

South Florida Water Management District

Fiscal Year 2023-2024

Preliminary Budget Submission

Pursuant to Section 373.535, Florida Statutes

January 15, 2023



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South Florida Water Management District

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SOUTH FLORIDA WATER MANAGEMENT DISTRICT

January 13, 2023

The Honorable Kathleen Passidomo
President of the Senate
409 The Capitol
404 South Monroe Street
Tallahassee, FL 32399-1100

The Honorable Paul Renner
Speaker of the House of Representatives
420 The Capitol
402 South Monroe Street
Tallahassee, FL 32399-1300

Subject: South Florida Water Management District Preliminary Budget for Fiscal Year 2023-2024

Dear President Passidomo, Speaker Renner, and Legislative Committee Chairs:

Pursuant to Section 373.535(1)(a), Florida Statutes, the South Florida Water Management District (District) Governing Board respectfully submits a preliminary budget for October 1, 2023 – September 30, 2024 (Fiscal Year 2023-2024) of \$1,221,802,115. This preliminary budget supports the implementation of Governor Ron DeSantis' historic Executive Order 23-06, Achieving *Even More* Now for Florida's Environment. Under the Governor's leadership and with the Legislature's generous support, the District has made incredible progress on our mission—entering into a golden era for improved water management and protection of our treasured natural resources. The budget also supports the operations and management of South Florida's primary water management infrastructure that provides flood control and water supply for over 9 million residents.

Our preliminary budget demonstrates our commitment to our mission of ecosystem restoration, flood protection, and water supply. Please contact Candida Heater at cheater@sfwmd.gov or (561) 682-6486 if you have questions.

Thank you,

A blue ink signature of Drew Bartlett, consisting of a stylized, flowing line that starts with a large 'D' and ends with a long, sweeping tail.

Drew Bartlett
Executive Director
Enclosure

CC: SFWMD Governing Board
Secretary Shawn Hamilton, Florida Department of Environmental Protection
Legislative Committee and Subcommittee Chairs
County Governing Body Member

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I. FOREWORD

This Preliminary Budget report has been prepared to satisfy the requirements of Senate Bill 1986 (Chapter 2012-126, Laws of Florida), which made significant revisions to Sections 373.503, 373.535 and 373.536, Florida Statutes (F.S.), and provided the Legislature additional oversight of the water management districts' budgets. This report provides the Legislature with a comprehensive budget that allows for an analysis that coincides with the annual legislative session and enables the Legislature to review the effectiveness of the districts' utilization of taxpayer resources to meet core mission responsibilities. The Preliminary Budget also provides a fiscal analysis determination regarding the progress of each District in meeting its 20-year projected water supply demands, including funding for alternative sources and conservation. The report will highlight projects dedicated to supporting the districts' core missions of water supply, water quality, flood protection and floodplain management, and natural systems.

The content and format of this report were developed collaboratively by the staffs of the Executive Office of the Governor (EOG), Senate, House of Representatives, Department of Environmental Protection (DEP), and all five water management districts (WMDs). The report's standardized format utilizes six statutorily identified District program areas listed below.

1. Water Resource Planning and Monitoring
2. Land Acquisition, Restoration, and Public Works
3. Operation and Maintenance of Lands and Works
4. Regulation
5. Outreach
6. Management and Administration

The Legislature may annually review the Preliminary Budget for each District. On or before March 1 of each year, the President of the Senate and the Speaker of the House of Representatives may submit comments regarding the Preliminary Budget to the districts and provide a copy of the comments to the EOG. Each District is required to respond to any comments in writing on or before March 15 of each year to the President of the Senate, the Speaker of the House of Representatives, and the EOG. If, following such review, the Legislature does not take any further action on or before July 1 of each year, a water management district may proceed with Tentative Budget development.

In compliance with statutory requirements, the South Florida Water Management District submits this January 15 Preliminary Budget for review to the President of the Senate, the Speaker of the House of Representatives, and the chairs of each legislative committee and subcommittee having substantive or fiscal jurisdiction over water management districts, as determined by the President of the Senate or the Speaker of the House of Representatives.

Standardized definitions and acronyms that may help the reader in reviewing this document have been provided on the Department of Environmental Protections' website at <https://floridadep.gov/water-policy/water-policy/documents/wmd-budget-definitions-and-acronyms>.

II. INTRODUCTION

B. History of All Water Management Districts

Due to extreme drought and shifting public focus on resource protection and conservation, legislators passed four major laws in 1972: the Environmental Land and Water Management Act, the Comprehensive Planning Act, the Land Conservation Act, and the Water Resources Act. Collectively, these policy initiatives reflected the philosophy that land use, growth management and water management should be joined.

Florida's institutional arrangement for water management is unique. The Florida Water Resources Act of 1972 (WRA) (Chapter 373, F.S.) granted Florida's five water management districts broad authority and responsibility. Two of the five districts existed prior to the passage of the WRA (South Florida and Southwest Florida), primarily as flood control agencies. Today, however, the responsibilities of all five districts encompass four broad categories: water supply (including water allocation and conservation), water quality, flood protection and floodplain management, and natural systems.

The five regional water management districts, established by the Legislature and recognized in the Florida Constitution, are set up largely on hydrologic boundaries. Water management districts are funded by ad valorem taxes normally reserved for local governments using taxing authority which emanates from a constitutional amendment passed by Floridians in 1976. The water management districts are governed regionally by boards appointed by the Governor and confirmed by the Senate. There is also general oversight at the state level by the Department of Environmental Protection.

In Florida, water is a resource of the state, owned by no one individual, with the use of water overseen by water management districts acting in the public interest. Florida law recognizes the importance of balancing human needs for water with those of Florida's natural systems.

Each of Florida's five water management districts has a history that cannot be completely detailed here. South Florida's subtropical extremes of hurricane, flood and drought, combined with efforts to populate this "new frontier," led the U.S. Congress to adopt legislation creating the Central and Southern Florida Flood Control (C&SF) Project in 1948, the largest civil works project in the country at that time.

The C&SF Project's primary goal was to serve the needs of the region's growing agricultural and urban populations and to protect and manage water resources. The United States Army Corp of Engineers (USACE) would, over the following decades, design and build a vast network of levees, canals and other improved waterways, and water control structures designed to help manage the often-unpredictable weather extremes of the region. Construction began in 1949 and continued for more than 20 years.

In 1949, the Florida Legislature created the Central and Southern Florida Flood Control District (FCD) to act as the local sponsor for this federal project by operating and maintaining the water control network system.

Throughout its history, the agency evolved to meet gubernatorial and legislative direction. After the Florida Water Resources Act of 1972 greatly expanded the responsibilities of the existing FCD, it was renamed the South Florida Water Management District in 1976, and new boundaries were drawn to encompass the region's primary water sheds.

II. INTRODUCTION

Together, these unique organizations work with state agencies and local governments to ensure there are adequate water supplies to meet growing demands while: protecting and restoring the water resources of the state; addressing water quality issues; protecting natural systems in Florida through land acquisition, land management, and ecosystem restoration; and promoting flood protection. For additional information, interested readers should review the districts' websites and contact officials at each District. The South Florida Water Management District's website is sfwmd.gov.

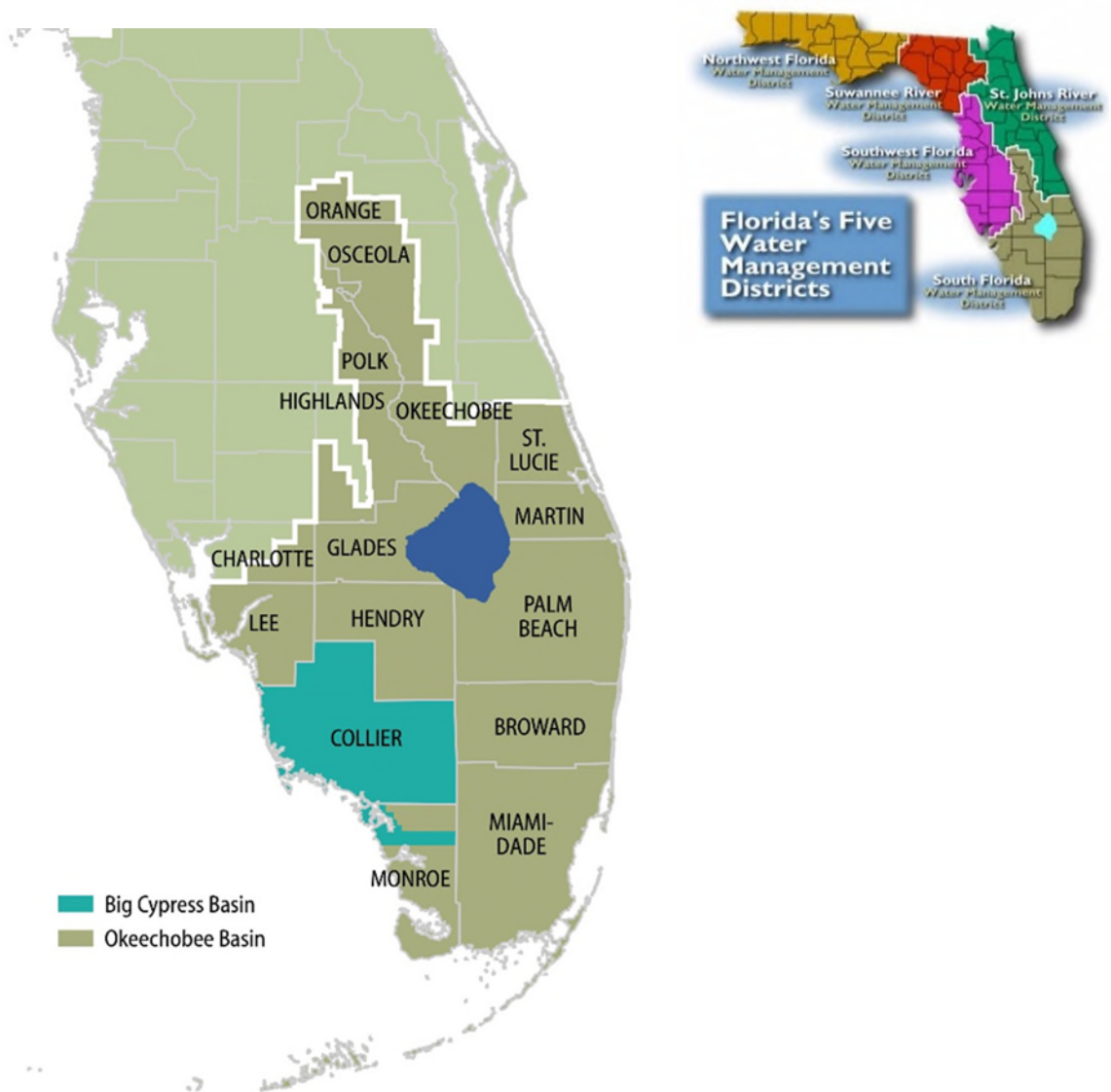
II. INTRODUCTION

C. Overview of the District

The South Florida Water Management District includes about 30 percent of the state's total area, 18,000 square-miles, serving and protecting over 9 million people. The District encompasses all or part* of the 16 counties, spanning from Orlando to Key West including:

Broward	Charlotte*	Collier	Glades
Hendry	Highlands*	Lee	Martin
Miami-Dade	Monroe	Okeechobee*	Orange*
Osceola *	Palm Beach	Polk*	St. Lucie

Figure 1. District Map



II. INTRODUCTION

There are two primary basins contained within the District's boundaries, the **Okeechobee Basin**, and the **Big Cypress Basin**. The Okeechobee Basin is based on the sprawling Kissimmee-Okeechobee-Everglades ecosystem, which stretches from Central Florida's Chain of Lakes to Lake Okeechobee and south to the Florida Keys. It includes the 700,000 acres within the Everglades Agricultural Area, the heavily developed southeast coast, and Everglades National Park. The Okeechobee Basin includes 15 of the 16 counties. The Okeechobee Basin excludes Collier County and a small portion of mainland Monroe County.

The Big Cypress Basin includes all of Collier County and a small portion of mainland Monroe County, including the Big Cypress National Preserve and the 10,000 Islands. The Big Cypress Basin primarily provides flood control and stormwater management to the citizens of Collier County and works in cooperation with Collier County and other local governments on water resource management, water resource development, and alternative water supply issues.

Governing Board

The District's Governing Board sets policy and direction for the entire agency. The Governing Board is composed of nine members appointed from specific geographic areas within the District. The members are appointed by the Governor and confirmed by the Florida Senate. Appointments are made on a staggered basis as vacancies occur. Board members serve without salary for a term of four years. The Governing Board elects its own officers, including a chairman and vice-chairman.

Legislation creating water management districts established two basin boards within the boundaries of the District. The Big Cypress Basin Board oversees water resource issues within Collier County and a small portion of mainland Monroe County. It is chaired by the District's Governing Board member representing that area along with five Basin residents appointed by the Governor and confirmed by the Florida Senate. Big Cypress Basin Board members serve terms of three years and receive no compensation. The Okeechobee Basin Board (the District's nine-member Governing Board) oversees water resource issues within the remaining counties.

Executive Office

The Governing Board appoints the agency's Executive Director and the Inspector General. The Florida Senate confirms the Executive Director. The Executive Director is responsible for administering the directives of the board and managing day-to-day District activities. The Inspector General is responsible for reviewing and evaluating internal controls to ensure the fiscal accountability of the agency, and for conducting financial and performance audits.

General Responsibilities

The District's responsibilities have expanded significantly since 1949 when it was originally created by the legislature as the Central and Southern Florida Flood Control District tasked with providing flood control at the core of its mission. The District now operates and maintains the C&SF Project, develops, and implements water supply plans, conducts ecosystem research and monitoring, regulates water use, manages land acquisition, and implements water quality improvement and ecosystem restoration plans.

To meet these core mission responsibilities, the District's proposed staffing for the Fiscal Year 2023-24 Preliminary Budget is 1,511 regular full-time equivalent (FTE) positions. District staff is located at facilities across the District's 16-county jurisdiction to provide the public more direct and responsive access to permitting, flood control and outreach. These facilities include eight field stations located in Big Cypress Basin (Naples), Clewiston, Ft. Lauderdale, Homestead, Miami, Okeechobee, St. Cloud, and West Palm Beach and four service centers located in Big

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Cypress Basin (Naples), Ft. Myers, Okeechobee, and Orlando. The District's central headquarters are in West Palm Beach. The District's annual budget is funded predominantly by state sources and property taxes as well as federal and local revenue, licenses, permit fees, grants, investment earnings, and reserve balances.

The District's major responsibilities are highlighted below:

Operations and Maintenance

The District's operations and maintenance consists of activities to effectively manage the primary canals and associated structures in South Florida. Operation and maintenance program activities include the C&SF Project, as well as the Big Cypress Basin, as authorized by Chapter 373 F.S. and as directed by the USACE Regulation Schedule. Activities include the operation and maintenance of a multi-purpose water management system comprising of approximately 2,175 miles of canals and 2,130 miles of levees/berms, 89 pumping stations, 915 water control structures and weirs, and 620 project culverts, which send water south and through waterways eastward and westward to both coasts.

Regulatory Programs

The District has several regulatory programs designed to manage and protect regional water resources, including wetlands, rivers, lakes, estuaries, and groundwater supplies. The District's responsibilities are shared with the Department of Environmental Protection (DEP) and other state and local governments.

The types of permits issued by the District are listed below.

- **Environmental Resource Permits (ERPs)** regulate certain land use or construction activities that could affect wetlands or alter surface water flows that can contribute to water pollution. The District regulates residential and commercial developments, roadway construction and agriculture while the DEP regulates power plants, ports, wastewater treatment plants and single-family home projects.

An ERP covers activities such as dredging and filling in wetlands or surface waters, constructing flood protection facilities, providing storm water containment and treatment, site grading, building dams or reservoirs and other activities affecting state waters.

- **Everglades Works of the District (EWOD) Permits** are required of landowners discharging to the Everglades Agricultural Area (EAA) or C-139 Basins to reduce phosphorus in discharges flowing from the EAA or C-139 Basins and ultimately into the Everglades. The EWOD program defines phosphorus reductions to be achieved in these basins by implementing permit-approved best management practices as well as monitoring requirements.
- **Consumptive Water Use Permits (CUPs)** allow the holder to withdraw a specified amount of water, either from the ground (aquifers), or a canal, lake, or river (surface waters). These water use permits are typically used for public supply, agricultural and nursery plant irrigation, golf course irrigation, commercial use, dewatering/mining activities and power generation. Water uses not covered by these permits include Domestic Self Supply, and water used for firefighting.
- **Well Construction Permits** ensure that wells are built by licensed water well contractors and conform to water well construction permit standards. Unless exempt, a

II. INTRODUCTION

well construction permit must be obtained from the District or an agency delegated by the District prior to the construction, repair, modification, or abandonment of any water well, test well or monitor well within the District's jurisdiction. A consumptive use permit may be required before the well construction permit can be issued. The District regulates the location, construction, repair, and abandonment of water wells in Monroe and Charlotte Counties, and for wells larger than 12 inches in diameter in Broward County. The District has delegated the location construction, repair, and abandonment of water wells in its remaining counties to their respective health departments or other delegated agencies. The dates when these agreements were signed between the District and the Health Departments or other delegated agencies are listed in Chapter 40E-3 and provided below:

- Hendry – April 18, 2005
 - Collier, Glades, Orange, Osceola, Palm Beach, Polk – May 11, 2005
 - Broward – June 8, 2005
 - Miami-Dade – August 10, 2005
 - City of Cape Coral – August 10, 2005
 - Lee – September 13, 2005
 - Highlands, Okeechobee, Martin, St. Lucie – May 13, 2010
- **Right of Way Permits** protect the District's ability to use the canal and levee rights of way effectively and safely in the regional system while providing for compatible public and private uses such as docks, fences, or walkways. The regional system includes canals and levees, major rivers and lakes, water conservation areas, the works of the Big Cypress Basin and certain other canals and rights of way.

Water Resource System

The **Kissimmee Basin** encompasses more than two dozen lakes in the Kissimmee Chain of Lakes, their tributary streams and associated marshes and the Kissimmee River and floodplain. The basin, which defines the northern-most region of the District, forms the headwaters of Lake Okeechobee and the Everglades. Major initiatives in the Kissimmee Basin include: the Kissimmee River Restoration Project which includes construction projects, the Kissimmee River Restoration Evaluation Program, and the Kissimmee Chain of Lakes and Kissimmee Upper Basin Monitoring and Assessment Project. Other programs and activities are associated with these projects, including ecosystem restoration, evaluation of restoration efforts, aquatic plant management, land management, water quality improvement, and water supply planning. The 56-mile channelized (C-38) Kissimmee River connects Lake Kissimmee and Lake Okeechobee. So far, three backfilling phases are now complete, and continuous water flow has been re-established to 24 miles of the meandering Kissimmee River.

Lake Okeechobee—meaning “big water” in the Seminole Indian language—spans 730 square-miles and is the largest lake in the southeastern United States. Lake Okeechobee and its wetlands are at the center of the Greater Everglades Watershed, which stretches from the headwaters of the Kissimmee River, through the Everglades and, finally, into Florida Bay. Lake Okeechobee restoration efforts are underway pursuant to the Northern Everglades and Estuaries Protection Program, under which the Lake Okeechobee Protection Program was expanded to strengthen protection for the Northern Everglades, restoring and preserving the Lake Okeechobee watershed and the Caloosahatchee and St. Lucie estuaries.

The **Caloosahatchee River and Estuary** extends 70 miles, from Lake Okeechobee west to San Carlos Bay on Florida's southwest coast. Programs to improve the estuarine habitat, water quality, and water supply include minimum flows and minimum water levels, the Northern

II. INTRODUCTION

Everglades and Estuaries Protection Program, implementation of the Comprehensive Everglades Restoration Plan, as well as local BMPs and stormwater retrofit projects.

The **Lower Charlotte Harbor** watershed covers more than 2,230 square-miles in the lower west coast region of Florida, including the Cape Coral and Ft. Myers metropolitan areas. Goals for restoring, protecting, and managing the surface water resources of the watershed are outlined in the lower Charlotte Harbor watershed SWIM plan.

The **Estero Bay** watershed includes Central and Southern Lee County, and parts of Northern Collier and Western Hendry counties. The Estero Bay watershed assessment contains proposed management practices to improve water quality and to improve the timing and volume of freshwater inputs.

The **Indian River Lagoon** is a series of three distinct, but interconnected, estuarine systems, which extend 156 miles from Ponce Inlet to Jupiter Inlet on Florida's east coast. The South Florida and the St. Johns River Water Management Districts share responsibility for restoring and protecting this lagoon. Components of the Indian River Lagoon – South Restoration Project will benefit the quantity, quality, and timing and flows of water for the Indian River Lagoon and the St. Lucie River and Estuary.

The **St. Lucie River and Estuary** includes the north fork and south fork of the St. Lucie River. The south fork of the St. Lucie River connects with the 152-mile Okeechobee waterway. The north fork of the St. Lucie River is Federally designated as wild and scenic. Programs and initiatives to improve the timing, distribution, quality, and volume of freshwater entering the estuary include the Indian River Lagoon - South Restoration Project and the Northern Everglades and Estuaries Protection Program, as well as local BMPs and stormwater retrofit projects.

The 240 square-mile **Loxahatchee River** watershed covers parts of Palm Beach and Martin Counties and includes the communities of Hobe Sound, Tequesta, Jupiter, Jupiter Island, Jupiter Inlet Colony, Jupiter Farms, Juno Beach, and Palm Beach Gardens. To improve and protect the Loxahatchee River and Estuary, the District is implementing plans and initiatives in partnership with other agencies and organizations, including the DEP, the Loxahatchee River Management Coordinating Council, and the Loxahatchee River District. These include the Loxahatchee River Preservation Initiative, the 2010 Loxahatchee River National Wild and Scenic River Management Plan, the 2003 technical documentation to support development of minimum flows and levels for the northwest fork of the Loxahatchee River, and the 2010 Loxahatchee River Science Plan. In addition, the CERP Loxahatchee River Watershed Restoration Project Implementation Report and Environmental Impact Statement (completed April 2020) outlines a plan for providing watershed habitat restoration and a means to restore adequate flows to the river in keeping with the recommendations of the 2006 Restoration Plan for the Northwest Fork of the Loxahatchee River and its 2011 addendum.

The **Lake Worth Lagoon** watershed covers more than 450 square miles that contribute flows to Lake Worth and South Lake Worth in Palm Beach County. Goals for restoring and managing the watershed are found in the Lake Worth Lagoon Management Plan.

Within the historical **Everglades**, three **Water Conservation Areas (WCAs)** and the Everglades National Park preserve about half of the original Everglades, which covers nearly 11,000 square-miles of South Florida. The WCAs are in the western portions of Palm Beach, Broward and Miami-Dade Counties and encompass 1,337 square-miles. Everglades

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Restoration programs and projects include: research projects; implementation of the Comprehensive Everglades Restoration Plan (CERP); RECOVER (REstoration COordination and VERification); the Long-Term Plan for Achieving Water Quality Goals for the Everglades Protection Area Tributary Basins, the Northern Everglades and Estuaries Protection Program; Restoration Strategies, which includes additional water quality improvement projects to assist existing stormwater treatment areas to achieve the Everglades phosphorus criterion; and water supply planning.

Biscayne Bay is a subtropical estuary that includes 428 square-miles of marine ecosystem and 938 square-miles of watershed along the coast of Miami-Dade and northeastern Monroe counties. Projects to restore and preserve Biscayne Bay are included in the implementation of the Comprehensive Everglades Restoration Plan. The Nearshore Central Biscayne Bay Water Reservation has been adopted as part of CERP.

Florida Bay and Estuary comprise a shallow inner-shelf lagoon between the southern tip of the Florida mainland and the Florida Keys where fresh water from the Everglades mixes with the salty waters from the Gulf of Mexico to form an estuary. There are nearly 1,000 square-miles of interconnected basins and 200 mangrove islands in the bay and estuary. Through implementation of the Comprehensive Everglades Restoration Plan, the District is focused on changing freshwater flow and improving the water quality and ecology of Florida Bay.

The **Big Cypress Basin** includes the natural lands of the Corkscrew Swamp and Sanctuary, the Big Cypress National Preserve, the Florida Panther National Wildlife Refuge, the Fakahatchee Strand, the Corkscrew Regional Ecosystem Watershed, Picayune Strand State Forest, and the 10,000 Islands. Programs include the Big Cypress Basin Watershed Management Plan, stormwater projects, and other capital improvements projects to store additional water, recharge groundwater, and improve water quality in Naples Bay.

The **Western Basins** region, comprised of the Feeder Canal Basin and the C-139 Annex, is part of a Water Resource Evaluation effort to evaluate potential hydrologic and water quality improvements in upstream flows from lands and water bodies within the Feeder Canal drainage basin, C-139 Annex drainage basin.

Comprehensive Everglades Restoration Plan (CERP)

The Comprehensive Everglades Restoration Plan provides a framework and guide to restore, protect, and preserve the water resources of Central and Southern Florida, including the Everglades. It covers 16 counties over an 18,000 square-mile area and centers on an update of the C&SF Project. The goal of CERP is to capture fresh water that now flows unused to the ocean and the gulf and redirect it to areas that need it most. Most of the water will be devoted to environmental restoration; the remaining water will benefit cities and farmers by enhancing water supplies for the South Florida economy.

For more than fifty years, the C&SF Project has performed its designed function well, but it has had unintended adverse effects on the unique and diverse South Florida ecosystem. Improvements through structural and operational modifications to the C&SF Project will improve the quality, quantity, timing and distribution of water deliveries for the environment; improve protection of the aquifer; improve the integrity, capability, and conservation of urban and agricultural water supplies.

The Water Resources Development Acts provided the USACE with the authority to re-evaluate the performance and impacts of the C&SF Project, to recommend improvements and/or

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modifications to the project, to restore the South Florida ecosystem, and to provide for other water resource needs. The resulting plan was designed to capture, store, and redistribute fresh water previously lost to tide and to regulate the quality, quantity, timing, and distribution of water flows.

