

1st  
Quarter

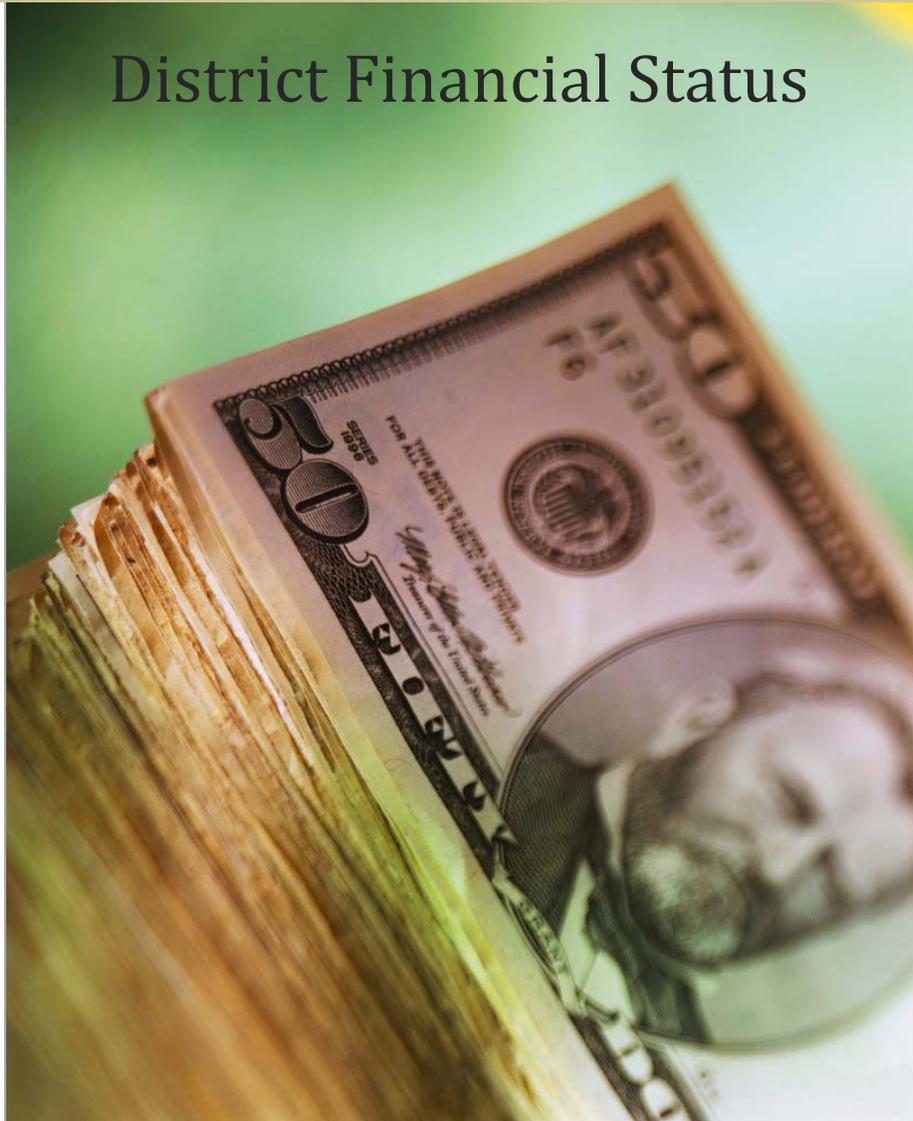
2nd  
Quarter

3rd  
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4th  
Quarter

# FY2010 Quarterly Report

## District Financial Status





# SOUTH FLORIDA WATER MANAGEMENT DISTRICT

## MEMORANDUM

**TO:** Governing Board Members

**FROM:** Paul E. Dumars, Sr., Chief Financial Officer, Executive Office 

**DATE:** February 12, 2010

**SUBJECT:** Fiscal Year (FY) 2010 1<sup>st</sup> Quarter Financial Report

The attached report is a summary of the 1<sup>st</sup> quarter financial and operational status of the South Florida Water Management District as of December 31, 2009. Included in this report are Annual Work Plan changes that adjusted project and process results and schedules for the 1<sup>st</sup> quarter of FY2010. Changes were made in order to keep the Annual Work Plan current throughout the fiscal year. These work plan changes were reviewed and approved by an internal cross-functional sub-committee that included resource area management; program Business Services Directors; the Budget Office; and the Business Performance Management Office. Annual Work Plan adjustments that necessitated fiscal changes requiring Governing Board approval were included in monthly budget transfer agendas.

### **Revenue Collections**

The District collected 54% of all budgeted revenues (or \$359 million) in the 1<sup>st</sup> quarter of FY2010. This is essentially the same collection rate as for the 1<sup>st</sup> quarter of FY2009, excluding new Certificates of Participation related revenues. However, while revenue collection rates were virtually the same for the 1<sup>st</sup> quarters of FY2009 and FY2010, collected revenues for the 1<sup>st</sup> quarter of FY2010 were \$48.5 million less than for the 1<sup>st</sup> quarter of FY2009. This decline in revenue portrays current economic conditions, especially declining real estate values which directly impact the tax base and ad valorem revenue.

For taxes (including ad valorem and agricultural privilege taxes) the District collected 72% of the \$472 million budgeted amount for FY2010, which is a 1% increase in collection rate over the 1<sup>st</sup> quarter of FY2009. Intergovernmental revenue collections generated only 3% of the FY2010 budgeted amount during the 1<sup>st</sup> quarter (as compared to 5% for the 1<sup>st</sup> quarter of FY2009). This low rate for the 1<sup>st</sup> quarter is normal, as the majority of intergovernmental revenues are reimbursement agreements based on actual expenditures.

Investment earnings in the 1<sup>st</sup> quarter of FY2010 were \$3 million, or 40% of the total investment earnings budgeted for FY2010. Investment earnings for the 1<sup>st</sup> quarter

remain strong - although they are 38% less than the amount collected in the 1<sup>st</sup> quarter of FY2009. Yields on District investments have been reduced as a result of the current low interest rate environment.

For "Other" revenue items, comprised of such things as leases, licenses, permits, fees, and sales of District property – 1<sup>st</sup> quarter FY2010 receipts totaled 25% of the annual budgeted amount or a 10% collection rate reduction when compared to 1<sup>st</sup> quarter of FY2009. This is due to the District's shift to self-insurance for employee health benefits, which increased total annual budgeted revenues but deferred premium collections until January, 2010.

### **Expenditure Status**

Expenditure budget status is presented from a "Burn Rate" perspective that excludes personnel services budgets, reserves balances, and work in process not completed prior to the end of the 1<sup>st</sup> quarter. The District spent \$93 million or 13% of the annual \$708 million budget in the 1<sup>st</sup> quarter of FY2010, which is the same burn rate as the 1<sup>st</sup> quarter of FY2009. The Restricted Sources expenditure rate of 7% is 1% lower than the 1<sup>st</sup> quarter of FY2009, and the Ad Valorem Sources budget expenditure rate of 19% is 4% higher than the 1<sup>st</sup> quarter of FY2009.

In summary, each of the expenditure categories (Total, Ad valorem, and Restricted) for 1<sup>st</sup> quarter FY2010 compared favorably to the same time-frame in FY2009. In fact, after considering that another 33% or \$234.2 million was committed primarily in ongoing work for the C-111 North Spreader Canal (\$28.1 million), Compartment B and C (\$35.3 million and \$49.1 million respectively), operations and maintenance (\$34.9 million), and other projects, the District has achieved a promising start to the FY2010 Burn Rate.

### **Work Plan Status**

The percentage of projects and processes in green schedule-compliance status (achievement of Annual Work Plan results within 30 days of schedule) at the end of the 1<sup>st</sup> quarter of FY2010 was 88%, 8% were in yellow status (between 30 and 60 days behind schedule); and 4% were in red status (more than 60 days behind schedule).

Please contact me at (561) 682-6212 if you would like to further review or discuss the contents of the report.

