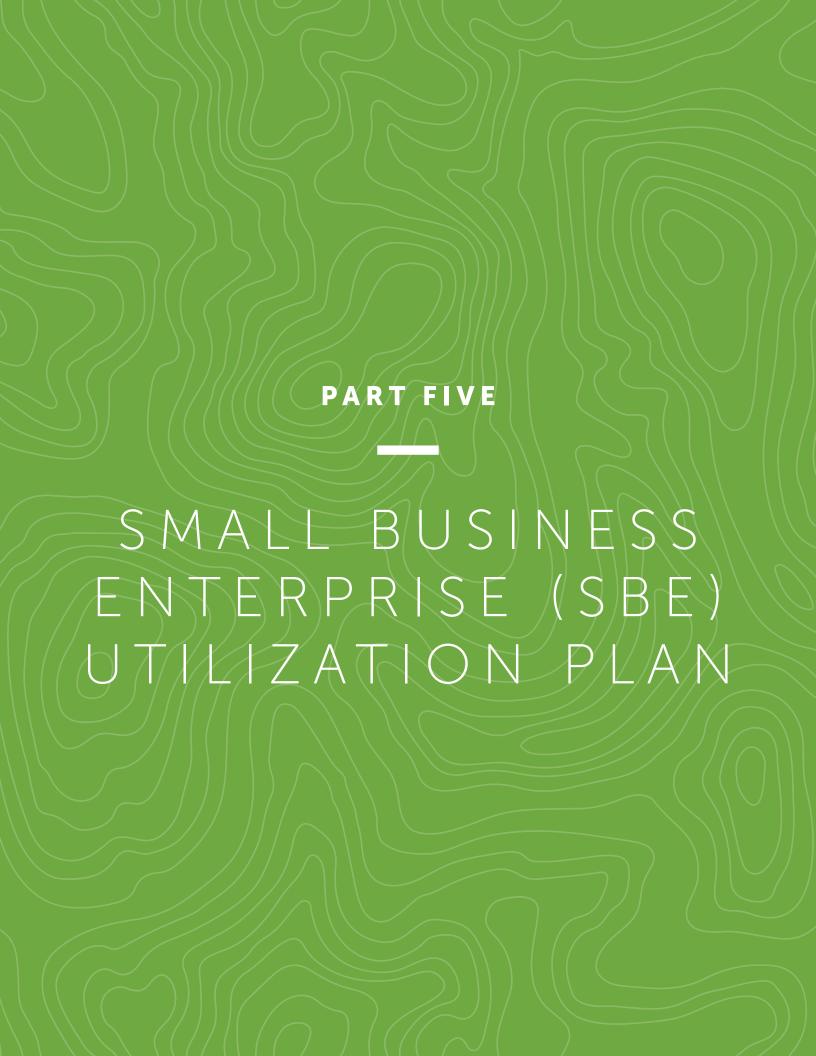
Safety Record

The Experience Modification Rate (EMR) for the Lead Contractor, Phillips + Jordan, for the past five years is as follows:

| Year | EMR |
|----------|------|
| 6/1/2020 | 0.52 |
| 6/1/2019 | 0.53 |
| 6/1/2018 | 0.51 |
| 6/1/2017 | 0.47 |
| 6/1/2016 | 0.49 |

Written evidence of these EMR rates above from American Contractors Insurance Group (ACIG), the current insurance underwriter with an A.M. Best Company rating of A VIII, is included in Appendix A.

Completed Occupations Safety and Health Administration (OSHA) 300A forms, summarizing work related injuries and illnesses for the past five years, are included in Appendix A.



SBE Utilization Plan

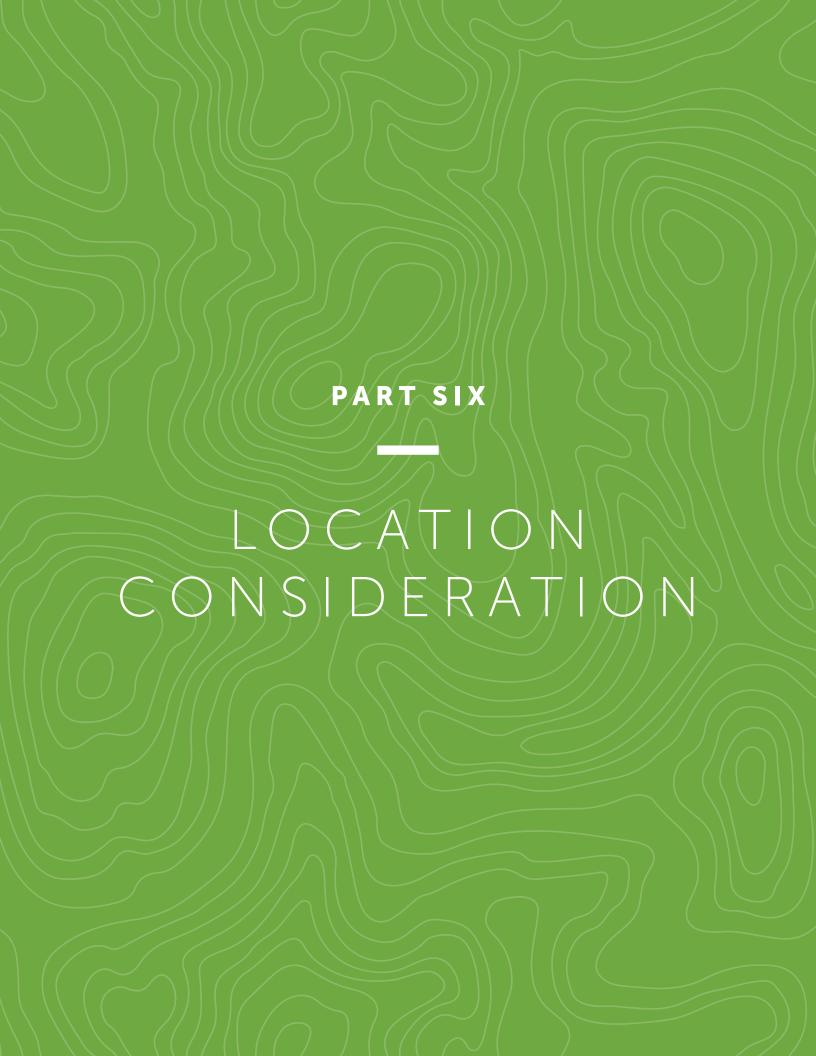
The following SBE Participation Schedule outlines our commitment to utilizing the included SBEs to exceed the 25 percent SBE requirement in this solicitation. We are committed to utilizing the included SBEs to perform the following aspects of Phase One work: geotechnical investigations and design, environmental surveys and permitting, archaeological investigations, and design of an innovative hybrid technology.

| Subcontractor Name | Type of Work Performed | % of Work |
|--|---|-----------|
| Radise International | Geo Investigation ProgramGeo Analysis and ReportsDesign Support | 10.0% |
| Sustainable Water Infrastructure Group | Basis of DesignPreliminary EngineeringPermitting | 6.0% |
| GreenSource Environmental | Permitting Wetland Delineation | 8.0% |
| Archaeological Consultants, Inc. | Archaeology and Historical Cultural Resources | 2.0% |
| TOTAL SBE UTILIZATION PERCENTAGE | 26.0% | |

EIP commits to the same level of SBE participation for the entire scope of the Project, although the specific subcontractors utilized during Phase Two might be different.

SBE documentation within Appendix A includes:

- SBE Subcontractor Participation Schedule Form
- Statement of Intent to Perform as an SBE Subcontractor Form Radise
- Statement of Intent to Perform as an SBE Subcontractor Form Sustainable Water Infrastructure Group
- Statement of Intent to Perform as an SBE Subcontractor Form GreenSource
- Statement of Intent to Perform as an SBE Subcontractor Form Archaeological Consultants, Inc.
- SFWMD SBE Certification Radise
- SFWMD SBE Certification Sustainable Water Infrastructure Group
- SFWMD SBE Certification GreenSource
- SFWMD SBE Certification Archaeological Consultants, Inc.



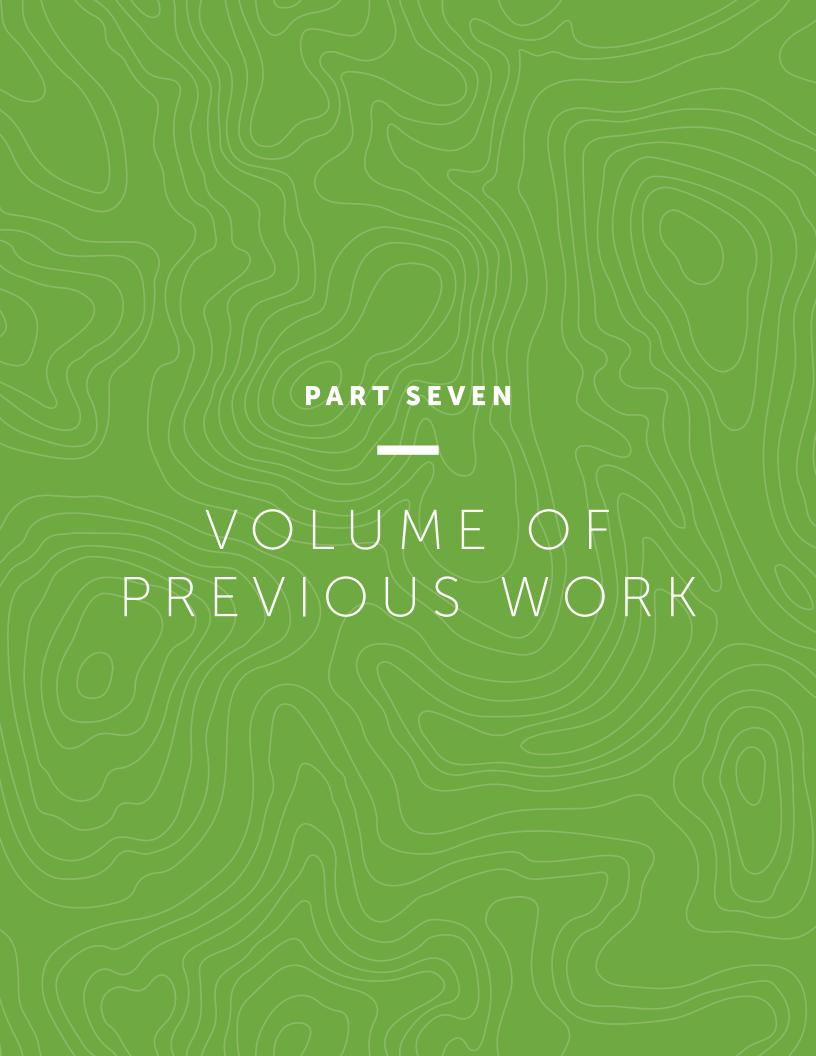
Location Consideration

EIP's corporate offices are located in Baltimore, MD, and Sausalito, CA.

On March 31, 2021, EIP purchased land and associated buildings in Okeechobee, Florida. The facilities are currently utilized to support existing ranch operations. Once the project starts, the facility off of Hwy 70 will become the project office for EIP. The addresses of the facilities are 12390 Hwy 70 W, Okeechobee, FL 34974 and 2555 SW 67th Dr. Okeechobee, FL 34974.

Additionally, EIP has assembled a project team that, in addition to EIP staff, is comprised of employees from Brown + Caldwell, Phillips + Jordan, Haskell and GreenSource Environmental, the majority of whom are domiciled in offices throughout the State of Florida.





Volume of Previous Work

Please let us know if additional information is needed to assist the District in the calculation of volume of previous work.

APPENDIXA

FORMS FOR AFFIRMATION OF COMPLIANCE

| Compliance Disclosure Form | 48 |
|--|--------|
| Bond Certificate + Surety Letter from Bonding Agent | 51 |
| Insurance Compliance Letter | 64 |
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COMPLIANCE DISCLOSURE FORM SOLICITATION NO.: 6000001215 Page 3 of 3

The statements completed below are material representations of fact upon which reliance will be placed when making an award. If it is later determined that the Respondent knowingly rendered an erroneous statement, certification or representation in this document, the District may terminate the contract resulting from this solicitation for default and the District may suspend or debar the Respondent or pursue any other available remedies.

A. STATEMENT OF BUSINESS ORGANIZATION

The Respondent, by completing the information requested below, represents that it operates as follows:

| Legal Business Name (Resp | ondent): | | | | |
|---|--------------------------|--|----------------------|--------------------------|--|
| | | EIP Florida Wat | er Quanty, LL | C | |
| If applicable, different business name under which the Respondent is operating for this Response: | | Ecosystem Investment Partners, LLC | | | |
| If applicable, previous busin the Respondent has operated (3) years from Response sub | within the past three | | | | |
| Mailing Address: | | 5550 Newbury Street, Suite B, Baltimore Maryland 21209 | | | |
| Remittance Address: | | Same as above | | | |
| Type of Organization: | | □ Corporation □ Partnership □ Joint Venture □ Sole Proprietorship □ Not for Profit X Limited Liability | | | |
| If a corporation, provide date | e/state of incorporation | Date: NA | State: | Company | |
| If an out-of-state corporation, are you authorized to do business in the State of Florida? | | □XYes | □ No □ Submitted reg | gistration documentation | |
| Telephone Number: | | (443) 921-9441 (main) | Fax # (410) 235-1503 | | |
| Email Address: | | kyle@ecosystempartners.com | | | |
| F.E.I.D. #: | | 86-2623315 | | | |
| Key Contact Name(s)/Telephone #(s): | | Name(s): Kyle Graham | | | |
| | | Telephone #(s): (828) 243 - 2674 | | | |
| State, County or other Public Agencies in which your organization is qualified to perform work by some means of prequalification: | | | | | |
| Agency | Trade in which Qualifie | d Expir | ation Date | Approved | |
| Amount | NONE | | | | |
| | | | | | |
| | | | | | |
| | | | | | |

6000001215

Page 112

COMPLIANCE DISCLOSURE FORM SOLICITATION NO.: 6000001215 Page 2 of 3

STATEMENTS OF MATERIAL REPRESENTATION B.

The Respondent, by signing below, hereby certifies to the South Florida Water Management District (District) that neither the Respondent, nor its agents, principals and proposed subconsultants or subcontractors:

- 1. Is temporarily or permanently on the District's Suspension List.
- 2. Is temporarily or permanently debarred from participating in public contract lettings in Florida or any other
- 3. Is now or in the past 36 months been on the State of Florida's Convicted Vendor List/Discriminatory Vendor List.
- Is now on the U.S. Department of Treasury's Specially Designated Nationals and Blocked Persons (SDN List).
- 5. Has lobbied, either individually or collectively, the District's Governing Board members, District appointed individuals, or other District employees for any purpose in connection with this solicitation which may influence the outcome of the selection process.
- Is listed on either the Scrutinized Companies with Activities in Sudan List or the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List, created pursuant to section 215.473, Florida Statutes.
- Has employed or retained any person or company to solicit or obtain a contract resulting from this solicitation and has not paid or agreed to pay any person or company employed or retained to solicit or obtain a contract resulting from this solicitation any commission, percentage, brokerage or other fee contingent upon or resulting from contract
- 8. Respondent represents that proprietary information, if any, is identified on the following pages of this Application:

| Page | Page | Page |
|----------------|------|------|
| Not applicable | | |
| | | |
| | | |

NONCOLLUSION CERTIFICATION C.