The CERP was approved by Congress as a framework for Everglades Restoration under Title VI, Section 601 of the Water Resources Development Act of 2000. The CERP includes more than 60 major components and will vastly increase storage and water supply for the environment, as well as for urban and agricultural needs, while maintaining the current levels of service for flood control provided by the C&SF Project. In the Water Resources Development Act of 2007 (WRDA 2007), Congress authorized the following CERP Projects for construction – Indian River Lagoon South – Phase 1, Site 1 Impoundment (Fran Reich Preserve), Picayune Strand Restoration and the Melaleuca Eradication Facility. In WRDA of 2014, Congress authorized another four CERP Projects for construction - Caloosahatchee River (C-43) West Basin Storage Reservoir, Biscayne Bay Coastal Wetlands, Broward County Water Preserve Areas, and C-111 Spreader Canal Western Project.

In the Water Resources Development Act (WRDA) of 2016 (WRDA 2016), Congress authorized the Central Everglades Planning Project (CEPP) that was subsequently modified by the CEPP Post Authorization Change Report (PACR) in WRDA 2018 and modified in WRDA 2020 to include the Everglades Agricultural Area (EAA) Reservoir. This project implements increments of six components included in the Comprehensive Everglades Restoration Plan to accomplish the restoration objectives by improving the quantity, quality, timing and distribution of water flows to Water Conservation Area 3, Everglades National Park and Florida Bay, with ancillary benefits to the St. Lucie and Caloosahatchee estuaries, while increasing water supply for municipal and agricultural users while maintaining flood protection. In WRDA 2020, Congress also authorized the Loxahatchee River Watershed Restoration Project and modifications to the Caloosahatchee River West Basin Storage Reservoir.

Section 373.1501, F.S., provides a legislative finding that the CERP is important for restoring the Everglades ecosystem and for sustaining the environment, economy, and social well-being of South Florida. Furthermore, this section ensures that all project components are consistent with the balanced policies and purposes of Chapter 373, F.S., and specifically Section 373.026, F.S. In Subsection 373.026(8)(b), F.S., the DEP is directed to collaborate with the District and approve each project component with or without amendments within a specified time frame. CERP components will be implemented through the execution of multiple projects. The project components will take more than 30 years to construct and will be cost-shared equally among the federal government and local sponsors, of which the District is the major local sponsor.

Northern Everglades and Estuaries Protection Program

During the 2016 legislative session, the Florida legislature amended the Northern Everglades and Estuaries Protection Program (NEEPP) to strengthen provisions for implementing Basin Management Action Plans (BMAPs) in the Northern Everglades watersheds. The legislation also clarified the roles and responsibilities, coordination, implementation, and reporting efforts of the Coordinating Agencies (the District, DEP and Florida Department of Agriculture and Consumer Services (FDACS)). In accordance with NEEPP, DEP takes the lead on water quality protection measures through BMAPs adopted pursuant to Section 403.067, F.S.; the District takes the lead on hydrologic improvements pursuant to the Watershed Protection Plans (WPPs); and FDACS takes the lead on agricultural interim measures, best management practices (BMPs), and other measures adopted pursuant to Section 403.067, F.S.

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NEEPP requires the Coordinating Agencies to cooperatively develop WPPs for the Lake Okeechobee, St. Lucie, and Caloosahatchee River watersheds that identify and implement programs and projects to assist in achieving Total Maximum Daily Loads (TMDLs) established by DEP, consistent with the BMAPs. The most recent annual WPP reviews were published by the District in the final 2022 South Florida Environmental Report (SFER) – Volume I, Chapters 8B, 8C and 8D.

In accordance with Executive Order 19-12: *Achieving More Now for Florida's Environment*, DEP updated the Lake Okeechobee, St. Lucie River and Estuary, and Caloosahatchee River and Estuary BMAPs, which were adopted by secretarial orders in February 2020. On June 30, 2022, DEP published the *2021 Statewide Annual Report on Total Maximum Daily Loads, Basin Management Action Plans, Minimum Flows or Minimum Water Levels and Recovery or Prevention Strategies*. This annual report includes the status of protection and restoration actions through TMDLs, BMAPs, minimum flows or minimum water levels and recovery or prevention strategies. Visit www.floridadep.gov/star for more information.

District Everglades

The Everglades Construction Project was the first major step in Everglades Restoration and a requirement of the Everglades Forever Act (EFA), passed by the Florida Legislature in 1994. It is also one of the largest environmental restoration public works projects in the nation. The cost associated with implementing the Everglades Construction Project is shared among the District, state, and federal governments. The major funding sources identified in the Everglades Forever Act were ad valorem property taxes, agricultural privilege taxes, state land funds, federal funds, Alligator Alley toll revenues, and other environmental mitigation funds.

The EFA directed the District to implement regulatory source control programs in all areas tributary to the Everglades Protection Area (EPA) to reduce phosphorus in stormwater runoff. The District was also required to acquire land, then design, permit, construct and operate a series of treatment wetlands, referred to as Everglades Stormwater Treatment Areas (STAs), to reduce phosphorus levels from stormwater runoff and other sources before it enters the EPA. The STAs, which were originally planned to consist of approximately 40,000 acres, were expanded by approximately 5,000 acres in 2006 and 12,000 acres in 2012 for a total of approximately 57,000 acres of effective treatment area.

Despite the success of the STAs and source control programs in removing phosphorus from stormwater, the existing STAs in combination with Best Management Practices had not achieved compliance with the Everglades numeric phosphorus criterion. To address this issue, the District, the Florida Department of Environmental Protection, and the United States Environmental Protection Agency engaged in technical discussions starting in 2010. The primary objectives were to establish a Water Quality Based Effluent Limit (WQBEL) for phosphorus in discharges from Everglades STA that would achieve compliance with the State of Florida's numeric phosphorus criterion in the EPA and to identify a suite of additional water quality projects to work in conjunction with the existing STAs to meet the WQBEL.

Based on this collaborative effort, a suite of projects that would achieve the WQBEL were identified in 2012 and are prescribed by DEP consent orders associated with EFA and National Pollutant Discharge Elimination System permits. Under the District's Restoration Strategies Program, the projects have been divided into three flow paths - Eastern, Central, and Western. The identified projects primarily consist of Flow Equalization Basins (FEBs), STA expansions, and associated infrastructure and conveyance improvements. The primary purpose of FEBs is to attenuate peak stormwater flows prior to delivery to STAs, while the

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primary purpose of STAs is to utilize biological processes to reduce phosphorus concentrations to achieve the WQBEL. Some of the key components are listed below, all of which are operational, in the design phase, or under construction:

- The Eastern flow path contains STA-1E and STA-1W. The additional water quality projects for this flow path include the L-8 FEB with approximately 45,000 acre-feet of storage and an STA expansion of approximately 6,500 acres (5,900 acres of effective treatment area) that will operate in conjunction with STA-1W. The L-8 FEB was complete in 2017 and is operating. The first phase of the STA-1W Expansion (4,300 acres of effective treatment area) was completed in December 2020. The second phase of the STA-1W Expansion is currently in construction. Three conveyance improvement projects have been completed to date: S-5AS Structure Modifications were completed in May 2016, the L-8 Divide Structure (G-541) was completed in July 2016, and the S-375 Expansion (G-716) was completed in April 2017. Construction of the Bolles East Canal component of the G-341 Related Conveyance Improvements is expected to be substantially complete by September 2023. Construction of STA-1E Repairs and Modifications is complete.
- The Central flow path contains STA-2 (including Compartment B) and STA-3/4. The additional project for this flow path is the A-1 FEB with approximately 60,000 acre-feet of storage that attenuates peak stormwater flows prior to delivery to STA-2 and STA-3/4. A-1 FEB operations began in November 2015.
- The Western flow path contains STA-5/6 (including Compartment C). There are two additional projects planned, the C-139 FEB which will have approximately 11,000 acre-feet of storage and internal improvements within STA-5/6 to increase the effective treatment area by approximately 800 acres. The C-139 FEB is under construction and expected to be substantially complete by September 2023. STA-5/6 internal improvements have been completed ahead of schedule, using district in-house staffing resources and equipment, providing a significant cost savings versus contracting the project out to external vendors.

In Fiscal Year 2019-20, the District initiated construction on a suite of STA Refurbishment projects that are being completed in addition to the projects included in the Restoration Strategies Regional Water Quality Plan. The STA Refurbishment projects will improve the hydraulics, vegetation conditions, and treatment performance of the existing STAs. They are being completed as a proactive measure to ensure the facilities are poised to achieve compliance with the WQBEL once all the Restoration Strategies projects are complete.

- The Eastern Flow Path consists of STA-1E and STA-1W. A Refurbishment project in STA-1E was completed in Fiscal Year 2020-21 that consisted of degrading remnant farm roads and filling the adjacent remnant farm ditches in Cell 6 that were causing short-circuiting in some areas and blocking flow in other areas of the cell. Refurbishment projects in STA-1W includes work in all three flow-ways to address inefficient hydraulics and topographic issues that affect the vegetation conditions and treatment performance of the existing treatment cells. The STA-1W Refurbishment projects, except for the replacement of the G-253 structures, were completed in May 2022.
- The Central Flow Path consists of STA-2 and STA-3/4. The STA-2 Refurbishment project consists of earthwork in Cells 2 and 3 to address poor vegetation conditions and reduced treatment performance caused by short-circuits and highly uneven topography.

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The project also includes reinforcing the deteriorated plugs in the eastern borrow canals which will help reduce short-circuiting along the east side of each cell. The Cell 3 project consists of placing cuts in the remnant farm roads that were left in place during the original construction. The STA-2 Refurbishment project is scheduled to be completed in Fiscal Year 2022-23. The STA-3/4 Refurbishment project was completed in Fiscal Year 2020-21 and consisted of the installation of riprap to serve as energy dissipators or flow deflectors downstream of all seventeen gated box culverts that control flows from the STA-3/4 Inflow Canal into Cells 1A, 2A, and 3A.

- The Western Flow Path consists of STA-5/6. The STA-5/6 Refurbishment project has been arranged in two phases. Phase 1 consists of making conveyance connections and improvements, adding structural facilities between the Miami Canal and the L-3 Canal in a 4-mile reach immediately to the north of STA-5/6. This connection will allow hydration in the dry season of the emergent vegetation treatment cells along the western side of the STA by conveying water primarily from Lake Okeechobee when the lake stage is too high. Design of Phase 1 started in February 2022 and is expected to be complete by August 2023.

Water Supply

The District encompasses nearly 18,000 square miles divided into five distinct planning regions: Upper Kissimmee (included in the Central Florida Water Initiative [CFWI] planning area), Lower Kissimmee, Upper East Coast, Lower East Coast and Lower West Coast. Development of comprehensive water supply plans customized to each region is key to identifying and understanding current and future water needs. Based on a 20-year outlook, these plans provide detailed, basin-specific information and recommended actions. The plans highlight areas where historically used sources of water will not be adequate to meet future demands and evaluate several options for water sources— including water conservation and alternative water supply – to meet those demands.

To support diversification of supply sources, cost-share funding is made available in coordination with the State to assist local governments and water users in the development of alternative water supplies. Data collection to monitor conditions and increase knowledge of water sources is integral to the sustainability of these resources. The District conducts groundwater monitoring, aquifer system research through installation and testing of new wells. Groundwater models are also developed and applied to identify potential impacts of projected withdrawals, and to identify strategies for the sustainability of water resources.

Other District Programs

The District's responsibilities extend far beyond regulatory programs, Everglades restoration, water supply plan implementation, and flood control operations.

Partnership and coordination with other levels of government and other agencies help to support water resource development projects, development of alternative water supplies, water conservation, reuse, and stormwater management goals.

Research, data collection, and analysis help ensure District projects and programs are effective. Emergency operations and management is a cornerstone of District operations, especially during the hurricane season or in times of drought. The District is also a leader in melaleuca, aquatic weed, and other exotic species and plant control.

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D. Mission and Guiding Principles of the District

The Governing Board has adopted the following Mission Statement and has made it an integral part of its overall strategic budget philosophy and structure:

The Mission of the South Florida Water Management District is to safeguard and restore South Florida's water resources and ecosystems, protect our communities from flooding, and meet the region's water needs while connecting with the public and stakeholders.

The District has established a goal that acts as a guiding principle for each of the areas of responsibility (AORs). To guide the agency in meeting its mission-critical responsibilities, strategic priorities support core missions encompassing the AORs and include:

Restoration of Water Resources and Ecosystems – Safeguarding and Restoring South Florida's Delicate Ecosystem (Natural Systems / Water Quality) through the strategic priority:

Expediting restoration results in the Everglades by:

- Advancing the projects identified by Gov. DeSantis,
- Maximizing use of available water storage features, such as reservoirs and flow equalization basins (FEBs),
- Implementing solutions to improve water quality treatment, reduce nutrient loads and reduce the likelihood of harmful algal blooms,
- Managing invasive exotic and nuisance vegetation and species, and
- Increasing access and recreational opportunities on public lands when it does not conflict with ecosystem goals.

Flood Protection – Protecting South Florida's Communities from Flooding, Ensuring and Managing Water Flow through the strategic priority:

Refurbishing, replacing, improving, and managing the components of our water management system by:

- Implementing flood protection infrastructure refurbishment projects,
- Incorporating new works into water management system operations,
- Assessing and operating the water management system to meet flood protection and water supply needs into the future considering sea level rise and the impacts of a changing climate,
- Coordinating with the U.S. Army Corps of Engineers (USACE) on infrastructure inspections and results,

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- Coordinating with state/federal partners and assisting local governments to maintain the level of flood protection,
- Optimizing infrastructure maintenance by adhering to, or exceeding, industry standards and best management practices,
- Assessing sea level rise and changing weather patterns to determine impacts of future conditions on District mission,
- Advancing adaptation strategies and infrastructure investments, in coordination with local, regional, State and Federal partners, to continue to increase resiliency of its flood protection system and other mission critical services.

Water Supply – Ensuring Water for South Florida’s Communities through the strategic priority:

Meeting the water needs of the environment and preparing for current and future demands of water users by:

- Developing and implementing regional water supply plans in coordination with local governments, utilities, stakeholders, and the public,
- Planning for region’s water resource needs with consideration of climate change and sea level rise challenges,
- Encouraging development of alternative water supply projects to diversify water supply,
- Promoting water conservation measures,
- Utilizing regulatory permitting and compliance authority, and
- Using water reservation and minimum flow and minimum water level authority to protect water for natural systems.

In addition to the Areas of Responsibility (AORs), described above, the District has an additional strategic priority:

Public Engagement & Administration – Delivering efficient and cost-effective services on behalf of South Florida citizens through the strategic priority:

Ensuring South Florida taxpayers receive efficient and effective customer service by:

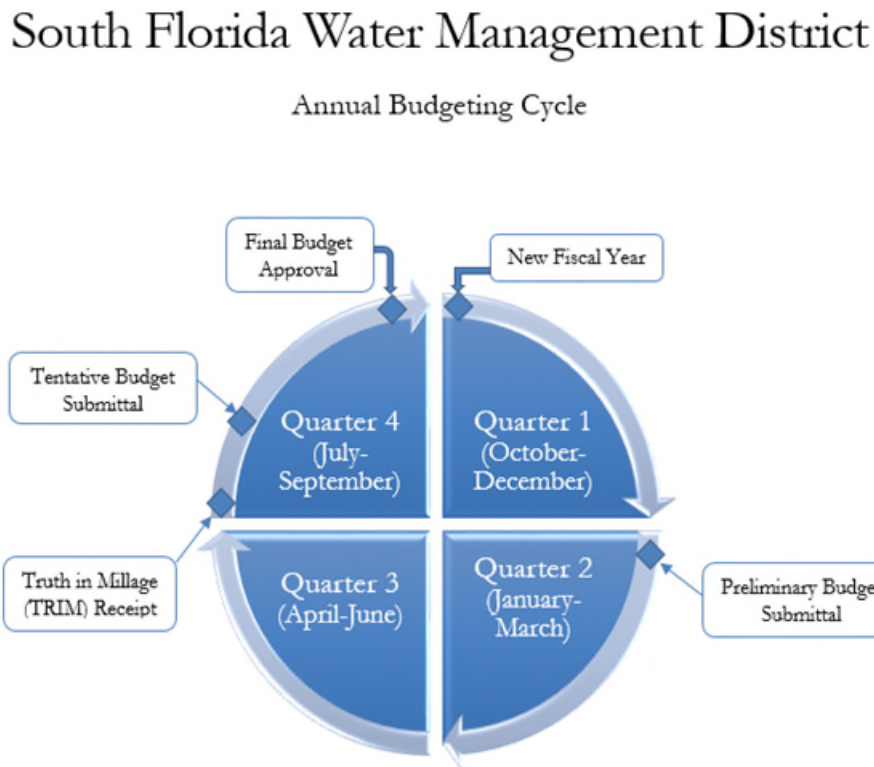
- Focusing resources on core functions, minimizing administrative costs, and measuring performance,
- Ensuring accountability, transparency, and public involvement in agency decisions, and
- Employing and developing a high-quality, diverse workforce.

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E. *Development of the District Budget*

This District's fiscal year runs from October 1 through September 30. The budget development process takes place throughout the fiscal year with guidance from the Governing Board. All meetings of the Governing Board, its committees and subcommittees are advertised to provide the public with an opportunity to discuss issues and concerns prior to the adoption of the budget. Figure 2 shows the cyclical nature of this process.

Figure 2. Budget Process



Prior to adoption of the final budget and in compliance with Section 200.065, F.S., the District will advise all county property appraisers within its jurisdiction, as required by the Truth in Millage (TRIM) process, of the proposed millage rates for Fiscal Year 2023-24, as well as the rolled-back rates and the date, time, and location of the public hearings on the matter.

The District will hold two TRIM public hearings in September. The first public hearing will take place on Thursday, September 14, 2023, at 5:15 P.M., at District Headquarters located at 3301 Gun Club Road, West Palm Beach, FL. The second and final public hearing will take place on Tuesday, September 26, 2023, at 5:15 P.M., at the District Headquarters located at 3301 Gun Club Road, West Palm Beach, FL 33406. Written disapprovals of any provision in the Tentative Budget by the EOG or Legislative Budget Commission must be received by September 19, 2023, at least five business days prior to the final budget adoption hearing.

The District's Fiscal Year 2023-24 Preliminary Budget is developed to stay within the District's means and meet statutory mandates and has included non-recurring funding and anticipated

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state revenues to cover the increases accordingly. The District continues to operate on a pay-as-you-go basis without new debt. The Preliminary Budget maintains an operating profile consistent with Fiscal Year 2022-23 except for the operational changes attributed to inflationary increases, such as fuel, service contracts, and commodities necessary for repairs to aging water management infrastructure that provides critical flood control as a part of the Central & Southern Flood Control System (C&SF). Additional increases have been included for Resiliency project cost share and the operations and maintenance (O&M) of new restoration projects that have completed construction and are moving into the operational phase.

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F. Budget Guidelines

The District developed its budget under the previously established guidelines which include:

- Reviewing, on an ongoing basis, personnel, programs, and activities to ensure that each District is meeting its core mission areas;
- Ensuring that District employee benefits are consistent with those provided to state employees;
- Continuing District implementation plans for the beneficial use of excess fund balances; and
- Avoiding new debt.

The District's specific guidelines developed by the Governing Board and management staff include budget preparation assumptions approved by the Governing Board and include:

- Focus on core mission to safeguard and restore South Florida's water resources and ecosystems while protecting communities from flooding and meeting the region's present and future water supply needs through activities and projects supporting Governor DeSantis' *Achieving More Now for Florida's Environment* Executive Order 19-12 and his historic Executive Order 23-06, *Achieving Even More Now for Florida's Environment* such as restoration of water resources and ecosystems, flood protection, water supply and natural systems/water quality;
- Implement efficiencies that reduce operational expenses, non-core costs and administrative overhead;
- Direct funding to restoration and public works and operations and maintenance of lands and works;
- Continue implementation plans for beneficial use of Fund Balance,
- Maintain an adequate fund balance for emergencies; and
- Issue no additional debt.

Statutory authority in Subsection 373.536(5)(c), Florida Statutes, states that the Legislative Budget Commission (LBC) may reject district Tentative budget proposals based on the statutory thresholds described below. The thresholds in the Preliminary Budget are presented below for informational purposes.

- A single purchase of land in excess of \$10 million, except for land exchanges.
 - The District **does not** have a single purchase of land in excess of \$10 million in the Preliminary Budget.
- Any cumulative purchase of land during a single fiscal year in excess of \$50 million.

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- The District **does not** have a cumulative purchase of land in excess of \$50 million in the Preliminary Budget.
- Any issuance of debt on or after July 1, 2012.
 - The District **does not** have any issuance of debt in the Preliminary Budget.
- Any individual variances in a district's Tentative Budget in excess of 25 percent from a district's Preliminary Budget.
 - Not Applicable for Preliminary Submittal.
- Any program expenditures as described in Subsection 373.536(5)(e) 4.e, (Outreach) and f. (Management and Administration) in excess of 15 percent of a district's total budget.
 - The District's Outreach and Management and Administration programs **do not** exceed 15 percent of the District's total budget as illustrated below.

State Program	Fiscal Year 2023-24 Preliminary Budget	% of Total Tentative Budget
5.0 Outreach	\$ 1,342,526	0.11%
6.0 District Management and Administration	\$ 44,252,423	3.62%
5.0 and 6.0 TOTAL	\$ 45,594,949	3.73%
GRAND TOTAL (Programs 1.0 through 6.0)	\$ 1,221,802,115	100.00%

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G. Budget Development Calendar and Milestones

Date	Activity
October 1 st	New Fiscal Year Begins
October	Preliminary Budget Development Begins
October – December	Present draft Preliminary Budget to Governing Board
December	Preliminary Budget due to DEP for review
January 1 st	TRIM Certification of Compliance or Noncompliance with Section 200.065, F.S. due to the Department of Financial Services (373.503(6), F.S.).
January 15 th	Preliminary Budget due to Legislature (373.535(1)(a), F.S.)
March 1 st	Legislative Preliminary Budget comments due to the districts (373.535(2)(b), F.S.).
March 15 th	Districts must provide written response to any legislative comments (373.535(2)(b), F.S.)
April – May	District continues evaluation and refinement of the budget
June 1 st	Estimates of taxable values from the county property appraisers are received by the District.
July 1 st	If no action is taken by the Legislature, development of the Tentative Budget proceeds (373.535(2)(c), F.S.) Property Appraisers provide certified taxable values to Districts – TRIM (193.023(1) & 200.065(1), F.S)
July 15 th or sooner	District Governing Board adopts the proposed millage rates and approves the August 1 st submittal of the Tentative Budget pursuant to s. 373.536(2), F.S. on July 13 th .
July 14 th	Tentative Budget due to DEP for review.
August 1 st	Tentative Budget due to the Governor and Legislature as well as Secretary of the DEP and governing bodies of each county in the District (373.536(5)(d), F.S.).
August (TBD)	Tentative Budget presented to legislative staff.
August 4 th (day 35 of TRIM cycle)	TRIM – DR-420 forms shall be submitted to county property appraisers (200.065(2)(b), F.S.).

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Date	Activity
September 5 th	Comments on the Tentative Budget due from legislative committees and subcommittees (373.536(5)(f), F.S.).
September 12 th	Tentative Budget is posted on the District's official website 2 days prior to the public hearings (373.536(5)(d), F.S.).
September 14 th	Public hearing at 5:15 p.m. to adopt the Tentative Budget and Tentative Millage Rates at the District Headquarters located at 3301 Gun Club Road, West Palm Beach, FL 33406 (ss. 373.536(3) and 200.065(2)(c), F.S.).
September 15 th	Certify by resolution the Everglades and C-139 agricultural privilege tax roll to the tax collector of each county in which a portion of the EAA/C-139 is located (ss. 373.4592(6)(b) and 373.4592(7)(b), F.S.) Submit DR-408A Certificate to Non-Ad Valorem Assessment Rolls to the county tax collectors.
September 26 th	Public hearing at 5:15 p.m. to adopt the Final Budget and Final Millage Rates at the District Headquarters located at 3301 Gun Club Road, West Palm Beach, FL 33406 (373.536(3) and 200.065(2)(d), F.S.).
September 29 th	Submit copies of the resolutions adopting the millage rates and budget to the property appraisers/tax collectors within 3 days after adoption (200.065(4), F.S.).
September 30 th	District Fiscal Year Ends.
October 1 st	District Fiscal Year Begins.
October 6 th	Submit Adopted Budget for current fiscal year to the Governor and the Legislature within 10 days after adoption (373.536(6)(a)1, F.S.).
October 26 th	District submits TRIM certification package to the Department of Revenue (200.068, F.S.).

III. BUDGET HIGHLIGHTS

A. Current Year Accomplishments and Efficiencies

This budget, submitted January 15, has been drafted after one quarter of the current fiscal year. Thus, this section will be completed in the Tentative Budget to include all the major Fiscal Year 2022-23 accomplishments. Below are highlights of accomplishments this fiscal year to date and what is anticipated to occur during the remainder of Fiscal Year 2022-23.

Accomplishments

1.0 Water Resources Planning and Monitoring

This program includes all water management planning, including water supply planning, development of minimum flows and levels, and other water resources planning; research, data collection, analysis, and monitoring; and technical assistance (including local and regional plan and program review).

Big Cypress Basin

- Provided cost-share funding to the Conservancy of Southwest Florida efforts to conduct water quality sampling in November 2022 to determine water quality improvements of their recently expanded filter marsh. This project will improve water quality before going to Naples Bay, which is an impaired water body.
- Audubon Florida Corkscrew Swamp Sanctuary has completed their monitoring of the 200 acres of willow and woody vegetation which was harvested in Fiscal Year 2021-22 and will monitor and document their marsh restoration efforts until July 2023. This harvesting will assist in the long-term plan for restoring marsh and prairie areas on their property.
- Operated the Big Cypress Basin (BCB) and Picayune Strand Restoration Projects (PSRP) 24/7 365 to meet the flood control, water supply, and ecological needs of the Basin.
- Prepared and responded to Hurricane Ian and Nicole to ensure the BCB flood control system was ready for both storm events.
- Continued development of a regional hydrologic and hydraulic model to assess the viability of proposed capital improvement projects within the Corkscrew Regional Ecosystem Watershed (CREW), which will provide environmental restoration and flood control within the Big Cypress Basin.
- Completed new operational criteria and location study for the new Golden Gate #5 water control structure. The new operational rules and location will be used to inform the design of the replacement structure identified in the 10-year capital improvement plan. The new rules will reduce freshwater discharges from the system when appropriate and increase the flood control response and timing during storm events.
- BCB drone pilot assisted BCB field station O&M support, canal bank inspections, and Picayune Strand Restoration Project.