PED/ms

# District Financial Status

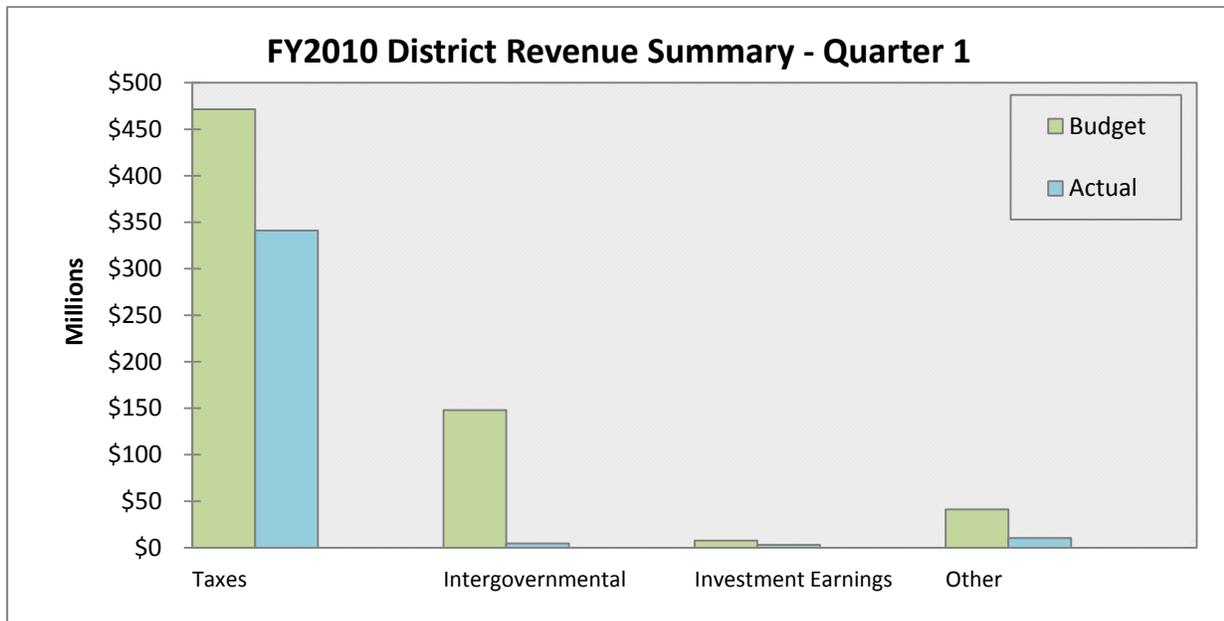
## Revenue Financial Summary

During the 1st quarter of Fiscal Year 2010, the District collected 54% of its budgeted revenue, which is comparable to FY2009, excluding new Certificates of Participation (COPs) related revenues. Collected taxes, which include both ad valorem property taxes and agricultural privilege taxes, is 72.3% of the \$471.6M budget, slightly ahead of the FY2009 collection rate of 71.2%. The largest wave of collections from property tax bills is in the 1st quarter, becoming due in November and provides property owners the highest available discount of 4% in that month. The discount decreases 1% for each subsequent month through February and collections slow until the tax deed sales in June. Intergovernmental revenue collections have generated only 3.1% compared to 5.3% during the 1st quarter of FY2009. Collections are low during the 1st quarter because the majority of the intergovernmental revenues are reimbursement agreements based on actual expenditures.

Investment income earnings at a 39.8% collection rate in the 1st quarter are down from 78% in FY2009. Yields on District investments have been reduced as a result of the current low interest rate environment. The budgeted investment earnings were reduced from \$9M in FY2009 to \$7.6M in

FY2010 to reflect less cash available for investing, indicative of conservative money management. "Other" items include Leases, Licenses, Permits, Fees, and Sales of District Property that have collected 25.2% of the \$41.2M budget. This is behind the 35.3% for the 1st quarter of FY2009 because the District shifted to Self Insured medical, dental and vision benefits operating as an Internal Service Fund which is new in FY2010. With budgeted revenues increasing in FY2010 and the revenues from these premiums not being collected until January (2<sup>nd</sup> quarter) for the calendar year, the collection rate for the 1<sup>st</sup> quarter of FY2010 will be lower than the 1<sup>st</sup> quarter of FY2009.

In summary, FY2010 collections yielded \$359.1M, with a collection rate of 54%. While this is \$48.5M less than the FY2009 1st quarter collections of \$407.6M the collection rate of 54% is approximately the same as the prior year collection rate. This decline in revenue portrays current economic conditions, especially declining real estate values which directly impact the tax base and ad valorem revenue. All budget revenue categories have been reduced from FY2009. The reductions reflect a consistent reaction to the declining economic atmosphere among taxing authorities.



## District Financial Status

### Revenue Financial Summary

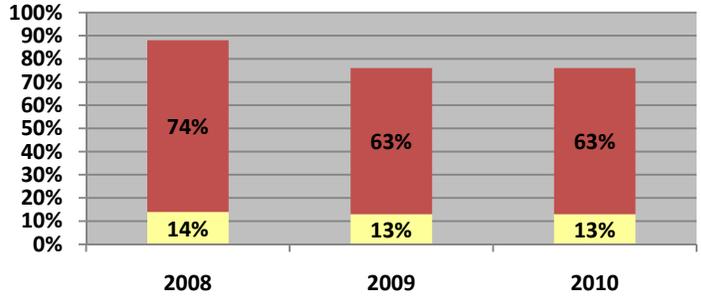
	Budget	Actual	% Collected FY2010 1st Qtr	% Collected FY2009 1st Qtr
<b>Taxes</b>	\$471,575,322	\$341,095,607	72.3%	71.2%
<b>Intergovernmental</b>	\$147,920,855	\$4,580,072	3.1%	5.3%
<b>Investment Earnings</b>	\$7,629,020	\$3,037,979	39.8%	78.0%
<b>Other</b>	\$41,197,277	\$10,396,886	25.2%	35.3%
<b>Total Budgeted Revenue</b>	<b>\$668,322,474</b>	<b>\$359,110,544</b>	<b>53.7%</b>	<b>54.1%</b>

*Note: Other includes Bank Loans, Self Insurance Premiums, Licenses, Permits & Fees, and Leases. Intergovernmental includes anticipated revenues from Federal, State and Local Governments.*

## Expenditure Financial Summary

### Total Budget vs. Actual and Trend

➤ <b>Budget</b>	<b>\$707,723,945</b>
➤ <b>Actual</b>	<b>\$93,273,640</b>
➤ <b>Burn Rate</b>	<b>13%</b>

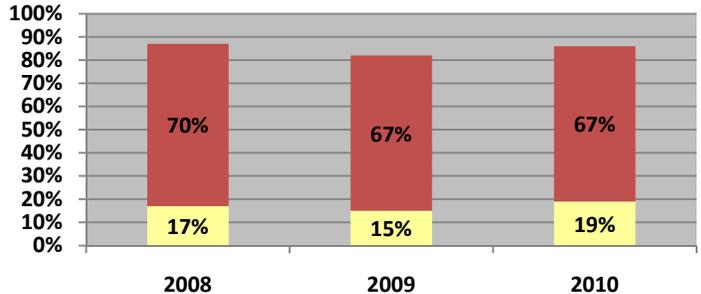


For the 1st quarter of FY2010 the District expended 13% of its budget. Another 33% or \$234.2 million was committed primarily in ongoing work for C-111 North Spreader Canal (28.1 million), Compartment B and C (\$35.3 million and \$49.1 million, respectively),

operations & maintenance (\$34.9 million) and other projects. The expenditure rate is the same as it was in the 1st quarter of FY2009 (13%). The overall District-wide year-end burn rate is projected to be 76% for FY2010.

### Ad Valorem Budget vs. Actual and Trend

➤ <b>Budget</b>	<b>\$357,537,703</b>
➤ <b>Actual</b>	<b>\$68,239,376</b>
➤ <b>Burn Rate</b>	<b>19%</b>

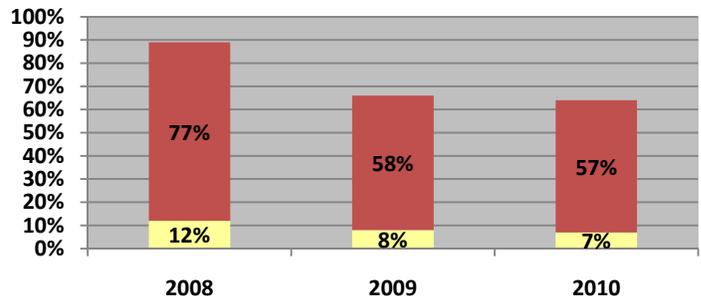


In the 1st quarter of FY2010 the ad valorem expenditures have increased 4% when compared to FY2009. This increase is due mostly to expenditures in the Restoration and Mission Support programs. There is 25% of the ad valorem budget that is committed at this

time to continue work for SAP support services (\$5.4 million), the Acme Basin (\$4.5 million), the St. Lucie Estuary Protection Plan (\$2.3 million) and capital projects (\$20.2 million). The FY2010 ad valorem year-end burn rate is projected to be 86%.

### Restricted Budget vs. Actual and Trend

➤ <b>Budget</b>	<b>\$350,186,242</b>
➤ <b>Actual</b>	<b>\$25,034,264</b>
➤ <b>Burn Rate</b>	<b>7%</b>



The restricted budget is composed of funds that are dedicated for particular purposes either statutorily or through grant agreements. Other sources in this category include state appropriations and trust funds, Certificate of Participation proceeds, grants, mitigation, and federal revenues.

At the end of the 1st quarter of FY2010 the restricted expenditures are below the FY2009 1st quarter results by 1%. In addition, there is 41% or \$143.5 million committed to ongoing work primarily in the Restoration program. For FY2010, the restricted year-end burn rate is projected to be 64%.