The Respondent hereby represents and certifies that all statements of fact in the Response to the solicitation are true and that its Response to the solicitation was not made in the interest of or on behalf of any undisclosed person, partnership, company association, organization nor corporation. Respondent further certifies that the Response to the solicitation has been prepared independently without collusion, consultation, communication or written agreement with any undisclosed person, partnership, company, association, organization or corporation and has not colluded, conspired, connived or agreed, directly or indirectly, to commit a fraudulent, deceitful, unlawful or wrongful act, or any act which may result in an unfair competitive advantage for one or more Respondents to the solicitation over other Respondents to the solicitation. Respondent certifies that no more than one (1) Response to the solicitation as Prime Contractor for the Project described in this solicitation will be submitted from the Respondent under the same or a different name and that Respondent has no financial interest in another Respondent for the same Project. The District will prosecute any violation of this representation to the fullest extent of the law. Conviction for the commission of any fraud or act of collusion in connection with any sale, bid quotation, proposal or other act incidental to doing business with the South Florida Water Management District may result in suspension or permanent debarment if the Respondent is placed on the State's Convicted Vendor List. In addition to any other rights or remedies it may have, the District reserves the right to terminate any existing contracts that a Respondent has with the District based on the commission of any of the above wrongful acts. These rights may be exercised at any time whenever the commission of any of the above wrongful acts comes to the District's attention even if this occurs after award of a contract to the Respondent.

We authorize any public official, architect, engineer, surety company or agency, bank, material or equipment supplier or any person, firm or corporation to furnish any information in connection with this Compliance Disclosure form which may be requested by the District in order to verify the information that is presented in this Compliance Disclosure form or to attest to our professional standing and reputation.

> 6000001215 Page 113

COMPLIANCE DISCLOSURE FORM SOLICITATION NO.: 6000001215 Page 3 of 3

Respondent acknowledges and understands that that all pages this Compliance Disclosure form must be complete, attached to the response and timely filed and signed by a representative with authority to bind the firm or the Respondent will be deemed non-responsive to the requirements of this solicitation.

Respondent further commits to the Small Business Enterprise goal of the contract.

Signed by and on behalf of EIP Florida Water Quality, LLC [insert firm name] Authorized Representative Signature

6000001215









April 1, 2021

South Florida Water Management District Attn: Procurement Bureau B-1 Building, 2nd Floor West 3301 Gun Club Road West Palm Beach, FL 33406

EIP Florida Water Quality, LLC

Design/Build of a Lower Kissimmee Basin Stormwater Treatment Project

Solicitation Number 6000001215

Surety Letter

To Whom It May Concern:

This letter is to confirm that the following sureties serve as shared sureties on behalf of EIP Florida Water Quality, LLC, located at 5550 Newbury Street, Suite B, Baltimore, MD 21209:

> Fidelity and Deposit Company of Maryland ("F&D") A subsidiary of Zurich North America Treasury Listing: \$687,235,000 A.M. Best Rating: A+ (Superior); Financial Size: XV

North American Specialty Insurance Company ("NAS") A subsidiary of Swiss Re Treasury Listing: \$427,185,000 A.M. Best Rating: A+ (Superior); Financial Size: XV

Markel Insurance Company ("Markel") A subsidiary of Markel Corporation Treasury Listing: \$147,904,000 A.M. Best Rating: A (Excellent); Financial Size: XV

The Hanover Insurance Company ("Hanover") Treasury Listing: \$167,365,000 A.M. Best Rating: A (Excellent); Financial Size: XV

All sureties listed above possess certificates of authority as acceptable sureties authorized to do business in the State of Florida as published annually in the Federal Register, Department of Treasurer, Fiscal Service, Department Circular 570.

EIP Florida Water Quality, LLC has a bonding capacity of \$300,000,000. There are currently no other bonds outstanding to EIP Florida Water Quality, LLC.

Should EIP Florida Water Quality, LLC be awarded the project and enter into a contract with the South Florida Water Management District, F&D, NAS, Markel and Hanover stand ready to provide the Performance & Payment Bonds required for the project. As is customary, our commitment would be subject to our standard underwriting at the time a particular bond is requested, which will include but not be limited to the acceptability of the contract terms and bond forms. Any arrangement for bonds required by the contract is a matter between EIP Florida Water Quality, LLC and the sureties, and we assume no

liability to you or to third parties if for any reason we do not execute these bonds or if circumstances change after the date of this letter.

EIP Florida Water Quality, LLC enjoys an outstanding reputation, and we can recommend them to you without reservation. If you have any questions, please do not hesitate to contact the bonding company representative:

> Emily A. Brennan, AVP of Surety HMS Insurance Associates, Inc. 20 Wight Avenue, Suite 300 Hunt Valley, MD 21030 Tel: (800) 356-6563 ebrennan@hmsia.com

FIDELITY AND DEPOSIT COMPANY OF MARYLAND, NORTH AMERICAN SPECIALTY INSURANCE COMPANY, MARKEL INSURANCE COMPANY, AND THE HANOVER INSURANCE COMPANY, AS SHARED-SURETIES

Emily A. Brennan, Attorney-in-Fact

ZURICH AMERICAN INSURANCE COMPANY COLONIAL AMERICAN CASUALTY AND SURETY COMPANY FIDELITY AND DEPOSIT COMPANY OF MARYLAND POWER OF ATTORNEY

KNOW ALL MEN BY THESE PRESENTS: That the ZURICH AMERICAN INSURANCE COMPANY, a corporation of the State of New York, the COLONIAL AMERICAN CASUALTY AND SURETY COMPANY, a corporation of the State of Illinois, and the FIDELITY AND DEPOSIT COMPANY OF MARYLAND a corporation of the State of Illinois (herein collectively called the "Companies"), by Robert D. Murray, Vice President, in pursuance of authority granted by Article V, Section 8, of the By-Laws of said Companies, which are set forth on the reverse side hereof and are hereby certified to be in full force and effect on the date hereof, do hereby nominate, constitute, and appoint, Mary GOSKA, Jamie LAWRENCE, Sarah SCHROEDER, Stephen M. MUTSCHELLER, Emily BRENNAN, Robert F. WHITE, Gary L. BERGER, R. Nelson OSTER, Craig BANCROFT, Joshua B. HAUSERMAN, William FRANCIK, Jonathan KIBLER, Matthew RANKIN, of Hunt Valley, Maryland, its

true and lawful agent and Attorney in-Fact, to make, execute, seal and deliver, for, and on its behalf as surety, and as its act and deed: any and all bonds and undertakings, and the execution of such bonds or undertakings in pursuance of these presents, shall be as binding upon said Companies, as fully and amply, to all intents and purposes, as if they had been duly executed and acknowledged by the regularly elected officers of the ZURICH AMERICAN INSURANCE COMPANY at its office in New York, New York, the regularly elected officers of the COLONIAL AMERICAN CASUALTY AND SURETY COMPANY at its office in Owings Mills, Maryland., and the regularly elected officers of the FIDELITY AND DEPOSIT COMPANY OF MARYLAND at its office in Owings Mills, Maryland., in their own proper persons. The said Vice President does hereby certify that the extract set forth on the reverse side hereof is a true copy of Article V, Section 8, of the By-Laws of said Companies and is now in force.

IN WITNESS WHEREOF, the said Vice-President has hereunto subscribed his/her names and affixed the Corporate Seals of the said ZURICH AMERICAN INSURANCE COMPANY, COLONIAL AMERICAN CASUALTY AND SURETY COMPANY, and FIDELITY AND DEPOSIT COMPANY OF MARYLAND, this 27th day of August, A.D. 2020.







ATTEST: ZURICH AMERICAN INSURANCE COMPANY COLONIAL AMERICAN CASUALTY AND SURETY COMPANY FIDELITY AND DEPOSIT COMPANY OF MARYLAND

By: Robert D. Murray Vice President

Dawn & Brown

By: Dawn E. Brown

Secretary

State of Maryland County of Baltimore

On this 27th day of August, A.D. 2020, before the subscriber, a Notary Public of the State of Maryland, duly commissioned and qualified, Robert D. Murray, Vice President and Dawn E. Brown, Secretary of the Companies, to me personally known to be the individuals and officers described in and who executed the preceding instrument, and acknowledged the execution of same, and being by me duly sworn, deposeth and saith, that he/she is the said officer of the Company aforesaid, and that the seals affixed to the preceding instrument are the Corporate Seals of said Companies, and that the said Corporate Seals and the signature as such officer were duly affixed and subscribed to the said instrument by the authority and direction of the said Corporations.

IN TESTIMONY WHEREOF, I have hereunto set my hand and affixed my Official Seal the day and year first above written.

Constance A. Dunn, Notary Public My Commission Expires: July 9, 2023

Constance a. Dunn

SWISS RE CORPORATE SOLUTIONS

NORTH AMERICAN SPECIALTY INSURANCE COMPANY WASHINGTON INTERNATIONAL INSURANCE COMPANY WESTPORT INSURANCE CORPORATION

GENERAL POWER OF ATTORNEY

KNOW ALL MEN BY THESE PRESENTS, THAT North American Specialty Insurance Company, a corporation duly organized and existing under laws of the State of New Hampshire, and having its principal office in the City of Kansas City, Missouri and Washington International Insurance Company a corporation organized and existing under the laws of the State of New Hampshire and having its principal office in the City of Kansas City, Missouri, and Westport Insurance Corporation, organized under the laws of the State of Missouri, and having its principal office in the City of Kansas City, Missouri does hereby make, constitute and appoint:

WILLIAM FRANCIK, GARY L. BERGER, JOSHUA B. HAUSERMAN, JONATHAN KIBLER, CRAIG BANCROFT, STEPHEN M. MUTSCHELLER, SARAH SCHROEDER,

R. NELSON OSTER, MATTHEW RANKIN, MARY GOSKA, EMILY BRENNAN, ROBERT F. WHITE, GEORGE CAMPBELL, JAMIE LAWRENCE JOINTLY OR SEVERALLY

Its true and lawful Attorney(s)-in-Fact, to make, execute, seal and deliver, for and on its behalf and as its act and deed, bonds or other writings obligatory in the nature of a bond on behalf of each of said Companies, as surety, on contracts of suretyship as are or may be required or permitted by law, regulation, contract or otherwise, provided that no bond or undertaking or contract or suretyship executed under this authority shall exceed the amount of: FIFTY MILLION (\$50,000,000.00) DOLLARS

This Power of Attorney is granted and is signed by facsimile under and by the authority of the following Resolutions adopted by the Boards of Directors of North American Specialty Insurance Company and Washington International Insurance Company at meetings duly called and held on March 24, 2000 and Westport Insurance Corporation by written consent of its Executive Committee dated July 18, 2011.

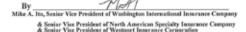
"RESOLVED, that any two of the President, any Senior Vice President, any Vice President, any Assistant Vice President, the Secretary or any Assistant Secretary be, and each or any of them hereby is authorized to execute a Power of Attorney qualifying the attorney named in the given Power of Attorney to execute on behalf of the Company bonds, undertakings and all contracts of surety, and that each or any of them hereby is authorized to attest to the execution of any such Power of Attorney and to attach therein the seal of the Company; and it is

FURTHER RESOLVED, that the signature of such officers and the seal of the Company may be affixed to any such Power of Attorney or to any certificate relating thereto by facsimile, and any such Power of Attorney or certificate bearing such facsimile signatures or facsimile seal shall be binding upon the Company when so affixed and in the future with regard to any bond, undertaking or contract of surety to which it is attached."





By Steven P. Anderson, Senior Vice President of Washington International Insurance Company & Senior Vice President of North American Specialty Insurance Company & Senior Vice President of Westport Insurance Corporation





IN WITNESS WHEREOF, North American Specialty Insurance Company, Washington International Insurance Company and Westport Insurance Corporation have caused their official seals to be hereunto affixed, and these presents to be signed by their authorized officers this this 4TH day of MARCH __, 20__ 19 .

> North American Specialty Insurance Company Washington International Insurance Company Westport Insurance Corporation

State of Illinois

County of Cook

MARCH , 20 19, before me, a Notary Public personally appeared Steven P. Anderson , Senior Vice President of

Washington International Insurance Company and Senior Vice President of North American Specialty Insurance Company and Senior Vice President of Westport Insurance Corporation and Michael A. Ito Senior Vice President of Washington International Insurance Company and Senior Vice President

of North American Specialty Insurance Company and Senior Vice President of Westport Insurance Corporation, personally known to me, who being by me duly sworn, acknowledged that they signed the above Power of Attorney as officers of and acknowledged said instrument to be the voluntary act and deed of their respective companies.

OFFICIAL SEAL M. KENNY tany Public - State of Illinois My Convenission Expires 12/04/2021

M. Kenny, Notary Public

I, Jeffrey Goldberg ___, the duly elected Vice President and Assistant Secretary of North American Specialty Insurance Company, Washington International Insurance Company and Westport Insurance Corporation do hereby certify that the above and foregoing is a true and correct copy of a Power of Attorney given by said North American Specialty Insurance Company, Washington International Insurance Company and Westport Insurance Corporation which is still in full force and effect.

IN WITNESS WHEREOF, I have set my hand and affixed the seals of the Companies this 1st day of

Jeffrey Goldberg, Vice President & Assistant Secretary of Washington Intern North American Specialty Insurance Company & Vice President & Assistant Sec

SureTec Insurance Company

POA# 2010008

Markel Insuragce Company

JOINT LIMITED POWER OF ATTORNEY

KNOW ALL MEN BY THESE PRESENTS: That SureTec Insurance Company, a Corporation duly organized and existing under the laws of the State of Texas and having its principal office in the County of Harris, Texas and Markel Insurance Company (the "Company"), a corporation duly organized and existing under the laws of the state of illinois, and having its principal administrative office in Glen Allen, Virginia, does by these presents make, constitute and appoint:

Craig Bancroft, Gary L. Berger, Emily Brennan, William Francik, Joshua B. Hauserman, Jonathan Kibler, R. Nelson Oster, Matthew Rankin, Mary Goska, Robert F. White

Their true and lawful agent(s) and attorney(s)-in-fact, each in their separate capacity if more than one is named above, to make, execute, seal and deliver for and on their own behalf, individually as a surety or jointly, as co-sureties, and as their act and deed any and all bonds and other undertaking in suretyship provided; however, that the penal sum of any one such instrument executed hereunder shall not exceed the sum of:

Twenty Five Million and 00/100 Dollars (\$25,000,000.00)

This Power of Attorney is granted and is signed and sealed under and by the authority of the following Resolutions adopted by the Board of Directors of SureTec Insurance Company and Markel Insurance Company:

"RESOLVED, That the President, Senior Vice President, Vice President, Assistant Vice President, Secretary, Treasurer and each of them hereby is authorized to execute powers of attorney, and such authority can be executed by use of facsimile signature, which may be attested or acknowledged by any officer or attorney, of the company, qualifying the attorney or attorneys named in the given power of attorney, to execute in behalf of, and acknowledge as the act and deed of the SureTec Insurance Company and Markel Insurance Company, as the case may be, all bond undertakings and contracts of suretyship, and to affix the corporate seal thereto.

IN WITNESS WHEREOF, Markel Insurance Company and SureTec Insurance Company have caused their official seal to be hereunto affixed and these presents to be signed by their duly authorized officers on the 3th day of August + 2020 .