Planned for the remainder of Fiscal Year 2022-23,

III. BUDGET HIGHLIGHTS

- Complete a canal bank study with Naples Botanical Garden which will determine the best native, low-growing grass to potentially reduce mowing/maintenance costs, stabilize canal banks, and improve water quality.
- Complete design of a new communications tower near Lake Trafford which will provide a robust and resilient communication system to support the real time flood control operational system in the Big Cypress Basin. The system upgrade will improve the timing and volumes of flood control releases, including during major storm events.
- Start the design to replace and relocate a water control structure, I-75 #2, located in a flood prone area near Pine Ridge Road and I-75. The new fully remote operable structure will provide faster response time to the flash flooding rain events that frequent the region thus improving the flood protection level of service.
- Commence a study and design project to evaluate removing a redundant structure, FU6, and complete conceptual design and siting analysis of FU7 replacement and improvements to FU5 water control structures. This study will improve water conservation operations to maintain and extend hydroperiod in critical adjacent wetlands.
- Complete construction of three new canal water level monitoring stations that are critical to successful operation of the BCB flood control system. These will enhance system operations by gaining the ability to make more real time decisions.
- Upgrades will be completed to CORK1 water control structure to capitalize on the recent electrification project. Upgrades will include the ability to operate the site remotely. This site is critical in balancing the flood control releases from the Corkscrew Canal and adjoining natural areas.

Water Supply Planning

- Water Supply Plan Updates
 - Lower West Coast (LWC): Completed the Final 2022 LWC Water Supply Plan Update with Governing Board approval in December 2022. The plan has a planning horizon of 2045.
 - Lower East Coast (LEC): Completed the Draft 2023 LEC Water Supply Plan Update with demand projections through 2045 and initiated public review and comment period. Conducted three stakeholder meetings. Anticipate approval by the Governing Board in November 2023. In support of this update, staff started development including an independent scientific peer review. Staff will also conduct simulations with new East Coast Surficial Aquifer System Model (ECSM), which is a density-dependent model that has the ability to evaluate the potential for saltwater intrusion and effects of sea-level rise. The ECSM model is planned for completion by September 2023.
- Updates to the District's Water Supply Cost Estimates in support of future water supply planning efforts is anticipated to be completed by May 2023. The original District Water Supply Cost Estimates were completed in Fiscal Year 2007-08.

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Development of Minimum Flows and Minimum Water Levels, Water Reservations, Research, Data Collection, Analysis, and Monitoring

- The 2022 Priority Water Body List and Schedule was submitted to DEP in November 2022, in accordance with Florida Statute Section 373.042(3).
- Through the end of the 2022 bloom season (ending October 2022), staff continued seasonal monitoring of Lake Okeechobee algal bloom potential, with analyses of water samples for chlorophyll, microcystin, and dominant algal taxa through the end of the 2022 bloom season; produced a weekly Lake Okeechobee Harmful Algal Bloom report; and produced the USACE Daily Structure Algae report. These activities will resume on or before the 2023 season (May-October 2023). Also, continued partnership with the National Oceanic and Atmospheric Administration for their development of a short-term bloom prediction model using satellite imagery, a District lake circulation model, and weather forecasts.
- Continued implementation of the Northern Everglades Expanded Monitoring Network to support Governor's Executive Order 19-12 Section 1: Focus on Rapid Improvement for Water Quality, Quantity and Supply to expedite nutrient reductions in the Northern Everglades. This effort includes expanded monitoring in Lake Okeechobee, as well as in Kissimmee, Caloosahatchee, and St. Lucie Watersheds. The program has expanded the monitoring at 165 stations, added 100 new monitoring stations, increased sampling frequencies and parameters for the networks and includes expanded BGA analyses and comprehensive algal identification. The program also includes expanded continuous water quality monitoring, utilizing telemetry and state of the art in-situ monitoring technology that allows for streaming of real-time data. In the first two months of Fiscal Year 2022-23, the District Laboratory reported 2,435 water quality parameters and validated 2,160 field parameters. For the remaining months in Fiscal Year 2022-23, the District Laboratory anticipates that each month approximately 1000 water quality parameters and 800 field parameters will be analyzed and validated respectively. Additionally, the District Laboratory upgraded analytical capabilities by installing an Inductively Coupled Plasma Emission Mass Spectrometer (ICP-MS) and a Liquid Chromatograph with tandem Mass Spectrometer (LC-MSMS). These instruments will allow the laboratory to expand the list of certified metals, expand the list of BGA toxins analysis and reduce or eliminate the use of contract laboratories for metals and BGA analysis. ICP-MS's full implementation is anticipated by the second quarter of Fiscal Year 2022-23, whereas the LC-MSMS will be integrated into laboratory workflow by the end of the fourth quarter of Fiscal Year 2022-23.
- Published four of 42 planned manuscripts in peer-reviewed journals, documenting research conducted throughout the Kissimmee-Okeechobee-Everglades ecosystem, stormwater treatment areas, and coastal ecosystems.
- Created vegetation-based elevation maps for WCA-2A using LiDAR and ground-based surveys. Combined with high resolution water level data, these elevations will be used to calibrate a high-resolution hydraulic model to develop a more ecologically sound Water Regulation Schedule for WCA-2A.
- Completed the Annual South Florida Wading Bird Report (2021 nesting season) used to document and understand changes in Greater Everglades wading bird abundances, foraging, nesting locations and nesting success (or failures) in relation to climatic

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variability, restoration, and water management. Expect to complete the Fiscal Year 2021-22 nesting season report by September 2023.

- Continued implementation of the Groundwater Exchange Monitoring and Modeling (GEMM) plan to understand surface water-groundwater connectivity and influence on Central Florida Bay salinity and identify operations to help prevent hypersaline conditions. Completed Phase 1 of “Geospatial Data Inventory and Acquisition” including the multi-agency compilation of 106 datasets spanning hydrogeology, modeling, and ecology to support GEMM monitoring and modeling tasks. Other completed studies include mapping and associated metadata for locations of potential existing groundwater wells; implementing groundwater well sampling program; Completing wet season sampling for the study “Geophysical Characterization of Aquifer Properties and Salinity in Southern Everglades National Park”; and continued eco-hydrological monitoring of groundwater wells, water flow, surface and subsurface salinity and nutrients in the coastal lakes of Florida Bay. Tasks to be completed by October 2023 include: Host workshops to review data findings, methodologies and future directions; complete Phase 2 of the GEMM “Geospatial Data Inventory and Acquisition” contract to prioritize and select data and create a repository to support eco-hydrological monitoring, modeling, and analysis; development of a Memorandum of Understanding (MOU) with Everglades National Park (ENP) for groundwater well evaluation and sampling; finalize design and submit ENP permit proposals for Shark River Slough-Taylor Slough connectivity study; evaluate and sample existing wells in ENP in a collaboration with Park staff; finish sampling 26 remaining wells in GEMM project footprint and EM logging on remaining 39 wells.
- Received grant subaward from University of South Florida to continue and expand phytoplankton monitoring efforts and develop tools for predicting and managing harmful algal blooms in the St. Lucie Estuary.
- Complete and submit draft of the updated Loxahatchee River National Wild and Scenic Management Plan to the Loxahatchee River Management Coordinating Council and the District Governing Board for review by June 2023.
- Completed Oyster Mesocosm Study. The results provide a scientifically defensible decision support tool which will assist water managers in making informed decisions related to freshwater inflows during the wet and dry seasons with various flow regimes (timing and duration). This will help minimize impacts of freshwater discharges to oyster larvae, juveniles, and adults.
- Completed collection and analysis of macroinvertebrate samples taken from sediments in Lake Okeechobee's pelagic and nearshore zones. The project evaluated community composition and distribution, and whether changes have occurred in the 15+ years since the last studies.
- Analyses of 280 Lake Okeechobee plankton samples are anticipated in Fiscal Year 2022-23.
- The annual Snail Kite population and nest survey of the Kissimmee Chain of Lakes, Everglades Stormwater Treatment areas, and other District waterbodies will be completed by September 2023.

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- The annual monitoring of Lake Okeechobee nearshore submerged aquatic vegetation (SAV) will be completed by September 2023.
- Assisted with implementation of the District's Aquifer Storage and Recovery (ASR) Science Plan to develop the next treatments and studies that will address the knowledge gaps and uncertainties identified in prior, smaller scale studies. Efforts for the remainder of Fiscal Year 2022-23 will include overseeing continued development of risk assessment experiments and implementation of approved studies.
- Saltwater Interface Monitoring Well Drilling – completed installation of a saltwater intrusion monitoring well in Broward County called BROSAS-1. The total depth is approximately 310 feet with 10 feet of screen.
- Continued ongoing efforts to maintain and develop updated versions of enterprise modeling tools used to support District priorities. This includes the improvements to the code and implementations of the Regional Simulation Model (RSM) as well as completion of a period-of-records extension and documentation effort to simulate over 50 years of climate data in regional planning.
- Initiated regional modeling in support of water supply planning to help establish storage goals needed to improve water supply and Minimum Flows & Minimum Water Level performance system wide.
- Processed 3,600 stations for a total of 1.314M station-days (3,600 station-years) of real-time data, quality assured and published to DBHYDRO. Performed 15 drone flights to document critical structures for hydrologic data problem investigations. Led efforts to design and install new stage and gate monitoring sensor on Gordy Road Structure and supported data collection activities in support of critical Coastal Ecosystem needs.
- Developed and published new historical single timeseries for stage at 649 stations (6.0M station-days or 16,373 station-years). Managed contracts in cooperation with the other four water management districts for the acquisition of Next Generation Weather Radar (NEXRAD) data during the next five years. Supported the Water and Climate Resiliency Metrics project and contributed to the writing of a new chapter of the South Florida Environmental Report (SFER). Enhanced the Geostationary Operational Environmental Satellite (GOES) insolation simulation for the Florida-wide Evapotranspiration(ET) project, by including the precipitation water (PW) as a factor.
- Performed over 200 streamgauging measurements, site visits, bathymetric scour mapping and other activities in support of Hurricane Ian and Nicole recovery operations and critical engineering design projects.

Water Management Planning, Other Water Resources Planning, and Technical Assistance (including Local and Regional Plan and Program Overview)

- Central Florida Water Initiative (CFWI): Continued project planning for the next five-year update scheduled to be completed in 2025. Completed development of population and demand estimates through 2045. Activated water management district teams in development of the plan document. Prepared input data sets and initiated simulations using the East-Central Florida Transient Expanded (ECFTX) Model.

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- The 2023 SFER will be published by March 1, in compliance with Section 373.036(7), Florida Statutes. The Water Quality Bureau (WQB) is responsible for the overall production of the annual SFER. More than 80 individual mandated reports and plans, including those mandated in state-issued permits, are consolidated across three volumes into a single document. Completed peer view of the draft 2023 Volume I and the remaining two volumes are underway.

2.0 Land Acquisition, Restoration, and Public Works

This program includes the development and construction of all restoration capital projects, including water resource development projects/water supply development assistance, water control projects, and support and administrative facilities construction; cooperative projects; land acquisition and the restoration of lands and water bodies.

Everglades and Local Projects Water Quality Improvement

- Restoration Strategies (RS) Consent Order milestones achieved or expected to be achieved in the current fiscal year, for which milestone compliance reports have been or will be submitted to DEP:
 - The L-8 FEB project is in Long-Term Operations under an Everglades Forever Act (EFA) permit issued December 2022. The milestone due date was December 31, 2022.
 - Submitted a Construction Status Report for the C-139 Flow Equalization Basin project, which is under construction. The complete construction milestone due date is December 31, 2023.
 - Segment 5, the final component of the G-341 Conveyance Improvement project, is under construction and expected to be completed by April 2023. The milestone due date for construction completion is December 31, 2024.
 - Continued construction on the STA-1W Expansion #2 project. The project completion due date is December 31, 2024.
- Stormwater Treatment Area (STA) refurbishments are a District initiative to make repairs of long-standing issues in the STAs:
 - Ongoing construction of STA-2 Refurbishment project to regrade the northeast area in Cell 2 and fill and regrade the northwest area in Cell 2. Construction is expected to be complete by January 2023.
 - As part of STA-2 Cell 3 Refurbishment, repair of 49 borrow canal plugs is scheduled to start in February 2023 and be completed by July 2023.
 - Phase 1 Design of STA-5/6 Connection to Lake Okeechobee to improve conveyance along the STA-5/6 north seepage canal and build a pump station near the west end of that canal remains ongoing. Design is expected to be complete by December 2023.
- Completed the Restorations Strategies Science Plan (RSSP) Soil Management Study, which evaluated soil amendments that can reduce phosphorus in the water column. The

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cost and environmental effects downstream make the use of amendments prohibitive. Another soil management approach is to invert or flip the soil. Flipping soils can result in burial of phosphorus in rich surface soils and lab analyses indicated that flipped soils had lower phosphorus than unflipped soils. The study ended early as comparisons between cells (flipped and unflipped) were complicated by different vegetation landscapes, inflow volumes, and construction-related issues.

- Completed the RSSP Submerged Aquatic Vegetation (SAV) Resilience Study. The final report is under revision. Findings indicate that both internal and external phosphorus loads affect SAV density and outflow phosphorus concentrations. High nutrient loads can lead to conditions that may result in SAV collapse. Germination was found to be higher in soils that were dried out, and soils where SAV collapsed had seedbanks suitable for germination. Blue tilapia negatively affected SAV growth.
- Completed the RSSP Vertical Advection Study. Research and phosphorus and water budget reports were conducted with results showing no seepage effect on phosphorus concentrations in the water column. Seepage was difficult to detect from residual error or chloride comparisons, which led to early completion of the study. These results will be documented in the 2024 SFER.
- Will complete 7 of 10 remaining RSSP studies in Fiscal Year 2022-23: L-8 FEB Operation Guidance (extended to include the Alum Feasibility Study), Biomarker, Faunal Effects on STAs, Periphyton Process, Phosphorus Dynamics, STA Ecotopes, and Landscape; and three are expected for completion in Fiscal Year 2023-24: Data Integration, Marl, and Prescribed Burning.
- Published a special edition section on STAs in the Journal of Ecological Engineering. This publication will highlight the scientific findings of various RSSP studies conducted by the Water Quality Treatment Technologies Section and by contractual partners, university and private entities.
- Prepared 28 abstracts of presentations regarding STA research in collaboration with contractors, universities, for the Greater Everglades Ecosystem Restoration (GEER) conference to be held in April 2023.

Comprehensive Everglades Restoration Plan

- For the Central Everglades Planning Project (CEPP), construction continues on the CEPP EAA STA and design continues for the CEPP EAA Canal Conveyance Improvements. Drafting continues on the CEPP North Validation Report and Integral Determination Report as required prior to execution of a Project Partnership Agreement for construction cost crediting. The CEPP New Water Draft Validation Report is at the USACE South Atlantic Division for review. Acquired 1 tract containing 0.44 acre for the EAA Storage Reservoir Project. Completed construction of the Central Everglades Planning Project (CEPP) New Water 8.5 Square Mile Area (SMA) Limited Curtain Wall; initiated construction of the CEPP New Water Seepage Barrier Wall and CEPP North S-620 Structure; and initiated design of the CEPP North L-4, L-5, Miami Canal Backfill, and S-8 Pump Station Refurbishments.
- Continued investigation of curtain wall concepts in the South Dade area to help manage flood protection (including the 8.5 SMA) while retaining water in natural systems.

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Completed planning/permit modeling support for the 2.3-mile wall in the vicinity of the 8.5 SMA and provided initial modeling for up to ~5 miles of additional wall in the vicinity of the 8.5 SMA that could be considered as part of the Central Everglades project. Modeling refinement and application for proposed walls along the L-31 and C-111 canals are ongoing in parallel with a public engagement process.

- Incorporated the S-152 as a permanent structure into CEPP South to provide increased operational flexibility of flow into the new Blue Shanty Flow-way.
- Continued construction of the C-43 West Basin Storage Reservoir embankment and associated structures and completed construction of S-470 Pump Station.
- Initiated design of project features within Flow-way 3 and C-18W Impoundment in Flow-way 2.
- Completed construction of the C-44 STA and S-401 Pump Station Control Systems. Completed design and initiated construction of the C-23 to C-44 Interconnect (southern diversion). Completed site preparation of the C-23/C-24 STA footprint and initiated site preparation of the C-23/C-24 North and South Reservoir footprints; completed design of the C-23/C-24 Reservoir and STA Tower. Initiated design of the C-25 Reservoir and STA.
- Continue to implement routine permit required water quality monitoring at the C-44 STA, part of Governor's Executive Order 19-12 Section 1: Focus on Rapid Improvement for Water Quality, Quantity and Supply, and continue to work cooperatively with the USACE to perform start-up monitoring for the C-44 Reservoir. Completing mandated C-44 STA permit report by the second quarter of Fiscal Year 2022-23.
- Proceed with the signing of the Project Partnership Agreement for the Indian River Lagoon-South CERP project natural lands component after reaching consensus with USACE that existing District consumptive use permitting criteria provides sufficient water resource protection for the project component.
- Completed construction of the Aquifer Storage and Recovery (ASR) Test Wells Construction and Testing at C-38N and C-38S, initiated construction of the ASR Test Wells at L-63N, and completed design of the ASR Well Clusters Site Evaluation and Constructability Report within the S-191 Basin.
- Completed the second annual ASR Science Plan to identify potential studies to be conducted to address scientific uncertainties of phased implementation of ASR wells. Received Amended Final Order from DEP approving the LOWRP 1501 State Compliance Report.
- Completed design and permitting of the remaining component of the Biscayne Bay Coastal Wetlands Phase I, Cutler Flow-way and initiated construction of the S-701 Pump Station. Continued plan formulation for the Biscayne Bay and Southeastern Everglades Ecosystem Restoration (BBSEER).
- Provided regional hydrologic and salinity modeling for plan formulation efforts associated with the Biscayne Bay and Southeastern Everglades Ecosystem Restoration (BBSEER) project.

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- Funding for Everglades Mangrove Migration Assessment (EMMA) research and monitoring is expected to be approved by the DEP Resilient Florida Program, with a start date of May 1, 2023. By the end of Fiscal Year 2022-23, permits will be obtained, the experimental design and plan formulation will be finished, soil elevations will be conducted, and soil and water quality analysis will be conducted. The EMMA Pilot Study is part of the District's priority projects that are included in the 2021 Sea Level Rise and Flood Resiliency Plan. EMMA Pilot Study is a large-scale, field manipulation of sediment to enhance the resilience of coastal mangroves, increase land elevations, provide storm surge protection, and evaluate the ability of coastal plant communities to shift to communities that are resilient to sea level rise. The project will evaluate the ability of Thin Layer Placement (TLP), an innovative nature-based management measure, to increase elevation and enhance net primary productivity within coastal wetlands of Miami-Dade County, Florida. Expected results are applicable to areas throughout the Gulf and Atlantic Coasts of Florida, where direct preservation, enhancement, and restoration of mangrove and other vegetative communities, will build coastal resiliency, reduce storm surge damage, and create habitat for a large variety of fish and wildlife species.
- Continued design to replace the S-332B and S-332C temporary pump stations and the revised Integral Determination Report. Acquired 2 tracts containing 83.17 acres for the C-111 South Dade Project, Southern Glades Component in Miami-Dade County.
- Completed work on site preparation and utility relocations for the Broward County Water Preserve Area C-11 Impoundment.
- Continued coordination with the USACE on the construction of the Picayune Strand Restoration Project (PSRP) including the Miller Tram and Road removal, the Southwest Protection Features levee, and design of the conveyance features under US 41 and County Road 92. Acquired 1 tract containing 2.50 acres for the PSRP Fakahatchee Strand Component in Collier County.
- Wet and dry season sampling and tagging of 60 Sheepshead and 60 Snook will be completed for newly implemented Comprehensive Everglades Restoration Plan (CERP) Restoration, Coordination, and Verification (RECOVER) fish monitoring project in the St. Lucie Estuary.
- Updated the South Florida Ecosystem Restoration required Integrated Delivery Schedule for 2022 to sequence and advance key ecosystem restoration projects. The goal of this is to provide more system-wide operational flexibility to better manage Lake Okeechobee, reduce undesirable discharges to the northern Estuaries and send additional flow to the central Everglades including Everglades National Park.

Northern Everglades and Estuaries Protection Program (NEEPP)

- The Northern Everglades and Estuaries Protection Program (NEEPP) Annual Progress Report will be completed and published in the Final 2023 South Florida Environmental Report (SFER) – Volume I, Chapters 8A, 8B, 8C, and 8D, as directed by Section 373.4595(6), Florida Statutes. Beyond the requirements specified in NEEPP, the District will also continue the reporting of annual reviews in the Final 2023 SFER for the Watershed Protection Plans (WPPs) in the Northern Everglades watersheds to maintain transparency and accountability in the Basin Management Action (BMAP) process and

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for assisting the state to progressively move towards achieving Total Maximum Daily Loads (TMDLs).

- Continued basin-specific water quality assessments in areas identified to be the highest priority for action within the Northern Everglades as part of the watershed protection planning process. Information from the assessments will be used to update the WPPs and to inform future DEP BMAP updates.
- Conducted a comprehensive quality assurance review of the period of record dataset for all Dispersed Water Management projects and began development of a central database for long-term archival and retrieval of project performance data.
- Continued contract negotiations for the Northern Everglades Watersheds Water Retention and Nutrient Load Reduction Projects Request for Proposals solicitation. Of the projects approved for negotiation, 5 were existing projects and have been renewed with uninterrupted operation, with 4 additional projects operational and two more under construction by September 30, 2023. These projects were approved by the Governing Board to further enhance water quality and/or storage benefits in the Northern Everglades watersheds.
- Completing design of the Brady Ranch and Grassy Island FEBs with construction expected to begin in 2024. These two priority projects, 1,800-acre Brady Ranch adjacent to Lakeside Ranch STA and 2,400-acre Grassy Island adjacent to Taylor Creek STA, will provide regional storage and assist with STA operations.
- Completing design of the Lake Hicpochee Hydrologic Enhancement Project (Phase II) by February 2023. Plan to initiate construction in July 2023, with construction completion planned by December 2025. Building on Phase I, this priority project is intended to enhance the hydration of the historic lakebed of Lake Hicpochee through storage and water quality improvement.
- Completed planning and preliminary design of the Lower Kissimmee Basin Stormwater Treatment Area. The final design is expected in 2024. This project will help improve regional water quality by treating water from the Kissimmee River L-62 Canal and Lake Okeechobee.
- Completed Instrumentation and began collection of expanded monitoring to improve quantification of on-site storage benefits and nutrient dynamics, as part of the remaining work of the overall 13,000-acre Allapattah Ranch conservation efforts.
- Completed design of the Boma Flow Equalization Basin (FEB). This 1,800-acre project will attenuate high flows and store excess run-off to reduce harmful discharges to the Caloosahatchee Estuary. Construction is expected to start this fiscal year and be completed by September 2025.
- Initiated construction of the test cells under Phase II of the C-43 Water Quality Treatment and Testing Project to be completed February 2024. Scaling up the most successful treatments of the Phase I mesocosms, Phase II will evaluate the effectiveness of constructed wetland treatment systems in the Caloosahatchee River (C-43) in reducing nitrogen at a test-scale. The test cells will be a more permanent fixture within the Boma FEB.

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- Facilitated construction of the El Maximo Project with an anticipated construction completion of August 2024. This Public Private Partnership (PPP) will provide water storage and nutrient removal in the Lower Kissimmee Sub-watershed upstream of Lake Okeechobee.
- Amended the contract for Lykes Nicodemus Slough Project for another 10-years of operation, beginning February 2023, and providing water storage and nutrient removal over nearly 16,000 acres west of Lake Okeechobee.
- Continued operation and maintenance of the Dispersed Water Management (DWM) Program projects, including Brighton Valley NE-PPP, Bluefield Grove Water Farm, Caulkins Water Farm Expansion, Lykes West Waterhole, Nicodemus Slough, Scott Water Farm, Section C Interim Storage, Boma Interim Storage, Spur Land & Cattle, Buck Island Ranch Component 2, and 14 passive storage projects.
- Completed design and construction and initiated operation of Lake Okeechobee Watershed Phosphorus Removal Project at S-191 removing phosphorus from the Taylor Creek/Nubbin Slough Sub-watershed's S-191 Basin prior to discharge to Lake Okeechobee.
- Initiated design of TCNS 214 Dispersed Storage Project.
- For the C-43 West Basin Storage Reservoir Water Quality Component (WQC) Project in-reservoir alum treatment, expect to complete National Environmental Policy Act (NEPA) review necessary to receive USACE 408 authorization by February 2023, then Final/Ready To Advertise Plans & Specifications by March 2023 for construction spring/summer 2023.
- Continued with year two of a multiyear program to manage vegetation in the Kissimmee River floodplain. Exotic and invasive vegetation spraying contracts were conducted and coupled with a University of Florida study that monitors vegetation response for the Kissimmee River Restoration (KRR) Evaluation program.
- Collaborating with USACE and other partner agencies to produce drafts of the KRR Headwaters Revitalization Regulation Schedule, Increment 1 Deviation Biological Assessment and Environmental Assessment at the end of Fiscal Year 2021-22, which will be finalized in Fiscal Year 2022-23.
- Will collect, measure, analyze, and release fish for the annual fish population monitoring study for the KRR Evaluation Program by September 2023.
- Continued annual KRR project public outreach, educational programs, and on-site meeting facilitation from the Riverwoods Field Laboratory. Services provided by the Florida Atlantic University include site maintenance and scientific/technical support for the KRR Evaluation Program.
- Initiated an invasive vegetation control program and monitoring in the Kissimmee River and floodplain (October 2022), to be implemented over the next five years.

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- Completed the second year of a collaboration project with the United States Geological Survey to monitor and quantify sediment discharges from Lake Okeechobee to the Caloosahatchee River and St. Lucie River Estuaries.