## Financial & Annual Work Plan Status

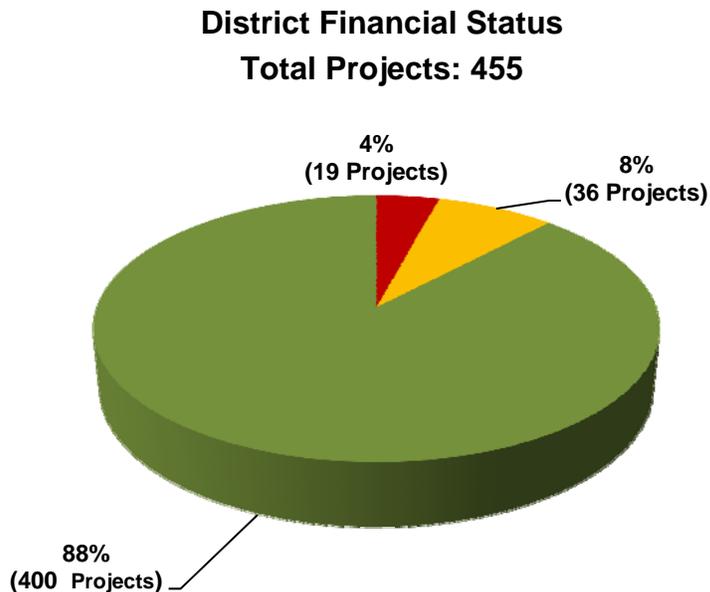
This section provides a review of the financial and Annual Work Plan status for the Four FY2010 District programs.

The Financial Status section of each program includes the four program's cumulative expenditure status compared to the current budget for FY2010. It also compares the burn rates for each program as of the 1st quarter of FY2008, FY2009, and FY2010 and the year-end burn rates for FY2008, FY2009 and the projected FY2010 year end burn rate. The Project Status section for each program is determined by comparing the completion of actual results of projects and processes as reported by program staff compared to the deadline set in the Annual Work Plan as of December 31<sup>st</sup>, 2009. Green signifies that results have or will be completed within 30 days of the set deadline; Yellow represents

completion within 60 days of the deadline; and Red signifies more than 60 days behind the schedule set in the FY2010 Annual Work Plan.

Overall for the 1<sup>st</sup> Quarter of FY2010, 88% of the 455 total projects and processes in the Annual Work Plan, or 400 projects and processes, are in green status, 36 or 8% are in yellow status, and 19 or 4% are in red status.

Please note that the 1st quarter status reflects approved changes to the FY2010 Work Plan. The changes are in the form of updated deliverables and schedules for existing projects or additions of new deliverables and schedules for added projects. The detailed changes are outlined later on in this report.

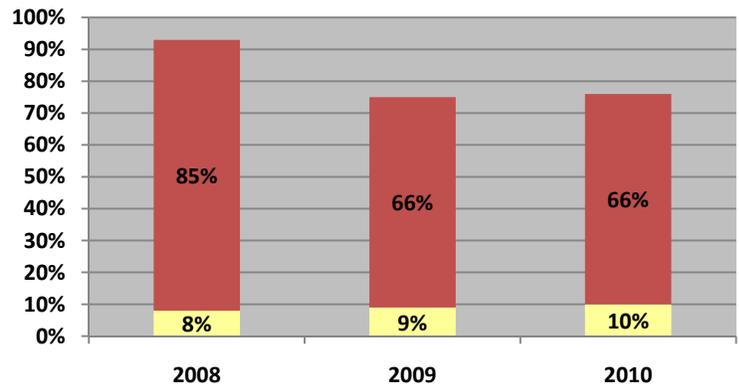


## Operations and Maintenance – Financial Summary

### Ad Valorem Budget

For the 1st quarter of FY2010, \$11.2 million or 10% of the ad valorem budget was expended. Additionally, another 31% or \$34.9 million is committed for repair, maintenance and planned capital projects. At the current level of activity the projected expenditure rate for FY2010 is 76% which is one percent higher than FY2009.

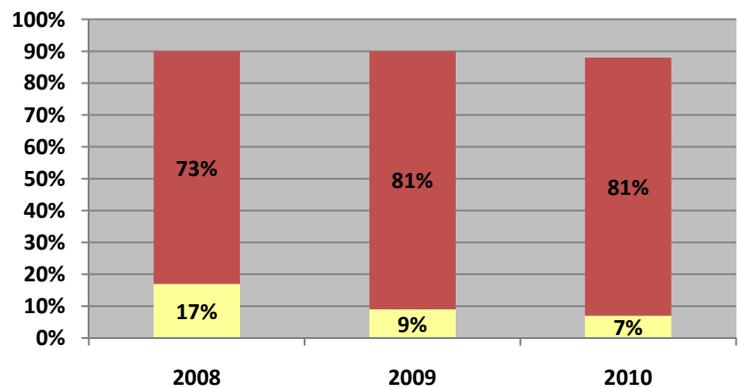
➤ Budget	\$114,324,651
➤ Actual	\$11,215,699
➤ Burn Rate	10%



### Restricted Budget

For the 1st quarter of FY2010, \$792 thousand or 7% of the dedicated budget was expended. Additionally, another 28% or \$3.2 million is committed primarily for contract services for land management activities including security and exotic plant infestation treatments. The projected expenditure rate for FY2010 is 88%.

➤ Budget	\$11,431,420
➤ Actual	\$791,931
➤ Burn Rate	7%



## Operations and Maintenance – Successes, Concerns and Outlook

### Successes:

- S-65 D Tower started construction two quarters early.
- S-60 construction contract awarded in 1<sup>st</sup> quarter.
- Inspected seven storage tanks and issued two air permits.
- Completed scheduled preventative maintenance for structure and pump stations in the 1<sup>st</sup> quarter.
- Processed and updated 330,000 station days of raw hydrologic data and performed 950 maintenance site visits.
- Successfully issued right-of-way occupancy permits and compliance inspections.
- 3,785 acres treated during the 1<sup>st</sup> quarter, exceeding the 1<sup>st</sup> quarter goal of 3,000 acres by 785 acres.
- Kissimmee Boat Ramp design completed, project out to bid and contractor selected in the 1<sup>st</sup> quarter.
- 1,789 acres of vegetation management completed by end of the 1<sup>st</sup> quarter.

### Concerns:

- S-13, S-6 and S-9 Tower and Information Technology (IT) Shelter designs have been delayed due to review and scope of work updates.
- S-129, S-131, S-133 and S-135 trash rake, gate and paving designs have been delayed due to limited staffing availability.
- G-123 refurbishment and S-34 gate replacement bid under protest.
- Permit issues on G-86N structure replacement.
- Golden Gate #6, #7 and #3 delayed due to FPL easement issues and resource allocation requirements.
- G-79, S-197, S-20F, S-44, G-57, G-103 Weir, G-58, S-72, and S-49 structure modification repairs all delayed due to external contract issues.
- Land Acquisition for new Big Cypress Basin (BCB) Field Station is behind schedule due to site issues. Construction of the Field Station will be scheduled for FY2011.
- G-08 Hillsboro Canal Bank Stabilization is undergoing Scope of Work issues.
- Operations Decision Support System (ODSS) contract issue.
- 8.5 Square Mile Mitigation Area Project delayed due to permitting issues. Change control to be submitted in the 2<sup>nd</sup> quarter.
- Future funding issues.

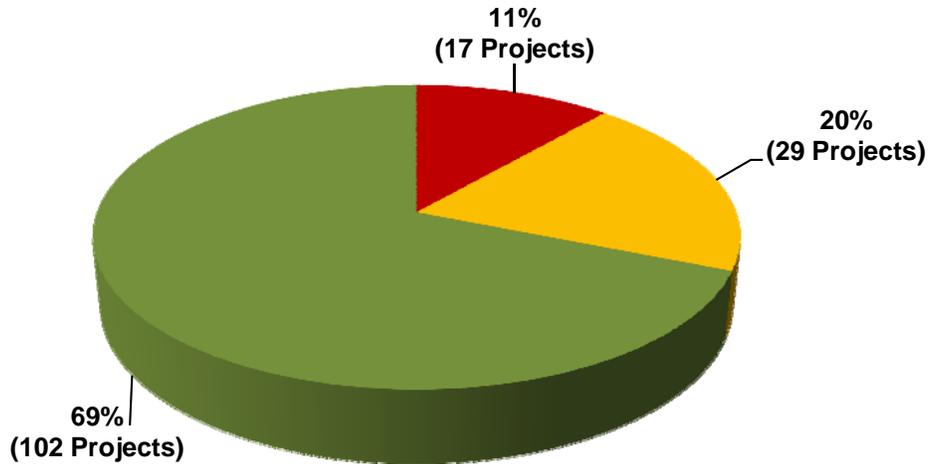
### Outlook:

- Field stations are ready for the hurricane season. Level of preparedness is high. Local training is finalized.
- Finalization of the 50 Year Plan will represent a major milestone in the development of the budgets in O&M for the future. The backlog in maintenance will be evaluated again after the completion of the 50 Year Plan.
- Looking at ways to do more with less. The focus is again on implementation of best practices and techniques in order to accomplish more with the same amount of resources.

## Operations and Maintenance – Successes, Concerns and Outlook

- Should there continue to be a decrease in funding there may be a major failure in the system. Preventive Maintenance and refurbishment will be affected.
- Fuel costs are on an upward trend.
- Vehicle and equipment replacement is behind schedule due to lack of funding.
- Kissimmee Boat Ramp Project construction bid award went to the January Governing Board for approval.