Michael C. Keimig, President Rabin Russo, Senior Vice President Commonwealth of Virginia County of Henrico SS: On this 3th day of August - 2000 A. D., before me, a Notary Public of the Commonwealth of Virginia, in and for the County of Henrico, duly commissioned and qualified, came THE ABOVE OFFICERS OF THE COMPANIES, to me personally known to be the individuals and officers described in, who executed the preceding instrument, and they acknowledged the execution of same, and being by me duly sworn, disposed and said that they are the officers of the said companies aforesaid, and that the seals affixed to the proceeding instrument are the Corporate Seals of said Companies, and the said Corporate Seals and their signatures as officers were IN TESTIMONY WHEREOF, I have hereunto set my hand, and affixed my office I Seages the County of Henrico, the day and year first above written. duly affixed and subscribed to the said instrument by the authority and direction of the said companies, and that Resolutions adopted by the Board of Directors of

COMMISSION
NUMBER
7083968

We, the undersigned Officers of SureTec Insurance Company and Market in SureTec Insurance Company a

IN WITNESS WHEREOF, we have hereunto set our hands, and affixed the Seals of said Companies, on the 1st day of 2021

Any Instrument Issued in excess of the penalty stated above is to/ally void and without any validity. 2010008 For verification of the authority of this Power you may call (713)812-0800 on any business day between 8:30 AM and 5:00 PM CST.

Richard R. Grinnan, Vice President and Secretary

THE HANOVER INSURANCE COMPANY MASSACHUSETTS BAY INSURANCE COMPANY CITIZENS INSURANCE COMPANY OF AMERICA

POWER OF ATTORNEY

THIS Power of Attorney limits the acts of those named herein, and they have no authority to bind the Company except in the manner and to the extent herein stated.

KNOW ALL PERSONS BY THESE PRESENTS:

That THE HANOVER INSURANCE COMPANY and MASSACHUSETTS BAY INSURANCE COMPANY, both being corporations organized and existing under the laws of the State of New Hampshire, and CITIZENS INSURANCE COMPANY OF AMERICA, a corporation organized and existing under the laws of the State of Michigan, (hereinafter individually and collectively the "Company") does hereby constitute and appoint,

Gary L. Berger, Robert F. White, R. Nelson Oster, Craig Bancroft, Stephen M. Mutscheller, Joshua B. Hauserman, William Francik, Jonathan Kibler, Matthew Rankin, Emily Brennan, Mary Standish, Jamie Lawrence, Sarah Schroeder, and/or George Campbell

Of HMS Insurance Associates, Inc of Hunt Valley, MD each individually, if there be more than one named, as its true and lawful attorney(s)-in-fact to sign, execute, seal, acknowledge and deliver for, and on its behalf, and as its act and deed any place within the United States, any and all surely bonds, recognizances, undertakings, or other surety obligations. The execution of such surety bonds, recognizances, undertakings or surety obligations, in pursuance of these presents, shall be as binding upon the Company as if they had been duly signed by the president and attested by the secretary of the Company, in their own proper persons. Provided however, that this power of attorney limits the acts of those named herein; and they have no authority to bind the Company except in the manner stated and to the extent of any limitation stated below:

Any such obligations in the United States, not to exceed Twenty Million and No/100 (\$20,000,000) in any single instance

That this power is made and executed pursuant to the authority of the following Resolutions passed by the Board of Directors of said Company, and said Resolutions remain in full force and effect:

RESOLVED: That the President or any Vice President, in conjunction with any Vice President, be and they hereby are authorized and empowered to appoint Attorneys-in-fact of the Company, in its name and as it acts, to execute and acknowledge for and on its behalf as surety, any and all bonds, recognizances, contracts of indemnity, waivers of citation and all other writings obligatory in the nature thereof, with power to attach thereto the seal of the Company. Any such writings so executed by such Attorneys-in-fact shall be binding upon the Company as if they had been duly executed and acknowledged by the regularly elected officers of the Company in their own proper persons.

RESOLVED: That any and all Powers of Attorney and Certified Copies of such Powers of Attorney and certification in respect thereto, granted and executed by the President or Vice President in conjunction with any Vice President of the Company, shall be binding on the Company to the same extent as if all signatures therein were manually affixed, even though one or more of any such signatures thereon may be facsimile. (Adopted October 7, 1981 - The Hanover Insurance Company; Adopted April 14, 1982 - Massachusetts Bay Insurance Company; Adopted September 7, 2001 - Citizens Insurance Company of America)

IN WITNESS WHEREOF, THE HANOVER INSURANCE COMPANY, MASSACHUSETTS BAY INSURANCE COMPANY and CITIZENS INSURANCE COMPANY OF AMERICA have caused these presents to be sealed with their respective corporate seals, duly attested by two Vice Presidents, this 8th day of March, 2019.

The Hanover Insurance Company Massachusetts Bay Insurance Company Citizens Insurance Company of America The Charle

John C. Roche, EVP and President

nos A Kawall

James H. Kawiecki, Vice President

THE COMMONWEALTH OF MASSACHUSETTS) COUNTY OF WORCESTER

On this 8thth day of March, 2019 before me came the above named Vice Presidents of The Hanover Insurance Company, Massachusetts Bay Insurance Company and Citizens Insurance Company of America, to me personally known to be the individuals and officers described herein, and acknowledged that the seals affixed to the preceding instrument are the corporate seals of The Hanover Insurance Company, Massachusetts Bay Insurance Company and Citizens Insurance Company of America, respectively, and that the said corporate seals and their signatures as officers were duly affixed and subscribed to said instrument by the authority and direction of said Corporations.

Diane J. Marino, Notary Public

I, the undersigned Vice President of The Hanover Insurance Company, Massachusetts Bay Insurance Company and Citizens Insurance Company of America, hereby certify that the above and foregoing is a full, true and correct copy of the Original Power of Attorney issued by said Companies, and do hereby further certify that the said Powers of Attorney are still in force and effect.

GIVEN under my hand and the seals of said Companies, at Worcester, Massachusetts, this 1st day of April 2021

CERTIFIED COPY

Theodore G. Martinez, Vice President

Tkiella

ZURICH AMERICAN INSURANCE COMPANY

insurance in the state of Florida. is hereby authorized to transact

This certificate signifies that the company Florida Insurance Code for the issuance has satisfied all requirements of the of a license and remains subject to all applicable laws of Florida.

Date of Issuance: August 01, 1924

No. 99-36-4233459

Bill Nelson Treasurer and Insurance Commissioner



DEPARTMENT OF INSURANCE AND TREASURER Tallahassee, Florida

April 27, 2001

I, the undersigned, Insurance Commissioner of the State of Florida, do hereby certify that NORTH AMERICAN SPECIALTY INSURANCE COMPANY Manchester, New Hampshire

is properly licensed in the State of Florida to write in the following lines of business.

FIRE - ALLIED LINES - HOMEOWNERS MULTI PERIL - COMMERÇIAL MULTI PERIL -OCEAN MARINE - INLAND MARINE - WORKERS COMPENSATION - OTHER LIABILITY -PRIVATE PASSENGER AUTO LIABILITY - COMMERCIAL AUTOMOBILE LIABILITY - PPA PHYSICAL DAMAGE - COMMERCIAL AUTO PHYSICAL DAMAGE - AIRCRAFT - FIDELITY -SURETY - GLASS - BURGLARY AND THEFT - BOILER AND MACHINERY - CREDIT -ACCIDENT AND HEALTH

until the first day of June, 2001.



IN TESTIMONY WHEREOF, I hereto subscribe my name, and affix the Seal of my Office, at Tallahassee, the day and year first above written.

Insurance Commissioner and Treasurer



DEPARTMENT OF FINANCIAL SERVICES OFFICE OF INSURANCE REGULATION

TOM GALLAGHER CHIEF FINANCIAL OFFICER

FINANCIAL SERVICES

CHARLIE CRIST
ATTORNEY GENERAL

JEB BUSH GOVERNOR

CHARLES ERONSON COMMISSIONER OF AGRICULTURE

KEVIN M. MCCARTY

December 21, 2004

VÍA E-MAIL TRANSMISSION

Mr. Clifford D. St. George Director - Operations NAS Insurance Group 650 Elm Street Manchester, New Hampshire 03101-2524

North American Specialty Insurance Company, NAIC# 29874, FEIN 02-0311919
Amendment to Certificate of Authority Application - Application # 916852

Dear Mr. St. George:

The Florida Department of Financial Services has approved North American Specialty Insurance Company's request to add the following line of business to their Certificate of Authority effective December 21, 2004:

| Code | Line of Business |
|------|------------------|
| 0290 | Livestock |

North American Specialty Insurance Company is now authorized to write (insure and reinsure) this additional line of business provided the proper forms and rates are filed and approved. A revised Certificate of Compliance is enclosed reflecting this change. Please contact our offices at (850) 413-2528 if you have questions concerning this approval.

Jim H. Smith

Enclosure

Vegic Sheppard, Insurance Examiner

Affirmative Action / Equal Opportunity Employer

Applicant Name: NORTH AMERICAN SPECIALTY INS CO

NAIC No: 29874

FEIN: 02-0311919

CERTIFICATE OF COMPLIANCE

I, KEVIN McCARTY, hereby certify that I am the* INSURANCE COMMISSIONER of the State of FLORIDA and have supervision of insurance business in said State and as such I hereby certify that NORTH AMERICAN SPECIALTY INS CO is duly authorized to transact the business of D 010 FIRE, D 020 ALLIED LINES, D 040 HOMEOWNERS MULTI PERIL, D 050 COMMERCIAL MULTI PERIL, D 080 OCEAN MARINE, D 090 INLAND MARINE, D 160 WORKERS COMPENSATION, D 170 OTHER LIABILITY, D 192 PRIVATE PASSENGER AUTO LIABILITY, D 194 COMMERCIAL AUTOMOBILE LIABILITY, D 211 PPA PHYSICAL DAMAGE, D 212 COMMERCIAL AUTO PHYSICAL DAMAGE. D 220 AIRCRAFT, D 230 FIDELITY, D 240 SURETY, D 250 GLASS, D 260 BURGLARY AND THEFT, D 270 BOILER AND MACHINERY, D 280 CREDIT, D 290 LIVESTOCK, D 450 ACCIDENT AND HEALTH ** insurance in this State.

IN TESTIMONY WHEREOF, I have hereunto set my hand at Tallahassee, Florida on this 21th day of December A.D. 2004.

| -Mint | | |
|-----------|---------------|---|
| | Kevin McCarty | |
| Signature | atom modelity | , |

- Insurance Commissioner, Officer of Superintendent of Insurance authorized to certify to the insurance business within this state.
- Lines of Insurance as shown on Form 3 of UCAA.

February 4, 2004 Form 6

Modified



FINANCIAL SERVICES COMMISSION OFFICE OF INSURANCE REGULATION

DAVID ALTMAIER COMMISSIONER

363101262

01943

101779

INVOICE # OIR20-010796

0000

MARKEL INSURANCE COMPANY 4521 HIGHWOODS PARKWAY GLEN ALLEN, VA 23060

INVOICE

INVOICE P & C

RENEWAL CERTIFICATE OF AUTHORITY

BILL DATE:

April 27, 2020

INVOICE AMOUNT:

\$1,000.00

DUE DATE: June 1, 2020

CHECK PAYMENTS:

Payable To: FLORIDA DEPARTMENT OF FINANCIAL SERVICES

Address: REVENUE PROCESSING SECTION

P.O. BOX 6100

TALLAHASSEE, FL 32314-6100

IMPORTANT: To ensure proper credit, please return this original invoice with payment and include the INVOICE # on the check. Please submit only one check per invoice.

ACH PAYMENTS:

WELLS FARGO BANK, N.A. Bank:

1 INDEPENDENT DRIVE, JACKSONVILLE, FL 32202

Account Title: STATE OF FLORIDA DEPARTMENT OF FINANCIAL SERVICES

DFS - OFFICE OF INSURANCE REGULATION - LOCATION 4300430

Account #: 4834783854

ACH and Incoming Wire 121000248

and ABA/Routing No:

IMPORTANT: Please include the INVOICE # in the message area of the ACH/Wire payment.

D 010 FIRE D 020 ALLIED LINES

D 030 FARMOWNERS MULTI PERIL D 040 HOMEOWNERS MULTI PERIL D 050 COMMERCIAL MULTI PERIL D 080 OCEAN MARINE

D 090 INLAND MARINE
D 160 WORKERS COMPENSATION
D 170 OTHER LIABILITY

D 192 PRIVATE PASSENGER AUTO LIABILITY D 194 COMMERCIAL AUTOMOBILE LIABILITY D 211 PPA PHYSICAL DAMAGE

D 212 COMMERCIAL AUTO PHYSICAL DAMAGE

D 230 FIDELITY D 240 SURETY

D 250 GLASS D 260 BURGLARY AND THEFT D 270 BOILER AND MACHINERY

D 290 LIVESTOCK

D 450 ACCIDENT AND HEALTH D 540 MOBILE HOME MULTI PERIL D 620 MISCELLANEOUS CASUALTY

For questions concerning the authorized lines of business reflected on this invoice, please call Property & Casualty Financial Oversight at 850-413-3148.

Lines of Business Type; D=Direct and Reinsurance R=Reinsurance Only

COAINV

AFFIRMATIVE ACTION • EQUAL OPPORTUNITY EMPLOYER

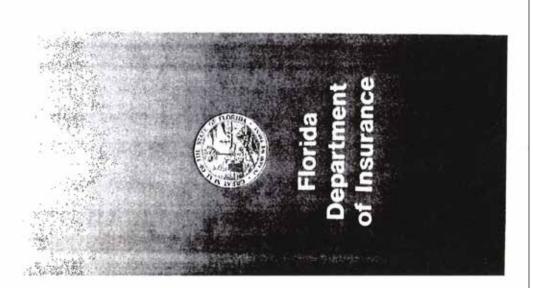
C 1001 L

THE HANOVER INSURANCE COMPANY

Is hereby authorized to transact insurance in the State of Florida.

This certificate signifies that the company has satisfied all requirements of the Florida Insurance Code for the issuance of a license and remains subject to all applicable laws of Florida.

Date of Issuance: January 15, 1915 No. 92-13-5129825 Treasurer and Insurance Commissioner





State of Florida

INSURANCE DEPARTMENT TALLAHASSEE, FLORIDA

CH003(

COMPANY LICENSE AND CERTIFICATE OF AUTHORITY

HANOVER INSURANCE COMPANY YAWARA HTRCH OGE *DPCESTER. MA 01605-1396

| | u 6 | 01 | 90 | 10 | 01 | 01386 | 78046461 | 200.00 | 01386 | 0.5 | 31 | 91 | |
|---|------------|--------|-----|------|-------|--------------------------|----------|--------------|-------|-----|------|------|--|
| ı | IS: | SUE DA | ATE | TYPE | CLASS | LICENSE OR PERMIT NUMBER | | TAXES & FEES | | EX | DATE | IN . | |

HAVING FILED A SATISFACTORY FINANCIAL STATEMENT IN ACCORDANCE WITH THE LAWS GUVERNING SUCH COMPANY. OR ASSOCIATION. IS HEREBY AUTHORIZED TO WRITE THE FOLLOWING COVERAGES IN THE STATE OF FLURIDA. SUBJECT TO COMPLIANCE BY SAID COMPANY WITH ALL APPLICABLE LAWS JF FLURIDA.

- CIU FIRE
- 620 ALLIED LINES
- 040 HOME-IWNERS MULTI PERIL
- 050 COMMERCIAL MULTI PERIL
- 080 OCEAN MARINE
- 090 INLAND MARINE
- 160 MORKMENS COMPENSATION
- 170 OTHER LIABILITY
- 192 PRIVATE PASSENGER AUTO LIABILITY
- 194 COMMERCIAL AUTO LIABILITY
- 211 PRIVATE PASSENGER AUTO PHYSICAL DAMAGE
- 212 COMMERCIAL AUTO PHY DAMAGE
- 220 AIRCRAFT RATES UNCONTROLLED
- 230 FIDELITY
- 240 SURETY
- 250 GLASS
- 200 JURGLARY AND THEFT
- 270 BUILER AND MACHINERY
- 280 CREDIT



USI Insurance Services, Inc 11350 McCormick Road Executive Plaza III, Suite 1203 Hunt Valley, MD 21031 www.usi.com Tel: 410.773.4300

April 5, 2021

South Florida Water Management District 3301 Gun Club Road West Palm Beach, FL 33406

RE: EIP Florida Water Quality, LLC - Insurance Compliance for the Lower Kissimmee Basin Stormwater Treatment Project Solicitation

To Whom It May Concern:

EIP Florida Water Quality, LLC, the Respondent, qualifies for the required insurance coverage levels as specified in the above referenced solicitation issued by the South West Florida Water Management District ("SWFWMD") on March 12, 2021. An insurance certificate meeting SWFWMD's requirements will be submitted before final execution or issuance of a contract.