Water Resource Development and Other Cooperative Projects

- Cooperative Funding Program (CFP) – Continued project management for the DEP Alternative Water Supplies Grant Program and the Water Protection and Sustainability grant program for Fiscal Years 2019-20, 2020-21, and 2021-22, which provided cost-share funding for 14 Alternative Water Supplies and 21 Water Conservation projects. Implemented the DEP Alternative Water Supplies Grant Program for Fiscal Year 2022-23 which provided cost-share funding for 5 Alternative Water Supplies and 10 Water Conservation projects with regional stakeholders. Completed 4 Water Conservation projects in 2023. Completed application process for the DEP Alternative Water Supplies Grant Program for Fiscal Year 2023-24, and transmitted project list to DEP for funding allocations.
- Continued implementation of the Year-round Landscape Irrigation Local Government Ordinance Initiative. Significantly advanced the number of local governments that have now adopted irrigation ordinances that comport with District's Year-round Irrigation Rule, Chapter 40E-24, F.A.C.

3.0 Operations and Maintenance of Lands and Works

This program includes all operation and maintenance of facilities, flood control and water supply structures, lands, and other works authorized by Chapter 373, F.S.

Field Operations

- Provided water movement in support of District's ecological and flood control missions. Field Operations recorded 20,665 hours of pumping and 432 hours of gate operations, during first quarter of Fiscal Year 2022-23. Estimated 60,000 hours of pumping and 1,500 hours of gate operations by end of Fiscal Year 2022-23.
- Completed 1,665 planned preventative maintenance activities on District infrastructure including pump stations, water control structures, electrical and instrumentation components, canals, levees, fleet vehicles and heavy equipment during first quarter of Fiscal Year 2022-23. Estimated 18,000 additional activities for Fiscal Year 2022-23.
- Ensured repair part supply chain was maintained to eliminate negative impacts to on-going maintenance operations. Activities included the creation of 4,592 purchase requisitions across 52 individual requestors for a total value of \$17.5 million which included \$4.7 million in off-road diesel purchases associated with pumping operations and heavy equipment usage in the first quarter of Fiscal Year 2022-23. Estimated to spend all funds within the budget by end of Fiscal Year 2022-23.
- Removed approximately 1,635 cubic yards of aquatic vegetation and debris from canals to ensure proper operation of the district flood control system during first quarter Fiscal Year 2022-23. The total estimate for the remainder of Fiscal Year 2022-23 is approximately 8,000 cubic yards.

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- Completed 1 mowing cycle of the District's right of ways and facilities including 2,100 miles of Canals/Levee, stormwater treatment areas and water impoundments during first quarter Fiscal Year 2022-23. To complete 3 additional cycles by end of Fiscal Year 2022-23.
- Right of Way (ROW) Permitting: 67 applications received, and 54 permits issued during the first quarter Fiscal Year 2022-23. ROW plans to review 550 applications and issue 500 permits by the end of Fiscal Year 2022-23.
- Provide motor pool vehicles and flight operations to support the District's ecological and flood control missions; filled 190 motor pool vehicle requests and conducted 115 support flights during first quarter Fiscal Year 2022-23. Estimate a total of 1,524 motor pool vehicle requests and 386 flights by the end of Fiscal Year 2022-23.
- Purchased replacement equipment - 32 on-road vehicles, and 1 vessel (boats/trailer/outboard) in the amount of \$1.8 million.
- St. Cloud Field Station:
 - Conducted Hurricane Ian Recovery and temporary pump operations during first quarter Fiscal Year 2022-23.
 - Conducting post hurricane inspections to determine scope of needed repairs during first quarter Fiscal Year 2022-23.
 - Plan and execute repairs based on results of hurricane inspections during remaining quarters of Fiscal Year 2022-23.
- Okeechobee Field Station:
 - Hurricane Ian Recovery and temporary pump operations during first quarter Fiscal Year 2022-23.
 - Completed C-24 Canal Maintenance Dredging Phase 2: Dredged 28,285 linear feet, removed 104,190 cubic yards of material, re-shaped 18,500 linear feet of the spoil pile and placed 12,500 linear feet of sod in first quarter Fiscal Year 2022-23.
 - Initiated C-23 Canal Maintenance Dredging Phase 3: Projection of shoaling to be removed 100,000 cubic yards of material, reshape 20,000 linear feet of the spoil pile, and place 20,000 linear feet of sod throughout Fiscal Year 2022-23.
 - Participated with the USACE in the execution of initial fill/drawdown plan for the C-44 Reservoir as well as hydration of C-44 Stormwater Treatment Area Cells.
 - Complete the installation of 9 culverts at the Everglades National Park – Taylor Slough to improve flows to Florida Bay in Fiscal Year 2022-23.
- Big Cypress Basin Field Station:

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- Hurricane Ian Recovery and temporary pump operations during first quarter Fiscal Year 2022-23.
- BCB - Merritt Pump Station: Completed replacement of one pump shaft with upgraded material to avoid any major breakdowns during the wet season during first quarter of Fiscal Year 2022-23. Complete replacement of 2 additional shafts by the end of Fiscal Year 2022-23.
- Clewiston Field Station:
 - Ordered parts for the overhaul of the seven engines at Pump station G-370 and G-372 during the first quarter of Fiscal Year 2022-23. Due to component failures, complete major engine repairs/overhauls by the end of Fiscal Year 2022-23.
 - Completed refurbishment of two 60-inch pumps at Pump station G-404 during first quarter of Fiscal Year 2022-23; complete replacement of all three main engines by the end of Fiscal Year 2022-23.
- West Palm Field Station:
 - Hurricane Ian Recovery and temporary pump operations first quarter Fiscal Year 2022-23.
 - Assisted in the completion of S-5A pump station repower in the first quarter Fiscal Year 2022-23
 - Initiated disassembling of a 950 cfs pump at pump station G-310; complete refurbishment and installation of pump by the end of Fiscal Year 2022-23.
 - Ordered parts for the overhaul of the 10-cylinder engines at Pump stations G-310 and G-335; complete overhauls by the end of Fiscal Year 2022-23.
 - Initiated planning for installation of canal plugs for STA2 cell 3 in the first quarter Fiscal Year 2022-23. Plan to complete installation of plugs by end of Fiscal Year 2022-23.
 - Completed plugging of the failed FWC Corbet Area Culvert on the L8 Canal during the first quarter Fiscal Year 2022-23.
- Ft Lauderdale Field Station:
 - Created schedule and ordered parts for the Major Pump and Engine Refurbishment Program during the first quarter Fiscal Year 2022-23. Estimate completion of 6 engine overhauls, 7 pump refurbishments, and 6 gearbox refurbishments from various pump stations located throughout the 16-county area of responsibility by the end of Fiscal Year 2022-23.
- Homestead Field Station:

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- Completed 5 project culverts (PC) in the first quarter of Fiscal Year 2022-23. Estimate an additional 15 project culverts to be completed by end of Fiscal Year 2022-23.
- Assist in the installation of 9 new culverts at the Everglades National Park – Taylor Slough to improve flows to Florida Bay by end of Fiscal Year 2022-23.
- Miami Field Station:
 - Removed over 75 tons of debris from coastal water control structures to prevent debris from entering Biscayne Bay during first quarter of Fiscal Year 2022-23. Remove an additional 225 tons by the end of Fiscal Year 2022-23.
 - Replacement of the G-93 manatee panel, soft-starters at pump stations G-422 and G-420S, and manatee sensors and control panel for structure S-29 by end of Fiscal Year 2022-23.

Engineering and Construction

- Operations and Maintenance Capital Improvement Program
 - Completed construction of the C-25 Canal Banks Repairs, S-285 & S-290 SCADA Retrofit & Automation, S-6 Pump Station Refurbishment Phase 1, BCB SCADA Sites Package 2, LD-1 Canal Bank Stabilization, BCB Cypress #1, BCB SCADA Sites P2, S-5A Repowering & Automation Project, Homestead Field Station Building Replacements, PC Replacements ~ L-20/PC-03, and IT Microwave Backbone Replacements.
 - Initiated construction of the G-370 & G-372 Roof Replacements, S-179 Gate Hoist Conversion, ENP Taylor Slough Culverts and Berm Degrades, S-356 Boat Ramp, S-700 Discharge Culvert Repair and S-3 Concrete Repairs.
 - Completed design of the WCA-2 SCADA Sites, S-169W Manatee Barrier with Trash Rakes, STA-1E Cell 2 Backup Generator, West Palm Beach Field Station L-15 Canal PC Replacements at PC09 PC10 PC11 PC12, St Cloud Field Station Area PC 38 Replacement with Bridge, West Palm Beach Field Station Air Compressors & Media Recovery Replacement, G-310 & G-335 Trash Rake and Waterproofing Improvements, Grassy Island Communications Tower, Manatee Protection Gate Control Panel Replacements, Underground Fuel Storage Replacements, and Lake Trafford Microwave Tower.
- For Fiscal Year 2022-23, the Structure Inspection Program includes 131 structures, 69 roofs, 11 towers and 5 bridges. In addition, Infrastructure Management Section (IMS) is scheduling 14 Diesel Oxidation Catalyst (DOC) systems for emissions testing, 21 pump stations for submittal of semi-annual DOC emissions compliance reports, 46 pump stations and 8 field stations for annual fuel tank operability testing, and 12 tanks for their 20-year Steel Tank Institute tank inspections.
- IMS will also provide inspection program management for the Field Stations for annual inspections of 81 overhead cranes and vibration analysis at 66 pump stations.

III. BUDGET HIGHLIGHTS

- **Unscheduled IMS Requests:** In Fiscal Year 2022-23, 122 unscheduled requests are projected for the fiscal year. Ten small projects are in progress or beginning. This work typically involves urgent maintenance/repair of the District's water control system or environmental work to comply with local, state, and federal requirements for pump stations. Requests include issues with major pump stations, water control structures, roofs, manatee protection systems, and miscellaneous issues, e.g., towers, erosion, fuel, generators, seawalls, levees, canal banks, bridges, and field station facilities.
- Continued ongoing engineering support for critical infrastructure that uses computer automation to control instruments and equipment at pump stations. A top priority is protecting against Cybersecurity threats. This is the fourth year of the program and mitigation efforts for potential cyberthreats have been completed at 8 pump stations (North Shore, G-370, G-372, G-310) and control upgrades completed at 6 pump stations.
- Completed over 67 Surveying/Mapping Service Requests to-date, with over 78 Surveying/Mapping On-Going Service Requests in current Fiscal Year 2022-23 request queue (total +/- 145 request Fiscal Year 2022-23).
- Efficiently and effectively provided various land, canal and drone services supporting Hurricanes Ian and Nicole Emergency Response.
- Provided ongoing support for SCADA monitoring and NAVD88 Vertical Datum Upgrade Projects.
- Participated in Blue Green Algae (BGA) Response Team, including studies and exploration of Drone utilization in BGA response and applications.
- Provided internal Geographic information Systems (GIS) support maintaining the Districts Real-Estate and various asset maps and applications.
- Provided oversight of internal and contractual surveying and mapping services supporting District Resiliency King Tide Studies, Lakeside Ranch STA Topography Survey, West Palm Beach Field Station Improvements, L-8 Tieback Boundary Survey, Old Ingraham Hwy/ENP Culverts, C-51 Sediment Trap Monitoring, SW Florida-Lee County Seagrass Mapping, Okeechobee Field Station and Clewiston Field Station Replacement Projects, L-28/Tamiami Trail, Loop Rd, Culverts Design; Field Operations/Vegetation Management on C-51 R/W, C-14 R/W, and various Culvert Replacement projects; District Land Surplus initiative Surveys, SCADA Platform Replacement Projects and SCADA Monitoring/Telemetry Structure Update Projects; Shady Hollow Ditch Refurbishment, Hydrology & Hydraulics Modeling for C-5, C-11, C-26, C-16, and C-15 Canal Conveyance Projects; Village Palmetto Bay, C-100A Canal Hydrographic and Boundary Surveys; and various canal and easement right-of-way positioning and staking.

Operations

- Operating the water management system 24/7 365 to meet flood control, water supply and ecological needs.
- Provided extensive preparation, response and recovery operations for Hurricanes Ian and Nicole.

III. BUDGET HIGHLIGHTS

- Assess and modify water control operations in response to Blue Green Algae alerts.
- Fully utilizing available water storage features to attenuate runoff and meet seasonal demands. For example, both the L-8 FEB and A-1 FEB were filled by November 2022 as the wet season ended and the dry season began and emptied to the extent possible as the wet season began.
- Continuing to enhance weather products and applications to leverage the advances in weather reporting and forecasting and to make informed operational decisions to provide better levels of flood control and in drier conditions providing water supply to affected communities.
- Coordinated with Engineering and Field Station staff to adjust dry season work schedules to ensure critical structures remained operational during and for recovery operations of late season rainfall.
- Continuing to coordinate with Engineering and Vegetation Management staff to facilitate STA refurbishment activities.
- Continuing efforts to upgrade the hardware and software of our SCADA system to utilize the latest technologies available today. The SCADA Replacement Project is steadily progressing and in the process of adding and testing additional structures and functionality across the District to the new system. Working with our District SCADA team and a consultant, to ensure the initial requirements and system redundancies are fully implemented and performing as intended to ensure the robustness of our SCADA system.
- Continuing to work with Engineering regarding the Okeechobee Field Station relocation project. Providing input and guidance for the design and implementation of a 24/7 fully operable Backup Control Center to be located within the new Okeechobee Field Station.
- Continuing to support various groups across the District (Engineering, Construction, Regulations, Right of Way, Resiliency) to provide recommendations from an operations standpoint to ensure operational requirements are considered.
- Continuing to coordinate with and support Infrastructure Management, Field Station, and SCADA staff to facilitate maintenance of District Infrastructure through the Structure Inspection, Structure Preventative Maintenance and Major Gate and Major Pump Overhaul Programs.
- Continuing to coordinate and provide 298 Special District and local governments operational coordination calls for extreme weather and rainfall events as needed; and continue to coordinate with Regional Representatives to provide operational details required to respond to inquiries from public and elected officials.

Real Estate

- Processed 8 release of reservations applications.
- Provided title research for 189 Right of Way Occupancy Permits.

III. BUDGET HIGHLIGHTS

Land Resources

- Swept 17,163 acres of upland and wetland natural areas and project lands to control invasive plant species, resulting in treatment of 1,634 acres of vegetation infestation to maintain the ecological function and values of native plant communities on conservation lands. By the end of Fiscal Year 2022-23, we expect to sweep over 105,000 acres resulting in treatment of 20,000 acres of invasive plants.
- Five (5) aerial projects have been completed to date. Projecting fifteen (15) aerial projects to treat exotic vegetation on District properties by the end of Fiscal Year 2022-23. At the December 2022 Governing Board, the District solicited and executed a new aerial contract.
- During the first quarter of Fiscal Year 2022-23, District contractors treated approximately 2,502 acres of undesirable vegetation and planted nearly 150 acres of emergent vegetation in varying densities to optimize performance of the District's STAs. The Vegetation Management Section estimates that approximately 8,000 acres of undesirable vegetation will be treated, and 750 acres will be planted in the STAs by the end of the fiscal year.
- In coordination with the Florida Fish and Wildlife Commission, an estimated 2,340 acres of invasive aquatic plants will be managed on the Kissimmee and Alligator Chain of Lakes, East Lake Toho, Lake Hart, Lake Mary Jane, Lake Marian, Lake Jackson, Kissimmee River, Lower Taylor Creek, and Lake Okeechobee utilizing both chemical and mechanical control methods. The District also swept 5,482 acres of the flood control/water supply system for nuisance and invasive plant species resulting in the treatment of 9,508 acres of vegetation.
- The District has completed a plan for grass carp stocking need. Approximately 16,000 triploid grass carp will be released in the Miami, Homestead, and Ft. Lauderdale Field Stations canals.
- The District's Python Elimination Program removed has removed 235 pythons so far in the first quarter of Fiscal Year 2022-23, bringing the total number of pythons removed since the project's inception to 6,852. The program goals for removed pythons during Fiscal Year 2022-23 is 1,200 pythons.
- Completed 29 invasive animal survey routes within the Everglades footprint, in collaboration with the University of Florida, with a goal of completing 48 systematic surveys during Fiscal Year 2022-23. The data collected from these surveys allows the District to detect population trends of priority invasive animals as well as trends for native wildlife.
- The second iteration of the Python Hatchling Telemetry Project the Conservancy of Southwest Florida continued tracking movements and mortality of telemetered python hatchlings. These data are being used to inform contractor deployment strategies and will also add to growing datasets for more accurate population estimates.
- A multiyear agreement with United States Geological Survey (USGS) and University of Florida tracking movements of telemetered pythons in Everglades and Francis S. Taylor Wildlife Management Area began during the first quarter of Fiscal Year 2022-23. This

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project is designed to help understand python use of the landscape, estimate abundance and population growth rate, locate reproductive female pythons within the interior marsh, and evaluate the effectiveness of the District's Python Elimination Program and other management strategies that focus primarily on levees and habitat borders.

- The second iteration of the Lures project, a project designed to test whether mammalian scent lures can be used to increase python detection and capture rates, with the University of Florida is underway. Field trials were conducted during the summer of 2022 and captive trials began during the first quarter of Fiscal Year 2022-23.
- Completed prescribed burning on 123 acres of fire dependent plant communities and wetlands on District managed conservation and project lands to maintain and improve the ecological values associated with these habitat types. Acres of prescribed burning completed to date represent 0.6% of the established annual prescribed burn goal of 20,000 acres. The majority of prescribed burning activities will occur during the dry season in the second and third quarter of the fiscal year.
- Abiaki Prairie Wetland Restoration Project (C-139 Annex Restoration): Operated and maintained the surface water management system for the project site (3 pump stations), anticipate sweeping approximately 4,200 acres within the restoration site for invasive species in Fiscal Year 2022-23 and collected wildlife usage and vegetation transect data for permit compliance reporting purposes in Phase 1. Rented equipment and maintained the Pond 1 maidencane donor site in preparation for planting approximately 200-300 acres of maidencane in Phase 2 scheduled to begin on January 6, 2023. Anticipate planting 40-50 acres within Phase 2 of the restoration projects with native seed prior to end of February 2023.
- Administered 41 cattle grazing leases on conservation and project lands as a cost-effective land management tool to manage herbaceous vegetation on public lands. Monitored Best Management Practices (BMP) compliance to assure grazing activities are carried out in an environmentally appropriate manner.
- Provided recreation opportunities including hiking, camping, hunting, fishing, bicycling, wildlife viewing, and equestrian use on over 717,734 acres of public lands titled to the District.

Water Quality

- Water Quality Bureau worked with staff in the Information Technology, Land Resources and Applied Sciences Bureaus and developed a Blue-green Algae (BGA) Dashboard, a Survey 123 BGA form for reporting BGA field observations, automated email notifications of BGA observations, and a daily automated BGA Conditions Report. The daily automated BGA Conditions report summarizes various data sources such as NOAA satellite images, Lake Okeechobee water levels, rain, wind, deployed instrument charts, and maps of cyanotoxins and chlorophyll. The Dashboard makes this key information available immediately to support timely District operational and treatment responses in support of the Governor's Executive Order 19-12 Section 1: Focus on Rapid Improvement for Water Quality, Quantity and Supply.

Hydrology and Hydraulics

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- Continued implementation of the District's Flood Protection Level of Service Program completed several basin-specific vulnerability assessment studies in Broward and Miami-Dade counties, completing / continuing several other basin-specific vulnerability assessment studies in Miami-Dade county, Eastern Palm Beach County and Upper Kissimmee watershed and initiated new studies across the District, including key watersheds in the Western Basins (Western Palm Beach County), Northern Palm Beach County, St. Lucie & Indian River System. Continued work on the Adaptation and Mitigation planning to address the flood impact of climate change, sea level rise and regional development in C8/C9 watersheds (North Miami Date and South Broward Counties). and initiating a new adaptation and mitigation study in C-7 Watershed.
- Provided real-time emergency support modeling and operational planning scenarios in support of District's response to Hurricanes Ian and Nicole
- Completed 100 design reviews in support of operations, engineering, and right of way.
- Completed operating criteria and structure information update at 90 water control structures.
- Completed L-8 Flow Equalization Basin Operating Plan update as part of requirement by the Florida Department of Environmental Protection.
- Completed 66 technical reviews of hydraulic designs/analyses; 45 structure flow rating analyses; 5 major hydraulic design studies along with 2 local project hydraulic design analyses; and 6 canal conveyance studies.

District Resiliency

- Completed the 2022 Sea Level Rise and Flood Resiliency Plan (https://www.sfwmd.gov/sites/default/files/2022_SFWMD_SLRFRP_Final.pdf), in coordination with stakeholder and partner agencies. Initiated the 2023 Plan Document Update.
- Completed conceptual (30%) design on the S-29 and S-27 Coastal Structures Refurbishments and Forward Pump Stations.
- Initiated design on the S-28 Refurbishment and Forward Pump Station.
- Completed design on the South-Dade Coastal Structures Sea Lever Rise Study.
- Launched the South Florida Resiliency Coordination Forum, with participation from counties, local governments, tribe and 298 districts.
- Completed and published the USGS final report for the Development of Projected Depth-Duration-Frequency Curves (2050-89) for South Florida, with support from Florida International University (Development of Projected Depth-Duration-Frequency Curves (2050-89) for South Florida - [usgs.gov](https://www.usgs.gov)).
- Ongoing updates to Resiliency Metrics Hub, with access to trend analysis results from different sets of long-term observed data: SFWMD District Resiliency (arcgis.com).

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Planned for the remainder of Fiscal Year 2022-23,

- Development of a new 2023 SFER Chapter: Chapter 2B – Water and Climate Resilience Metrics & Continuing transfer of responsibility of Chapter 2A with Compliance Assessment and Reporting.
- Completion of the Water Supply Vulnerability Assessment (WSVA) internal workgroup discussions and the writing of the WSVA Approach report. Subsequent initial coordination with USGS and University of Florida's Bureau of Economic and Business Research (BEBR) for the development of input data for the WSVA, including projections of population increase and extreme dry conditions for a 50-year horizon.
- Execution of the Feasibility Cost Share Agreement with USACE for the initiation of the Section 216 C&SF Flood Resiliency Study. Completion of initial scoping meetings with project partners and the public. Organization of Compound Flooding Workshops.
- Collaboration with the Hydrology & Hydraulics team for the advancement of ongoing Flood Protection Level of Service Flood Vulnerability Assessments (Phase I Studies in Broward and Miami Dade Basins) and Adaptation Planning Efforts at C8/C9 Basin.
- Submit 12+ grant applications to DEP Resilient Florida Program, DEP Innovative Tech Program, FEMA BRIC, and others.
- Coordination with Regional Resiliency Compacts, Planning Councils, Water Management District and Special Drainage Districts, Local Governments and other State and Federal Partner Agencies, on Resiliency topics.

General Services

- Installing door monitors to the elevators at buildings, B-1, B-2, B-270, B-272, B-374 are in progress. These are required safety upgrades.
- Replacement of aging vacuum system and two aged 100-ton air cooled chillers with new 100-ton high efficient air-cooled chillers in the B-374 Environmental Laboratory building is in progress. These two components are critical to the functionality of the laboratory operations.
- Replacement of the aging/failing variable air volume (VAV) system in the Ft. Myers Service Center, B-272 is in progress. These VAVs were originally installed around 1976 and were retrofitted from pneumatic control to electric analog around 1999.

Emergency Management

- Successfully activated and operated the Emergency Operations Center (EOC) for Hurricanes Ian and Nicole, managing two activations simultaneously.
- Successfully completed 249 missions and 379 tasks in response and recovery for the Hurricane Ian Activation.

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- Successfully completed 38 missions and 22 tasks in response and recovery for the Hurricane Nicole Activation.
- Updated the District's Continuity of Operations Plan for submittal to the State.
- Full-scale Emergency Operations Center annual hurricane exercise to be conducted prior to the 2023 Hurricane Season.

IT Operations

- Completed approximately 3,500 SCADA preventative maintenance site visits and approximately 1,200 repairs due to typical malfunction.
- Performed SCADA design and installation for new projects such as Kissimmee River Restoration Project (KRRP), C-43, STA-5/6, EAA STA, STA-1W Expansion 2, and new installations per the Capital Project Plan.
- All SCADA sites will be built in the Emerson Ovation system and all downstream data will be coming from Emerson databases as part of the SCADA System Replacement Project.

4.0 Regulation

This program includes water use permitting, water well construction permitting, water well contractor licensing, environmental resource and surface water management permitting, permit administration and enforcement, and any delegated regulatory program.

Regulatory Streamlining and Consistency

- Participating in discussions on updates to the Operating Agreement with DEP and the other Water Management Districts.
- Continuing to implement the Central Florida Water Initiative (CFWI) rules that were developed in a process led by DEP. Staff will ensure consistent implementation of the new rules and coordinate with SJRWMD and SWFWMD on large applications (>1 million gallons per day) in the area.
- Continuing work with Information Technology team to implement new software for a complete rewrite of the Water Use Permit (WUP) and Post-Permit Compliance database. All WUP permitting and compliance data will be migrated, and staff anticipates working in the new system as of the second quarter of Fiscal Year 2023-24.
- Continuing work with Information Technology team to implement new software for a complete rewrite of the Works of the District database and to replace Regulation's current record management system by incorporating and migrating its records into the District-wide records management system.

Application Review and Public Involvement

- Providing timely evaluation and review of an estimated 2,400 Environmental Resource Permits (ERP) including transfers.

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- Continuing to participate in the Clean Waterways Act rulemaking workgroup regarding state-wide water quality criteria to be implemented in ERP application reviews.
- Providing timely evaluation and review of an estimated 1,900 WUP Applications, including transfers.
- Enhancing the level of coordination with Water Supply Planning to further strengthen the linkage as described in the DEP guidance memorandum on the subject. These enhancements include staff review of utility profiles, and increased coordination on the review of utility profiles, and increased coordination on the review of conservation plans and population projections.
- Water Use staff engaging in monthly telephone conferences with regulatory staff from SJRWMD and SWFWMD to coordinate the review of proposed withdrawals in one district which may impact another district as stipulated in the Memorandum of Understanding executed by the three water management districts on October 24, 2000.
- Issued emergency permits and field authorizations in response to Hurricanes Ian and Nicole.

ePermitting

- Working with the Information Technology team to transition the ePermitting external interface to the Permitting Portal (Pega) application, providing one location for permitting/application submittals, review, post permit tracking, and document retrieval for both ERPs and WUPs.