**Operations and Maintenance**  
**Total Projects: 148**



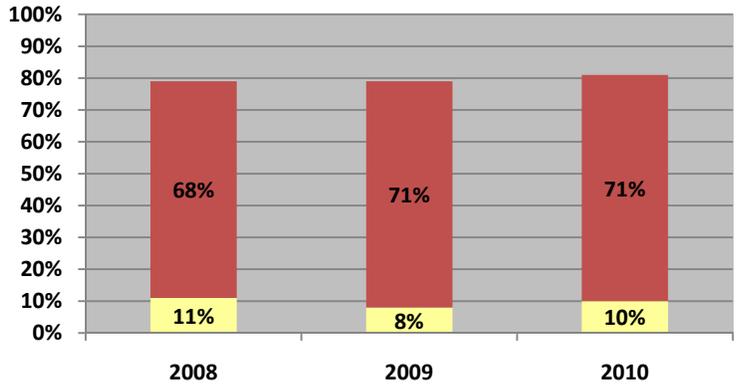
## Restoration – Financial Summary

### Ad Valorem Budget

For the 1st quarter of FY2010, 10% or \$13.6 million of the \$134.4 million ad valorem budget was expended. Expenditures include \$4.2 million for the advanced work on the Acme Basin. There has been \$38.7 encumbered by the end of the 1st quarter, \$1.9 million of which was encumbered in the River of Grass (ROG) project, representing intergovernmental

agreements (i.e., Glades area community projects) and planning activities. Additional encumbrances were: \$3.8 million for the C-111 North Spreader Canal project, \$2.3 million for the St. Lucie Estuary Protection Plan, \$1.0 million for the Florida Key local projects, \$1.4 million for the Compartment B and C build outs and \$4.5 million for advanced work on the Acme Basin was expended. The expenditure rate was 2% higher than in FY2009 (8%).

➤ Budget	<b>\$134,381,593</b>
➤ Actual	<b>\$13,572,286</b>
➤ Burn Rate	<b>10%</b>

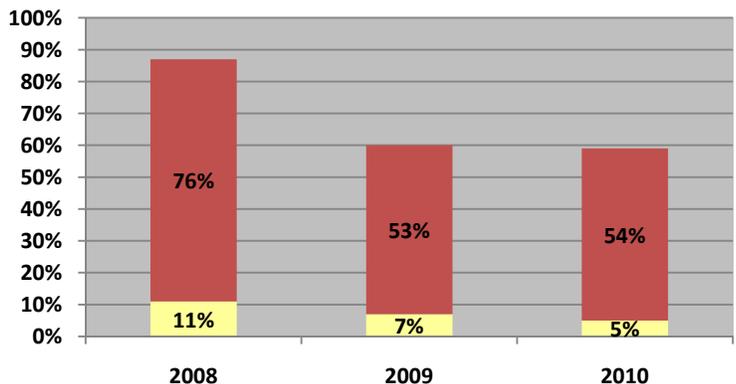


### Restricted Budget

Approximately 5% or \$16.9 million of the \$325.9 million restricted budget was expended in the 1st quarter of FY2010, representing a 2% decrease from the FY2009 rate (7%). Expenditures included \$5.6 million and \$6.9 million for the Compartment B and C Build out projects, respectively; \$1.4 million for the Indian River Lagoon and St. Lucie Estuary Issues Team projects. Also, \$1.1 million was expended on the Lakeside Ranch STA project.

There were commitments totaling \$140.8 million by the end of the 1st quarter of FY2010, most significantly for: C-111 North Spreader Canal (\$24.3 million), St. Lucie Estuary Protection Plan (\$3.5 million), Compartment B and C Build out projects (\$34.6 million and \$48.4 million, respectively), and the Lakeside Ranch STA project (\$5.9 million).

➤ Budget	<b>\$325,904,190</b>
➤ Actual	<b>\$16,929,521</b>
➤ Burn Rate	<b>5%</b>



## Restoration – Successes, Concerns and Outlook

### Successes

- Ten Mile Creek Reservoir and STA: According to Kim Vitek, United States Army Corps Of Engineers (USACE's) project manager, USACE has obtained funding to conduct some minor operations and maintenance activities at the site, complete the design for a remediation project (by external consultant), and complete an additional construction funding request for a remediation project. No designs have been completed by USACE and submitted to the District at this time.
- C-111 Spreader Canal: Final Project Implementation Report (PIR)/Environmental Impact Statement (EIS) drafted, submitted to USACE headquarters and approved at Civil Works Review Board. Contracts for construction have been awarded.
- Bird Drive Recharge Area: 42.5 enhanced patrol hours logged. 43 illegal All Terrain Vehicle (ATV) operation warnings issued, 1 stolen burnt vehicle recovered, and 1 warning for littering issued.
- Taylor Creek and Nubbin Slough STAs: USACE repair of the Nubbin Slough Stormwater Treatment Area pump station force main has begun. USACE engineering investigation at the Taylor Creek Stormwater Treatment Area discharge was completed.
- Encumbered \$2.8M of FY10 State Appropriations for 9 multi-year projects: Indian River Lagoon Issues Team (2 projects), St. Lucie River Issues Team (7 projects).
- Contract process underway for Northern Everglades 5-5-5 projects (Manatee Creek water quality retrofit, North River Shores Vacuum Sewer System, Manatee Pocket Dredging).
- Completed 7 carry-forward local government projects in Martin and St. Lucie counties for habitat restoration, water quality, and hydrologic improvements.
- Contract process underway for 5 cooperative agreements with local governments via St. Lucie River and Indian River Lagoon Issues Team for habitat and water quality improvements.
- Executed 5 cooperative agreements for stormwater projects: four are the Florida Keys Water Resource Initiative for the construction of seven quality improvement projects, and one with the City of Hallandale Beach for drainage improvement.
- Work Order for Plan Development and Design of C-43 Test Facility executed.
- Four Corners Phase I Model Calibration Report completed.
- Construction of the Acme Basin B pump station was 99% completed in the 1<sup>st</sup> Quarter.
- Existing Everglades Construction Project Stormwater Treatment Areas (STAs) are currently at normal target stages as a result of the December rains, with the exception of STA-5 Flow-way 3. This normal stage will maintain wet conditions in the treatment cells into the early part of the dry season.
- Completed the 2009 Annual Wading Bird Report and the 2009 Ecology of the Everglades Reports which was published in the South Florida Environmental Report (SFER).

## **Restoration – Successes, Concerns and Outlook**

- Conducted Lygodium surveys on 60% of all tree islands in Water Conservation Area-3 (WCA-3).
- Finished three years of experimental data collection for the Cattail Habitat Improvement Project.
- Finalized monitoring stations to measure soil formation on tree islands in WCA-3A.
- Completed Phase IVB construction of the Kissimmee River Restoration Project. To date, a total of 14 miles of C-38 has been backfilled and approximately 25 miles of continuous river channel has been established.
- Initiated Year 1 of a 3-year Geomorphic Monitoring contract with the United States Geologic Survey and the University of Florida. Data from this study will establish the baseline condition for geomorphic characteristics of the river channel and floodplain.
- Initiated the unplanned and unfunded Kissimmee Basin Flood Event Model Calibration and Verification project. Results from this project will develop interim operating criteria for water control structures S-65 and S-65A.
- Successfully worked with USACE and stakeholders to maintain 24-hour navigation through C-37 during the dredge and widening project.
- Completed the Project Charter for the Oak Creek Litigation Technical Support project for technical support to the Office of Counsel.
- Completed National Environmental Laboratory Accreditation Program audit conducted by the Florida Department of Health.
- Completed intermediate design of new laboratory facility. Permitting is progressing on schedule. Palm Beach County Fire Review approved project.
- Developed draft FY10 Process Improvement Plan for Hydrologic & Environmental Simulation Model (HESM).
- Identified and prioritized key Regional Simulation Model (RSM) Graphical User Interface enhancements.
- Implemented initial HESM Wiki (an on-line documentation tool).
- Completed and web-posted draft 2010 South Florida Environmental Report (Volume I); finished peer review and board presentation on findings and recommendations. Completed Executive Summary.
- Completed FY2010 Field Sampling Quality Manual review and revision.
- Upper Chain of Lakes and Kissimmee River Eutrophication Abatement Pool A project brought in-house after Orange and Polk County contracts expired at the end of FY2009.
- Water Quality Monitoring reengineering effort on track, and for some projects, is ahead of schedule.
- Water Quality Monitoring Division began testing the implementation of new approach to sample collection frequency called 'recorded flow' at Water Conservation Area 2A structures. As a result, site visits were reduced by 30% for the 1st quarter of FY2010.
- Lakeside Ranch Stormwater Treatment Area (STA) is 10% complete.
- Land (45 acres) for Herbert Hoover Dike Rehabilitation was purchased in the 1st Quarter.
- Phase I of Fisheating Creek Feasibility Study was completed in the 1st Quarter.