Please do not hesitate to contact me at 443-286-2683 or Peter.Winstead@usi.com with any questions you may have.

Sincerely,

Peter Winstead Vice President

Peter Winstead Vice President

USI Insurance Services, Inc

Property & Casualty · Employee Benefits · Personal Risk · Retirement Consulting The USI ONE Advantage®

State of Florida Department of State

I certify from the records of this office that EIP FLORIDA WATER QUALITY, LLC is a Delaware limited liability company authorized to transact business in the State of Florida, qualified on October 28, 2020.

The document number of this limited liability company is M20000009691.

I further certify that said limited liability company has paid all fees due this office through December 31, 2020 and that its status is active.

I further certify that said limited liability company has not filed a Certificate of Withdrawal.

> Given under my hand and the Great Seal of the State of Florida at Tallahassee, the Capital, this the Twenty-second day of March,





Tracking Number: 8780547919CU

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication

(Form No. 1112)

Statement of No Suspension Solicitation No. 6000001215

The respondent signifies, by signing below, to the best of its knowledge and belief, that -

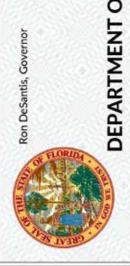
- 1. The respondent and/or any of its Principals:
 - (a) Are (), are not (X) presently temporarily suspended or declared ineligible for award of contracts by the South Florida Water Management District (District);
 - (b) Are (), are not (X) presently permanently suspended or declared ineligible for award of contracts by the District;
 - (c) Are (), are not (X) presently debarred, suspended, proposed for debarment or declared ineligible for award of contracts by any federal agency; and
 - (d) Are (), are not (X) aware of any proposed team member (subcontractor or subconsultant) that is presently temporarily or permanently suspended or declared ineligible for award of contracts by the District.
- 2. "Principals" for the purposes of this statement, are defined as sole proprietor, partner, owner, officer or director of a contracting entity.
- 3. The respondent shall provide immediate written notification to the Procurement Bureau Chief if, at any time prior to contract award, the respondent learns that its statement was erroneous when submitted or has become erroneous by reason of changed circumstances.
- 4. This statement is a material representation of fact upon which reliance was placed when making an award. If it is later determined that the respondent knowingly rendered an erroneous statement, in addition to other remedies available to the District, the Procurement Bureau Chief may terminate the contract resulting from this solicitation for default.

EIP Florida Water Quality, LLC

Nicholas H. Dilks, Manager

6000001215

Page 115



Halsey Beshears, Secretary

DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION STATE OF FLORIDA

CONSTRUCTION INDUSTRY LICENSING BOARD

THE GENERAL CONTRACTOR HEREIN IS CERTIFIED UNDER THE PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

STONE, HEATH ELLIS

PHILLIPS AND JORDAN, INCORPORATED 10142 PARKSIDE DRIVE SUITE 500 KNOXVILLE TN 37922

LICENSE NUMBER: CGC1527351

EXPIRATION DATE: AUGUST 31, 2022

Always verify licenses online at MyFloridaLicense.com



Do not alter this document in any form.

This is your license. It is unlawful for anyone other than the licensee to use this document



BOARD OF PROFESSIONAL ENGINEERS

THE PROFESSIONAL ENGINEER HEREIN IS LICENSED UNDER THE PROVISIONS OF CHAPTER 471, FLORIDA STATUTES



6 GRAEMOOR TER PALM BEACH GARDENS FL 33418

LICENSE NUMBER: PE63132

EXPIRATION DATE: FEBRUARY 28, 2023

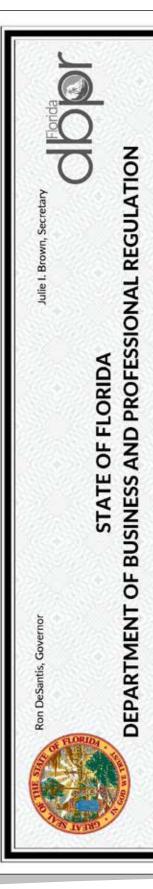
Always verify licenses online at MyFloridaLicense.com



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Ron DeSantis, Governor



THE ARCHITECT HEREIN IS LICENSED UNDER THE PROVISIONS OF CHAPTER 481, FLORIDA STATUTES

BOARD OF ARCHITECTURE & INTERIOR DESIGN



LICENSE NUMBER: AR100013 EXPIRATION DATE: FEBRUARY 28, 2023

Always verify licenses online at MyFloridaLicense.com



Do not alter this document in any form.

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Project Name

A-2 Stormwater Treatment Area Design

Project Description

Planning, design, and permitting support for a 6500-acre STA with 3 interior treatment cells and capacity to treat up to 650 cfs of flow; 24 miles of canals; 25 miles of levees; 3 pump stations; 2 spillway structures; 6 inlet control structures; 5 outlet control structures; and 1 STA discharge structure. Assistance during bidding and preparation of conformed design documents prior to issuance of construction NTP.

Contract Value

\$11,634,580 (WO2R4 and WO5R3)

Period of Performance

Project Start: June 2019

Project Completion: December 2020 (Design); February 2021 (Bidding and Award)

Description whether Schedule and Budget were Met

The project was completed on time and within budget.

Key Personnel Involved in Project (and Roles of Key Personnel)

Matthew Schultz, PE, PMP (Senior Advisor/Contract Manager/QC Manager)

David Crawford, AIA (Lead Architect)

Owner (Name, Address, Point of Contact, Phone)

South Florida Water Management District; 3301 Gun Club Road, West Palm Beach, Florida 33406 **Alexis San Miguel, PE** — 561.682.2546 (office); 561.662.2278 (cell)

Reference(s) (Name, Address, Point of Contact, Phone)

South Florida Water Management District; 3301 Gun Club Road, West Palm Beach, Florida 33406 **Tim Harper, PE** – 561.682.6289 (office); 561.339.5038 (cell)

Project Name

Arbuckle Reservoir Construction (formerly the Lane City Reservoir)

Project Description

Leading construction of the zoned earthen dam embankment, consisting of zoned embankment material, installing filter drains, soil cement armoring and a precast wave wall; leading construction of the water conveyance system from the Lower Colorado River to the Reservoir; and directing and managing more than 200 direct-hire craft employees as well as multiple subcontractors.

Contract Value

\$176.175.532

Period of Performance

Project Start: November 2015

Project Completion: January 2020

Description whether Schedule and Budget were Met

The original schedule and budget were altered due to change orders requested by the Owner. Additionally, we had a hurricane event that pushed the schedule. We were able to work with the Owner to achieve completion of the project within the new timeframe and budget dictated by the Owner.

Key Personnel Involved in Project (and Roles of Key Personnel)

No key personnel were involved in this project, but project team firm P+J served as prime contractor.

Owner (Name, Address, Point of Contact, Phone)

Lower Colorado River Authority; 3700 Lake Austin Blvd. Austin, Texas 78703

Monica Masters — 512.578.3541

Reference(s) (Name, Address, Point of Contact, Phone)

Lower Colorado River Authority; 3700 Lake Austin Blvd. Austin, Texas 78703

Monica Masters — 512.578.3541

Project Name

Florida Mitigation Banks

Project Description

GreenSource is responsible for obtaining and maintaining all permitting requirements with Federal (USACE, EPA and FWS) and State (SWFWMD and SFWMD) agencies. This includes securing 404, 106, 401 and section 7 permits and signed Mitigation Banking Instruments in consultation with the Interagency Review Team from Federal agencies. It also involves obtaining Environmental Resource Permits from the State of Florida Water Management Districts.

Contract Value

\$3,900,000

Period of Performance

Project Start: October 2009

Project Completion: Currently Active — Ongoing Projects

Description whether Schedule and Budget were Met

All mitigation banks are privately funded investments managed under the direction of EIP. Budgets are established based on the projected credit yield and effort required to permit, restore, monitor and maintain degraded or altered Florida wetlands into functioning ecosystems. The Mitigation Banks are all operating at or under projected budget.

Key Personnel Involved in Project (and Roles of Key Personnel)

David Urban (Project Manager)

Ryan Deibler (Permitting)

Owner (Name, Address, Point of Contact, Phone)

EIP Credit Co. LLC; 5550 Newbury Street, Baltimore, Maryland 21209

David Urban — 847.553.8675

Reference(s) (Name, Address, Point of Contact, Phone)

EIP Credit Co. LLC; 5550 Newbury Street, Baltimore, Maryland 21209

David Urban — 847.553.8675

Project Name

Southwest Water Reclamation Facility Capacity Upgrades

Project Description

As the City of St. Petersburg's Southwest Water Reclamation Facility experienced extremely high flow rates during storm events, capacity upgrades were in order. A new pump station allowed for the expansion of peak flow capacity to 100 cfs. The new pump station included three (3) rail-mounted, lead-lag-standby pumps capable of pumping 325 gpm from a concrete wet well more than 20 feet below-grade.

Contract Value

\$129,800,000

Period of Performance

Project Start: February 2016

Project Completion: June 2020

Description whether Schedule and Budget were Met

The project was completed on schedule. Owner-directed scope additions resulted in price escalations. Haskell's value engineering ideas and construction techniques reduced the original estimate by \$18 million and brought the project budget back in-line.

Key Personnel Involved in Project (and Roles of Key Personnel)

No key personnel were involved in this project, but B+C led engineering design and Haskell led project construction.

Owner (Name, Address, Point of Contact, Phone)

City of St. Petersburg, Engineering and Capital Improvements Department; One Fourth Street North, St. Petersburg, FL 33701 **Claude Tankersley** — 727.893.7294

Reference(s) (Name, Address, Point of Contact, Phone)

City of St. Petersburg, Engineering and Capital Improvements Department; One Fourth Street North, St. Petersburg, FL 33701 **Claude Tankersley** — 727.893.7294



American Contractors Insurance Group

April 9, 2021

Phillips and Jordan, Incorporated 10142 Parkside Drive, Suite 500 Knoxville, TN 37922

Experience Modifier Carrier Certification Phillips and Jordan, Incorporated

To Whom It May Concern:

The workers compensation insurance for Phillips and Jordan, Incorporated is currently written by ACIG Insurance Company (NAIC #19984), A.M. Best Company rating A VIII. Please accept this letter as Carrier certification of the published NCCI interstate experience modifiers for the current and five (5) prior years as follows:

NCCI Interstate Experience Modifier

Effective 6/1/2020 0.52 Effective 6/1/2019 0.53 Effective 6/1/2018 0.51 Effective 6/1/2017 0.47 Effective 6/1/2016 0.49

Please feel free to contact me at (972) 687-9421 should you have questions or need additional information.

Sincerely,

Jack Florence, CPCU, CRIS, ARM, AIC Risk Management Executive

| Summary of Work-Related Injuries and Illnesses Summary of Work-Related Injuries and Illnesses Summary of Work-Related Injuries and Illnesses All associations consent by fact 15d must conclude the 2-must page, send to opinion or concern during the year. That is must be send to select the send to the sen |
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Chack the "Injury" column or choose one type of Illness: recently rather the S All other ilmesses Pomt approved CAS no. 1218-0176 U.S. Department of Lebor Tennessea Philips and Jordan, Incorporated S Condition Year 2016 retneed nisk 🖟 State ê 2 × × Enlar the number of days the injured or II worker was On job transfer or restretion (days) 38 8+1 156 8 9 83 3 20 36 Be sure to transfer these totals to the Summary page (Form 300A) before you post it. Average From Work (days) 68 8 Adrandion: This form contabns enformation reliabling represents the based in a manner that protects the confidentiality of employees to the earlier possible withe the full minimalities is being used for no coupelinest earlier, and the earlier possible with the the full minimalities is being used for no coupelinest earliery and health purposes Other report-ands bases CHECK ONLY ONE cox for each used based on the root actions outcome for that cleas: Establishment name Knowlle odatolity die person Rentstyled as work × × AD 8 Institution to request that the between the functional, indicators and one between the functional to the second to 9 Stitpped and fel & hell pain in helt kniese pegeped in so. Bid. Saraninini jüht Kniese viilh fiser on the Mich. a majuren of quandropse. Ustray ear inferioring 12-file 10 felt. Wick. & Soil (gglf) fland wider thouse he right look & anths.

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Page

Year 2017

U.S. Department of Labor Occupational Safety and Health Administration Form approved OMB no. 1218-0176

37922

Zip

Phillips and Jordan, Incorporated

Establishment information Your establishment name Street 10201 Parkside Drive, Suite 300

City

Summary of Work-Related Injuries and Illnesses

OSHA's Form 300A (Rev. 01/2004)

All establishmenis covered by Part 1904 must complete this Summary page, even if no injuries or illnesses occurred during the year. Remember to review the Log to venly that the entires are complete

Using the Log, count the individual entries you made for each category. Then write the totals below, making sure you've added the entries from every page of the log. If you had no cases write "0."

Employees former employees, and their representatives have the right to review the OSHA Form 300 in entirety. They also have illined resists to be OSHA Form 301 of its equivalent. See 32 CFR 1904.36, in OSHA's Recordes

| deaths | Total number of cases with days away from work | Total number of cases with job transfer or restriction 8 | Total number of other recordable cases |
|-------------------------------------|--|--|--|
| (9) | Œ | (i) | (5) |
| Total number of days away from work | | Total number of days of job transfer or restriction | |
| 15 | | 240 | |
| 8 | ı | 3 | |

OR North American Industrial Classification (NAICS), if known (e.g., 336212) Standard Industrial Classification (SIC), if known (e.g., SIC 3715)

Employment information

Industry description (e.g., Manufacture of motor truck trailers)

Heavy Construction

| | | | | entries are true, accurate, and | President Title | 1-29-18 Date |
|--|--|-----------|---|---|--|--------------------|
| Annual average number of employees 1,089 | Total hours workerety all emiloyees last 2,786,378 | Sign here | Knowingly fall ving this document may result in a fine. | I certify that I have examined this document and that to the best of my knowledge the entries are true, accurate, and complete. | J. Patrick McMullen Company executive | 865-392-3000 Phone |

Post this Summary page from February 1 to April 30 of the year following the year covered by the form

(6) All Other Illnesses

(4) Poisoning (5) Hearing Loss

40 0

(1) Injury (2) Skin Disorder (3) Respiratory Condition

Total number of... E Public reporting burden for this collection of information is estimated to average 68 minutes per response, including time to review the instruction, execut and pagent the debut modes, and complete and review the collection of hermation upwess are not review the protection of hermation upwess are not review the protection interest if information unitess it information interest in the protection of the pro

Log of Work-Related Injuries and Illnesses OSHA's Form 300 (Rev. 01/2004)

You must record information about every work-stailed injury of illness that involves been of consciourants instituted work additing or got largeting cases from work, or residual injury of fails at You must also record work-stailed injury and illness that involves and injury and illness that involves work that injury and illness involves that involves that must are professional. You must also record work-stailed injury and illness in injury and illness involves (ICSMA From 301) or apprehend them for each injury or that so a record work injury or that is a record or that is from it you in or and where is case is inactrated.