Southern Everglades Works of the District (WOD, Chapter 40E-63)

- The Environmental Resource Bureau (ERB) completing site inspections for 100% of the Works of the District (WOD) permits within the C-139 Basin and at least 50% of the WOD permits within the EAA Basin and will inspect 100% by Fiscal Year 2023-24.

5.0 Outreach

This program includes all environmental education activities, such as water conservation campaigns and water resource education; public information activities; all lobbying activities relating to local, regional, state, and federal governmental affairs; and all public relations activities, including public service announcements and advertising in any media.

Events Held to Date:

- Homestead Field Station Ribbon Cutting (November 2022)
- CEPP New Water Seepage Barrier Wall Project Groundbreaking (December 2022)

Other Events Planned for Fiscal Year 2022-23:

- Biscayne Bay Cutler Wetlands S-701 Pump Station Groundbreaking (2023)
- Taylor Slough Flow Improvement Project Ribbon Cutting (2023)

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Public Information

- Engaged local governments, stakeholders, and partners during the Atlantic Hurricane Season, especially before, during, and after Hurricanes Ian and Nicole.
- Sent over 400 emails to the public on various issues including meeting notices, news releases, Did You Know emails, Weekly Water Level emails, Weekly Environmental Conditions Reports, Navigation Notices, and advisories about major storm events.
- Creative staff continues to use a drone to get aerial footage of District projects.
- Wrote and disseminated news releases.
- Created talking points and speeches.
- Created numerous fact sheets for the public.
- Continued to improve external website (x-web).
- Continued to improve internal website (i-web).
- Social media platforms have experienced growth:
 - Facebook: Over 10,000 followers
 - Twitter: 16,554
 - Instagram: 2,617
 - LinkedIn: 9,941

6.0 District Management and Administration

This program includes all governing and basin board support; executive support; management information systems; unrestricted fund balance; and general counsel, ombudsman, human resources, budget, finance, audit, risk management, and administrative services.

Human Resources – Risk Management

- The Safety team conducts ongoing in-person safety inspections at Field Stations and many of the Pump Stations and document the inspection results in the I-Auditor program. Documenting the information in a central program provides efficiency in identifying potential common issues and ensuring the issues are resolved.
- Implemented a multi-state payroll to include North Dakota and Alabama employment payroll taxes.
- For plan year 2023 the District is able to offer employees and retirees the same level of healthcare insurance coverage with no change in premiums. Completed benefits open enrollment and the processing of benefit elections for all employees and retirees.

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- To create greater efficiency in retiree billing during early 2023 the retiree billing process will be outsourced to the vendor that also processes COBRA participants.
- During a challenging labor market in Fiscal Year 2021-22 there were 177 external hires. During the first Quarter of Fiscal Year 2022-23 there were 29 new hires.
- Increased employee Health Awareness Day participation by 25%. Increased employee participation in preventive wellness screenings and activities by 24%. Continued quarterly video series on health topics such as meal planning, sleep hygiene, stretching for work, and proper lifting. Continued derma scans for skin cancer detection as part of the sun safe program Provided events targeted at improving the emotional, social, and environmental well-being of participants.
- Offered over 50 courses to employees through District generated trainings, vendor training, and online training. Topics include software training, Safety, Human Resources, Engineering continuing education, Science, Emergency Management, Teambuilding, and Supervisory. Provided closed captioned recorded sessions.

Finance Bureau

- The Finance Bureau has coordinated and spearheaded the four-year-plus effort of obtaining reimbursement funding from the Federal Emergency Management Agency (FEMA) as well as the Florida Department of Emergency Management (FDEM) related to Hurricane Irma. The District has received over \$22 million thus far and has additional claims that approximate \$7 million, which is currently being reviewed by these agencies. Some of the Project Worksheets related to District claims involve permanent restoration, which hasn't been fully completed by the District and thus the receipt of such claims is uncertain. In addition to Irma, the Finance Bureau has submitted a formal Request for Public Assistance for the following events: Hurricane Dorian (declared 10/2019), COVID-19 (02/2020), and Hurricane Ian (09/2022). The Finance Bureau continually pursues every legal opportunity to maximize FEMA reimbursement funding and satisfies formal (as well as informal) FEMA/FDEM requests for additional information in a timely manner.
- Implemented Automated Clearing House payment method after a successful collaboration of Finance, Procurement, and IT staff to replace check payments with the efficiency of processing, security of payments, and saving staff time through reducing the number of checks manually folded and inserted into envelopes. The combined success of reducing fraud exposure and speeding up payments to vendors amplified the significance of this accomplishment.
- Budgeted earnings of \$3.8 million in Fiscal Year 2021-22 and actual earnings were \$5.1 million. Investment earnings rebounded from the record low last year due in part to the Fed increasing rates six times in the past year from 0.00% - 0.25% to 3.75%-4.00%.
- District's yield on investments was greater than the Merrill Lynch 1-3 Year Index.
- Asset Management - Fiscal Year 2022-23 Annual Physical Asset Inventory expected to be greater than 98 percent find rate. Anticipate processing greater than 1,000 units for disposal with the majority being sold via online auction. Sold ~ \$37,000 of surplus

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assets via online auction 10/01/2022 – 11/30/2022. Revenue from sales of surplus assets projected to be greater than \$300,000.

- Implemented GASB 87 with the deployment of the GASB 87 Contract Data Collection for the District – Contract reviews, Documentation, Personnel training. District staff has reviewed more than 150 contracts for initial classification and compliance with GASB standards.
- Annual Comprehensive Financial Report (ACFR) – The District will issue the ACFR on time and will receive a “clean” opinion from the external auditors with respect to financial reporting, federal and state grant accounting, and internal controls. The Finance Bureau is expected to earn the GFOA's Certificate of Achievement for Excellence in Financial Reporting for the 34th consecutive year.

Budget Bureau

- Coordinated and developed the Fiscal Year 2023-24 Preliminary Budget; the Fiscal Year 2023-24 Tentative Budget will be submitted to the Governor and members of the Legislature by August 1st, in compliance with Section 373.536, Florida Statutes.
- Updated the five-year reserve allocation plan for the Fiscal Year 2023-24 Preliminary and Tentative Budgets, identifying funds from accumulated reserves to implement the priorities of the Governing Board in support of critical water resource projects.
- Received in December 2022 the Compliance Certification of Truth in Millage (TRIM) submittal from the Florida Department of Revenue for the Fiscal Year 2022-23 Budget.
- Coordinated the update of future cost estimates for new works of the District for water management systems operations.
- Updated the 5-year forecast and presented the Fiscal Year 2023-24 Preliminary Budget.
- Updating for submittal to the Governing Board the Five–Year Capital Improvement Plan for 2023-27.
- Provided Project Controls support to District Project Managers within the System Applications and Products (SAP) Project System module. The District uses Project System as the system of record for project expenditures and manpower requirements. This includes project creation and requirements for approval, project status and performance reporting, support Project System and Plant Maintenance integration and project closeout.
- Provided direct support to Field Operations & Land Management Division to manage SAP Plant Maintenance master data quality improvement efforts for the District's maintenance of flood control and fleet operations. Efforts focus on a communication plan between field station planner/schedulers, Plant Maintenance activity type standards and historical analysis/reporting tools development to improve SAP master data quality necessary to make Plant Maintenance the system of record for operations and maintenance expenditures.

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- The 2023-2028 Strategic Plan was submitted and accepted by the Governing Board at the December 2022 meeting. As part of the District annual business cycle in the development of the 2023 Strategic Plan, the 2022 Strategic Plan Strategic Priorities were reviewed by the Executive Team and related Success Indicators updated as necessary to reflect current business needs of the District and environmental priorities for all stakeholders.

Procurement Bureau

- Procurement released 11 solicitations for goods and services in the first quarter of this fiscal year and is projected to release another 60 solicitations in the remainder of this fiscal year based on historical accomplishments. Among the few solicitations released, was a Request for Bids (RFB) for the construction of Central Everglades Planning Project (CEPP) North S-620 Gated Culvert & L-6 Improvements, an RFB for Mechanical Harvesting Services, RFB for Right of Way Mowing Services, an RFB for G-370 & G-372 Roof Replacements, and a Request for Quotes for the purchase delivery and installation of two 15-ton hoist and trolley cranes with remote control.
- Currently 19 Price agreements have been secured through a competitive process with pre-determined pricing for added cost savings, including, fuel for District field stations, such as unleaded gasoline, on-road and off-road diesel fuel; Herbicides, Adjuvants and Algaecides for ground application and aerial spraying services; routine oil change services for preventative maintenance services and bottled water services.
- The District currently has over 720 active contracts of which 36 new contracts and over 69 work orders were executed in the first quarter of the fiscal year to provide continuing services for professional engineering services, environmental risk assessment, ground application services, ecological and environmental scientific support services, and slope mowing services, among several others.
- Procurement processed 111 new vendor registration applications and reviewed for completeness, validation of firm's legal name, federal tax identification number and active status with the State of Florida or its home state. The vendor database is maintained to ensure availability of firms by industry classification or material code. It is expected that another 450 vendors will be registered by the end of the fiscal year.
- In response to the Governor's Executive Order 22-218 and Executive Order 22-219, declaring a state of emergency due to impacts caused by Hurricane Ian, Procurement issued over 100 purchase orders to deal with emergency conditions that required the immediate acquisition of goods and services such as debris clearing, hauling and monitoring services, surveying, temporary pump rentals, security services, construction materials for road and culvert repairs, overnight accommodations for staff in the field, as well as many other services for protective measures.
- The District's Small Business Enterprise (SBE) Program continues to help small businesses expand through purchasing and contract opportunities. The District paid nearly \$6.5 million dollars directly to SBE primes and over \$16 million dollars to SBE subcontractors in the first quarter of this fiscal year. Currently, there are over 642 small businesses certified by the District pursuant to the District's SBE Rule, Chapter 40E-7, Florida Administrative Code. On average, the District certifies and/or re-certifies 23 businesses each month. Procurement staff also participated in various outreach events,

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such as the Biennial Southeast Florida Chapter of the National Institute of Government Purchasing Reverse Tradeshow and the Annual Palm Beach Partners Matchmaker Conference and Expo to promote the District's mission, the SBE program, and how to do business with the District.

Information Technology

- Deliver additional automated Resilience Trend Metrics via the Resilience Metrics Hub including but not limited to Evaporation and Water Quality trends.
- Develop proof-of-concept Blue Green Algae predictive model using machine learning and the Esri geographic information system.
- Embark on transforming the way the District does science by partnering with Google and Climate Engine to leverage machine learning, low earth satellite, and DBHydro data.
- Continue improvements to DBHydro Insights with new features to the System Lens which will provide summarized information on the overall health of the District's water management system.
- Replace the legacy Oracle Forms Water Use Regulation module with modern Business Process Management (PEGA) technology.
- Upgraded 15 conference rooms at headquarters and several remote offices to provide Microsoft Teams capability. Upgraded five cameras and added one new camera in the B-1 Auditorium stabilizing the equipment in the most used District meeting room.
- Complete the microwave radio upgrade project. This upgrade significantly improves field system communications and provides highly available bandwidth to support SCADA (Supervisory Data Acquisition and Control) and Enterprise desktop computer connectivity.
- Implement Microsoft Teams Phones calling pilot project, including voicemail and other associated applications, as a possible replacement for Cisco Call Manager and WebEx.
- Continue web application and Application Programming Interface (API) security improvements to modernize the District's security posture.

Office of the General Counsel

- Defending the issuance of an Environmental Resource Permit and a Consumptive Use Permit to the Florida Department of Transportation and Palm Beach County to expand State Road 7 in West Palm Beach. The District's decision to issue the two anticipated going before the Division of Administrative Hearings for a 4-week formal proceeding in October and November 2023.
- Assisted District Staff in negotiating and drafting a new Interagency Agreement between the District, the DEP, and the Florida Department of Agriculture and Consumer Services ("FDACS") (the "Coordinating Agencies") under the Northern Everglades and Estuaries Protection Program ("NEEPP") (sec. 373.4595, Florida Statutes). The new agreement will codify the Coordinating Agencies' understanding of their responsibilities as updated

III. BUDGET HIGHLIGHTS

by the legislature in 2016 and further provide agreement on the processes for coordinating enforcement and information sharing between agencies and the public. The District and DEP have both signed the Interagency Agreement, which is currently awaiting execution from FDACS.

- Defending against the appeal of a lower court's decision favorable to the District in an "unadopted rule challenge" where a landowner claimed the District's regulation staff operated under an unadopted rule.
- Assisted enforcement staff with negotiating and drafting consent orders to bring violators into compliance and collect penalties and fees for violations of Chapter 373, Florida Statutes.
- Assisted Real Estate with the negotiation and processing of the District's acquisition of significant parcels. In 2023 anticipates the acquisition of land needed for several projects (Green Heart of the Everglades for conservation and the Lake Okeechobee Watershed Restoration Project), which would involve negotiations of favorable settlements and potentially eminent domain proceedings.
- Assisting Right of Way with preparing and recording an updated right-of-way map is planned for 2023, which will assist with public notice of the District's land interests and, ideally, increase compliance with right-of-way rules and access for maintenance and operational needs.
- Assisted and will continue to assist Real Estate with requests for the release of District land interests, including evaluating the property's value and the District's current and future needs.
- Represented the District regarding various third-party subpoenas served on District personnel in their official capacity.
- Filed an amicus brief on behalf of the District in a federal case.

Inspector General

- Completed one audit report for presentation to the Audit and Finance Committee for approval.
- Completed and issued two draft audit reports.
- Prepared Fiscal Year 2022-23 Audit Plan and Long-Term Audit Plan for Fiscal Years 2024-2028 for presentation to Audit and Finance Committee for approval.
- Preparing Inspector General Annual Report for the fiscal year ended September 30, 2022.
- Coordinating annual financial statement audit with external accounting firm for the fiscal year ended September 30, 2022.
- Performing work on five audit projects and one investigation project currently in progress

III. BUDGET HIGHLIGHTS

- Investigate all future complaints regarding allegation of fraud, waste, mismanagement, misconduct, and other abuses in the District.
- Complete six to seven audit and review projects during remainder of the fiscal year.
- Complete quarterly Audit Recommendations Follow-Up reports.
- Complete other projects and administrative activities per the annual audit plan.

Office of Communications and Public Engagement

- Responded to and processed 139 public records requests to date, 95% under 14 business days.
- From October 1, 2022, to December 31, 2022, coordinated and facilitated:
 - 3 onsite Monthly Governing Board meeting
 - 1 onsite Audit & Finance Committee meeting
 - 2 Onsite Resiliency Workshops
- Planned meetings from January 1, 2023, to September 30, 2023:
 - 7 onsite Monthly Governing Board meetings
 - 1 onsite Governing Board Workshop (March)
 - 1 offsite Governing Board Reception (January)
 - 2 offsite Monthly Governing Board meetings (February and May)
 - 3 onsite Audit & Finance Committee meetings
 - 1 Tentative Budget & Millage Workshop
 - 1 Final Budget & Millage Workshop
 - 3 onsite Recreational Public Forums
 - 3 Onsite Resiliency Workshops
- Collaborated with District Resiliency staff for climate change issues and conferences and resiliency forums. Engage local stakeholders in resiliency programs and opportunities. Assisted with King Tide and flooding events. Participated in training for GIS photo collection system for flood event mapping and put new system into use during hurricane season this year. Conducted tours with State Office of Resiliency.
- Tracking and addressing the legislative session and concerns.
- Participating in numerous local government meetings in 16 counties.

III. BUDGET HIGHLIGHTS

- Providing numerous presentations to local governments and community groups in 16 counties.
- Providing educational programs to schools and camps.
- Conducting numerous tours of District projects in 16 counties.
- Working with Land Management and Construction on numerous projects and addressing resident concerns/complaints. Provide public notice regarding right of way, construction projects, canal bank stabilization and tree removal projects.
- Worked with Regulatory and Compliance staff to resolve constituent concerns.
- Addressed numerous issues relating to storm events, low water events, drainage facilities, District rights-of-ways, wetland impacts, lock closures, and District programs.
- Collaborated with County EOCs during Hurricane Season.
- Conducted tours of District Facilities and Community Projects with Governing Board Members.
- Assisted with planning and executing events for District projects, such as python event, Executive Branch announcements, ASR Well events, Everglades Holiday Park, C-23/C-24 North Reservoir and STA, and C-43 West Basin Storage Reservoir.
- Facilitated meeting with landowners in the Lake Okeechobee Watershed Restoration Project footprint.
- Facilitated meetings with District lease holders.
- Engaged with members of the public utilizing public lands for recreation and hunting.
- Assisted water supply with gaining support for year-round irrigation ordinances, grant funding opportunities for local governments and water users forums.
- Serving on numerous boards on behalf of the District throughout the 16 counties, i.e., regional planning councils and Local Mitigation Strategy (LMS) working groups.
- Sponsored event and coordinated outreach at the Lake Worth Lagoon Event.
- Facilitate the Palm Beach County Water Resources Task Force and the Loxahatchee River Management Coordinating Council.

Efficiencies

The District continues to evaluate programs to increase efficiency and effectiveness and maximize the use of funds spent on protecting and improving the state of Florida's water resources.

1.0 Water Resources Planning and Monitoring

III. BUDGET HIGHLIGHTS

- Continued implementation and outreach associated with the process for providing review and support on requests for water quality monitoring, laboratory analyses, and other bureau support services leading to more responsive customer service, more comprehensive quality assurance and more complete data management plans. The entire process is under the umbrella for the Water Quality Bureau's Environmental Monitoring Review Team (EMRT) which has been comprehensively redesigned with multi-disciplinary expertise and professional process coordination to provide effective technical support to District programs and projects. In collaboration with the CERP Quality Assurance Oversight Team, have incorporated Corps' requests associated with CERP projects, including the Picayune Strand Restoration Project (PSRP) and CEPP South. Optimized water quality monitoring efforts and documentation via EMRT process.
- Water Quality Bureau collaborated with IT Staff and implemented Microsoft Planner and Microsoft Teams to track and collaborate for State mandated report writing (Vol III) and SFER Vol I and II editing process across the District to improve collaboration and provide the real-time status of several activities associated with this effort.
- Water Quality Bureau collaborated with IT Staff and evaluated new software technologies to improve data analytics and streamline recurring processes, exploring alternative tools such as Google Earth Engine and SAS Viya products.
- Continued LIMS optimizations are planned in Fiscal Year 2022-23. The optimizations will focus on laboratory workflow improvements by addressing existing analytical batch rule issues and creating additional comprehensive production reports.

2.0 Land Acquisition, Restoration, and Public Works

- Hydrology & Hydraulics Bureau staff completed implementation of a high-performance computer system that provided upgraded hardware for regional modeling to help realize significantly improved computer model run times which will enable more robust evaluation of project alternatives.
- Completed Hydrology & Hydraulics Bureau staff and functional reorganization within the Bureau to gain resource efficiencies and prioritize Level of Service and Operations Support efforts while maintaining existing planning and technical functions. This change also helps to address staff succession planning as senior staff retire or approach retirement.
- Permitting and Compliance staff has and will continue to be trained in biological services tasks, including but not limited to: wetland evaluations and delineations, wildlife surveys (e.g., bat acoustic surveys, black rail surveys, bald eagle nest monitoring, etc.), and becoming licensed/permitted agents (e.g., gopher tortoise registered agent, Florida burrowing owl agent, qualified caracara observers, qualified manatee observers, etc.) to maximize effective use of in-house staff in the performance of project related tasks and save thousands of dollars in wetland and wildlife monitoring costs.

3.0 Operation and Maintenance of Lands and Works

- The Land Resources Bureau and Field Operations Division continued steps to implement vegetation management enhancements aimed at herbicide reductions. During the first quarter of Fiscal Year 2022-23, staff continued with several ongoing

III. BUDGET HIGHLIGHTS

evaluations and enhancements. During the remainder of Fiscal Year 2022-23, the District expects to deploy GPS trackers for herbicide spray boats and buggies, enhance staffing capacity and expertise in vegetation management to improve integrated pest management strategies, implement herbicide wicking technology to reduce herbicide use and non-target vegetation damage, and expand use of floating vegetation barriers and mechanical remove methods in canals.

- The Land Resources Bureau continued to manage the District's volunteer program which is expected to provide 15,438 hours of volunteer time performing functions such as water-way clean-ups, campground host activities, and environmental education programs by the end of Quarter 4. This program will provide in-kind services valued at \$427,324 at the standard volunteer rate of \$27.68 per hour.
- Python program efficiencies include the customization of a Survey123 application that will inform FWC Law enforcement of python hunter ingress and egress of designated program lands. This will save time and provide increased data quality assurance to both law enforcement and python removal contractors alike. This project began field testing during the first quarter of Fiscal Year 2022-23.
- The District continues to implement the roll out of the new vegetation management data tracking application, AVATAR. District staff and Contractors are now testing the data entry and report generation aspect of the system. The new system is anticipated to be fully operational before the end of Fiscal Year 2022-23.
- The Land Resources Bureau secured \$750,000 grant from Loxahatchee River Preservation Initiation, pending Fiscal Year 2023-24 State Budget, for Cypress Creek Wetland Restoration Project.
- The Land Resources Bureau received initial approval for \$300,000 grant from FWC Aquatic Habitat Restoration and Enhancement program for Cypress Creek Wetland Restoration Project.
- The Land Resources Bureau received initial approval for \$500,000 grant from North American Wetlands Conservation Act through Ducks Unlimited for Cypress Creek Wetland Restoration Project.
- The Land Resources Bureau Received \$461,223 grant from North American Wetlands Conservation Act to replace failed culverts in northern portion of Dupuis Management Area.
- The Land Resources Bureau received initial approval for \$1,000,000 grant from North American Wetlands Conservation Act for hydrological improvements and runoff reductions in northern portion of Dupuis Management Area.
- The Land Resources Bureau received \$266,100 grant from Florida Forest Service for purchase of fire equipment, creation of fire breaks and support of the aerial fire program on District lands and Lake Okeechobee.
- General Services staff completed replacement of aging HID lighting with highly efficient LED lighting at Headquarters campus walkway. Replacement of fixtures in the B-2

III. BUDGET HIGHLIGHTS

building lobby is in progress. These will increase visitor parking safety while reducing costs for maintenance and electrical demand.

- Replacement of the aging /failing variable air volume (VAV) system in the Ft. Myers Service Center, B-272, is in progress and will increase the efficiency of the HVAC system and greatly increase the indoor comfort for the occupants.
- The Survey and Mapping Section continued management and operational oversight of the Districts Drone/UAS Program, including:
 - Implemented wider use and implementation of Drones in Surveying/Mapping and Emergency Response, expanding measurable safety and work-flow efficiencies and cost-savings.
 - Continued studies and exploration of drone utilization in Blue Green Algae response and applications.
 - Implementing wider use of drones for Coastal Tide Structures, Sea-Level Rise, and King-Tide research and projects in support of District's Resiliency Program.

4.0 Regulation

- Worked with applicants in the pre-application and pre-submittal phases of the permitting process to reduce the number of requests for additional information letters and the overall length of time a permit application is in-house prior to final action. This effort has resulted in a reduction in the number of applications in-house.
- ePermitting – Maintained electronic submittals at approximately 88% of all application submittals. Continued outreach efforts to promote the use of ePermitting. Staff continued to provide training for the regulated community and internal staff to increase skill level and familiarity with ePermitting with increasing use of live training via the web.
- Established a Public Water Supply Task Force where client relationship managers have been assigned to utilities in various geographic areas. These employees are building relationships by working very closely with the utilities to get them fully in compliance in a positive and collaborative manner. The level of Public Water Supply utility compliance continued to increase since implementation of this effort.
- Worked with permittees to train them (including in field, hands on training) on the use of ePermitting for compliance submittals. The number of water use compliance submittals submitted through ePermitting continues to increase since implementation of this effort.

6.0 District Management & Administration

- Implemented ACH payment method after a successful collaboration of Finance, Procurement, and IT staff to replace check payments with the efficiency of processing, security of payments, saving staff time through reducing the number of checks manually folded and inserted into envelopes. The combined success of reducing fraud exposure and speeding up payments to vendor amplified the significance of this accomplishment.
- To create greater efficiency in retiree billing during early 2023 the retiree billing process will be outsourced to the vendor that also processes COBRA participants.

III. BUDGET HIGHLIGHTS

III. BUDGET HIGHLIGHTS

B. Goals, Objectives, and Priorities

Chapter 373, F.S., authorizes the District to direct a wide range of initiatives, programs, and actions. These responsibilities are grouped under four core mission areas by statute: water supply, water quality, flood protection and floodplain management, and natural systems.

The District's objective in developing its budget is ensuring South Florida taxpayers receive efficient and effective customer service and protect the region's water resources. To that end, the District's available resources in the Fiscal Year 2023-24 Preliminary Budget are allocated to continue the advancement of the 29 Key Everglades Restoration Projects identified in Governor DeSantis' ***Achieving More Now for Florida's Environment*** Executive Order 19-12 and the implementation his historic Executive Order 23-06, ***Achieving Even More Now for Florida's Environment*** in addition to ensuring support of key activities within its core mission: restoration of water resources and ecosystems, flood protection, water supply and natural systems / water quality.

The Strategic Plan is a key component of the District's integrated business cycle. It establishes the overall policy direction and strategic priorities set by the Governing Board to carry out the agency's core mission responsibilities. Serving as the agency blueprint for long-term planning and implementation, the Strategic Plan provides overarching guidance in development of the annual budget and work plan and the success indicators used for measuring progress.

The District has developed and the Governing Board has approved at the December 2022 meeting, the Fiscal Year 2023-28 Strategic Plan, which is available online at <https://www.sfwmd.gov/who-we-are/sfwmd-2023-2028-strategic-plan>. This Strategic Plan reflects the District's commitment to meeting the four core mission areas outlined below:

1. Restoration of Water Resources and Ecosystems (Natural Systems / Water Quality): Safeguarding and Restoring South Florida's Delicate Ecosystem.
2. Flood Protection: Protecting South Florida's Communities from Flooding, Ensuring and Managing Water Flow.
3. Water Supply: Ensuring Water for South Florida's Communities.
4. Public Engagement & Administration: Delivering Efficient and Cost-Effective Services on Behalf of South Florida Citizens.