## Restoration – Successes, Concerns and Outlook

### Concerns

- Bird Drive: Local citizens voicing concerns about continued illegal ATV and paint ball activities on property.
- Biscayne Bay Coastal Wetlands: Delays in Publication of Draft Plan Implementation Report likely to delay Record of Decision currently scheduled for completion by 4<sup>th</sup> Quarter of FY10.
- Taylor Creek and Nubbin Slough STAs: Neither feature can be operated until USACE repairs are completed and water supply is sufficient. Delays in repair and/or insufficient water supply may prevent start-up of Nubbin Slough this fiscal year and further suspend flow-through operations of Taylor Creek.
- Discussions with USACE are ongoing toward completing the Herbert Hoover Dike restoration plan, as Herbert Hoover Dike land acquisition is likely to require condemnation
- Two Northern Everglades (Old Palm City and Manatee Pocket Dredging) projects are experiencing delays but expected to maintain completion schedules. Delays are due to a Permit Challenge and unforeseen problems with handling sites.
- Data collection and surveys for Highlands County Flood Map Modernization Project presented challenges with property owners which delayed the schedule substantially.
- Experiencing performance issues at STA 1-E and working with the USACE toward resolution.
- Rotenberger supplemental electric pump station design has been initiated, but construction will not be completed by end of FY2010 as planned. Thus, permit notification/modification may be required.
- Tree islands in WCA-3B continue to get infested with Lygodium despite treatment.
- The lack of matching funds from the Department of Interior to look at carbon sequestration rates in the Everglades resulted in a change control request.
- Kissimmee Basin Modeling and Operations Study activities for FY2010 have been put on hold pending completion of the Kissimmee Basin Flood Event Model Calibration and Verification project. Results from this project are required prior to presenting 3-5 alternatives to the Governing Board and USACE.
- Redirection of resources to higher priorities, such as River of Grass, litigation support, and Lake Cypress wellfield modeling may result in delays to current commitments.
- Reengineering efforts have been met with some opposition from internal stakeholders.
- Continued staff shortages for “chilled” science technician positions will require the Water Quality Monitoring Division to use unplanned on-site contract employees in order to fulfill all monitoring obligations.

### Outlook

- Ten Mile Creek Reservoir and STA: The District will review design submittals on the remediation project as they are completed. USACE is expected to provide a schedule of their upcoming submittals by the end of the 1<sup>st</sup> Quarter of FY10.

## Restoration – Successes, Concerns and Outlook

- Indian River Lagoon (South): Complete purchase of 4,400 acres of land within the IRL-South Project area.
- Glades - Lower East Coast Service Area (Glades): Complete model development for alternative evaluation.
- C-44 Reservoir/STA: Finalize relocation design.
- North Palm Beach County-Part 1: Complete Alternative Formulation Briefing for Project Implementation Report.
- C-111 Spreader Canal: Select and establish monitoring stations (water quality and ecological monitoring of Western Taylor Slough and Florida Bay groundwater).
- Hillsboro Aquifer Storage and Recovery Pilot: Complete the Cycle 1 Technical Analysis Report.
- Bird Drive Recharge Area: Continued patrolling and special detail using multiple law enforcement agencies to target illegal use of property and working with area land manager to address illegal access points.
- Southwest Florida Feasibility Study: Complete Alternative Formulation Briefing.
- Taylor Creek and Nubbin Slough STAs: USACE anticipates repairs to both facilities will be completed by mid-February. Determine if Nubbin Slough STA can begin start-up within this fiscal year and consider change control to postpone or cancel project/process result.
- Program Management: Complete Everglades Restoration Update and CERP Annual Report and submit to the South Florida Environmental Report; complete CERP Report Card (web-enabled System Status Report); and produce update of the Monitoring and Assessment Plan.
- Complete execution of 5 new local initiative project contracts in Martin and St. Lucie counties.
- Start construction of Northern Everglades Projects (Manatee Pocket Dredging and North River Shores Vacuum Sewer System).
- C-43 Test Facility conceptual plan submitted.
- Evaluation of Alternatives for Four Corners Phase I completed.
- STA topographic surveys are being initiated and scheduled to be completed by the end of FY2010, with 15% of work to be completed by end of the 2<sup>nd</sup> Quarter.
- Acme Basin B project, which includes Section 24 impoundment, will be partially completed by the 2<sup>nd</sup> Quarter.
- Tree island topography surveys in WCA-3 are being initiated in the 2<sup>nd</sup> Quarter.
- Land settlements and condemnation acquisitions needed to complete Kissimmee River Restoration project are on target.
- Complete final design of new laboratory facility. Permitting scheduled to be at or near completion, with possibility of building permit process extending into 3<sup>rd</sup> quarter.
- Finalize FY2010 HESM Process Improvement Plan and begin to implement Plan.
- Submit Change Control for RSM Water Quality Model Development project.
- Complete C-4 Flood Mitigation Phase I model calibration.
- Release updated version of South Florida Water Management Model code.
- Complete and deliver final 2010 SFER (Main Report and Executive Summary) by March 1, 2010.

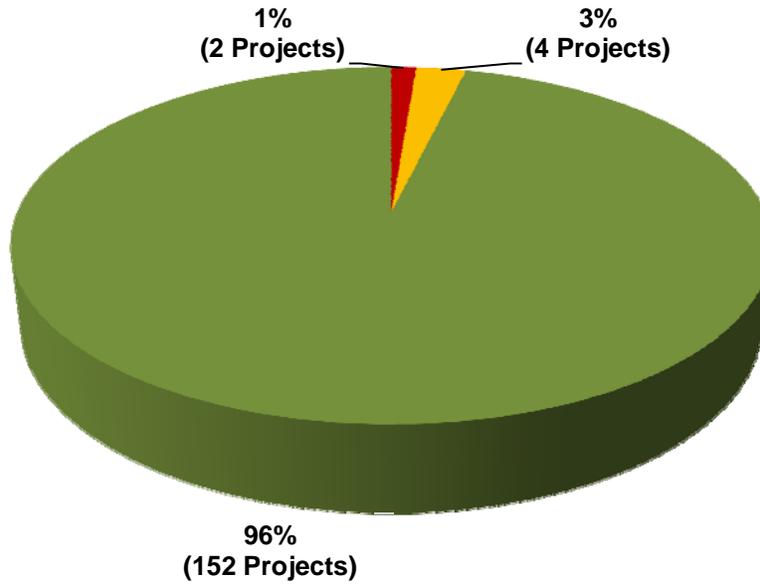
## Restoration – Successes, Concerns and Outlook

- Compliance Monitoring Tracking Database application should be fully populated with water quality information by the end of the 2nd quarter.
- Anticipate the continued operation of existing Hybrid Wetland Treatment

Technologies sites and Florida Ranchlands Environmental Services projects.

- Complete repair of Taylor Creek and Nubbin Slough STAs.

### **Restoration Total Projects: 158**



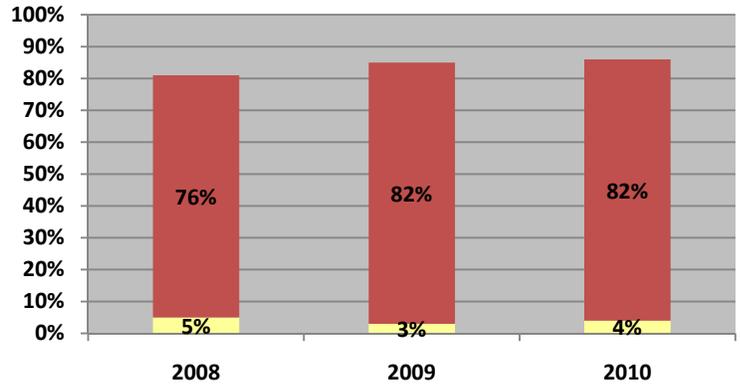
## Water Supply – Financial Summary

### Ad Valorem Budget

For the 1st quarter of FY2010, 4% of the ad valorem budget was expended. Another \$2.2 million has been committed primarily for ongoing work associated with alternative

water supply projects. At the current level of activity the projected expenditure rate for FY2010 is 86%.

➤ Budget	<b>\$9,781,428</b>
➤ Actual	<b>\$393,187</b>
➤ Burn Rate	<b>4%</b>

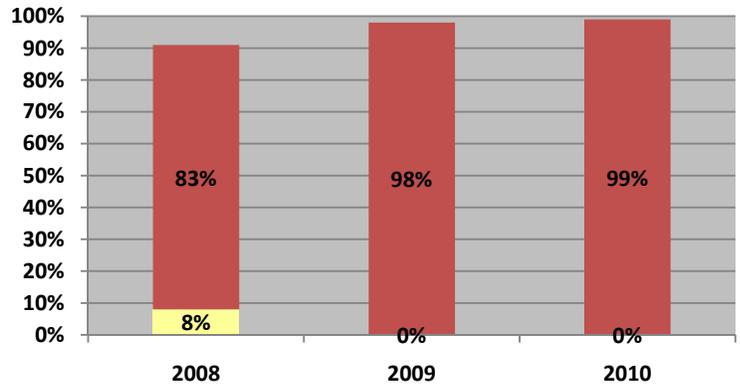


### Restricted Budget

For the 1st quarter of FY2010, \$15 thousand, or 0.4% of the dedicated budget was expended. \$50 thousand is currently committed to the Great Water Odyssey, and

the remainder of the budget is related to contracts yet to be executed this year for alternative water supply projects. The projected expenditure rate for FY2010 is 99%.