Identify the person

(E) Where the event occurred (e.g. Loading dock north end)

(D)
Date of injury or onset of illness (mo./day)

Welder

(C) Job Title (e.g.,

(B) Employee's Name

S S S

Attention: This form contains information relating to employee health and must be used in a manner that protects the confidentiality of employees to the extent possible while the information is being used for occupational safety and health purposes.

U.S. Department of Labor
Occupational Safety and Health Administration Year 2017

Form approved OMB no. 1218-0176

Tennessee Phillips and Jordan, Incorporated

Establishment name

State

Classify the case

City

Check the "injury" column or choose one type of illness: 3 Enter the number of days the injured or ill worker was: CHECK ONLY ONE box for each case based on the most serious outcome for that case:

Describe injury or illness, parts of body effected, and object/substance that directly injured or made person ill (e.g. Second degree burns on right forearm from acety/dene terch).

On job transfer or restriction (days) Away From Work (days) Other recordable cases

All other illnesses

ssoղ Бишван <u>©</u>

Bujuosjod @

Job transfer or restriction

E

Attempting to free jumping jack & piate caught hand causing laceration to the of left middle finger on left hand

Stepped in front of forklift carrying cement & was mocked to the ground causing mid to low back pain

A the should be ground causing mid to low beck, pain it alrouded to the shoulder to brask knose a fairing to at baintne & less beckwards striking back of head nequing 4 staples the body and the should when it still down confidently saw. Lost gip 8 sea misped back, 6 out less were signed back 6 out less write should be should

meniscus Norking in overgrowth two days prior & reported

#3316001 - Washington, PA

#3115002 - Scranton, PA

7/15/2017

quipment Operator ipment Operator

schanic Assistant

4/18/2017 FL Shop - Zephyrhills, FL #2816008 - Reynolds, IN

04/24/2017 05/01/2017

2/23/2017

#451506 - Lane City, TX \$451506 - Lane City, TX

1/29/2017

45

poison by on both arms & scrotum.

Figuring pipe sakew for the page of the pop in Runing pipe sakew for the page of the page o Waiting over frost covered vegetative debits & alipped and adult hit method with a temperature of the frost spain of climiting down from motograder and & alipped and freedure to back on the moldboard. Compression freedure to back.

08/21/2017 #421616 - Plant Hammond, Rome, GA

Juipment Operator B

#3917001 - Shaver Lake, CA

39/01/2017 39/21/2017

#131703 - Charleston, SC

#3116134 - Bland, VA #2816006 lola - TX

10/25/2017

nmer B

uipment Operator

08/04/2017 #3917003 - Grass Valley, CA

Scale House Clerk

#131801 - Pensacola, FL

7/22/2017

gravel & braced fall with right hand. Initial abrasion to right palm with swelling & bruising abrasion to right palm with swell anifested a couple of days later.

12/02/2017 #421616 - Plant Hammond, Rome, GA

Page totals 0

Be sure to transfer these totals to the Summary page (Form 300A) before you post it.

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240

15

86

(3) All other illnesses

Respiratory

Skin Disorder

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1011 Page

Public reporting burder for this collection of information is setimated to average 14 minutes per maporase, including time to twice the instruction, search and gather the data meeting, and complete and relevant or information or information or information unites; it displays a currently used QUBS control armset. If you have way commend about these settlements or any appears and the data condection of information unites; it displays a currently used QUBS control armset. If you have any commend about these settlements or any appears of the data condection of the CDBs of CDBs of Statistics, Room NSA4, 200 Constitution has NR, Washington, CDB, CDB or and and has competed forms to the office.

| Jenuary 1, 2018 Brough July 14, 2018 | Injuries and Illnesses |
|--------------------------------------|--|
| OSHA's Form 300A (Rev. 01/2004) | Summary of Work-Related Injuries and Illnesses |

U.S. Department of Labor occupational safety and leads Administration from approved OMS no 1718-0178 Year 2018

> Emblyees former amplyees, and their representatives have the right to review the OSHA Form 300 ts. Its entery. They also have finite becase to the OSHA Form 30 to the apparately. See 20 CFR 1904 35, to OSHA's Recordening rule, for further details on the access provisions for these forms. All establishments covered by Part 1904 must complete this Summary page, even if no rigures or illnesses occurred duting the year. Remember to review the Log to verify that the entres are complete Using the Log, count the individual antities you made for each category. Then write the totals below, making eure you've added the artitles from every page of the log. If you had no cases write 'D'.

| rotal number of cases Total number of with tob transfer or cheer resordable earthclion cases 3 | (5) | | Total number of days of job transfer or restriction | 301 | | Ing 0 q Loss 0 |
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| Total number of cases with days away from work | Œ, | | | , | ŧ | 0 0 |
| Total number of deaths | (0) | te a Day | Total number of days away from work | (X) | (ury and Ream) | Total number of (M) (1) Injury (2) Skin Disorder (3) Respiratory Condition |

| C. CEUTAL INCAMINATION AVAILABLE CONTRACTOR OF THE CONTRACTOR OF THE CONTRACTOR AVAILABLE CONTRACTOR OF THE CONTRACTOR O |
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Poet this Summary page from February 1 to April 30 of the year following the year covered by the form

Log of Work-Related Injuries and Illnesses OSHA's Form 300 (Rev. 01/2004)

You must record information about every work-velobed injury or liness that revolves bas of consciousness, restricted work activity or job transfer, days weep from work, or medical treatment beyond first aid. You must desire conderwise work-weighted injury and liness to the series of the series and inseries and inser

Attention: This form contains information reliating to employee health and must be used in a manner that protects the confidentially of employees to the acterit possible while the information is being used for occupational safety and health purposes.

U.S. Department of Labor
Occupational Safety and Health Administration Year 2018

Form approved CMB no. 1218-0176

Establishment name Knoxville

City

Classify the case

Days sway from work

Describe injury or illness, parts of body affected, and object/substance that directly injured or mace person ill (e.g. Second degree burns on right forearm from accey/tene torch)

Where the event occurred (e.g. Loading dock north end)

(D)
Date of injury or onset of illness (mo./day)

(C) Job Title (e.g., Welder)

(B) Employee's Name

Ses Case

Identify the person

Describe the case

9

Tennessee Phillips and Jordan, Incorporated State

Check the "injury" column or choose one type of illness: gninosio9 3 @ Respiratory ŝ

sesseulli seuto IIA @

ssol grinseH &

Skin Disorder Am[u] € On job transfer or restriction (days) Enter the number of days the injured or ill worker was: 3 8 Away From Work (days) શ CHECK ONLY ONE box for each case based on the most serious outcome for that case:

71 Other record. Remained at work Job fransfer or restriction

A back. Enjoyee and selling on a log when feee was failing on a log when feee was read on the selling of the se THO TO STORY THAT WAS YOUNG AND THE TOG TORGOTION OF FIGHT BY A DESCRIPTION OF THE TOWN OF stitches.

Operating skrissteer, rotted the skridsteer is piece of pleastic from equipment lacerated left arm requiring

#131709, Summerville, SC

quipment Operator

#3918003, Sonora, CA

5/01/2018 96/20/2018 8/27/2018

#3318001, Red Springs

#3918003, Arnold, CA #3918003, Arnold, CA #2918003, Weston.

/29/2018

2/02/2018 02/17/2018 3/27/2018 #3117012, Westpoint, MS

#2818002, Telephone, TX

08/23/2018 09/15/2018

#3918011, Lakeport, CA

limber

Page totals 6 Conting concrete with chop saw when blade made contact with leff upper thigh. Blade cut through Keylar chaps causing laceration requiring 54 stitches to left thigh. STRIDEC RG UIMMANNEO UTV MAT YOMEO DOWN A MINI & FAN Over employee; dislocated right shoulder & avulsion fracture

#131820, Lake Buena Vista, FL

#2918015, Ft. Meade, FL

1/05/2018 12/20/2018 Be sure to transfer these totals to the Summary page (Form 300A) before you post it

Sessenili netho IIA (6)

у девина Сояз

Respiratory Condition

Skin Disorder

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Public reporting burden for this collection of information is estimated to swerage 14 minutes per response, including lime to review the instruction, swerch and pather the data monthly, advantaged and reference subsection of information to response to the obsection of information unless it displays a currently valid OMB control and the control of information unless it displays a currently valid OMB control of information unless it displays a currently valid OMB control of information unless it displays a currently valid OMB control of information unless it displays a currently valid OMB of information valid of information unless it displays and information of information unless it displays and information of information unless it displays and information unless it displays ar

| SHA's F | orm 300A | OSHA's Form 300A (Rev. 01/2001) Summary of Work-Related | January 1, 2018 emugh July 14, 2018 Injuries and II | OSHA's Form 300A (Rev. 01/2004) Sharp (2018 prough July 14, 2018 Summary of Work-Related Injuries and Illnesses | | | Year 2019 U.S. Department of Labor Countries fieth an institution |
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| astablishments as valvance down | ad by Part 1904 must a 20he year Remember | nt adalotaments survey of by Parin 1504 must compate the Summay page, aven if no injuries or illnesses cocumed caring the year. Pamentae to review the Logitic work, that the extremates are compate. | en il no reunes or he embles are complete | | | | Programme and programme of the programme |
| sing the Log bound the | individual entires your | Using the Log count the individual entries from make for each eatlagery. Then write the sizials below, making sure you're added the entries from every page of the log. If you had no cases write $T_{\rm c}^{\rm c}$ | cases with TL. | | Establishment information | | |
| rpayaes formar ample enfoldy. They afte h 04.35, in OSHA's Re- | ayees, and their repress are limited access to the ordnesping rule, for full | Empayees forms employees, and their reseases since have the opt to review his CSHA Form 200 in the enfect). They also have insted access to the OSHA form 201 or its equivalent. See 25 OTH 1904.35, in OSHA's Percodinging only, for futher olds for the access providing for these forms. | V Ins CSHA Form 300 in ext. See 29 OTR Cns for these forms. | | Your each istmeet name Philips and Jordan, Incorporated Storest, 10301 Parkaide Drive, Suite 300 | e and Jordan, Incorporated 500 | |
| Number of Cases | | | | | Oty Knowlie | Stay | Zip 31922 |
| Total number of deaths | Total number of cases with days away from work | Total number of eases with job transfer or restriction | Total number of other repordable cases | | Industry description (e.g., Manufacture of motor truck trailiers) History Construction Standard Industrial Casastication (SIQ), if hown (e.g., SIQQ) 155 | ure of motor truck trailers) | |
| (0) | 0.0 | 66 | 3 | | Off North American noustrati Gasafiction (NAIGS), if known (e.g., 336212) | ton (NAIGS), if known (e.g., 336212) | |
| Number of Days | | | | | Employment information | | |
| Total number of days away from | | Total number of days of job transfer or restriction | | | Annual average number of employees | 1,075 | |
| 9 (2) | | 400 | T | | Total hours moded by all employees last year | 2 861 174 | |
| Injury and Illness Types | ypes | | | | Sign here |) | |
| Total number of (M) (1) Injury (2) Skin Disorder (3) Respiratory | 13 | (4) Poisoning (5) Hearing Loss | 0.0 | | Knowingly flatifying this document may result in a fine I certly true I have emmined this document and that to the concess. | Knowings felsified this document may result in a fine. Lettis the I have enamined this document and that to the best of my knowledge the entres are true, accume, and | vires are true, appurite, and |
| ondition | 0 | (8) All Other Illnesses | 0 | | J. Patrick M 20s Ben Campany, evebulive | | President |
| vst this Summary | page from Februa | Post this Summary page from February 1 to April 38 of the year following the year covered by the form | r following the year o | overed by the form | 865-392-3000 Phone | | 1919h9 |
| old reporting barreen for at the tests needed, and thiss a currently valid ONE and these colors as an | a condition of interration is complete and section the date of contraction. Appare | PURIENCES ESSENDEDE CONDITION D'INNIMICE E CENTRACO DIVINIS DE WESTONS, INCIDENDEN THOSE DE INSTITUCIOS, CENTRA BENTA DE SENDE DE CONTRACE | sporta, incuding time to harlow equinal to respond to the collect or any appeals of this plate collect onto. Do not panelthe completes | An incredibly search and be of information unless it story contact. US Department Figure 19 mile office. | | | |