III. BUDGET HIGHLIGHTS

Area of Responsibility (AOR)	Strategic Plan Goal	Fiscal Year 2023-24 Preliminary Budget
<p><u>Restoration of Water Resources and Ecosystems</u> <u>(Water Quality / Natural Systems):</u> Expediting restoration results in the Everglades by:</p>	<ul style="list-style-type: none"> • Advancing the projects identified by Governor DeSantis • Maximizing use of available water storage features, such as reservoirs and flow equalization basins (FEBs) • Implementing solutions to improve water quality treatment, reduce nutrient loads and reduce the likelihood of harmful algal blooms • Managing invasive exotic and nuisance vegetation species • Increasing access and recreational opportunities on public lands, when it does not conflict with ecosystem goals 	\$715,376,496
<p><u>Flood Protection:</u> Refurbishing, replacing, improving and managing the components of our water management system by:</p>	<ul style="list-style-type: none"> • Implementing flood protection infrastructure refurbishment projects • Incorporating new works into water management system operations • Assessing and operating the water management system to meet flood protection and water supply needs into the future considering sea level rise and the impacts of a changing climate • Coordinating with the U.S. Army Corps of Engineers (USACE) on infrastructure inspections and results • Coordinating with state/federal partners and assisting local governments to determine level of flood protection • Optimizing infrastructure maintenance by adhering to, or exceeding, industry standards and best management practices • Assessing sea level rise and changing weather patterns to determine impacts of future conditions on District mission • Advancing adaptation strategies and infrastructure investments, in coordination with local, regional, State and Federal partners, to continue to increase resiliency of its flood protection system and other mission critical services 	\$204,753,596
<p><u>Water Supply:</u> Meeting the water needs of the environment and preparing for current and future demands of water users by:</p>	<ul style="list-style-type: none"> • Developing and implementing regional water supply plans in coordination with local governments, utilities, stakeholders and the public • Planning for region's water resource needs with consideration of climate change and sea level rise challenges • Encouraging development of alternative water supply projects to diversify water supply • Promoting water conservation measures • Utilizing regulatory permitting and compliance authority • Using water reservation and minimum flow and level authority to protect water for natural systems 	\$257,419,600
<p><u>Public Engagement & Administration:</u> Ensuring South Florida taxpayers receive efficient and effective customer service by:</p>	<ul style="list-style-type: none"> • Focusing resources on core functions, minimizing administrative costs and measuring performance • Ensuring accountability, transparency and public involvement in agency decisions • Employing and developing a high-quality, diverse workforce 	\$44,252,423

III. BUDGET HIGHLIGHTS

C. Budget Summary

1. Overview

The Fiscal Year 2023-24 Preliminary Budget demonstrates the District's commitment to protecting and restoring Florida's water resources. The District proposes to continue to focus on mission critical areas, completing District projects, including Alternative Water Supply (AWS) projects, and funding capital investment in the region. This budget furthers the Governor's priorities, and the Legislature's support of those priorities, and recognizes the importance of continued state funding critical to providing resources for water supply, water quality, and water restoration activities.

The Fiscal Year 2023-24 Preliminary Budget is \$1,221,802,115 compared to \$1,226,394,713 for Fiscal Year 2022-23, a decrease of \$4,592,598. This decrease is primarily due to less fund balance included in the budget for projects.

The District's largest revenue sources are state sources \$725,954,907, ad valorem property taxes \$299,277,399, and prior years' fund balance \$71,397,029.

The Fiscal Year 2023-24 Preliminary Budget includes \$299,277,399 of ad valorem property tax revenue. This estimated ad valorem revenue is based on rolled-back millage rates with modest estimated growth in new construction and moderate impacts from changes in the counties tax rolls from preliminary estimates to final. Estimated ad valorem revenues are \$299,277,399 (24.5 percent) of total projected revenue sources, compared to \$295,692,242 (24.1 percent) of the Fiscal Year 2022-23 Adopted Budget.

Total anticipated state sources in the Fiscal Year 2023-24 Preliminary Budget are \$725,954,907 (59.4 percent) and the total estimated federal sources are \$64,089,796 (5.3 percent). In the Fiscal Year 2022-23 Adopted Budget, the total state sources are \$667,783,061 (54.5 percent) and the federal sources are \$69,289,796 (5.7 percent).

The revenue sources that make up the remaining portion of the Fiscal Year 2023-24 Preliminary Budget are agricultural privilege taxes, permit fees, local revenues, and other sources for \$61,082,984 which represents 5 percent of the total budget, compared to the \$61,386,852 or 5 percent of the Fiscal Year 2022-23 Adopted Budget for the same revenue sources.

Fund balance of \$71,397,029 makes up 5.8 percent of the Fiscal Year 2023-24 Preliminary Budget compared to \$132,242,762 in the Fiscal Year 2022-23 Adopted Budget which represents 10.8 percent.

In accordance with Section 373.535, F.S., the District is submitting this Fiscal Year 2023-24 Preliminary Budget for legislative review on January 15, 2023. The table in section 8, Major Use of Funds Variance provides a programmatic comparison of the Fiscal Year 2022-23 Adopted Budget to the Fiscal Year 2023-24 Preliminary Budget. The table on the following page provides a summary of the source and use of funds, fund balance, and workforce and includes a comparison of the Fiscal Year 2022-23 Adopted Budget to the Fiscal Year 2023-24 Preliminary Budget.

III. BUDGET HIGHLIGHTS

SOUTH FLORIDA WATER MANAGEMENT DISTRICT SOURCE AND USE OF FUNDS AND WORKFORCE

Fiscal Years 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

	Fiscal Year 2022-23 (Adopted)	New Issues (Increases)	Reductions	Fiscal Year 2023-24 (Preliminary Budget)
SOURCE OF FUNDS				
Fund Balance	\$132,242,762	\$0	(\$60,845,733)	\$71,397,029
District Revenues	355,005,464	5,412,565	(131,276)	360,286,753
Local Revenues	2,073,630		(2,000,000)	73,630
State Revenues	667,783,061	58,171,846	0	725,954,907
Federal Revenues	69,289,796		(5,200,000)	64,089,796
TOTAL SOURCE OF FUNDS	\$1,226,394,713	\$63,584,411	(\$68,177,009)	\$1,221,802,115
USE OF FUNDS				
Salaries and Benefits	\$161,274,141	\$12,317,830	(\$1,226,227)	\$172,365,744
Other Personal Services	186,653			186,653
Contracted Services	87,650,506	11,704,046	(24,798,729)	74,555,823
Operating Expenses	155,203,195	14,817,508	(9,337,999)	160,682,704
Operating Capital Outlay	47,225,597	35,286,554	(15,741,443)	66,770,708
Fixed Capital Outlay	628,410,592	184,102,321	(179,596,062)	632,916,851
Interagency Expenditures (Cooperative Funding)	54,876,565	244,567	(26,348,723)	28,772,409
Debt	30,312,127	0	(17,002)	30,295,125
Reserves - Emergency Response	61,255,337	0	(5,999,239)	55,256,098
TOTAL USE OF FUNDS	\$1,226,394,713	\$258,472,826	(\$263,065,424)	\$1,221,802,115
WORKFORCE				
Authorized Position (Full-Time Equivalents/FTE)	1,475.00	36.00	-	1,511.00
Contingent Worker (Independent Contractors)	-	-	-	-
Other Personal Services (OPS)	3.00	-	-	3.00
Intern	-	-	-	-
Volunteer	-	-	-	-
TOTAL WORKFORCE	1,478.00	36.00	-	1,514.00

III. BUDGET HIGHLIGHTS

C. Budget Summary

2. Adequacy of Fiscal Resources

Evaluation of Fiscal Resources Over a Five-Year Horizon:

The evaluation of fiscal resources over a five-year span is required to ensure sustainable funding for all projects and plans set forth by the District. This evaluation includes the District's long-term funding plan, demonstrating the District's ability to adequately address the core mission AORs.

The District's Fiscal Year 2023-24 Preliminary Budget of \$1,221,802,115 and future years horizon is focused on ongoing progress in environmental restoration and water resource projects throughout South Florida, funded mostly by state appropriations, while ensuring the District continues to deliver on its mission-critical responsibilities, strategic priorities of natural systems, water quality, flood control, and water supply. The District will continue to align available state appropriated sources to focus support of the implementation of Governor Ron DeSantis' historic Executive Order 23-06, Achieving *Even More Now* for Florida's Environment and taxes to support necessary repairs to aging water management infrastructure that provides critical flood control as a part of the Central & Southern Flood Control System (C&SF) and for the operations and maintenance (O&M) of new Everglades Restoration projects, to receive full benefit to the environment, as they are completed.

As illustrated in the long-term funding plan graph presented later in this section, over the next five-years, the District's decreasing reserve balances have been dedicated to cover on-going expenses with the majority related to recurring operations and maintenance of new Everglades Restoration projects that have completed construction, land management from restricted lease revenues and mitigation funds, increased expenses for fuel, electric, commodities and services in support of O&M. Per District policy an Economic Stabilization Fund in the amount of at least \$60,000,000 in the aggregate within all ad valorem governmental funds is to be categorized as reserves and be included in the District budget each year. The Economic Stabilization Fund is to address unforeseen and unexpected events and emergencies and to meet unforeseen demand in service delivery costs or unexpected expenditure increases after budget adoption. If the Economic Stabilization Fund is used, based on an emergency declaration by the Governor of Florida or the President of the United States or Board approval, per policy the amount must be paid back within three years. Currently, the District has a balance of \$55,257,193 set aside for the Economic Stabilization Fund. To date, within the Fiscal Year 2022-23, the District has used \$5,999,239 in support of Hurricane Ian expenditures. Expenditure needs related to Hurricane Ian are still being evaluated and have potential to increase. Once FEMA or FDEM has processed reimbursements for those expenditures, the Emergency Stabilization fund will be paid back.

The long-term graph includes future forecasted new operational expenses related to Everglades Restoration projects being completed, increased expenses to address aging infrastructure and backlog maintenance, and coastal resiliency projects effected by sea level rise. Those future budget years expenses exceed the projected revenues. For the Fiscal Year 2023-24 Preliminary budget and future years budgets the District has included state funding to cover the operational shortfall in anticipation of receiving newly appropriated state funding.

III. BUDGET HIGHLIGHTS

District Revenue Sources:

Ad Valorem Tax Revenue

The District continues the commitment to deliver on our core mission functions while delivering efficient and cost-effective services on behalf of South Florida taxpayer investments. The Fiscal Year 2023-24 Preliminary Budget estimates \$299,277,399 in ad valorem property tax revenue, which is \$3,585,157 more than the Fiscal Year 2022-23 Adopted revenue of \$295,692,242. The estimated increase is the combined result of new construction growth estimates and impacts from estimated changes in the counties tax rolls from preliminary estimates to final. As part of the anticipated recurring revenue sources, the following five-year expenditure and revenue financial forecast table includes minimal revenue growth estimates from new construction based on EDR estimates for the District's counties. The projected growth in ad valorem revenue is used to offset some of the O&M of new Everglades Restoration infrastructure projected to come online. The future projected new construction growth is not sufficient to cover the increased costs in future budget years.

The District's work is achieved through ad valorem revenues and continued support from the Florida Legislature through state appropriations. The District also relies on federal and local funding sources, reserve balances, fees, investment earnings, and agricultural privilege taxes to deliver the current level of service to our customers.

State Revenue Sources

The District's Fiscal Year 2023-24 Preliminary Budget contains \$725,954,907 in anticipated state revenue sources. Everglades Restoration appropriations being the largest source of anticipated state revenues from the upcoming 2023 Legislative Session to continue multi-year planning, design, and construction of Everglades restoration projects such as: Restoration Strategies Regional Water Quality Plan, Comprehensive Everglades Restoration Plan (CERP), Northern Everglades & Estuaries Protection Program (NEEPP) projects, and Dispersed Water Management.

Anticipated State revenues include \$76,800,000 to cover operational costs associated with aging C&SF infrastructure, operations of Everglades Restoration projects, and Coastal Resiliency. Potential grants that the District has included to apply for include \$5,000,000 for water quality projects, \$22,000,000 for Alternative Water Supply Program, and \$500,000 for Blue Green Algae. The District maintained the same level funding to support recurring Northern Everglades expanded monitoring \$1,400,000; as well as \$7,036,777 from Florida Fish and Wildlife Conservation Commission, \$2,350,000 for land management, \$1,050,000 for potential state grant for Cypress Creek, \$500,000 for Cybersecurity, \$263,000 Everglades and Snook (IRL) License Tag, \$200,000 from FDACS for prescribed burns, \$50,000 for Model Archive, and \$600,000 from prior year state appropriations.

Future state revenue source requests are consistent to support multi-year restoration projects such as Restoration Strategies, CERP in accordance with the integrated delivery schedule, dispersed water management recurring operational requirements, and Northern Everglades. The Everglades restoration state appropriations are classified as a recurring expense over this five-year horizon in support of the Governor's Executive Order 23-06.

Future state sources such as Land Acquisition Trust Fund for land management, dispersed water management operations, operational costs associated with aging C&SF infrastructure,

III. BUDGET HIGHLIGHTS

operations of Everglades restoration projects, and Coastal Resiliency; and Florida Fish and Wildlife Conservation Commission revenues for exotic and aquatic plant control are classified as recurring state sources. These state sources aid in covering recurring expenses that would otherwise require funding from Ad Valorem Taxes.

The District works cooperatively with DEP prior to the Legislative Session to provide the upcoming multi-year project needs through a legislative budget request as well as with Florida Fish and Wildlife to identify upcoming exotic and aquatic plant control work plan tasks. The District's funding requests to the Florida Legislature support continued commitment to Everglades Restoration for Restoration Strategies, CERP, NEEPP, land management and resiliency.

Other Revenue Sources

Other sources include environmental resource, water use, compliance and right-of-way permit fees, lease revenue, investment earnings, local and federal sources, surplus sale of District property.

Accumulated Unaudited Fund Balance

The District's projected unaudited prior year fund balance is \$348,183,004 of which \$20,537,570 is non-spendable, \$296,110,638 restricted, \$13,552,896 committed, and \$17,981,900 assigned. A summary of the breakdown and illustrated on the *Projected Utilization of Fund Balance Table*, is as follows:

- \$20,537,570 of non-spendable funds which represents the value of inventory on hand such as fuel and chemicals, and wetlands mitigation permanent fund for long term land management on specific wetland mitigation projects and bank. The non-spendable funds are not available to be used on projects and have not been included in the Long-Term Funding Graph.
- \$296,110,638 of Restricted fund balance and may only be used and is limited to expenses as defined by the source. Most of these funds are balances within the Economic Stabilization fund, Lake Belt and Wetland Mitigation funds, lease revenues on state and federally purchase lands restricting the use of the revenues accordingly, and advanced state appropriations for the EAA A-2 STA and Dispersed Water Management.
 - Estimated over \$153 million prior year encumbered/contractual obligations such as the EAA A-2 STA.
 - Over \$55 million covering Fiscal Year 2022-23 budget, of which over \$17 million is covering new operations recurring shortfall, increased costs in fuel, commodities, and aging C&SF infrastructure construction. (Excludes \$45 million Economic Stabilization Fund and projected prior year encumbrance expenditures to avoid double counting).
 - Over \$14 million allocated to line items to cover expenses within the Fiscal Year 2023-24 Preliminary Budget. (excludes projected prior year encumbrance expenditures illustrated within the table to avoid double counting).

III. BUDGET HIGHLIGHTS

- Over \$29 million remaining reserve balance is available for usage towards funding the Districts future budgets in accordance with the allowable usage. Most of the balances remain within the Big Cypress Basin funds allowable for expenses within Collier county only, Lake Belt and Wetlands Mitigation funds, State and Federal lease revenue funds for future land management. (Note: These remaining fund balances are not eligible to cover the Districts future year increases that are illustrated in the long-term graph. These increases are for recurring operational costs associated with aging C&SF infrastructure, operations and maintenance of Everglades restoration projects, and Coastal Resiliency projects.)
- Over \$45 million for the Economic Stabilization fund of which \$39 million has re-budgeted in Fiscal Year 2023-24 and assumed to remain available. Note: Funds were used to cover Hurricane Ian expenses and is illustrated as an adjustment.
- \$13,552,896 of Committed Fund Balance covering the Fiscal Year 2022-23 Budget to cover recurring field operations aging equipment replacements, yearly payments to 298 Districts, information technology and operations of new Everglades restoration projects such as Picayune Strand Restoration Project.
- \$17,981,900 of Assigned Fund Balance.
 - Over \$0.8 million budgeted to cover the Fiscal Year 2022-23 Budget recurring backlog maintenance and aging infrastructure
 - Over \$1.4 million to fund tax collector and property appraiser fees and health insurance in the Fiscal Year 2023-24 Preliminary Budget.
 - Over \$15.7 million Economic Stabilization fund which is re-budgeted in each year's budget and assumed to remain available.

III. BUDGET HIGHLIGHTS

Long-term Funding Plan

The District continues to look for efficiencies and cost saving measures. The District has also taken measures to set aside an Economic Stabilization reserve balance to use for emergency purposes. It is projected that there will be very limited, if any, assigned or committed fund balances that are available for future years budgets usage. Opportunities for planned usage of the remaining restricted fund balances to cover on-going expenses that qualify based on the source of funds to help reduce the need for ad valorem funding has been forecasted within the projected utilization of fund balance schedule and long-term graph. The restricted fund balances are limited due to the sources of those available fund balances, not all the increased operations and maintenance attributed to new operations from additional everglades restoration infrastructure and aging C&SF infrastructure forecasted expenses will qualify as allowable usages of those funds. The long-term graph includes future forecasted new operational expenses related to Everglades Restoration projects being completed, increased expenses to address aging infrastructure and backlog maintenance, and coastal resiliency projects effected by sea level rise. Those future budget years expenses exceed the projected revenues. For the Fiscal Year 2023-24 Preliminary budget and future years budgets the District has included state funding to cover the operational shortfall in anticipation of receiving newly appropriated state funding.

To stay in touch with future increases, the District has developed a financial forecast to project estimated long-term revenue and expenditures for the operations and maintenance and monitoring of newly completed restoration projects, Everglades Restoration, flood control system capital improvement, Big Cypress Basin operations, resiliency, and Restoration Strategies. Although the availability of future budget years funds is limited, at any time and in accordance with Chapter 373, F.S., the District Governing Board may also change the priorities and usages of the remaining cash balances based on the source of the fund, as the 5-Year fund balance allocations are planned usages.

III. BUDGET HIGHLIGHTS

SOUTH FLORIDA WATER MANAGEMENT DISTRICT
PROJECTED UTILIZATION OF FUND BALANCE
Preliminary BUDGET - Fiscal Year 2023-24

		Calculations to Projected Balance for Budgeted Year				Five Year Utilization of Projected Fund Balance as of Sept 30, 2023					
Core Mission	Designations (Description of Restrictions)	Total Fund Balance Sept 30, 2022 (Unaudited)	Utilization of Fund Balance FY2022-23 (Adopted)	Other Adjustments Prior to Sept 30, 2023	Projected Total Fund Balance Sept 30, 2023	FY2023-24	FY2024-25	FY2025-26	FY2026-27	FY2027-28	Remaining Balance
NONSPENDABLE											
WS/WQ/FP/NS	Inventories	\$4,200,000	\$0	\$0	\$4,200,000	\$0	\$0	\$0	\$0	\$0	\$4,200,000
WS/WQ/FP/NS	Permanent Fund Principal (Wetlands Mitigation)	16,337,570	0	0	16,337,570	0	0	0	0	0	16,337,570
NONSPENDABLE SUBTOTAL		\$20,537,570	\$0	\$0	\$20,537,570	\$0	\$0	\$0	\$0	\$0	\$20,537,570
RESTRICTED											
WS/WQ/FP/NS	Okeechobee Basin(O&M New Works, Recurring Shortfall, Flood Control, Mandates & Operations)	17,649,735	(17,649,735)	1,058,823	1,058,823	(1,058,823)	0	0	0	0	0
WS/WQ/NS	Water Protection, Ecosystem Management, and Restoration Projects - <i>Encumbrance</i>	6,485,234		(1,000,000)	5,485,234	(3,163,484)	(2,321,750)		0	0	0
WS/WQ/NS	Water Protection, Ecosystem Management, and Restoration Projects	326,968			326,968	(326,968)			0	0	0
WS/WQ/FP/NS	Big Cypress Basin Operations	8,025,811	(834,076)	0	7,191,735	(165,500)	(319,336)	(639,563)	(176,640)		5,890,696
WS/WQ/NS	Indian River Lagoon / St. Lucie Restoration	4,789		0	4,789	(4,789)					0
WS/WQ/NS	Everglades Conservation and Natural Resource Protection - <i>Encumbrance</i>	6,074,253		(1,000,000)	5,074,253	(4,000,000)	(1,074,253)	0	0		0
WS/WQ/NS	Florida Bay Restoration - <i>Encumbrance</i>	336,685		(336,685)	0	0	0	0	0		0
WS/WQ/NS	Florida Bay restoration	257,649	(220,000)	0	37,649	(37,649)	0	0	0		0
WS/WQ/FP/NS	Lake Belt / Wetland Creation, Restoration and Management - <i>Encumbrance</i>	23,838,042		0	23,838,042	(11,000,000)	(2,800,000)	(10,038,042)	0		0
WS/WQ/FP/NS	Lake Belt / Wetland Creation, Restoration and Management	45,085,466	(17,263,986)	0	27,821,480	(9,987,976)	(10,122,016)	(6,500,000)	(1,211,488)		0
WS/NS	Alligator Alley	15,055		0	15,055	0	0	0	0		15,055
WS/WQ/NS	Restoration Strategies Projects	5,009,263	(5,009,263)	0	0	0	0	0	0		0
WS/WQ/FP/NS	Land Management Activities (State and Federal Lease Revenues)	10,535,246	(3,146,779)	0	7,388,467	(2,816,319)	(662,241)	(662,241)	(662,241)	(662,241)	1,923,184
WS/FP/NS	Aquatic Plant Control	23,656		0	23,656	0	0	0	0		23,656
WS/WQ/NS	Land acquisitions and Surplus Land Sales - <i>Encumbrance</i>	3,651,845		(3,651,845)	0	0	0	0	0		0
WS/WQ/FP/NS	Everglades, EAA A-2 STA, and O&M Projects (<i>Includes SB2502 Chapter 2021-36 GAA 1589 Transfer to District In FY2021-22 pursuant to 375.041(3)(b)4 F.S.</i>)	123,277,509	(11,071,790)	(111,868,935)	336,784	(336,784)	0	0	0		0
WS/WQ/FP/NS	Economic Stabilization	45,513,432	(45,512,602)	39,513,363	39,514,193	0	0	0	0		39,514,193
RESTRICTED SUBTOTAL		\$296,110,638	(\$100,708,231)	(\$77,285,279)	\$118,117,128	(\$32,898,292)	(\$17,299,596)	(\$17,839,846)	(\$2,050,369)	(\$662,241)	\$47,366,784
COMMITTED											
WS/WQ/FP/NS	Future District Recurring Shortfall	\$13,552,896	(\$13,552,896)		\$0		\$0	\$0	\$0	\$0	\$0
COMMITTED SUBTOTAL		\$13,552,896	(\$13,552,896)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ASSIGNED											
WS/WQ/FP/NS	District (O&M of New Works, Recurring Shortfall, Flood Control, Mandates & Operations)	2,238,900	(\$2,238,900)	1,410,912	1,410,912	(1,410,912)	0	0	0	0	0
WS/WQ/FP/NS	Economic Stabilization	15,743,000	(15,742,735)	15,742,735	15,743,000	0	0	0	0	0	15,743,000
ASSIGNED SUBTOTAL		\$17,981,900	(\$17,981,635)	\$17,153,647	\$17,153,912	(\$1,410,912)	\$0	\$0	\$0	\$0	\$15,743,000
UNASSIGNED											
	Fund Balances for Deferred Revenues for Invoices Due to the District from State Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
UNASSIGNED SUBTOTAL		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL		\$348,183,004	(\$132,242,762)	(\$60,131,632)	\$155,808,610	(\$34,309,204)	(\$17,299,596)	(\$17,839,846)	(\$2,050,369)	(\$662,241)	\$83,647,354
COMMENTS/NOTES: WS = Water Supply WQ = Water Quality FP = Flood Protection NS = Natural Systems											

III. BUDGET HIGHLIGHTS

SOUTH FLORIDA WATER MANAGEMENT DISTRICT
USE OF FUND BALANCE
 Fiscal Year 2023-24
 PRELIMINARY BUDGET - Fiscal Year 2023-24

	PRELIMINARY BUDGET - Fiscal Year 2023-24	SOURCES OF FUNDS						
		District Revenues	Fund Balance	Debt	Local	State	Federal	TOTAL
1.0 Water Resources Planning and Monitoring	50,089,863	1,350,791	-	-	-	384,617	-	1,715,408
2.0 Land Acquisition, Restoration and Public Works	696,468,727	500,701	-	-	-	-	-	500,701
3.0 Operation and Maintenance of Lands and Works	406,312,663	68,195,404	-	-	-	-	-	68,195,404
4.0 Regulation	23,335,913	-	-	-	-	-	-	-
5.0 Outreach	1,342,526	-	-	-	-	-	-	-
6.0 District Management and Administration	44,252,423	119,714	-	-	-	-	-	985,516
TOTAL	1,221,802,115	71,032,412	-	-	-	384,617	-	71,397,029