➤ Budget	<b>\$3,602,162</b>
➤ Actual	<b>\$15,812</b>
➤ Burn Rate	<b>0.4%</b>



## Water Supply – Successes, Concerns and Outlook

### Successes

- Upper East Coast Water Supply Plan Public Workshop held.
- Lower West Coast Water Supply Plan Public Workshop held.
- C-25 Basin Water Availability Study results presented to Governing Board.
- Demographic work continues on Central Florida Coordination Area Region and Kissimmee Basin.
- Project Culvert (PC)-17 location for replacement identified; preliminary design completed.
- Year-Round Conservation Rule Adoption process initiated.
- 21 Workshops for Great Water Odyssey conducted, reaching more than 6,500 students.
- FPL Monitoring Plan approved by the Governing Board.
- Reviewed 587 Environmental Resource Permit (ERP) Applications. Received 59 new application submittals (10%) and 485 additional information submittals via e-Permitting.
- Reviewed 490 Water Use (WU) Applications. Received 21 new application submittals (4%) and 41 additional information submittals via e-Permitting.
- Conducted 2,346 ERP Compliance Investigations/Inspections.
- Reviewed 817 WU Permits for Compliance.
- Implemented the Agricultural Core team and established the Extended Agricultural team for both Environmental Resource and Water Use Permitting programs.
- Developed a Statement of Work for the Statement of Economic and Regulatory Costs (SERC) for the Statewide Stormwater Rule development.
- Implemented the new application fee schedule for Environmental Resource Permits (November 1, 2009).
- Continue to successfully implement all delegation provisions of Senate Bill 2080 through the establishment of a monthly noticing and meeting process that provides enhanced opportunities for public comment on pending Water Use and Environmental Resource Permit applications.
- In addition to the monthly public meetings held to discuss regulatory matters and routine meetings with permit applicants, staff participated in meetings regarding the following items: TRG Oasis project with Cabinet Aides to the Board of Trustees (Governor and Cabinet) in Tallahassee; Crosstown Parkway with the Acquisition and Restoration Committee (DEP – Tallahassee; Monthly federal/state interagency coordination meeting to discuss Crosstown Parkway (City of Port St. Lucie); Delegation of a portion of the ERP program to Miami-Dade County; Participated in an interagency coordination meeting to update a Memorandum of Agreement (MOA) with the Corps of Engineers/DEP/WMDs statewide; and held a public meeting for the Babcock Ranch project located in Charlotte County.

## Water Supply – Successes, Concerns and Outlook

### Concerns

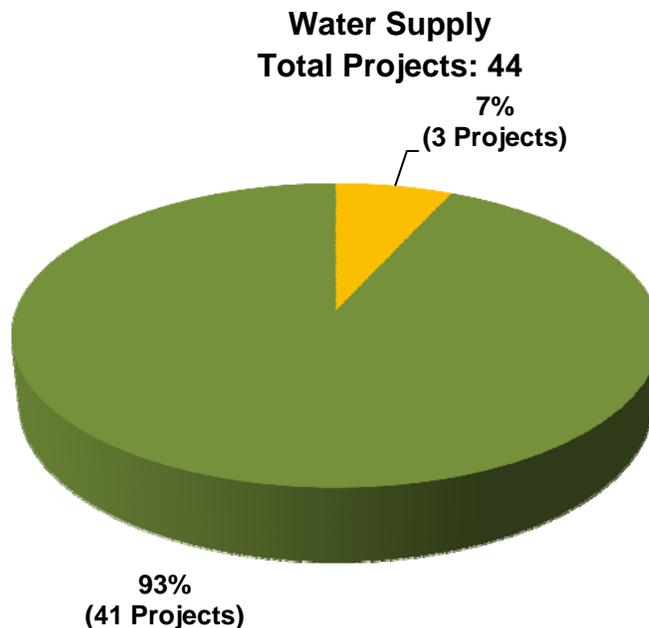
- Well sites needing repairs not currently funded.
- Alternative Water Supply lack of funding creates deficit to Million Gallons per Year (MGY) anticipated in Water Supply Plans.
- Below-average stages in water bodies could result in need for water shortage restrictions.
- The number of new Environmental Resource Permit applications continues to

be down. With the Water Use Basin renewal process complete, the number of Water Use permit applications is returning to its historical average. Projected Permit Fee Revenue is expected to be lower this year: However, the increase in ERP Application Fees should aid in offsetting the decline in permit applications received.

### Outlook

- Obtain PC-17 relocation permit from USACE.
- 13 WaterSIP contracts completed.
- Permit Fee increase for Environmental Resource Permits based on Senate Bill 1294; amending Section 373.109 F.S. went into effect on November 1, 2009. The increase in the ERP Fees should help offset the decline in permit applications received.

- The process for reviewing and processing the 5-Year Compliance Reports for Water Use permits will continue to be developed. Four new positions to support this effort will be filled in the 2<sup>nd</sup> quarter. A Governing Board presentation on the 5-Year compliance report will be scheduled for the March 2010 Governing Board Meeting.



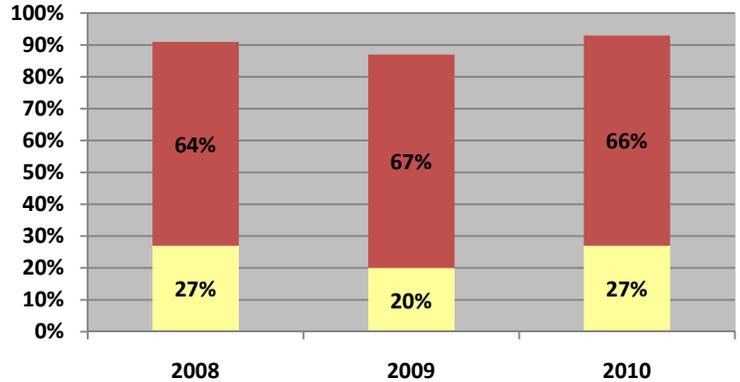
## Mission Support – Financial Summary

### Ad Valorem Budget

For FY2010, 27% of the discretionary budget was expended by December 31<sup>st</sup>, 2009. \$5.2 million in commitments were carried forward from FY2009, primarily for SAP support and enhancements. The largest expenditures incurred in the 1st quarter were for software maintenance/repair, IT security and SAP.

Encumbrances to date include \$5.4 million for various SAP contractual services: financial controlling, project systems, public budget formulation, business warehouse, materials management. The Mission Support program has surpassed last year's 1st quarter burn rate by 7%.

➤ Budget	<b>\$50,866,230</b>
➤ Actual	<b>\$13,482,822</b>
➤ Burn Rate	<b>27%</b>

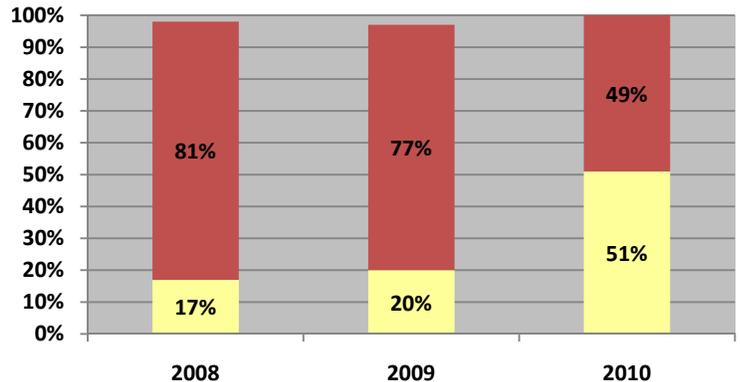


### Restricted Budget

For FY2010, 51% of the restricted budget was expended in the 1st quarter of the fiscal year. \$50 thousand in commitments were carried forward from FY2009, mostly for the Insurance

Premiums. The increase in the 1st quarter expenditures is due to recording self insurance charges at the beginning of the year instead of the 4th quarter, as was done in FY2009.

➤ Budget	<b>\$2,366,074</b>
➤ Actual	<b>\$1,189,426</b>
➤ Burn Rate	<b>51%</b>



## **Mission Support – Successes, Concerns and Outlook**

### **Successes**

- Completed 14 Diversity Training sessions for managers and employees.
- New Human Resources (HR) Portal went live November 25<sup>th</sup> featuring a new streamlined site for HR information including career opportunities, benefits, and performance management.
- The new District's Leader Within Program captured the Bronze Award for the American Society for Training and Development Champions of Workplace Learning competition.
- Implementation blue print completed for the Public Budget Formulation (PBF) Budget module.
- Implemented "Commitment Plan" in SAP Contracts to capture current and future year commitments.
- Awarded 1st contracts resulting from re-solicitation of various disciplines under the science and technology services area.
- WebEOC Phase I completed-Phase II Initiated with contractor On-Board.
- Finalized health, dental and vision self insurance contract with CIGNA.
- Federal Coordination: Continued outreach with Federal Officials and Tribal Governments, reinforcing productive working relationships. Work is ongoing with our federal partners in development of the Water Resources Development Act for 2010.
- State Coordination: Over the summer, the District conducted 83 meetings and 25 aerial tours with state legislators. Outreach focused on members representing areas within the District and members in the leadership.
- Ongoing work on external web page redesign and on making Governing Board agenda web pages more accessible to the public. Phase I of external web site redevelopment project was completed on 11/19/09, and consisted of redeveloping 60 web pages and addition of new content.