| The part of conceptual and the control of the contr | of Wor | OSHA's Form 300 (Rev. 01/2004) Log of Work-Related | | Injuries and Illnesses | | to employee health and must be used in a mander that protects the confidentiality of employees to the axient possible while the information is being used for occupational safety and health purposes. | and must be us infidentially of e- while the inform hat safety and ha | o employee health and must be used in a mancher that protects the confidentiality of employees to the extent possible while the information is being used for occupations is selety and health purposes. | | U.S | Year 2019 U.S. Department of Labor Occupations Safety and Health Administration | 2019 artment | of Lab | A - 8 |
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| City Knowledge of the second stages burs at right threatmy from the second stages at the second stages at the second stages at the second stages at threatmy from the | od information about eyery ac send finessees that are diagno se two lines for a single case if | vsrelated hypry or itness that the east by a physician or doesned he you need to. You must compass. | victoria lose of consuestic care profession | ocioumees, nestricisci most activity or job tender, dispu sessy front a forsal. You must also record work-release highly ses dismesses that, east modernt report (OSHK Form 301) or equivalent form for each in | ands, or medical treatment beginned first and. You, medicalso records gigotificant are removed any of the alexander recording ordered issoid in 20 CMF 195Us Bitmagn 195 pary or these microarded on this form. If you've not sure alreador is case is record | 24.12 daths, | Establishme | nt name | | Philips a | Form ap | proved DM | B no. 1218 | 8410 |
| Copyright (in the part of these of the part of the par | USHN other for help | | | | | | City | 11 | | | State | | ouriesse | |
| in is a second way to born on right free mines with a second way to be seen to display the second way to be seen to | effly the parent. (B) Employee's Name | (C) Job This (e.g., Welder | (E) | The archite the seem occurred (6) to act north as | (F) Obsectible to July or silvess, putter thooly effective, and | CHECK ONLY ON the most serrous o | E box for each c | 2 e 1 | Enter the num daye the injun worker wast: | 80 t | eck the 'trg | ny' column Ilines | or shoots | One typ |
| you possessed to the district began to train the state of | | | systy or shears (mo.dey) | | | € 1 0 | dense Job benefer or restriction | Other record- able cases | | On job ensfer or enfiction (days) (L) | _ | Respiratory | grángelog € | Secon Buseaus @ |
| An entoplace, earner, was attentive and geting it has violate policy and an execution to a position at a most contract with a set operation and a most contract with a set of position at a set of pos | | Laborer | 1/7/2019 | | 150 pound roi of father began to roi down a smail grade; employee tried to stop it by beaking it with left, leg & seyund left knee | | × | | | 100 | | | and the same | |
| Stopped controllaring generation to the carbon for | | Trimmer A | 250 | | An employee, sewman, was standing in the volcinity of an extensive she operative angeting it employed position on a sideo. As the operation retained the boom of the axica-valen; the equipment became unstable on the tree of explantation that withing the mentioned in the stank and countries in the name of the axica-valent that the stank and countries on the properties of the stank and countries of the name of the stank and countries of the properties of the name of the stank and countries of the stank and countries of the name of the stank and countries of the stank and countries of the name of the stank and countries of the stank and countries of the name of the stank and countries of the stank and countries of the name of the stank and countries of the stank and countries of the name of the name of the stank and the name of the name of name | * | | | | | * | | | |
| Nation generally before a whole guiling poet et in the body delivers of the frees of whole guiling poet et in the body delivers of the frees of whole guiling poet et in the body delivers of the frees of whole guiling settled in frees of guiling attended of the frees of guiling attended of the frees of guiling attended of the guiling attende | | Pipe Foremen | 5/18/2019 | #131905, Loxahatchee, FL | Sipped dehnouriting excavation on XX 15 bx. digits report unit 0X/24. Felt on tracks of excavator & landed on buttooks. Pain in lower back & buttooks. | | | × | | | * | | | - |
| Wheleng as serw while assume out described plan. It is a serw while assume out described plan. It is a serw while assume out described plan. It is a serw while assume out of spall leg and the server received in the spall leg and the server received in the spall leg and the server received in the spall leg and the | | Working Foreman | 8/14/2019 | K3119002 Limeport, PA | Meking adjustment to fence & white pulling post et the top, distocated left index finger | | × | | | 2112 | * | | | |
| Pleach fight in that of apparation or three fingers fing. Index & middle fingers to part of apparation or three fingers finger. Index & middle fingers or fight hand Comme for contact with policy achieve, accorder 6 The contact of a policy achieve, accorder 6 The contact of a policy achieve, accorder 6 The contact or contact with policy achieve, accorder 6 The contact or contact with policy achieve, accorder 6 The contact or cont | | Laborer | 6/21/2019 | #13/1906, Lovahalchea, FL | Watering a saw while sawman cut concrete pipe, Saw atouck right shin & leg when if yamland out. Laceration requiring shockes to right leg. | × | | | 2 | | * | | | |
| Carmen in contact with policion body achieve, enouting to my contract with policion cask while performing an impectation in mich forested area. Protein cark is impectation cask while performing an impectation in mich forested area. Protein cark is impectation cask in a microar the reservation of the care and area of the care area. | | Laborer | 6102/9/2 | #A51801, Honey Grove, TX | Placed ingers in part of auger which caused incernion & partial ampuration of three fingers; ing. Index & middle fingers of right hand | × | | | 17 | 180 | × | | | |
| Tome in contract with politice oak while sefficienting air inspection in met. Inspection oak is a Accessed populary or a trailler American Service of the Inspection of the Inspection in met. Inspection in met. Inspection in met. Inspection oak is a trailler when the Inspection is a trailler when the Inspection is a trailler when a trailler whe | | Working Foreman | 8/3/2019 | #451702, Black Mountain, NC | servers reaction to include body aches, anuely & evesting | | | × | 30 | | × | | | |
| Accessing properties of a state when the following the control of | | Construction Littley Forester 2 | 9/9/2019 | #3819003, Philo, CA | Came in contact with polisce balk while performing an inspection in thick forested area. Poleon cak is around the ears. | | | × | | | × | | 100 | - 7 |
| New Section of the Section of the Summary page (Form 300A) before you post if | | Superintendent | 10/8/2019 | F. S | Accessing pocial/orn on a trailler when the tongue (tabled causing employee to lose the planner, while waiting to notify aupervisor, took became allock in mud ossesing pacificinal back, pain. | | × | | | 20 | × | | 3 | |
| Packing performed by No. Dybo winten X | | Carpenter | 10/23/2019 | | Uping skillsew to cut wedges from stock when serve apparently kicked back straing left thumb cutting & fracturing thumb. | | × | | | 74 | * | | | |
| The state of the factor of the component | | Working Foreman | 10/30/2019 | #2919020, Naples. | Paseing PVC cutting pliens over PVC pipe when employee alspeed & lost basance & landed on cutting tool cutting left pelm: | | × | | | 10 | × | | | |
| Welking to track on unreven ground & tripped on not be stated for the state of the | | Equipment Operator | 11/1/2019 | #2818002, Honey Grove, TX | over onto left aide. Employee diagnosed with fractured rib | | × | | | 17 | × | | | |
| Page totals 1 2 6 4 19 499 15 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | Supervisor | 11/14/2018 | #461801. Honey Grove, TX | Walking to truck on unaver ground & tripped on nil causing stumble and fall. Left shoulder pein with fracture. | | | × | | | × | | | |
| De eura vo reassist mese todas to the Summary page (Form Jouch) perore you poet it. | | | | | Page totals | 1 2 | 9 | 4 | 61 | 499 | H | , | 0 | 0 1 |
| |) burten for this collection of i myster and review the collect if you have any community in mallisten free, NW, Washing | riformation is estimated to average lost of information. Persons are in though those estimates or any maps vm. DG 202 fb. De not evend the s | ge 14 minutes per r not required to meg nects of this date ool completed forms to | response, encluding time to review the enterundors, assects, and gather grown to the conductor of information testina it displays as currently viral effection, constant. US Department of Labor, DSHA Cifese of Spisiols to this cifes. | | the Summary p | age (Form 30 | OA) before yo | u post il. | | | Respiratory | Outomod | Period Cons |

sessenii verho IIA 🔞 U.S. Department of Labor Check the "injury" column or choose one type of illness: Form approved OMB no. 1218-0176 (2) 3 Phillips and Jordan, Incorporate State Tenne (3) Year 2020 3 Ξ 159 Enter the number of days the injured or ill worker was: On job transfer or restriction (days) 52 Away From Work (days) Be sure to transfer these totals to the Summary page (Form 300A) before you post it. 1011 Attention: This form contains information relating to employee health and must be used in a manner that optionize the conflictionize the employees to the entert possible while the information is being used for occupational safety and health purposes. CHECK ONLY ONE box for each case based on the most serious outcome for that case: Job transfer Other record-or restriction able cases Page Establishment name City Knoxville Remained at work Classify the case Volumed record information buch every work widded from the filted from the set despricted work strongly or particles with sensitive and instance of the specific recording carea intended information from the second halfs and instance to be sensitive and instance that make any of the specific recording carea intended to the first and the sensitive and instance that make any of the specific recording carea intended to the first and the sensitive and instance that we are also and the sensitive and instance that the sensitive and instance that the sensitive and instance that are also and the sensitive and instance that the sensitive and instance that the sensitive and instance that the sensitive and the sensit Loosening nuts on chainstean side cover plate and hand alipped of warmers have counted here causing here. Depended with all controlled on the causing here. Operating village to controlled on the companion of the controlled on the companion of t Hand Gutting ROW and gathbed a small tees to pull inhered Loyal Min The tees break. As page a stock, min the rounds started juscelinos to indicate directly. Within weaked promptly woods, abbed a tees link & wrapped a sound well & hand in an attempt to break the link. Let mende in sound well & hand in an attempt to break the link. Let will be also. Let mindel injust words a stock or expand to the link. It is not be a first was an additional tees applied to the well known and the link in the base of the well known the did a public was at the base of the well known the did a public was at the base of the well known to the did a public will be a public with the public of the well known to the did a public will be a public with the public of the well known to the did a public will be a public of the well known to the did to appear to the public of the well known to the public of the well will be to possible it out and the public of the well will be to public in the public of the well will be to public in the public of the public of the well will be the public of the well be to public in the public of the well be to public in the public of the well be to public in the terminal public of the terminal p Describe injury or illness, parts of body affected, and man of policy between that density injured or mado person ill man acetylene lanch. occurred (e.g. Loading dock north end) Log of Work-Related Injuries and Illnesses Describe the case nville, OH #281910 rawley, WV #3119006 nville, PA #3118014 ando, FL #3220001 gan, OH #2819101 OSHA's Form 300 (Rev. 01/2004) (C) Job Title (e.g., Welder) Vorking Foreman sject Engineer (B) Employee's Name Identify the person Case No.

| OSHA's Form 300A (Rev. 01/2004) Summary of Work-Related Injuries and Illnesses | Year 2020 U.S. Ooganfrinent of U.S. Ooganfrinent Oogan v. USB-178. |
|---|--|
| Accessed to the graph graph of the control of the c | Establishment information Your enablishment same Philips and beclan, incorporate Street. 3012 Parkside Drive, Sone 500 |
| Total number of Total number of cases Total number of cases with days with job bransfer or other recordable away from work restriction a cases 6 (1) (1) (1) (2) | Cry Groundle State Tennessee 30 17922 |
| Total number of days of Job transfer or restriction 150 N.B | Account leverage murither of employees 3,031 Total hours worked by all employees that 2,438,180 Sign heep Xxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxx |
| 9 (4) Potaching 0 0 0 (5) Hearing Loss 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | I certify that I have examined this document and that to the best of my knowledge the entires are true, and complete. I havink Muchallan Company seculine |
| Post this Summary page from February 1 to April 30 of the year following the year covered by the form February before the instanced released to sense of the sense of sense are sense and the sense are sense against a set of sense, and replace and return to the sense of sense of the sense of the sense of the sense of the sense of set of the sense of the sense of the sense and the sense of the sense of the sense of the sense of the sense of | 965.902, 5000 Physics (1995) |

SMALL BUSINESS ENTERPRISE SUBCONTRACTOR PARTICIPATION SCHEDULE

| Contract/ Solicitation No. | | | Date Submitted | 04/12/2021 | | |
|--|---|------------------------|----------------|----------------------------|------------------|--------------|
| Project Name & Lor | cation | C-38 RASTA; Okeechobee | , FL | Project Start Date | TBD | |
| Bidder/Proposer EIP Florida Water Quality, LLC | | | | | | |
| Address | 5550 Newbury Street, Suite B; Baltimore, MD 21209 | | | | | |
| Contact Person | Kyle Graham | | Email Address | kyle@ecosystempartners.com | Telephone No. | 828-243-2674 |

ORGANIZATION STATUS

| | | | | Work to be Performed | | |
|--------------------------|-------------------------------|--|---------------------|---|--------------|---------------|
| Business Association | Business Name | Business Address | Business Phone # | Describe Type of Work to be Performed | % at Work | Dollar Amount |
| Prime Bidder/Proposer | | | | | | |
| Non SBE Subcontractor | | | | | | |
| SBE Subcontractor | Radise International | 4152 W Blue Heron Blvd. Riviera Beach, FL 33404 | | Geo Investigation Program Geo Analysis and Reports Design Support | 10.00% | |
| SBE Subcontractor | SWIG | 3201 1st Ave S, Ste 212, Seatle, 98065 WA | | Basis of Design Preliminary Engineering Permitting | 6.00% | |
| SBE Subcontractor | Green Source Environmental | 15315 Indian Head Drive, Tampa, FL 33618 | | Permitting Wetland Delineation | 8.00% | |
| SBE Subcontractor | ACI | 8110 Blaikie Court, Ste A, Sarasota, FL 34240 | | Archaeology and Historical Cultural Resources | 2.00% | |
| | | | | Total Participation | 26.00% | \$0.00 |
| | | | | Total Contract | | \$0.00 |

The listing of a Small Business Enterprise (SBE) shall constitute a representation by the bidder/proposer to the District that the bidder/proposer believes such SBE to be technically and financially qualified and available to perform the work described. Bidders/Proposers are advised that the information contained herein may be verified.

| \bigcap | | |
|--------------------------|------------------|------------|
| | Managing Partner | 04/08/2021 |
| Goder/Proposer Signature | Title | Date |

Form 0956 (08/2013)

Incorporated by reference in subsection 40E-7.670(3), F.A.C.



Statement of Intent to Perform as a Small Business **Enterprise Subcontractor**

Solicitation No. or Contract No. 6000001215

| A signed "Statement of Intent to Perform as a SBE Subcontractor" mufirm listed in the "SBE Subcontractor Participation Schedule" Form N | |
|---|---|
| RADISE International, LC agrees to | o perform work on the above contract as (check one); |
| (Legal Business Name of SBE Subcontractor as it appears on the Florida Division of Corporations Website, inclusive of dba) | tnership; 🛛 a corporation; 🔲 an individual; 🔲 a joint venture |
| SBE Subcontractor FEIN: 650785837 | |
| SBE Subcontractor Certification Expiration Date: October 4, 2021 | <u>l</u> |
| SBE Subcontractor | |
| The SBE Subcontractor will enter into a formal agreement, conditioned | ed upon the Bidder/Proposer executing a contract with the |
| District for the work with EIP Florida Water Quality, (Name of Bidder/Proposer) | LLC |

| Item No. | Type of Work | Agreed Price (For CCNA, Agreed Percentage) | % of Wor | rk |
|-------------|---------------------------|---|----------|----|
| 1 | Geo Investigation Program | \$ | 5 | % |
| 2 | Geo Analysis and Reports | \$ | 3 | % |
| 3 | Design Support | \$ | 2 | % |
| | Total Value of Work | \$ | 10 | % |

*Please include a copy of the District's SBE Certification Letter for the SBE Subcontractor.

Vice President March 31, 2021 SBE Subcontractor Signature

> Incorporated by reference in subsections 40E-7.670(2)(a), F.A.C.

Page 1 of 1

Statement of Intent to Perform as a Small Business **Enterprise Subcontractor**

Solicitation No. or Contract No. 6000001215

| firm listed in the "SBE Subcontractor Participation Schedu | le" Form No. 0956. | | | |
|--|--|--|--|--|
| Sustainable Water Infrastructure Group, LLC (Legal Business Name of SBE Subcontractor as it appears on the Florida Division of Corporations Website, inclusive of dba) | agrees to perform work on the above contract as (check one): a partnership; a corporation; an individual; a joint venture | | | |
| SBE Subcontractor FEIN: 82-2425924 | | | | |
| SBE Subcontractor Certification Expiration Date: 03/24/2024 | | | | |
| SBE Subcontractor | | | | |
| The SBE Subcontractor will enter into a formal agreement | , conditioned upon the Bidder/Proposer executing a contract with the | | | |
| District for the work with EIP Florida Water (Name of Bidder/l | | | | |

| Item No. | Type of Work | Agreed Price (For CCNA, Agreed Percentage) | % of Work | k |
|-------------|-------------------------|---|-----------|---|
| 1 | Basis of Design | \$ | 2 9 | % |
| 2 | Preliminary Engineering | \$ | 2 9 | % |
| 3 | Permitting | \$ | 2 9 | % |
| | Total Value of Work | \$ | 6 9 | % |

COO 03/31/2021 SBE Subcontractor Signature

*Please include a copy of the District's SBE Certification Letter for the SBE Subcontractor.

Incorporated by reference in subsections 40E-7.670(2)(a), F.A.C.

Page 1 of 1

Statement of Intent to Perform as a Small Business **Enterprise Subcontractor**

Solicitation No. or Contract No. 6000001215

| firm listed in the "SBE Subcontractor Participation Schedule" Form No. 0956. |
|---|
| Green Source Environmental Professionals (Legal Business Name of SBE Subcontractor as it appears on the Florida Division of Corporations Website, inclusive of dba) agrees to perform work on the above contract as (check one): a partnership; a corporation; an individual; a joint venture |
| SBE Subcontractor FEIN: 26-4774836 |
| SBE Subcontractor Certification Expiration Date: 03/30/2024 |
| SBE Subcontractor |
| The SBE Subcontractor will enter into a formal agreement, conditioned upon the Bidder/Proposer executing a contract with the |
| District for the work with EIP Florida Water Quality, LLC (Name of Bidder/Proposer) |

| Item No. | Type of Work | Agreed Price (For CCNA, Agreed Percentage) | % of Work |
|-------------|---------------------|---|-----------|
| 1 | Permitting | \$ | 6 % |
| 2 | Wetland Delineation | \$ | 2 % |
| 3 | | \$ | % |
| | Total Value of Work | \$ | % |

| *Please include a copy of the District's SBE Certific | ation Letter for the SBE Subcontracto | r. |
|---|---------------------------------------|------------|
| ,, | | |
| | | |
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| | | |
| | | |
| | | 18. |
| | | |
| 11 | | |
| 21 8/1/ | | |
| 111. 11.11. | | |
| 14/m 1/42/2 | Vice President | 04/05/2021 |
| SBE Subcontractor Signature | Title | Date |
| | | |
| | | |

Incorporated by reference in subsections 40E-7.670(2)(a), F.A.C.