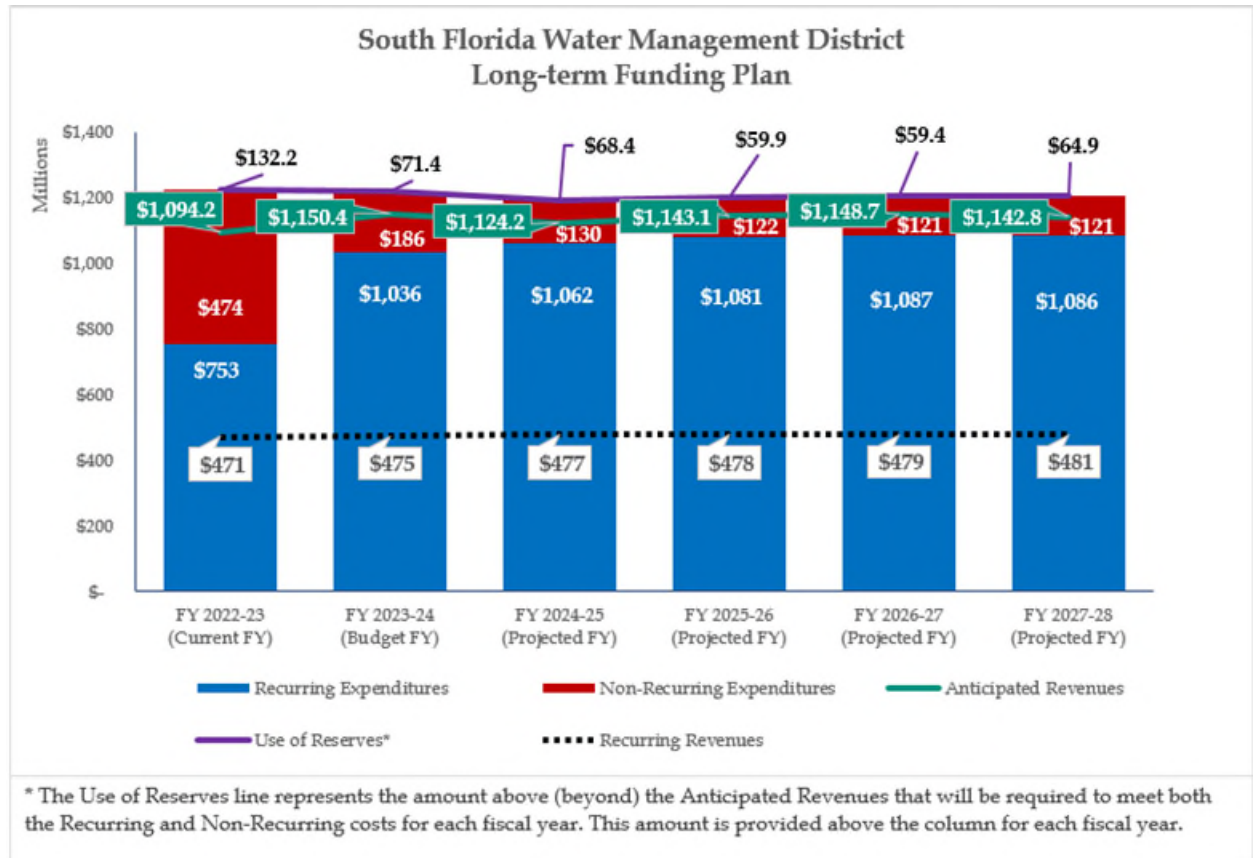
USES OF FUNDS										
	Salaries and Benefits	Other Personal Services	Contracted Services	Operating Expenses	Operating Capital Outlay	Fixed Capital Outlay	Interagency Expenditures (Cooperative Funding)	Debt	Reserves	TOTAL
1.0 Water Resources Planning and Monitoring	231,358	-	350,000	930,901	8,613	-	194,536	-	-	1,715,408
2.0 Land Acquisition, Restoration and Public Works	163,917	-	-	-	-	-	-	336,784	-	500,701
3.0 Operation and Maintenance of Lands and Works	1,068,864	-	300,000	6,468,203	5,000,000	102,239	-	-	55,256,098	68,195,404
4.0 Regulation	-	-	-	-	-	-	-	-	-	-
5.0 Outreach	-	-	-	-	-	-	-	-	-	-
6.0 District Management and Administration	119,714	-	-	885,802	-	-	-	-	-	985,516
TOTAL	1,583,853	-	650,000	8,264,906	5,008,613	102,239	194,536	336,784	55,256,098	71,397,029

III. BUDGET HIGHLIGHTS

Below is a graph that displays the Fiscal Year 2022-23 Adopted Budget, Fiscal Year 2023-24 Preliminary Budget, and proposed expense and revenue growth through Fiscal Year 2027-28. The blue and red bars represent expenses, and the lines represent the projected revenues with the use of fund balance filling in for the revenue gap. The information in the graph below shows the rates at which fund balance (not including Non-spendable) are projected to be spent down. The \$55,257,193 Economic Stabilization reserve is shown re-budgeted every year in anticipation of not having to utilize the authority. The reserves have been reduced by \$5,999,239 to cover expenses related to Hurricane Ian. The long-term graph does not illustrate repayment as the District has just begun the FEMA and FDEM reimbursement process.

The long-term graph includes in the recurring expenditures, future forecasted new operational expenses related to Everglades Restoration projects being completed and increased expenses to address aging infrastructure, backlog maintenance, and coastal resiliency projects effected by sea level rise. Those future expenses are anticipated to exceed the projected future budget years revenues, both in recurring ad valorem and available fund balance. The District has taken opportunities to reduce costs by remove non-mission critical expenses. The District has also worked to align ad valorem funded increased expenses with alternative funding sources such as investment earnings, lease revenues, permit fees, surplus sales revenues of district property, and sales of scrap metal. With the success of state funded Everglades Restoration projects completing construction, the operations of those projects have and are projected to continue to increase the Districts recurring operations and maintenance budgets. For the Fiscal Year 2023-24 Preliminary budget and future years budgets the District has included state funding to cover the operational shortfall in anticipation of receiving newly appropriated state funding.

III. BUDGET HIGHLIGHTS

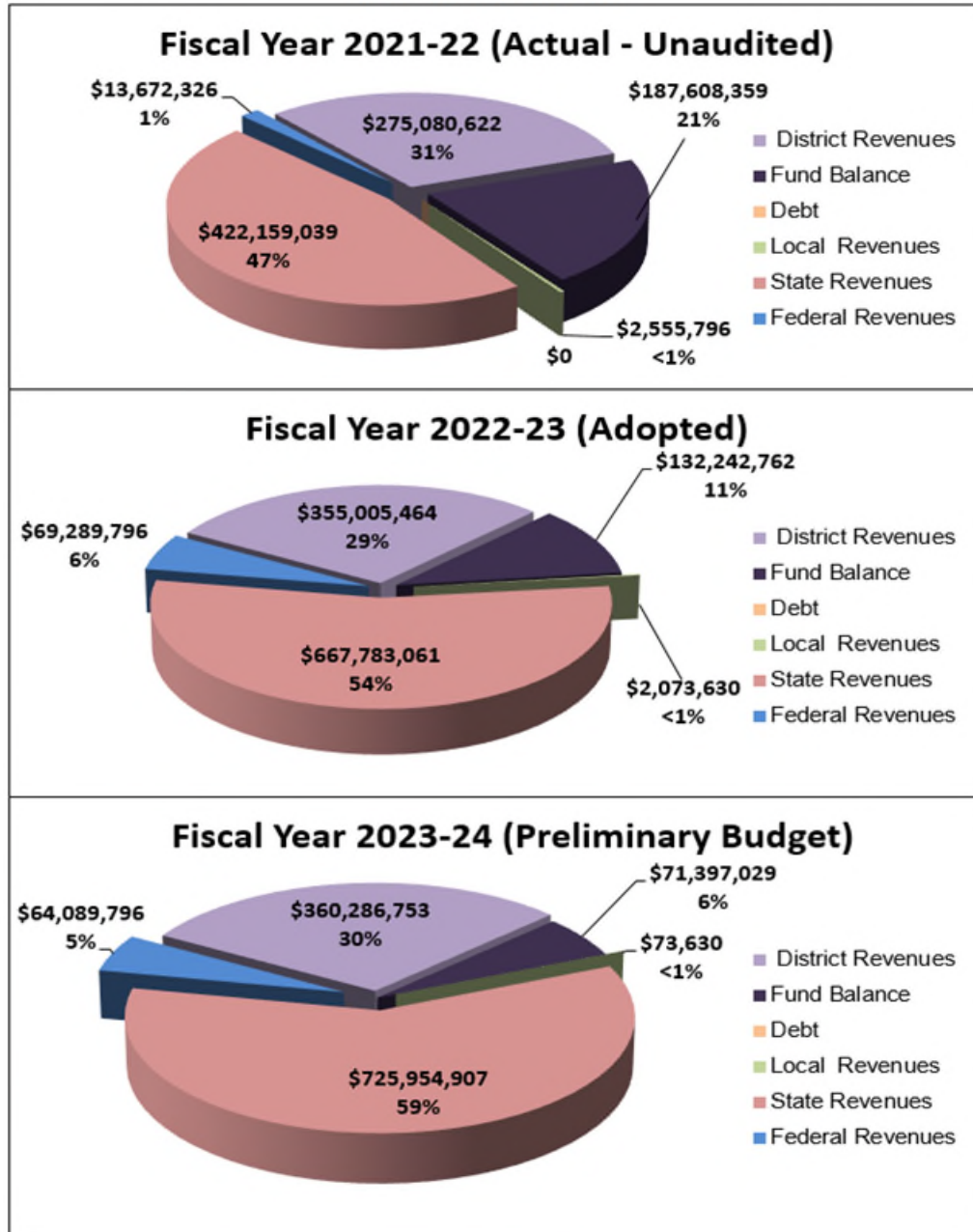


III. BUDGET HIGHLIGHTS

C. Budget Summary

3. Source of Funds Three-Year Comparison

SOUTH FLORIDA WATER MANAGEMENT DISTRICT
PRELIMINARY BUDGET - Fiscal Year 2023-24
REVENUES BY SOURCE



III. BUDGET HIGHLIGHTS

SOUTH FLORIDA WATER MANAGEMENT DISTRICT
SOURCE OF FUNDS COMPARISON FOR THREE FISCAL YEARS
 Fiscal Years 2021-22 (Actual - Unaudited) 2022-23 (Adopted) 2023-24 (Preliminary)
 PRELIMINARY BUDGET - Fiscal Year 2023-24

SOURCE OF FUNDS	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
District Revenues	275,080,622	355,005,464	360,286,753	5,281,289	1.5%
Fund Balance	187,608,359	132,242,762	71,397,029	(60,845,733)	-46.0%
Debt - Certificate of Participation (COPS)	-	-	-	-	-
Local Revenues	2,555,796	2,073,630	73,630	(2,000,000)	-96.4%
State General Revenues	74,704,778	26,350,000	22,600,000	(3,750,000)	-14.2%
Land Acquisition Trust Fund	332,839,892	394,253,705	688,755,130	294,501,425	74.7%
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-
P2000 Revenue	-	-	-	-	-
FDOT/Mitigation	-	-	-	-	-
Water Management Lands Trust Fund	148,931	-	-	-	-
Water Protection & Sustainability Trust Fund	-	-	-	-	-
Florida Forever	-	-	-	-	-
Save Our Everglades Trust Fund	11,378,694	-	-	-	-
Alligator Alley Tolls	-	-	-	-	-
Other State Revenue	3,086,744	247,179,356	14,599,777	(232,579,579)	-94.1%
Federal Revenues	13,672,326	68,389,796	63,189,796	(5,200,000)	-7.6%
Federal through State (FDEP)	-	900,000	900,000	-	0.0%
SOURCE OF FUND TOTAL	901,076,142	1,226,394,713	1,221,802,115	(4,592,598)	-0.4%

District Revenues include:

Ad Valorem	290,843,333	295,692,242	299,277,399
Ag Privilege Tax	11,021,238	10,807,300	10,807,300
Permit & License Fees	6,069,599	3,589,000	3,589,000
Timber Revenue	-	-	-
Lease/Land Management Revenue	7,633,352	4,534,977	4,417,509
Investment Earnings (Loss) - Include Interest	(44,405,768)	3,774,646	3,760,838
Self Insurance	-	2,631,885	2,664,782
Health Insurance	-	32,964,714	34,378,325
Sale of Assets	761,278	320,000	320,000
Sale of Surplus Lands	-	-	-
Penalties & Fines	-	209,700	209,700
Other Revenues	1,340,755	481,000	861,900
Mitigation Revenues	1,816,835	-	-

REVENUES BY SOURCE	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
District Revenues	\$275,080,622	\$355,005,464	\$360,286,753	5,281,289	1.5%
Fund Balance	\$187,608,359	\$132,242,762	\$71,397,029	(60,845,733)	-46.0%
Debt	\$0	\$0	\$0	-	-
Local Revenues	\$2,555,796	\$2,073,630	\$73,630	(2,000,000)	-96.4%
State Revenues	\$422,159,039	\$667,783,061	\$725,954,907	58,171,846	8.7%
Federal Revenues	\$13,672,326	\$69,289,796	\$64,089,796	(5,200,000)	-7.5%
TOTAL	\$901,076,142	\$1,226,394,713	\$1,221,802,115	(4,592,598)	-0.4%

III. BUDGET HIGHLIGHTS

C. Budget Summary

4. Major Source of Funds Variances

This narrative describes major revenue variances between the Adopted Budget for Fiscal Year 2022-23 and the Preliminary Budget for Fiscal Year 2023-24 by revenue source.

District Revenues

- Estimated revenues of \$299.3 million from Ad Valorem Taxes in the Fiscal Year 2023-24 Preliminary Budget increased by \$3.6 million (1.2 percent) from the Fiscal Year 2022-23 Adopted Budget. The estimated increase is the combined result of new construction growth estimates and moderate impacts from estimated changes in the counties' tax rolls from preliminary estimates to final.
- Estimated revenues of \$10.8 million from non-Ad Valorem Agricultural Privilege Taxes in the Fiscal Year 2023-24 Preliminary Budget is the same amount as the Fiscal Year 2022-23 Adopted Budget.
- Estimated revenues of \$3.6 million from Permit, License, and Fees in the Fiscal Year 2023-24 Preliminary Budget is the same amount as the Fiscal Year 2022-23 Adopted Budget. The permit, license and fees category contain right of way, water use permit and environmental resource permit (ERP) fees. Lake Belt mitigation funds are not included and will be budgeted for activities based on the actions of the Lake Belt Mitigation Committee before the Tentative submission. The District administers the Lake Belt Mitigation Trust Fund pursuant to Section 373.41495, F.S.
- Estimated Miscellaneous Revenues of \$46.6 million in the Fiscal Year 2023-24 Preliminary Budget increased by \$1.7 million (3.8 percent) from the Fiscal Year 2022-23 Adopted Budget. The increase is due primarily to increases in health insurance cost (\$1.4 million) and revenue to be received from FPL for wetlands restoration. The components of the estimated \$46.6 million include \$37 million for the District's Health/Self Insurance contribution, \$3.8 million for Investment Earnings, \$4.4 million for Leases, \$320,000 for Sale of District Assets/Property, \$209,700 for Compliance Fees, and \$545,900 from FPL and \$316,000 as other sources.

Fund Balance

- The appropriated fund balance of \$71.4 million in the Fiscal Year 2023-24 Preliminary Budget decreased \$60.8 million (46 percent) from the Fiscal Year 2022-23 Adopted Budget, due to the spend down of fund balance for Restoration Strategies to support ongoing construction in Fiscal Year 2022-23.

Debt

- The Fiscal Year 2023-24 Preliminary Budget includes no new debt.

III. BUDGET HIGHLIGHTS

Local Revenues

- Estimated revenues of \$73,630 from cooperative agreements with local agencies in the Fiscal Year 2023-24 Preliminary Budget is \$2 million lower than the Fiscal Year 2022-23 Adopted Budget. This decrease is due to removal of Palm Beach County match contribution for resiliency of Corbett Levee (\$2.0 million). Included in local revenues are Water Management Districts for Model Archive (\$50,000), Miami-Dade for land maintenance (\$15,000) and Lake Worth Drainage District for rain gauges maintenance (\$8,630).

State Revenues

- General revenues of \$22.6 million in the Fiscal Year 2023-24 Preliminary Budget decreased by \$3.8 million (14.2 percent) from the Fiscal Year 2022-23 Adopted Budget. This decrease is due to changes in sources of the Legislative appropriations. Included in the \$22.6 million is \$22 million for Alternative Water Supply, \$100,000 for Biscayne Bay Coastal Wetlands, and \$0.5 million for Corbett Levee.
- Land Acquisition Trust Fund amount of \$688.8 million in the Fiscal Year 2023-24 Preliminary Budget increased \$294.5 million (74.7 percent) from the Fiscal Year 2022-23 Adopted Budget. The increase is due to inclusion of needed state appropriations in 2023. Included in this Preliminary Budget is \$608.4 million for Land Acquisition, Restoration and Public Works, \$79.2 million for Operations and Maintenance of Lands and Works and \$1.2 million for Water Resources Planning and Monitoring.
- There is no Save Our Everglades Trust Fund (SOETF) amount in the Fiscal Year 2023-24 Preliminary Budget
- There are no Alligator Alley tolls revenue in the Fiscal Year 2023-24 Preliminary Budget.
- Other state revenue of \$14.6 million in the Fiscal Year 2023-24 Preliminary Budget decreased by \$232.6 million (94.1 percent) from the Fiscal Year 2022-23 Adopted Budget. The decrease is due primarily to removal of one-time prior year grants, including \$100 million for Lake Okeechobee Water Resource Protection and \$35 million for Green Heart of the Everglades from S.197 grants, and from DEP for Lower Kissimmee Basin (\$31.3 million), as well as reductions in planned grant applications for Coastal Resiliency projects (\$59.1 million), and Water Quality Projects (\$14 million). The Other State revenue category includes \$7 million from FWC for vegetation management, \$5.5 million FDEP Water quality grant, \$1.1 million state grant for Cypress Creek, \$500,000 from FDEM for Cybersecurity Grant, \$200,000 from FDACS for prescribed burns, \$50,000 from DEP for Model Archive, and \$263,000 of License Tag revenue for Everglades and Indian River Lagoon.

III. BUDGET HIGHLIGHTS

Federal Revenues

- Federal revenues of \$63.2 million in the Fiscal Year 2023-24 Preliminary Budget decreased by \$5.2 million (7.6 percent) from the Fiscal Year 2022-23 Adopted Budget. This is due primarily to reduction in EPA 319 Grant. Included in Federal Revenues are funds to be reimbursed from the USACE for Operation, Maintenance, Repair, Replacement and Rehabilitation (OMRR&R) Costs related to completed CERP and foundation projects (\$9.5 million), FEMA BRIC Grant (\$50 million), FWS Grant for Loxahatchee Refuge (\$2 million), and USACE Grant for BGA research (\$650,000).

Federal Through State

- Federal revenues of \$900,000 in the Fiscal Year 2023-24 Preliminary Budget is anticipated to be received through the state for EPA grants for NEEPP.

III. BUDGET HIGHLIGHTS

C. Budget Summary

5. Source of Funds by Program (Actual – Unaudited)

SOUTH FLORIDA WATER MANAGEMENT DISTRICT
SOURCE OF FUNDS BY PROGRAM
 Fiscal Year 2021-22 (Actual - Unaudited)
 PRELIMINARY BUDGET - Fiscal Year 2023-24

SOURCE OF FUNDS	Water Resources Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2021-22 (Actual - Unaudited)
District Revenues	39,455,029	60,688,729	121,814,741	16,314,533	1,262,773	35,544,817	275,080,622
Fund Balance	-	100,000,001	87,608,358	-	-	-	187,608,359
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	-
Local Revenues	77,568	2,326,663	71,250	-	-	80,315	2,555,796
State General Revenues	-	74,142,530	562,248	-	-	-	74,704,778
Land Acquisition Trust Fund	-	330,288,865	2,551,027	-	-	-	332,839,892
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-	-	-
P2000 Revenue	-	-	-	-	-	-	-
FDOT/Mitigation	-	-	-	-	-	-	-
Water Management Lands Trust Fund	-	-	148,931	-	-	-	148,931
Water Protection & Sustainability Trust Fund	-	-	-	-	-	-	-
Florida Forever	-	-	-	-	-	-	-
Save Our Everglades Trust Fund	-	11,378,694	-	-	-	-	11,378,694
Alligator Alley Tolls	-	-	-	-	-	-	-
Other State Revenue	321,105	113,729	2,651,910	-	-	-	3,086,744
Federal Revenues	57,068	1,989,863	10,472,876	-	-	1,152,519	13,672,326
Federal through State (FDEP)	-	-	-	-	-	-	-
SOURCE OF FUND TOTAL	39,910,770	580,929,074	225,881,341	16,314,533	1,262,773	36,777,651	901,076,142

District Revenues include:

Ad Valorem	290,843,333
Ag Privilege Tax	11,021,238
Permit & License Fees	6,069,599
Timber Revenue	-
Lease/Land Management Revenue	7,633,352
Investment Earnings (Loss) - Include Interest	(44,405,768)
Self Insurance	-
Health Insurance	-
Sale of Assets	761,278
Sale of Surplus Lands	-
Penalties & Fines	-
Other Revenues	1,340,755
Mitigation Revenues	1,816,835

REVENUES BY SOURCE	Water Resources Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2021-22 (Actual - Unaudited)
District Revenues	39,455,029	60,688,729	121,814,741	16,314,533	1,262,773	35,544,817	275,080,622
Fund Balance	-	100,000,001	87,608,358	-	-	-	187,608,359
Debt	-	-	-	-	-	-	-
Local Revenues	77,568	2,326,663	71,250	-	-	80,315	2,555,796
State Revenues	321,105	415,923,818	5,914,116	-	-	-	422,159,039
Federal Revenues	57,068	1,989,863	10,472,876	-	-	1,152,519	13,672,326
TOTAL	39,910,770	580,929,074	225,881,341	16,314,533	1,262,773	36,777,651	901,076,142

III. BUDGET HIGHLIGHTS

C. Budget Summary

5. Source of Funds by Program (Adopted)

SOUTH FLORIDA WATER MANAGEMENT DISTRICT
SOURCE OF FUNDS BY PROGRAM
 Fiscal Year 2022-23 (Adopted)
 PRELIMINARY BUDGET - Fiscal Year 2023-24

SOURCE OF FUNDS	Water Resources Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2022-23 (Adopted)
District Revenues	44,847,183	57,312,320	193,242,339	23,020,301	1,391,289	35,192,032	355,005,464
Fund Balance	2,924,845	9,842,910	110,997,217	-	-	8,477,790	132,242,762
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	-
Local Revenues	50,000	-	2,023,630	-	-	-	2,073,630
State General Revenues	1,230,200	22,619,800	2,500,000	-	-	-	26,350,000
Land Acquisition Trust Fund	-	391,903,705	2,350,000	-	-	-	394,253,705
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-	-	-
P2000 Revenue	-	-	-	-	-	-	-
FDOT/Mitigation	-	-	-	-	-	-	-
Water Management Lands Trust Fund	-	-	-	-	-	-	-
Water Protection & Sustainability Trust Fund	-	-	-	-	-	-	-
Florida Forever	-	-	-	-	-	-	-
Save Our Everglades Trust Fund	-	-	-	-	-	-	-
Alligator Alley Tolls	-	-	-	-	-	-	-
Other State Revenue	6,113,000	173,747,073	66,819,283	-	-	500,000	247,179,356
Federal Revenues	715,000	7,360,158	60,314,638	-	-	-	68,389,796
Federal through State (FDEP)	900,000	-	-	-	-	-	900,000
SOURCE OF FUND TOTAL	56,780,228	662,785,966	438,247,107	23,020,301	1,391,289	44,169,822	1,226,394,713

District Revenues include:

Ad Valorem	295,692,242
Ag Privilege Tax	10,807,300
Permit & License Fees	3,589,000
Timber Revenue	-
Lease/Land Management Revenue	4,534,977
Investment Earnings (Loss) - Include Interest	3,774,646
Self Insurance	2,631,885
Health Insurance	32,964,714
Sale of Assets	320,000
Sale of Surplus Lands	-
Penalties & Fines	209,700
Other Revenues	481,000
Mitigation Revenues	-

REVENUES BY SOURCE	Water Resources Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2022-23 (Adopted)
District Revenues	44,847,183	57,312,320	193,242,339	23,020,301	1,391,289	35,192,032	355,005,464
Fund Balance	2,924,845	9,842,910	110,997,217	-	-	8,477,790	132,242,762
Debt	-	-	-	-	-	-	-
Local Revenues	50,000	-	2,023,630	-	-	-	2,073,630
State Revenues	7,343,200	588,270,578	71,669,283	-	-	500,000	667,783,061
Federal Revenues	1,615,000	7,360,158	60,314,638	-	-	-	69,289,796
TOTAL	56,780,228	662,785,966	438,247,107	23,020,301	1,391,289	44,169,822	1,226,394,713

III. BUDGET HIGHLIGHTS

C. Budget Summary

5. Source of Funds by Program (Preliminary Budget)

SOUTH FLORIDA WATER MANAGEMENT DISTRICT
SOURCE OF FUNDS BY PROGRAM
 Fiscal Year 2023-24 (Preliminary Budget)
 PRELIMINARY BUDGET - Fiscal Year 2023-24

SOURCE OF FUNDS	Water Resources Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2023-24 (Preliminary Budget)
District Revenues	45,366,255	58,132,938	189,342,214	23,335,913	1,342,526	42,766,907	360,286,753
Fund Balance	1,715,408	500,701	68,195,404	-	-	985,516	71,397,029
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	-
Local Revenues	50,000	-	23,630	-	-	-	73,630
State General Revenues	-	22,100,000	500,000	-	-	-	22,600,000
Land Acquisition Trust Fund	1,230,200	608,374,930	79,150,000	-	-	-	688,755,130
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-	-	-
P2000 Revenue	-	-	-	-	-	-	-
FDOT/Mitigation	-	-	-	-	-	-	-
Water Management Lands Trust Fund	-	-	-	-	-	-	-
Water Protection & Sustainability Trust Fund	-	-	-	-	-	-	-
Florida Forever	-	-	-	-	-	-	-
Save Our Everglades Trust Fund	-	-	-	-	-	-	-
Alligator Alley Tolls	-	-	-	-	-	-	-
Other State Revenue	113,000	5,200,000	8,786,777	-	-	500,000	14,599,777
Federal Revenues	715,000	2,160,158	60,314,638	-	-	-	63,189,796
Federal through State (FDEP)	900,000	-	-	-	-	-	900,000
SOURCE OF FUND TOTAL	50,089,863	696,468,727	406,312,663	23,335,913	1,342,526	44,252,423	1,221,802,115

District Revenues include:	
Ad Valorem	299,277,399
Ag Privilege Tax	10,807,300
Permit & License Fees	3,589,000
Timber Revenue	-
Lease/Land Management Revenue	4,417,509
Investment Earnings (Loss) - Include Interest	3,760,838
Self Insurance	2,664,782
Health Insurance	34,378,325
Sale of Assets	320,000
Sale of Surplus Lands	-
Penalties & Fines	209,700
Other Revenues	861,900
Mitigation Revenues	-

REVENUES BY SOURCE	Water Resources Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2023-24 (Preliminary Budget)
District Revenues	45,366,255	58,132,938	189,342,214	23,335,913	1,342,526	42,766,907	360,286,753
Fund Balance	1,715,408	500,701	68,195,404	-	-	985,516	71,397,029
Debt	-	-	-	-	-	-	-
Local Revenues	50,000	-	23,630	-	-	-	73,630
State Revenues	1,343,200	635,674,930	88,436,777	-	-	500,000	725,954,907
Federal Revenues	1,615,000	2,160,158	60,314,638	-	-	-	64,089,796
TOTAL	50,089,863	696,468,727	406,312,663	23,335,913	1,342,526	44,252,423	1,221,802,115

III. BUDGET HIGHLIGHTS

C. Budget Summary

6. Proposed Millage Rates

Ongoing policy direction is to levy rolled-back millage rates. In accordance with Florida Statute, the rolled-back millage rate is calculated in the following manner:

The form on which the certification is made shall include instructions to each taxing authority describing the proper method of computing a millage rate which, exclusive of new construction, additions to structures, deletions, increases in the value of improvements that have undergone a substantial rehabilitation which increased the assessed value of such improvements by at least 100 percent, property added due to geographic boundary changes, total taxable value of tangible personal property within the jurisdiction in excess of 115 percent of the previous year's total taxable value, and any dedicated increment value, will provide the same ad valorem tax revenue for each taxing authority as was levied during the prior year less the amount, if any, paid or applied as a consequence of an obligation measured by the dedicated increment value. That millage rate shall be known as the "rolled-back rate." [Excerpt from section 200.065(1), F.S.]