### **Concerns**

- There has been a change and reduction in resources at the SAP Solution Center; therefore, there is a potential delay in progress of all projects due to the recruiting and training of new resources.
- Small Business Enterprise (SBE) Compliance audits continue to be labor intensive and time consuming due to the lack of systems that can provide real time payments by contract.

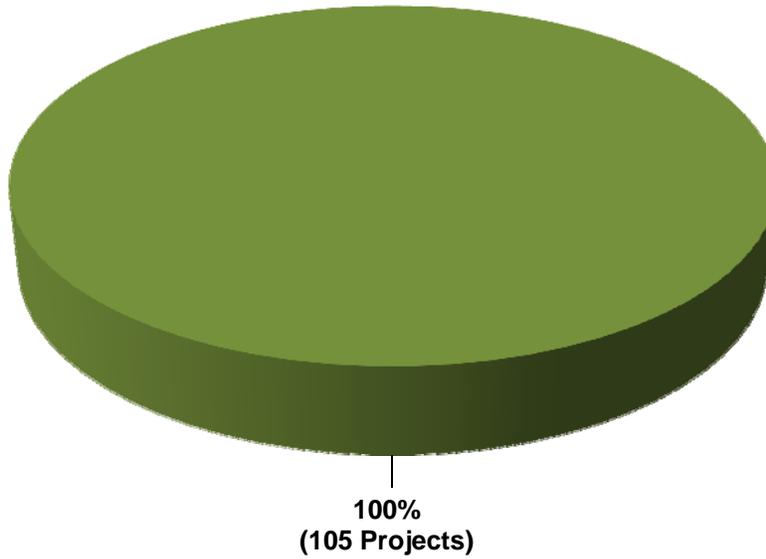
### **Outlook**

- Human Resources training office collaborating with Information Technology on Web Emergency Operations Center (EOC) Training.
- Human Resources training office working with PBF implementation team to develop training courses for new budget module. HR staffing planning team working with PBF implementation team to develop capacity planning component of budget module.

## Mission Support – Successes, Concerns and Outlook

- Complete Standard Projects Report training course.
- Continue enhancements to the “Friday Morning Reports” to reflect the District’s new organization.

**Mission Support  
Total Projects: 105**



## Internal Annual Work Plan Change Control Review Process

This year end report includes a series of changes to the FY2010 Annual Work Plan that were reviewed and approved by a cross-functional internal committee. During the 1<sup>st</sup> Quarter of FY2010, the District Performance Management Change Control sub-committee, was chaired by Rich Sands – Director Business Performance Management Office and included Mike Smykowski – Budget Office Director, Doug Bergstrom – Business Services Director, Operations and Maintenance Program; John Dunnuck – Business Services Director, Restoration Program; Jose Luis Rodriguez – Business Services Director, Water Supply Program; Carrie Hill – Assistant Deputy Executive Director, Corporate Resources Resource Area; Larry Carter - Assistant Deputy Executive Director, Operations and Maintenance Resource Area; Tommy Strowd - Assistant Deputy Executive Director Everglades Restoration & Capital Projects Resource Area; Terrie Bates - Assistant Deputy Executive Director, Regulatory & Public Affairs Resource Area; and Aaron Basinger – Department Director, Finance and Administration. Sub-committee team members have changed for FY2010 to coincide with the Agency reorganization and will be adding Kathie Morris, Business Services Director, Mission Support program to the sub-committee beginning in the 2<sup>nd</sup> quarter of FY2010. The group oversaw the Annual Work Plan change-control process that adjusted Annual Work Plan projects, schedules and tasks as necessary throughout the fiscal year in order to keep the work plan current with the fast-paced changing environment within which the District operates. A number of considerations and challenges arose during internal discussions that evolved into a set of criteria used to judge all proposed work plan adjustments. These considerations include:

- Governing Board and agency leadership decisions made during the course of the year that supersede or require adjustments to the adopted Annual Work Plan.
- District operations are within a natural environment, including hurricanes and

droughts, and weather impacts should be considered where appropriate.

- While District partnerships help to multiply agency resources, project partnerships sometimes bring partner delays.
- There are sometimes common sense type delays from Annual Work Plan schedules that yield overall superior efficiencies and results.
- Opening up the Annual Work Plan for changes without criteria would yield too many proposals for changes.
- How to make valid changes to the Annual Work Plan while keeping the schedule tracking process legitimate.
- How to reflect changes in direction, without having it become less than an annual plan.

The resulting criteria that evolved from these considerations provide the screening tool to use to consider and make recommendations to the Governing Board on all proposed programmatic work plan and budgetary adjustments. These criteria are:

- Significant new initiative
- Project deferred by a partner or third party
- Weather
- Necessary resources redirected by Executive Office
- Governing Board Direction
- In the best interest of the District due to significant financial savings

Proposed changes to the Annual Work Plan were considered at the monthly sub-committee meetings with those approved fiscal changes that require Governing Board approval included as part of the monthly budget transfer agenda item. Changes were outlined for the committee via a standard change-control form providing project information, change justification and budgetary impact. Annual Work Plan changes have been approved to include not only existing projects but also new projects that have been proposed through Governing Board and other interagency discussions and public meetings.

Change Control Requests - December 31, 2009

	Program	Change Request Number	Project / Process	Result	Ad Valorem	Non-Ad Valorem
1	Operations and Maintenance	OM-2010-1	ETDM-FDOT Agreement	The permitting workload associated with the FDOT I-595 project has not proven to be a net increase in the Right of Way Divisions normal permitting workload. As a result this Agreement is not necessary.	\$0	(\$149,000)
2	Operations and Maintenance	OM-2010-2	Structure S20 Upgrade	Q2 - Add: "Complete automatic gate control and remote control operations repair."	\$80,000	\$0
3	Operations and Maintenance	OM-2010-3	Datalogger Area Recorder Maintenance - Southeast Coast Area.	Transfer funds from recorder maintenance Southeast Contract #: 4600001508 which was terminated to Southwest Contract#: 4600001509 to continue the service support of the Isolated Wetland Sites in the Southwest.	\$0	\$0
4	Restoration	ERCP-2010-1	Oversee Implementation of Indian River Lagoon License Tag Program Projects	(No impact to AWP.) Regulatory & Public Affairs Resource Area (RPA) and the Everglades Restoration & Capital Projects Resource Area (ERCP) are requesting the transfer of FY2010 budget line items from ERCP to RPA and the Project manager's name is changing from Bahram Charkhian to Kimberley Koptak.	\$0	\$0
5	Restoration	ERCP-2010-2	Oversee Implementation of Loxahatchee River Preservation Initiatives Projects.	(No impact to AWP.) Regulatory & Public Affairs Resource Area (RPA) and the Everglades Restoration & Capital Projects Resource Area (ERCP) are requesting the transfer of FY2010 budget line items from ERCP to RPA and the Project manager's name is changing from Rod Braun to Kimberley Koptak.	\$0	\$0
6	Restoration	ERCP-2010-3	River of Grass - Phase II	Q1 - Add: "River of Grass Phase II Planning - Constraints and Everglades Flow Targets." Q2 - Add: "River of Grass Phase II Planning - Model and Evaluation Tool Development." Q3 - Add: "River of Grass Phase II Planning - Configuration Development." Q4 - Add: "River of Grass Phase II Planning - Configuration Evaluation."	\$0	\$2,350,000
7	Restoration	ERCP-2010-4	CERP Decomp	Q1 - Add: Model development/application for evaluations." Q2 - Add: "Model development." Q3 - Add: LECSAGlades model sensitivity analysis." Q4 - Add: LECSAGlades model application."	\$0	\$201,600
8	Restoration	ERCP-2010-5	C-111 Spreader Canal	(No impact to AWP.) The difference between the budgeted costs and the actual construction contracts can be returned to reserves.	\$0	(\$6,671,000)
9	Restoration	ERCP-2010-6	Biscayne Bay Coastal Wetlands	Q4 - Delete: "Commence construction of the Cutler Flow-way component of the Biscayne Bay Coastal Wetlands project." (Deferred until at least FY2011.)	\$0	(\$3,598,386)