Page 1 of 1

Statement of Intent to Perform as a Small Business **Enterprise Subcontractor**

Solicitation No. or Contract No. 6000001215

| firm listed in the "SBE Subcontractor Participation Schedule" F | form No. 0956. |
|--|---|
| (Legal Business Name of SRE Subcontractor as it annears on | rees to perform work on the above contract as (check one): a partnership; a corporation; an individual; a joint venture |
| SBE Subcontractor FEIN: 591712538 | |
| SBE Subcontractor Certification Expiration Date: $\underline{\text{December}}$ | 13, 2021 |
| SBE Subcontractor | |
| The SBE Subcontractor will enter into a formal agreement, cor- | nditioned upon the Bidder/Proposer executing a contract with the |
| District for the work with EIP Florida Water Qua (Name of Bidder/Prop | |

| Item No. | Type of Work | Agreed Price (For CCNA, Agreed Percentage) | % of Work |
|-------------|---|---|-----------|
| 1 | Archaeological and Historical; Cultural Resources | \$ | 2 % |
| 2 | | \$ | % |
| 3 | | \$ | % |
| | Total Value of Work | \$ | % |

| *Please include a copy of the District's | SBE Certification Letter for the SBE Subcontractor. | |
|---|---|---------------|
| Maranda Almy Kles SBE Subcontractor Spinature | Maranda A. Kles | April 1, 2021 |
| SBE Subcontractor Signature | Title | Date |
| | Incorporated by reference in subsections | stwmd.gov |

40E-7.670(2)(a), F.A.C.

Page 1 of 1



REGISTERED VENDOR NO.: 103368

October 4, 2018

Mr. Kumar Achyut Allady, CEO Radise International, L.C. 4152 West Blue Heron Blvd, Suite 1114 Riviera Beach, Florida 33404

CERTIFICATION EXPIRATION DATE October 4, 2021

Dear Mr. Allady:

Congratulations, the South Florida Water Management District (District) has recertified your firm as a Small Business Enterprise (SBE). This certification is valid for three (3) years and may only be applied when business is conducted in the following area(s):

Professional Engineering, Information Technology & GIS, Construction Inspection & Material Testing Services

Your submittal of bids or proposals to supply other products or services outside of the specialty area(s) noted above will not count toward SBE participation. If you require certification in other specialty areas, please contact the Procurement Bureau, SBE Section, for additional information.

Renewal is required every three (3) years and should be requested a minimum of 45 days prior to the above expiration date.

If any changes occur within your company during the certification period such as ownership, affiliate company status, address, telephone number, licensing status, gross revenue, or any information that relates to your SBE Certification status, you must notify this office in writing immediately. It is imperative that we maintain current information on your company at all times. FAILURE TO REPORT CHANGES MAY RESULT IN DECERTIFICATION.

Certification is not a guarantee that your firm will receive work, nor an assurance that your firm will remain in the District's vendor database.

We look forward to a mutually beneficial working relationship.

Sincerely,

Johanna M. Labrada, CPPB Procurement Bureau Chief

Procurement Bureau

JL/se



March 24, 2021

REGISTERED VENDOR NO.: 122717

Mr. Mark Merkelbach, Member Sustainable Water Infrastructure Group, LLC 3201 1st Avenue S, Suite 212 Seattle, WA 98065

CERTIFICATION EFFECTIVE DATE: March 24, 2021

CERTIFICATION EXPIRATION DATE: March 24, 2024

Dear Mr. Merkelbach:

Congratulations, the South Florida Water Management District (District) has certified your firm as a Small Business Enterprise (SBE). This certification is valid for three (3) years and may only be applied when business is conducted in the following area(s):

Design, Build and Operate Water Nutrient Removal Facilities to Restore and Protect Nutrient-Impaired Water from Nitrogen and Phosphorus Pollution

Your submittal of bids or proposals to supply other products or services outside of the specialty area(s) noted above will not count toward SBE participation. If you require certification in other specialty areas, please contact the Procurement Bureau, SBE Section, for additional information.

Renewal is required every three (3) years and should be requested a minimum of 45 days prior to the above expiration date.

If any changes occur within your company during the certification period such as ownership, affiliate company status, address, telephone number, licensing status, gross revenue, or any information that relates to your SBE Certification status, you must notify this office in writing immediately. It is imperative that we maintain current information on your company at all times.

Certification is not a guarantee that your firm will receive work, nor an assurance that your firm will remain in the District's vendor database.

We look forward to a mutually beneficial working relationship.

Sincerely,

Sr. Contract Compliance Specialist

Procurement Bureau

JLF

3301 Gun Club Road, West Palm Beach, Florida 33406 . (561) 686-8800 . 1-800-432-2045 Mailing Address: P.O. Box 24680, West Palm Beach, FL 33416-4680 • www.sfwmd.gov



March 30, 2021

REGISTERED VENDOR NO.: 123227

Ms. Pamela Harris, President Green Source Environmental Professionals, Inc. 15315 Indian Head Dr. Tampa, FL 33618

CERTIFICATION EFFECTIVE DATE: March 30, 2021

CERTIFICATION EXPIRATION DATE: March 30, 2024

Dear Ms. Harris:

Congratulations, the South Florida Water Management District (District) has certified your firm as a Small Business Enterprise (SBE). This certification is valid for three (3) years and may only be applied when business is conducted in the following area(s):

Ecosystem Restoration, Environmental Permitting, Mitigation and Conservation Bank Development and Environmental Consulting Services

Your submittal of bids or proposals to supply other products or services outside of the specialty area(s) noted above will not count toward SBE participation. If you require certification in other specialty areas, please contact the Procurement Bureau, SBE Section, for additional information.

Renewal is required every three (3) years and should be requested a minimum of 45 days prior to the above expiration date.

If any changes occur within your company during the certification period such as ownership, affiliate company status, address, telephone number, licensing status, gross revenue, or any information that relates to your SBE Certification status, you must notify this office in writing immediately. It is imperative that we maintain current information on your company at all times.

Certification is not a guarantee that your firm will receive work, nor an assurance that your firm will remain in the District's vendor database.

We look forward to a mutually beneficial working relationship.

Sincerely.

Sr. Contract Compliance Specialist

Agen Dx

Procurement Bureau

JLF



December 13, 2018

Ms. Marion M Almy, President Archaeological Consultants Incorporated 8110 Blaikie Court, Suite A Sarasota, FL 34240

REGISTERED VENDOR NO.: 101573

CERTIFICATION EXPIRATION DATE December 13, 2021

Dear Ms. Almy:

Congratulations, the South Florida Water Management District (District) has recertified your firm as a Small Business Enterprise (SBE). This certification is valid for three (3) years and may only be applied when business is conducted in the following area(s):

Archaeological Services

Your submittal of bids or proposals to supply other products or services outside of the specialty area(s) noted above will not count toward SBE participation. If you require certification in other specialty areas, please contact the Procurement Bureau, SBE Section, for additional information.

Renewal is required every three (3) years and should be requested a minimum of 45 days prior to the above expiration date.

If any changes occur within your company during the certification period such as ownership, affiliate company status, address, telephone number, licensing status, gross revenue, or any information that relates to your SBE Certification status, you must notify this office in writing immediately. It is imperative that we maintain current information on your company at all times. FAILURE TO REPORT CHANGES MAY RESULT IN DECERTIFICATION.

Certification is not a guarantee that your firm will receive work, nor an assurance that your firm will remain in the District's vendor database.

We look forward to a mutually beneficial working relationship.

Sincerely,

zynn Joni Lynn Fox

Sr. Contract Compliance Specialist

Procurement Bureau

F/se

3301 Gun Club Road, West Palm Beach, Florida 33406 * (561) 686-8800 * 1-800-432-2045 Mailing Address: P.O. Box 24680, West Palm Beach, FL 33416-4680 • www.sfwmd.gov

STREET

APPENDIX B

KEY PERSONNEL RÉSUMÉS

David Urban, PE

PROJECT MANAGER

Ecosystem Investment Partners

david@ecosystempartners.com | 847.553.8675

32 YEARS OF EXPERIENCE

EDUCATION

M.S., Environmental Engineering, Illinois Institute of Technology, 1990

B.S., Mechanical Engineering, Northwestern University, 1984

FUNCTIONAL EXPERIENCE

Multi-Projects and Teams Management Regulatory Permitting and Compliance

CERTIFICATIONS/ REGISTRATIONS

Professional Engineer (Illinois) (062-049756), 1994

PROJECT ROLE AND AVAILABILITY

David Urban will serve as Project Manager for this effort with an estimated 15-70% commitment of his time to performing his designated responsibilities on the project. David currently oversees operations for all of EIP's projects, which includes but is not limited to due diligence coordination for new projects, coordinating design and construction teams, and contract management.

PROFESSIONAL EXPERIENCE

EIP

2008 - Present

Land and Water Resources, Inc.

2004 - 2008

Tetra Tech EMI

2002 - 2004

Land and Water Resources, Inc.

1998 - 2002

Christopher B. Burke Engineering

1993 - 2002

Hey and Associates

1990 - 1992

US Army Corps of Engineers, Chicago

1989 - 1990

United States Navy

1984 - 1989

DAVID URBAN, PE | Project Manager, Ecosystem Investment Partners

Program Manager¹ Lookout Slough Delta Smelt and Flood Benefit Project; California Department of Water Resources: 2017 - Present

David serves as Program Manager and has been involved since the RFP was issued by DWR in 2017 in the development of the project. He organized the team, set project goals in conjunction with both DWR Environmental Services and Flood Management, and drove an open design and permitting process where DWR is involved in the design and permitting process in an open, collaborative manner.

Program Manager² Chef Menteur Pass Wetland Mitigation Bank; Ecosystem Investment Partners; 2012 - Present

David has served as Project Manager since EIP conceptualized the project in 2012. EIP purchased a mitigation bank, which was not in compliance with federal permits. David coordinated with the U.S. Army Corps of Engineers (USACE), the U.S. Fish and Wildlife Service (USFWS), the National Marine Fisheries Service, and local agencies to develop an adaptive management plan, re-permit the project, and construct, maintain, and monitor the project. The Chef Menteur Bank is the first successful privately restored brackish marsh restoration in Louisiana, consisting of 600 acres restored in two phases. Currently utilizing a local team of consultants to permit an additional 500 acres of restoration.

- ¹ Bonnie Irving; Ecosystem Services Manager California Department of Water; 901 P St., Rm. 444, Sacramento, CA 94236; 916.651.9784
- ² Kelly Templet, Project Manager; Louisiana Department of Natural Resources; P.O. Box 44487 Baton Rouge, LA 70804; 225.342.3124

Matthew Schultz, PE, PMP

ENGINEERING DESIGN MANAGER Brown + Caldwell

mschultz@brwncald.com | 305.704.4432



EDUCATION

B.S., Mechanical Engineering, University of Denver, 2000

FUNCTIONAL EXPERIENCE

Design/Build Delivery
Large Pump Stations
Advanced Water Treatment Facilities
Large Diameter Pipelines
FPL Cooling Water Facilities and Pipelines
OSHA 30

CERTIFICATIONS / REGISTRATIONS

Professional Engineer; License Number: 63132; Florida; 2005

PMI Project Management Professional; 2014

PROJECT ROLE AND AVAILABILITY

Matthew brings knowledge and understanding of the District's infrastructure from serving as Contract Manager for the EAA A2 STA project, as well as Project Engineer for the G-370 + 372 Pump Station project. Matthew has 20 years of experience in the design, construction, commissioning, and optimization of water and wastewater treatment plants, pipelines, and large pumping systems. His recent experience has included the front-end project delivery planning, alternatives analysis, design-builder and contractor evaluation and selection, and general program and project management. He has managed sizable contracts, including a \$110M raw water pump station, and a \$100M Biosolids Improvements Project and a capital improvement program in excess of \$50M over the last five years. Matthew has extensive experience in alternate delivery projects including design-build, progressive design-build, and construction manager at risk. He also has experience in the instrumentation and control design of water and wastewater treatment facilities. He is 100% available and dedicated to this project.

PROFESSIONAL EXPERIENCE

Brown + Caldwell

3 years (April 2018 - Present)

MWH

17 years (2000 - 2018)

MATTHEW SCHULTZ, PE, PMP | Engineering Design Manager, Brown + Caldwell

Senior Advisor/Contract Manager¹ EAA A2 STA; South Florida Water Management District; June 2019 - January 2021

6,500-acre STA designed to treat water from Lake Okeechobee via the North New River and Miami Canals and the future EAA A2 Reservoir and discharge south to Florida's Everglades. Matthew provided contract negotiations, staff assignments, risk management, executive review, and client service management during preliminary and detailed design, and construction services of the Inflow/Outflow Canal which was an early-out package. The design was successfully delivered at an accelerated schedule and allowed for an early construction start.

Project Engineer² Pump Stations G-370 and G-372; South Florida Water Management District; 2002 – 2004

For this large construction project, Matthew provided construction management and inspection services for control and electrical systems of two 900 MGD pump stations for the South Florida Water Management District's (SFWMD) Everglades Revitalization Project. Responsibilities included control system factory acceptance testing, electrical inspections and testing, calibration testing of instrumentation, loop testing, functionality testing of control system hardware and software and electrical and instrumentation punch list development. The project won the American Council of Engineering Companies Grand Conceptor Award in 2005.

Program Manager³ East Central Regional Water Reclamation Facility; East Central Regional; 2015 - Present

Matthew led the budgeting, planning, design, and construction of the \$170 million Capital Improvements Plan (CIP) for the 70 MGD facility that serves the communities of West Palm Beach, Palm Beach County, Lake Worth, Riviera Beach, and the Town of Palm Beach. The 5-year CIP included \$120M in biosolids improvements, \$20M in aeration basin rehab, \$10M in electrical improvements, \$10M in headworks upgrades, and \$10M in clarifier upgrades. Matthew's responsibilities also included reporting of CIP progress to the ECR Board during public meetings.

Project Manager⁴ SDS Raw Water Pump Stations; Colorado Springs Utilities; 2010 - 2015

As part of the program management leadership team, Matthew developed the Progressive Design-Build delivery strategy for the \$110M raw water pump station component of the SDS Program that included an option to convert to a traditional Design-Bid-Build delivery should favorable market conditions exist. After managing the project through design and permitting, the Design-Build contract was terminated and the construction was hard bid to pregualified construction contractors. Through construction, Matthew performed as the Construction Manager, administering and managing one \$80M construction contract, one \$6M engineering contract, and fifteen separate 3rd party testing contracts. He also managed a team of twenty construction professionals across three separate construction sites. The raw water pump station project was completed on scheduled in 2015 and finished \$10M under budget.

Owner's Representative⁵ FPL Reclaimed Water Facility Upgrades; City of West Palm Beach Water Utilities; 2016 - 2017

Matthew oversaw design and construction of a \$2M Design-Build contract to provide improvements to the FPL Reclaimed Water Facility that treats and delivers cooling water to FPL's West County Energy Center. Improvement included a storage tank bypass, additional pumping capacity, and other miscellaneous upgrades which required close coordination with FPL's WCEC operations during scheduled outages.

- ¹ Alexis San Miguel, P.E. Section Leader, South Florida Water Management District; 3301 Gun Club Rd.; West Palm Beach, FL; 561.682.2546
- ² Tim Carter, South Florida Water Management District
- ³ Brian Shields, ECR Board Chairman, City of Lake Worth Beach, 301 College St.; Lake Worth Beach, FL, 561.586.1675
- ⁴ Steve Duling, Project Manager, Colorado Springs Utilities, 719.337.3471
- ⁵ Darren Hollifield, Assistant Director of Utilities, City of West Palm Beach, 561.835.7401

David Crawford, RA, LEED AP

PROJECT ARCHITECT

Brown + Caldwell

dcrawford@brwncald.com | 201.574.4734

EDUCATION

B.S., Architecture, The Catholic University of America, 1983

FUNCTIONAL EXPERIENCE

Design

Building + Energy Code Analysis

Condition Assessments

Renovations / Restorations

QA/QC

Constructability Reviews

Construction Oversight

CERTIFICATIONS / REGISTRATIONS

Registered Architect:

AR100013; Florida 2019

42611: Arizona 2005

ARC.00401978; Colorado 2009

ARC5055; Maine 2020

021430; New York 1990

RA405191; Pennsylvania 2010

16121; Texas 1998

10927324-0301: Utah 2018

0401013206; Virginia 2004

CERTIFICATIONS / REGISTRATIONS

LEED-Accredited Professional

Member, United States Green Building

Council

PROJECT ROLE AND AVAILABILITY

David Crawford is a licensed architect offering more than 37 years of experience performing architectural project planning and design for water and wastewater treatment facilities, laboratories, maintenance facilities, pumping stations, transfer stations and environmental awareness centers. As a LEED Accredited Professional, he regularly conducts building project programming, building code analysis, condition assessments, and architectural QA/QC project reviews. David is committed 25-45% of his time to this project.

PROFESSIONAL EXPERIENCE

Brown + Caldwell

4 years, (April 2017 – Present)

Malcolm Pirnie / Arcadis

33 years, 6 months (October 1983 – April 2017)

DAVID CRAWFORD, RA, LEED AP | Project Architect, Brown + Caldwell

Lead Architect¹ EAA A2 STA; South Florida Water Management District; June 2019 – January 2021

6,500-acre STA designed to treat water from Lake Okeechobee via the North New River and Miami Canals and the future EAA A2 Reservoir and discharge south to Florida's Everglades. The project scope included preliminary and detailed design of the Inflow/Outflow Canal which was an early-out package. The design was successfully delivered at an accelerated schedule and allowed for an early construction start. David provided architectural oversight for the design of the prefabricated buildings.

Lead Architect² Hyperion Water Reclamation Plant Advanced Water Purification Facility Design-Build; City of Los Angeles, Department of Public Works, Bureau of Sanitation; May 2019 - Present

B+C is responsible for designing the new advanced water purification facility to treat primary effluent from the Hyperion Water Reclamation Plant to nitrified-denitrified recycled water for reuse. David has provided conceptual and final design for the facility. This new AWPF will provide approximately 1.5 mgd (5 mgd ultimate) of purified water to Los Angeles World Airports, internal Hyperion Water Reclamation Plant uses, and potential supply to the neighboring Scattergood plant.

Architect-in-Charge³ McMillan Water Treatment Plant; Washington Agueduct; USACE Baltimore District; Washington DC; August 2014 - June 2015

Scope included design services for the historical renovation of buildings at the McMillan Water Treatment Plant. The renovations included: The Transformer/Switchgear (Annex) Building, a one-story Italian Renaissance Revival building constructed in 1904; the North Clearwell Gatehouse, a one-story Italian Renaissance Revival building constructed in 1904; the South Clearwell Gatehouse, a one-story Colonial Revival building constructed in 1939; and the Flume Building, a one-story Colonial Revival building constructed in 1939. The scope of the renovations included repointing and replacement of the existing brick, door and window replacements, replacement of the existing clay tile roofing as well as electrical and HVAC upgrades. All work was done in association with Standards and Guidelines for the Treatment of Historic Properties.

Lead Architect⁴ South District Wastewater Treatment Plant; City of Miami, Florida; March 2018 - Present

To comply with the Ocean Outfall Legislation, which requires wastewater utilities to eliminate discharge to the ocean by 2025, the South District WWTP is undergoing treatment improvements to accommodate the additional flow and implement reuse strategies. This phase of the project includes design, permitting, and bid support services for a new headworks building, odor control, electrical substation, two equalization tanks, one EQ pump station, one wet chemical scrubber facility, installation of step feed and modifications to the existing Oxygenation Trains 1 – 7. David has provided conceptual and final design for the new components.

- Alexis San Miguel, P.E. Section Leader, South Florida Water Management District; 3301 Gun Club Rd.; West Palm Beach, FL; 561.682.2546
- ² Christina B. Jones, P.E., Project Manager; LA Sanitation and Environment; 1149 S. Broadway, Los Angeles, CA; 310.648.5160
- Nathan Cole, The Washington Agueduct; 5900 MacArthur Blvd. NW, Washington, DC 20016; 202.764.2573
- James Ferguson, PE; Miami-Dade Water and Sewer Department; 3071 SW 38th Ave. Miami, FL 33136; 786.552.8756

Ryan Deibler

PERMITTING MANAGER

GreenSource Environmental Professionals

rdeibler@greensourceep.com | 813.264.4324

18 YEARS OF EXPERIENCE

EDUCATION

B.S., Biology, The College of William and Mary, 1999 M.A., Biology, The College of William and Mary, 2001

FUNCTIONAL EXPERIENCE

Regulatory Permit Acquisition + Compliance Interdisciplinary Project Team Coordination

PROJECT ROLE AND AVAILABILITY

Ryan Deibler will serve as the Permitting Manager for this project with an estimate of 10-20% of his performing the designated project duties. Ryan has been working in the environmental consulting industry in Florida for 18 years, including 12 years as the owner of a specialized environmental consulting firm, obtaining permits for many types of projects at the federal, state, and local level, such as permits from the U.S. Army Corps of Engineers (USACE), U.S. Fish and Wildlife Service (USFWS), Florida Department of Environmental Protection (FDEP), Southwest Florida Water Management District (SWFWMD), Florida Fish and Wildlife Conservation Commission (FFWCC), and Hillsborough County Environmental Protection Commission (HCEPC), as well as other local agencies.

PROFESSIONAL EXPERIENCE

Owner of GreenSource Environmental Professionals, Inc.

12 years, 1 month (3/2009 - Present)

Williamsburg Environmental Group, Inc.

1 year, 6 months (9/2007 - 3/2009)

LPG Environmental + Permitting Services, Inc.

4 years, 1 month (8/2003 - 9/2007)

RYAN DEIBLER | Permitting Manager, GreenSource Environmental Professionals

Environmental Consultant¹ Old Florida Mitigation Bank; Ecosystem Investment Partners; September 2012 – Present

Ryan serves as environmental consultant and has been involved in this project from inception, with responsibilities including site identification, permit acquisition, construction supervision, monitoring, maintenance, and permit compliance for all federal, state, and local permits.

Environmental Consultant² Horse Creek Mitigation Bank; Ecosystem Investment Partners; June 2018 - Present

Ryan serves as environmental consultant and has been involved with this project since the permits were acquired. Responsibilities have included permit modification, construction supervision, monitoring, maintenance, and permit compliance for all federal, state, and local permits.

- ¹ David Urban, PE, Director of Operations; Ecosystem Investment Partners; 5550 Newbury St., Suite B Baltimore, MD 21209; 847.553.8675
- ² Troy Anderson, Assistant Director of Operations; 5550 Newbury St., Suite B, Baltimore, MD 21209; 608.212.6607

Robert Ertle

CONSTRUCTION MANAGER **Phillips + Jordan, Inc.**

bob@pandj.com | 407.701.7331

37 YEARS OF EXPERIENCE

EDUCATION

B.S., Civil Engineering

FUNCTIONAL EXPERIENCE

Project Organization

Problem Solver

Heavy Civil Construction Manager

CERTIFICATIONS / REGISTRATIONS

First Aid / CPR, 3/29/19, #2413

MOT

OSHA 10-Hour

OSHA 30-Hour Construction Safety,

5/31/14, #1354

OSHA 40-Hour HAZWOPER

MSHA 40-Hour, 1/15/20, #25684

PADI

USCG Captains License

Trench Safety

PROJECT ROLE AND AVAILABILITY

Robert Ertle will be the Construction Manager for the project. He will commit 25-50% of his time to the project.

PROFESSIONAL EXPERIENCE

Phillips + Jordan, Inc.

26 years, 3 months (December 1994 – March, 2021)

ROBERT ERTLE | Construction Manager, Phillips + Jordan, Inc.

Regional Manager¹ Arden Site Development; Northern Palm Beach Improvement District; November 2015 - May 2017

P+J was awarded a \$32M contract by the Northern Palm Beach County Improvement District and Freehold Communities to complete a turnkey site development package for the 1,200-acre Arden project, which included excavation of site materials; installation of storm pipe, sanitary sewer, and pressure pipe; construction of lift stations and a vehicular bridge, and construction of roadway infrastructure.

General Superintendent² Heritage Isle Site Development; Lennar Homes; February 2014 -December 2014

P+J was contracted to complete a turnkey site development package that involved mass grading and Phase 8 roadway construction and utilities installation within the Heritage Isle community. The scope of work completed by P+J for the project included installation and maintenance of erosion control measures; construction layout; clearing and grubbing; excavation of site material; installation of storm drainage line, sanitary sewer line, water distribution line, and reuse water distribution line; and construction of curbing and roadways.

General Superintendent³ Amazon Garden Distribution Center; The Conlan Company; September 2013 -September 2014

P+J was contracted to complete all site work activities associated with construction of the Project Garden Distribution Center located on an 85-acre site in Lakeland, Florida. The scope of work completed by P+J for the project included installation import and placement of fill material; installation of storm water drainage piping, sanitary sewer line, force main, water main, and fire main; construction of a lift station and curbing; and placement of asphalt paving.

General Superintendent⁴ Collier County Renourishment; Collier County, Florida; October 2013 - December 2013

In September of 2013, the Board of County Commissioner approved the \$9.5M Collier County Beach Renourishment Project and subsequently contracted with P+J to perform the Segment A North - Naples/Park Shore portion of the project. Over the duration of the project, P+J imported over 10,000 loads of sand from the Stewart Mining Industries facility located in Immokalee, Florida which was approximately 65 miles inland from the job site. At the conclusion of the project, P+J had imported and spread a total of 227,500 tons of sand.

General Superintendent⁵ C44 Reservoir and Stormwater Treatment Area; US Army Corps of Engineers; September 2011 – July 2014

This \$36M project involved construction of the western intake canal, eastern C-133/133A canals, Citrus Boulevard bridge and culvert, and all access roads and staging areas in preparation for construction of the C-44 Reservoir and associated Stormwater Treatment Area.

General Superintendent⁶ Hammock Landing Retail Development; EMJ Corporation; January 2008 -March 2009

Hammock Landing is a 750,000 SF retail development located on an approximately 108-acre site in West Melbourne, Florida. P+J was contracted to complete a turnkey site development package for construction of Hammock Landing. The scope of work completed by P+J for the project included installation and maintenance of erosion control measures; clearing and grubbing of the site; excavation of material; mass and finish grading; installation of 15" to 60" storm drainage line, 6" to 12" sanitary sewer line, 12" water main, and fire main; completion of directional drilling; and installation of fire hydrants.

- ¹ Andy Smith; Freehold Communities; ats@freeholdcommunities.com; 904.274.4310
- ² Mark McDonald; Lennar Homes, LLC; Mark.Mcdonald@lennar.com; 813.574.5700
- ³ Stuart Price; The Conlan Company; sprice@conlancompany.com; 770.423.8000
- ⁴ Gary McAlpin; Collier County Coastal Zone Management; garymcalpin@colliergov.net; 239.252.4245
- ⁵ Jacob Kyzar; USACE; Jacob.kyzar@dot.gov; 229.347.2062
- ⁶ Josh Ramsey; Rockford Corporation/Oregon; josh.ramsey@rockford-corp.com; 503.475.3066

Leonard Lott

PROJECT ON-SITE SUPERINTENDENT **Phillips + Jordan, Inc.**

llott@pandj.com | 407.466.9310

42 YEARS OF EXPERIENCE

EDUCATION

High School Diploma

FUNCTIONAL EXPERIENCE

Strategic Planning

Jobsite Safety

Timeline Management

OSHA Compliance

CERTIFICATIONS / REGISTRATIONS

CPR / First Aid, 2/8/21, #4289

OSHA Safety

Stormwater Erosion Inspector, 7/7/04, #28079

OSHA 10-Hour, 6/7/11, #1237

OSHA 30-Hour, Construction Safety, 8/27/11, #1245

PROJECT ROLE AND AVAILABILITY

Leonard Lott will function as the Project Superintendent with 100% of his time committed to being on site.

PROFESSIONAL EXPERIENCE

Phillips + Jordan, Inc.

40 years, 11 months (March 1980 - March 2021)

LEONARD LOTT | Project On-Site Superintendent, Phillips + Jordan, Inc.

Program Superintendent¹ Mosaic WC-1 Dam; Mosaic Fertilizer; July 2019 - Present

The WC-1 project is the construction of an 800-acre clay settling area. The project includes excavation and embankment of 12 M CY of sand tailings and overburden material, construction of two (2) spillway structures, storm drainage piping and grassing. The project requires more than 100 pieces of equipment and 120 employees to meet the construction schedule. The fill material was moved with a combination of push/pull scrapers and off-road trucks at a rate of 60,000 CY per day.

Program Superintendent² Arden Site Development; Northern Palm Beach County Improvement District; November 2015 - May 2019

P+J was awarded a \$32M contract by the Northern Palm Beach County Improvement District and Freehold Communities to complete a turnkey site development package for the 1,200-acre Arden project, which included excavation of site materials; installation of storm pipe, sanitary sewer, and pressure pipe; construction of lift stations and a vehicular bridge, and construction of roadway infrastructure.

Program Superintendent³ Fortenberry Regional Stormwater Management System; Brevard County BOCC; August 2012 - December 2012

This project involved expansion of the wet detention pond at the Fortenberry stormwater management facility. The scope of work completed by P+J for this project included excavation and stabilization of site materials to increase the wet detention pond capacity, and construction of a concrete weir and riprap rubber weir spillway.

Program Superintendent⁴ Diageo Rum Distillery; The Haskell Company; July 2009 - December 2009

This project involved construction of the new \$165M Diageo Rum Distillery on the island of St. Croix. P+J's role on the project involved off-island site work construction management; site work equipment management; and supply of on-island materials, labor, and incidentals.

Program Superintendent⁵ The Shops at Wiregrass; Winter Construction Company; February 2007 – December 2009

P+J completed a turnkey site development package for this project that included clearing and grubbing, excavation of site materials, mass and finish grading, installation of underground utilities, and construction of roadways and associated curbing.

Program Superintendent⁶ Lake Ashton; Site Development; Century Companies; May 2005 - February 2007

P+J completed a turnkey site development package for this project that included clearing and grubbing, excavation of site materials, site grading, installation of underground utilities, construction of curbs and placement of asphalt paving, and sodding of disturbed areas.

- ¹ Paul Roundtree; Mosaic Fertilizer, LLC; paul.roundtreejr@mosaicco.com; 813.500.6446
- ² Andy Smith; Freehold Communities; ats@freeholdcommunities.com; 904.274.4310
- ³ Robbyn Spratt; Brevard County; robbyn.spratt@brevardcounty.us; 321.633.2016
- ⁴ Paul Tyler; The Haskell Company; paul.tyler@haskell.com; 904.791.4500
- ⁵ Tom Nichols; Winter Construction Company; tnichols@winter-construction.com; 404.588.3300
- ⁶ Mark Schreiber; Century Companies; MSchreiber@centuryresidential.net; 863.291.0731

ECOSYSTEM INVESTMENT PARTNERS 5550 NEWBURY STREET, SUITE B BALTIMORE, MD 21209 443.921.9441

ECOSYSTEMPARTNERS.COM