Change Control Requests - December 31, 2009

10	Restoration	ERCPC-2010-7	C-44 Reservoir/STA	Q1 - Add: "Initiate relocation design." Q2 - Add: "Finalize relocation design." Q3 - Add: "Issue temporary Troup Indiantown Water Control District (TIWCD) Construction contract." Q4 - Add: "Temporary TIWCD construction contract substantially complete."	\$0	\$5,180,000
11	Restoration	ERCPC-2010-8	EAA Compartment B	(No impact to AWP.) Additional funds needed for the work order revision to re-design the G444 divide structure to add a third bay in order to provide additional conveyance capacity and operational flexibility for the District.	\$0	\$215,000
12	Restoration	ERCPC-2010-9	Kissimmee Basin Flood Event Model Calibration and Water Reservations.	Q1 - Add: Begin calibrating and modifying where necessary the existing MIKE SHE/ 11 (AFET-W) model to simulate storm event hydrology and hydraulic for the 2004 hurricane season and TS Faye (2008) and verify structure hydraulics using authorized operating rules.  Q4 - Add: Complete the calibration and modification of the existing MIKE SHE/ 11 (AFET-W) model to simulate storm event hydrology and hydraulic for the 2004 hurricane season and TS Faye (2008) and verify structure hydraulics using authorized operating rules in order to provide a calibrated storm event model to simulate Zone A operations for multiple project configurations within the Kissimmee Basin portion of the Central & South Florida system.	\$350,000	\$0
13	Restoration	ERCPC-2010-10	Rulemaking	No impact to AWP. (Increased modeling effort for additional data for Kissimmee Water Reservation - perform water supply withdrawal sensitivity analysis for East Lake Toho.)	\$32,420	\$0
14	Restoration	ERCPC-2010-11	Loxahatchee River Groundwater and Stage Maintenance.	Q4 - Delete: "Complete data report of the river and groundwater stage in North Fork."  All - Add: "Complete monthly data collection at and maintenance of the stage recorders in Northwest Fork of the Loxahatchee." All - Add: "Receive bi-monthly data report from vendor."	(\$14,984)	\$0
15	Restoration	ERCPC-2010-12	Picayune Stran P130	Q3 - Add: "Complete remediation of Chlordane contaminated sites." Q3 - Add: "Complete remediation of Lead contaminated sites."	\$2,000,000	\$0
16	Restoration	ERCPC-2010-13	Algal Turf Scrubber Phosphorus and Nitrogen Load Reduction System in the EAA,	(No impact to AWP.) The design of a full scale facility will be dropped from the scope of work.	\$0	(\$270,000)
17	Water Supply	RPA-2010-1	Stormwater Rule Statement of Economic and Regulatory Costs (SERC)	Q3 - Add: "Complete Statement of Economic and Regulatory Costs (SERC)."	\$25,000	\$0
18	Water Supply	RPA-2010-2	Upper Kissimmee Basin Water Supply	Q1 and Q2 - Add: "Update population and demand projections in CFCA region and Kissimmee Basin." Q1 and Q2 - Add: "Coordinate the demographic acquisition process with SJRWMD and SWFWMD."	\$0	\$0

Change Control Requests - December 31, 2009

19	Water Supply	RPA-2010-3	Upper Kissimmee Basin Water Supply	No Impact to AWP. (Transfer money from DE01 to DB03)	\$104,312	\$0
20	Water Supply	RPA-2010-4	Initiatives - Water Conservation Turf Grass Study	Q1 - Add: Define and develop scope of work for study to assess landscape irrigation requirements in South Florida. Q3 - Add: Execute a contract with the University of Florida - Institute of Food and Agricultural Sciences (IFAS) to administer the study. Q3 and Q4 - Add: University of Florida - IFAS administers study; Study ongoing.	\$100,000	\$0
21	Water Supply	RPA-2010-5	Hydrogeologic Analysis of South Miami-Dade.	No impact to AWP. (Monitoring plan necessitates additional purchase orders for expert witness assistance, support from academic institutions, USGS geologic evaluations, and additional sample analysis.)	\$100,000	\$0
22	Water Supply	RPA-2010-6	Initiatives - Water Conservation Partnership Plan Implementation.	All - Add: "Implementation of elements within the Year-round Landscape Irrigation Conservation Measures Rule Partnership Plan that require partial funding from the District."	\$50,000	\$0
23	Water Supply	RPA-2010-7	Initiatives - Water SIP	Q1 - Add: " Issue and execute WaterSIP contracts for FY2010 approved projects that promote water savings - 13 external partnerships and 238 Million Gallons per Year (MGY) in water savings are projected. Q1 - Delete: "Issue and execute WaterSIP contracts for FY2010 approved projects that promote water savings - 5 external partnerships and 102 Million Gallons per Year (MGY) in water savings are projected.	\$309,636	\$0
24	Water Supply	RPA-2010-8	North Shore Lake Okeechobee Navigation Channel Improvement	Q1 - Add: "Pearce Canal Construction Complete." Q1 - Add: "Moore Haven Canal design complete." Q2 - Add: "Moore Haven Canal Permit applications submitted to USACE and FDEP." Q3 - Add: "Construction bid package complete." Q4 - Add: "Permits received."	\$0	\$0
25	Water Supply	RPA-2010-9	Alternative Water Supply Program	Governing Board Memorandum asking for concurrence to move unspent and unused Alternative Water Supply Match funding to reserves.	(\$1,425,600)	\$0
26	Water Supply	RPA-2010-10	Alternative Water Supply (AWS) District-Wide	(No impact to AWP.) The transfer request is for an agenda builder software application for the Big Cypress Basin's Governing Board meeting agenda.	\$0	(\$250,000)
27	Water Supply	RPA-2010-11	BCB Alternative Water Supply Aquifer Storage and Recovery Well Program	Due to an error in description of Budget Line Item #:23996 this Change Control request represents a change to: "BCB Alternative Water Supply Local Projects and not "BCB Alternative Water Supply Aquifer Storage and Recovery Well Program".	\$0	\$0

**Change Control Requests - December 31, 2009**

28	Water Supply	RPA-2010-12	BCB Stormwater Projects	(No impact to AWP) Funds to be used for an agenda builder software application for the Big Cypress Basin's Governing Board meeting agenda. Currently the agenda is prepared manually.	\$0	\$25,000
29	Water Supply	RPA-2010-13	Process	Funds will be used for the Municipal Code Corporation which publishes and updates the District's Policies and Procedures.	\$13,500	\$0
30	Water Supply	RPA-2010-14	Water Use Permit Fee Statement of Economic and Regulatory Cost.	Use funding to extend contract for Water Use Compliance Data Entry Contract Technicians.	\$16,800	\$0
31	Water Supply	RPA-2010-15	Hydrogeologic data gathering and analysis	No change to Annual Work plan but more specifically funding is needed in order to continue the continuous monitoring of 60 Floridan aquifer system wells to support resource evaluation based on current withdrawals and facilitate ECFT Model calibration and verification.	\$251,070	\$0
32	Water Supply	RPA-2010-16	Upper Kissimmee Basin Water Supply	Q2 - Delete: "Execute agreement with STOPR group and begin work on a Comprehensive Water Supply Plan to identify alternative water supply sources in compliance with the Central Florida Coordination Area(CFCA) agreement.	(\$500,000)	\$0
33	Mission Support	CR-2010-01	IT Security	FY10 funding for an information Technology Security contractor.	17,011	\$0
34	Mission Support	CR-2010-2	EOC Data Center	(No impact to AWP. Design Engineer's Opinion of Probable Construction Cost was \$570,000 higher than the actual amount of the bid .) Return to Reserves.	(600,000)	\$0
35	Mission Support	CR-2010-3	Replace Atrium Roof	Moving the money to Everglades Restoration as they will be completing the project.	0	\$0
36	Mission Support	CR-2010-4	SAP PS Support	Q2 - Add: "FY2010 and FY2011 Project statuses and structures updated. Q4 - Add: "Beyond FY 2011 Project statuses and structures updated.	286,000	\$0
37	Mission Support	CR-2010-5	Build out a new emergency management software called WEBEOC information sharing program to replace EM Tracker.	Q4 - Add: Complete design, training, and validation of Phase I and Phase II of the project. Add: Veronica Anderson as the Project Manager.	0	\$0
38	Mission Support	CR-2010-6	EOC Data Center Enhancements	(No impact to AWP.) Funds will be used to for an Agenda Builder Software application for the Big Cypress Basin's Governing Board meeting agenda.	25,000	\$0
39	Mission Support	CR-2010-7	Remedy Centralized Customer Service Management System - Phase II	Q4 - Add: "Enhanced Remedy Customer Service Management System Application."	200,000	\$0

Change Control Requests - December 31, 2009

40	Mission Support	CR-2010-8	Business Reporting Cycle	Change Project/Process Manager from Doug Bergstrom to Mike Smykowski. Delete all references to the FY2010 Annual Work Plan and Annual Budget and delete 2009 Budget activities data.	0	\$0
41	Mission Support	CR-2010-9	Safety, Security and Emergency Management	Change: "Manage Security at District Facilities Project Manager Doug Bass and Add William Hancsak."  Edit Annual Projects and Processes to "Revise <del>Security Plan</del> Safety Standards as Required."  Edit Annual Projects and Processes to "Complete Incident Reporting and <del>Security</del> Safety Inspection."  Delete Deliverable and Milestone " <del>Implement Security Plan and conduct response drills</del> " and change to "Manage Occupational Safety Program"	0	\$0
42	Mission Support	CR-2010-10	Implement Supplier Relationship (SRM) Module.	Q4 - Delete: "Successful SAP SRM system launch."	(312,780)	\$0
					\$1,107,385	(\$2,966,786)