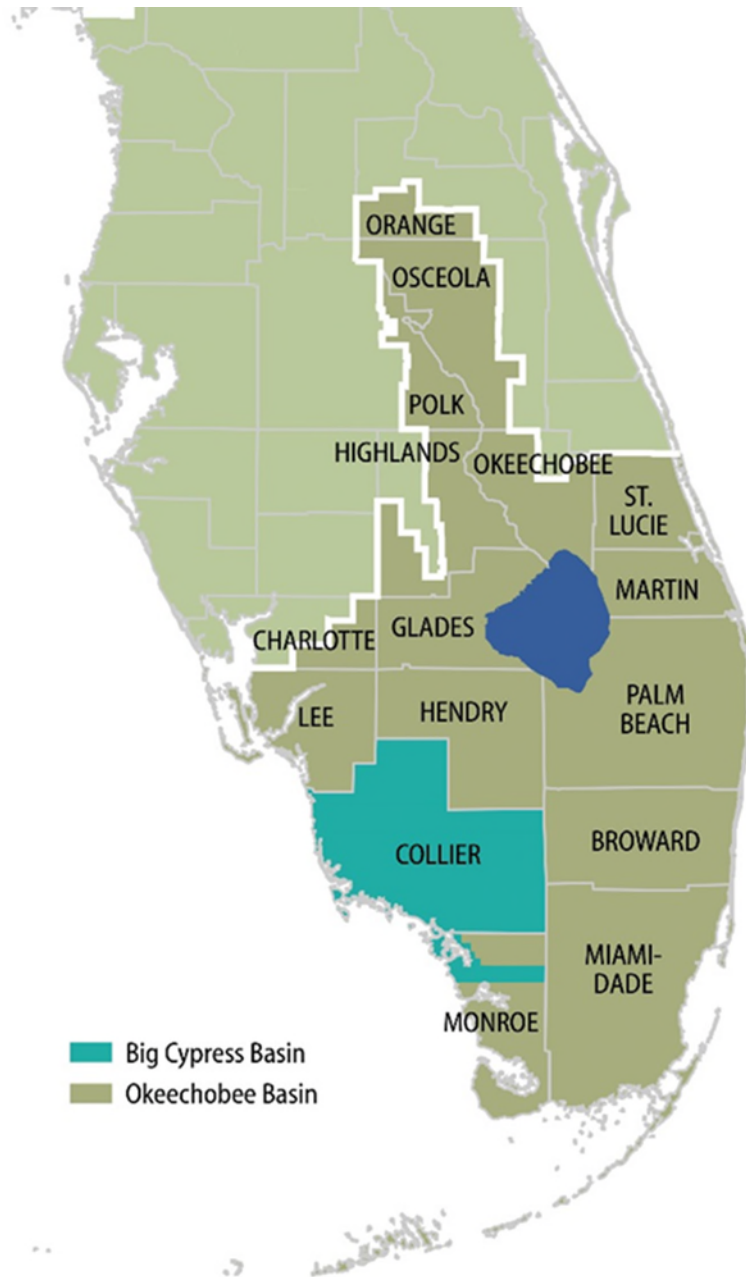
When certified property values are received from the property appraisers in July, the datum from all counties in the District's jurisdiction is compiled and calculated to determine the rolled-back rates for the District. The annual property tax cycle known as TRIM (Truth in Millage) as defined by Florida Statute begins with the certification of taxable values every July 1st so taxing authorities can determine the millage rates to levy ad valorem taxes.

The District continues the commitment to deliver on our core mission functions while delivering efficient and cost-effective services on behalf of South Florida taxpayer investments. The Fiscal Year 2023-24 Preliminary Budget estimates \$299,277,399 in ad valorem property tax revenue, which is \$3,585,157 more than the Fiscal Year 2022-23 adopted revenue of \$295,692,242. The estimated increase is the combined result of new construction growth estimates of \$6,464,493 and offset by decreases of \$2,879,336 due to the impacts from changes in the counties tax rolls from preliminary estimates to final.

Pursuant to Section 373.503(3), F.S., taxes levied by each (water management district) Governing Board may be separated into a millage necessary for the purposes of the District and a millage necessary for financing basin functions. The tax levies of the South Florida Water Management District are set by the Governing Board for each of the two basins within the District: the Okeechobee Basin and the Big Cypress Basin. Figure 3 shows the geographic area of the two basins. Each basin millage rate is then combined with an overall "District-at-large" millage rate which determines the total millage to be assessed upon property owners within each basin.

III. BUDGET HIGHLIGHTS

Figure 3. Map of District Basins Geographic Areas



The following table illustrates the estimated ad valorem tax revenue for the Fiscal Year 2023-24 Preliminary Budget. The net increase of 1.2 percent over the current year adopted ad valorem tax revenue is the combined result of new construction growth estimates and moderate impacts from changes in the counties tax rolls from preliminary estimates to final.

III. BUDGET HIGHLIGHTS

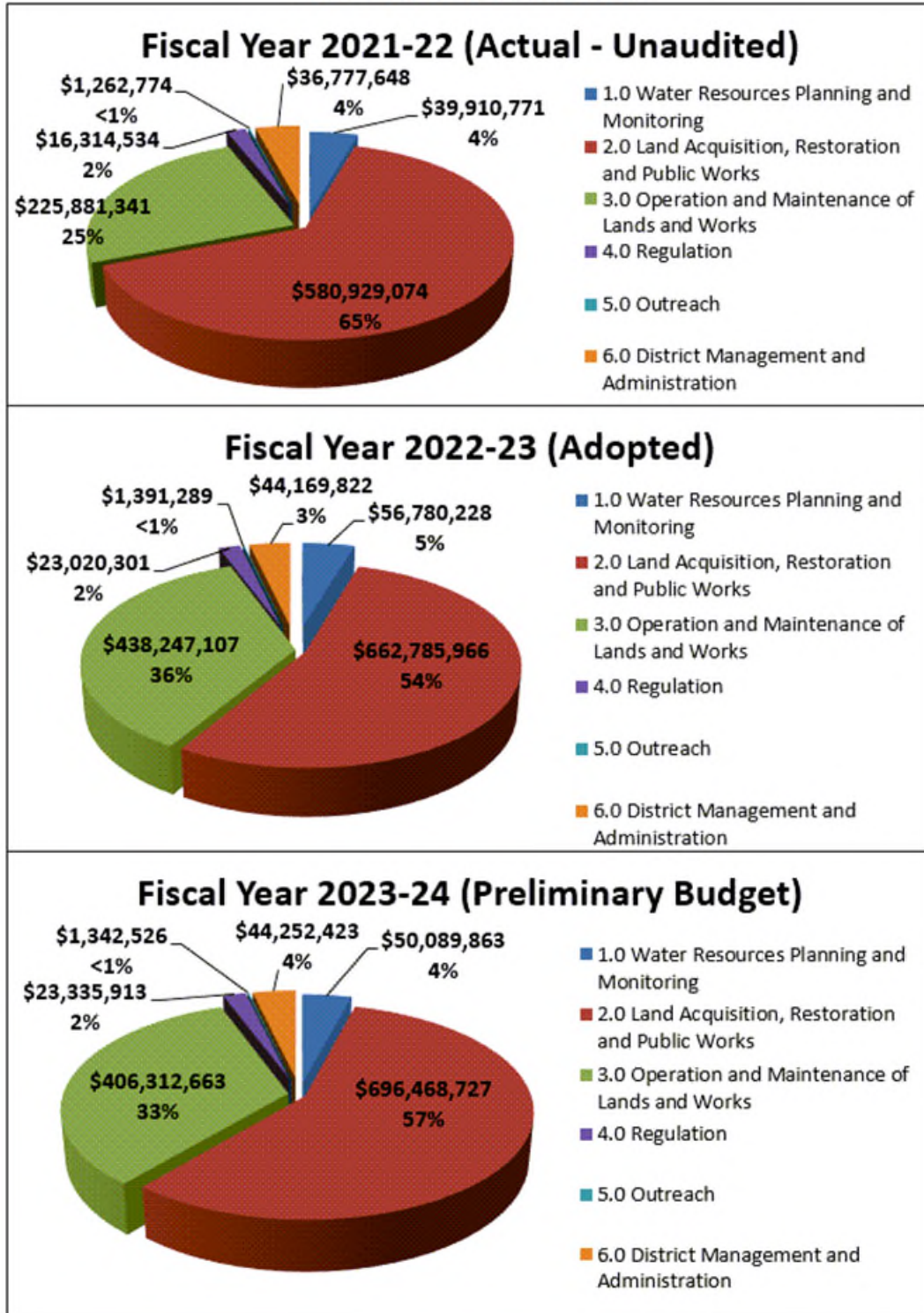
SOUTH FLORIDA WATER MANAGEMENT DISTRICT FIVE-YEAR AD VALOREM TAX COMPARISON Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24 Preliminary Budget - January 15, 2023					
DISTRICT-AT-LARGE					
Ad valorem Tax Comparison	FY 2019-20 (Actual - Audited)	FY 2020-21 (Actual - Audited)	FY 2021-22 (Actual - Unaudited)	FY 2022-23 (Adopted)	FY 2023-24 (Estimated RBR)
Ad Valorem Taxes	\$118,965,684	\$120,511,006	\$121,586,073	\$123,639,321	\$125,105,725
Millage rate	0.1152	0.1103	0.1061	0.0948	0.0898
Rolled-back Rate	0.1152	0.1103	0.1061	0.0948	0.0898
Percent of Change of Rolled-back Rate	0.0%	0.0%	0.0%	0.0%	0.0%
Gross Taxable Value for Operating Purposes	\$1,074,466,475,379	\$1,138,372,029,892	\$1,196,590,309,471	\$1,358,554,422,122	\$1,451,207,833,711
Net New Taxable Value	\$22,798,377,232	\$24,216,990,715	\$22,021,459,849	\$28,048,529,574	\$31,414,353,123
Adjusted Taxable Value	\$1,051,668,098,147	\$1,114,155,039,177	\$1,174,568,849,622	\$1,330,505,892,548	\$1,419,793,480,588
OKEECHOBEE BASIN					
Ad valorem Tax Comparison	FY 2019-20 (Actual - Audited)	FY 2020-21 (Actual - Audited)	FY 2021-22 (Actual - Unaudited)	FY 2022-23 (Adopted)	FY 2023-24 (Estimated RBR)
Ad Valorem Taxes	\$117,426,093	\$118,820,773	\$119,841,505	\$121,754,636	\$123,213,129
Millage rate	0.1246	0.1192	0.1146	0.1026	0.0972
Rolled-back Rate	0.1246	0.1192	0.1146	0.1026	0.0972
Percent of Change of Rolled-back Rate	0.0%	0.0%	0.0%	0.0%	0.0%
Gross Taxable Value for Operating Purposes	\$981,293,391,938	\$1,039,437,275,082	\$1,091,738,957,988	\$1,236,137,875,070	\$1,320,442,478,488
Net New Taxable Value	\$20,860,933,397	\$21,792,586,854	\$19,657,962,269	\$25,152,891,556	\$28,171,238,543
Adjusted Taxable Value	\$960,432,458,541	\$1,017,644,688,228	\$1,072,080,995,719	\$1,210,984,983,514	\$1,292,271,239,945
EVERGLADES CONSTRUCTION PROJECT (OKEECHOBEE BASIN)					
Ad valorem Tax Comparison	FY 2019-20 (Actual - Audited)	FY 2020-21 (Actual - Audited)	FY 2021-22 (Actual - Unaudited)	FY 2022-23 (Adopted)	FY 2023-24 (Estimated RBR)
Ad Valorem Taxes	\$37,413,676	\$37,881,388	\$38,165,673	\$38,804,840	\$39,296,368
Millage rate	0.0397	0.0380	0.0365	0.0327	0.0310
Rolled-back Rate	0.0397	0.0380	0.0365	0.0327	0.0310
Percent of Change of Rolled-back Rate	0.0%	0.0%	0.0%	0.0%	0.0%
Gross Taxable Value for Operating Purposes	\$981,293,391,938	\$1,039,437,275,082	\$1,091,738,957,988	\$1,236,137,875,070	\$1,320,442,478,488
Net New Taxable Value	\$20,860,933,397	\$21,792,586,854	\$19,657,962,269	\$25,152,891,556	\$28,171,238,543
Adjusted Taxable Value	\$960,432,458,541	\$1,017,644,688,228	\$1,072,080,995,719	\$1,210,984,983,514	\$1,292,271,239,945
BIG CYPRESS BASIN					
Ad valorem Tax Comparison	FY 2019-20 (Actual - Audited)	FY 2020-21 (Actual - Audited)	FY 2021-22 (Actual - Unaudited)	FY 2022-23 (Adopted)	FY 2023-24 (Estimated RBR)
Ad Valorem Taxes	\$10,725,825	\$11,063,800	\$11,250,082	\$11,493,445	\$11,662,177
Millage rate	0.1192	0.1152	0.1116	0.0978	0.0929
Rolled-back Rate	0.1192	0.1152	0.1116	0.0978	0.0929
Percent of Change of Rolled-back Rate	0.0%	0.0%	0.0%	0.0%	0.0%
Gross Taxable Value for Operating Purposes	\$93,173,083,441	\$98,934,754,810	\$104,851,351,483	\$122,416,547,052	\$130,765,355,223
Net New Taxable Value	\$1,937,443,835	\$2,424,403,861	\$2,363,497,580	\$2,895,638,018	\$3,243,114,580
Adjusted Taxable Value	\$91,235,639,606	\$96,510,350,949	\$102,487,853,903	\$119,520,909,034	\$127,522,240,643
TOTAL OKEECHOBEE BASIN (District-at-Large + Basins)					
Ad valorem Tax Comparison	FY 2019-20 (Actual - Audited)	FY 2020-21 (Actual - Audited)	FY 2021-22 (Actual - Unaudited)	FY 2022-23 (Adopted)	FY 2023-24 (Estimated RBR)
Ad Valorem Taxes	\$263,437,347	\$266,622,338	\$268,913,512	\$273,057,912	\$276,342,202
Millage rate	0.2795	0.2675	0.2572	0.2301	0.2180
Rolled-back Rate	0.2795	0.2675	0.2572	0.2301	0.2180
Percent of Change of Rolled-back Rate	0.0%	0.0%	0.0%	0.0%	0.0%
Gross Taxable Value for Operating Purposes	\$981,293,391,938	\$1,039,437,275,082	\$1,091,738,957,988	\$1,236,137,875,070	\$1,320,442,478,488
Net New Taxable Value	\$20,860,933,397	\$21,792,586,854	\$19,657,962,269	\$25,152,891,556	\$28,171,238,543
Adjusted Taxable Value	\$960,432,458,541	\$1,017,644,688,228	\$1,072,080,995,719	\$1,210,984,983,514	\$1,292,271,239,945
TOTAL BIG CYPRESS BASIN (District-at-Large + Basin)					
Ad valorem Tax Comparison	FY 2019-20 (Actual - Audited)	FY 2020-21 (Actual - Audited)	FY 2021-22 (Actual - Unaudited)	FY 2022-23 (Adopted)	FY 2023-24 (Estimated RBR)
Ad Valorem Taxes	\$21,093,931	\$21,654,628	\$21,929,821	\$22,634,330	\$22,935,197
Millage rate	0.2344	0.2255	0.2177	0.1926	0.1827
Rolled-back Rate	0.2344	0.2255	0.2177	0.1926	0.1827
Percent of Change of Rolled-back Rate	0.0%	0.0%	0.0%	0.0%	0.0%
Gross Taxable Value for Operating Purposes	\$93,173,083,441	\$98,934,754,810	\$104,851,351,483	\$122,416,547,052	\$130,765,355,223
Net New Taxable Value	\$1,937,443,835	\$2,424,403,861	\$2,363,497,580	\$2,895,638,018	\$3,243,114,580
Adjusted Taxable Value	\$91,235,639,606	\$96,510,350,949	\$102,487,853,903	\$119,520,909,034	\$127,522,240,643

III. BUDGET HIGHLIGHTS

C. Budget Summary

7. Use of Funds by Program Three-Year Comparison

SOUTH FLORIDA WATER MANAGEMENT DISTRICT
PRELIMINARY BUDGET - Fiscal Year 2023-24
EXPENDITURES BY PROGRAM



III. BUDGET HIGHLIGHTS

SOUTH FLORIDA WATER MANAGEMENT DISTRICT
THREE-YEAR EXPENDITURE SUMMARY BY PROGRAM
 Fiscal Years 2021-22 (Actual - Unaudited) 2022-23 (Adopted) 2023-24 (Preliminary)
PRELIMINARY BUDGET - Fiscal Year 2023-24

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
1.0 Water Resources Planning and Monitoring	\$39,910,771	\$56,780,228	\$50,089,863	-\$6,690,365	-11.8%
1.1 - District Water Management Planning	9,200,695	18,309,169	16,268,674	-2,040,495	-11.1%
1.1.1 Water Supply Planning	3,158,592	14,450,620	13,603,495	-847,125	-5.9%
1.1.2 Minimum Flows and Levels	185,568	210,039	204,883	-5,156	-2.5%
1.1.3 Other Water Resources Planning	5,856,535	3,648,510	2,460,296	-1,188,214	-32.6%
1.2 - Research, Data Collection, Analysis and Monitoring	27,548,778	35,238,461	30,435,917	-4,802,544	-13.6%
1.3 - Technical Assistance	198,447	211,060	216,544	5,484	2.6%
1.4 - Other Water Resources Planning and Monitoring Activities	0	0	0	0	
1.5 - Technology and Information Services	2,962,851	3,021,538	3,168,728	147,190	4.9%
2.0 Land Acquisition, Restoration and Public Works	\$580,929,074	\$662,785,966	\$696,468,727	\$33,682,761	5.1%
2.1 - Land Acquisition	0	0	0	0	
2.2 - Water Source Development	3,311,260	22,349,480	22,367,620	18,140	0.1%
2.2.1 Water Resource Development Projects	388,228	233,843	246,974	13,131	5.6%
2.2.2 Water Supply Development Assistance	2,923,032	22,115,637	22,120,646	5,009	0.0%
2.2.3 Other Water Source Development Activities	0	0	0	0	
2.3 - Surface Water Projects	574,786,093	638,283,619	671,830,339	33,546,720	5.3%
2.4 - Other Cooperative Projects	913,395	380,743	429,446	48,703	12.8%
2.5 - Facilities Construction and Major Renovations	0	0	0	0	
2.6 - Other Acquisition and Restoration Activities	0	0	0	0	
2.7 - Technology and Information Services	1,918,326	1,772,124	1,841,322	69,198	3.9%
3.0 Operation and Maintenance of Lands and Works	\$225,881,341	\$438,247,107	\$406,312,663	-\$31,934,444	-7.3%
3.1 - Land Management	16,708,517	23,959,666	18,142,733	-5,816,933	-24.3%
3.2 - Works	151,888,513	348,012,388	321,435,507	-26,576,881	-7.6%
3.3 - Facilities	4,691,573	4,092,078	4,161,518	69,440	1.7%
3.4 - Invasive Plant Control	28,354,958	37,026,248	37,096,748	70,500	0.2%
3.5 - Other Operation and Maintenance Activities	5,293,078	6,392,687	6,863,416	470,729	7.4%
3.6 - Fleet Services	9,025,532	8,226,509	8,354,839	128,330	1.6%
3.7 - Technology and Information Services	9,919,170	10,537,531	10,257,902	-279,629	-2.7%
4.0 Regulation	\$16,314,534	\$23,020,301	\$23,335,913	\$315,612	1.4%
4.1 - Consumptive Use Permitting	3,881,923	5,635,447	5,908,464	273,017	4.8%
4.2 - Water Well Construction Permitting and Contractor Licensin	0	0	0	0	
4.3 - Environmental Resource and Surface Water Permitting	8,987,420	9,194,671	9,654,014	459,343	5.0%
4.4 - Other Regulatory and Enforcement Activities	608,336	5,180,778	4,664,267	-516,511	-10.0%
4.5 - Technology and Information Services	2,836,855	3,009,405	3,109,168	99,763	3.3%
5.0 Outreach	\$1,262,774	\$1,391,289	\$1,342,526	-\$48,763	-3.5%
5.1 - Water Resource Education	0	0	0	0	
5.2 - Public Information	1,261,430	1,359,789	1,311,026	-48,763	-3.6%
5.3 - Public Relations	0	0	0	0	
5.4 - Cabinet & Legislative Affairs	1,344	31,500	31,500	0	0.0%
5.5 - Other Outreach Activities	0	0	0	0	
5.6 - Technology and Information Services	0	0	0	0	
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$864,298,494</i>	<i>\$1,182,224,891</i>	<i>\$1,177,549,692</i>	<i>-\$4,675,199</i>	<i>-0.4%</i>
6.0 District Management and Administration	\$36,777,648	\$44,169,822	\$44,252,423	\$82,601	0.2%
6.1 - Administrative and Operations Support	29,917,968	37,397,762	37,480,363	82,601	0.2%
6.1.1 - Executive Direction	1,066,947	914,181	964,371	50,190	5.5%
6.1.2 - General Counsel / Legal	2,432,301	3,014,022	3,188,677	174,655	5.8%
6.1.3 - Inspector General	817,926	842,551	879,030	36,479	4.3%
6.1.4 - Administrative Support	8,594,240	12,237,509	12,258,542	21,033	0.2%
6.1.5 - Fleet Services	0	0	0	0	
6.1.6 - Procurement / Contract Administration	2,135,705	2,364,809	2,501,649	136,840	5.8%
6.1.7 - Human Resources	1,287,998	1,742,419	1,814,997	72,578	4.2%
6.1.8 - Communications	594,518	830,811	830,811	0	0.0%
6.1.9 - Technology and Information Services	12,988,335	15,451,460	15,042,286	-409,174	-2.6%
6.2 - Computer/Computer Support	16,720	0	0	0	
6.3 - Reserves	0	0	0	0	
6.4 - Other - (Tax Collector / Property Appraiser Fees)	6,842,960	6,772,060	6,772,060	0	0.0%
TOTAL	\$901,076,142	\$1,226,394,713	\$1,221,802,115	-\$4,592,598	-0.4%

III. BUDGET HIGHLIGHTS

C. Budget Summary

8. Major Use of Funds Variances

The table below illustrates major variances between the Adopted Budget for Fiscal Year 2022-23 and the Fiscal Year 2023-24 Preliminary Budget highlighting significant variances at the program level. Each of these major variances is explained below the table.

Expenditures by Program	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
1.0 Water Resources Planning and Monitoring	\$56,780,228	\$50,089,863	(\$6,690,365)	-11.8%
2.0 Land Acquisition, Restoration and Public Works	\$662,785,966	\$696,468,727	\$33,682,761	5.1%
3.0 Operation and Maintenance of Lands and Works	\$438,247,107	\$406,312,663	(\$31,934,444)	-7.3%
4.0 Regulation	\$23,020,301	\$23,335,913	\$315,612	1.4%
5.0 Outreach	\$1,391,289	\$1,342,526	(\$48,763)	-3.5%
6.0 District Management and Administration	\$44,169,822	\$44,252,423	\$82,601	0.2%
Total	\$1,226,394,713	\$1,221,802,115	-\$4,592,598	-0.4%

1.0 Water Resources Planning and Monitoring

The program's Fiscal Year 2023-24 Preliminary Budget is \$50.1 million, a 11.8 percent (\$6.7 million) decrease from the Fiscal Year 2022-23 Adopted Budget of \$56.8 million. The decrease in Contractual Services of 59.2 percent (\$5.9 million) is due a decrease in one-time funding for Water Quality Projects State Grants. The decrease in Interagency Expenditures of 22.2 percent (\$1.2 million) is primarily due to one-time funding for monitoring. The increase in Operating Expenses of 2.4 percent (\$368,683) is due to increases in C-43 water quality parts & supplies. Salaries & Benefits also increased 0.1 percent (\$38,313) due to projected increases in the District's contribution to the Florida Retirement System (FRS) and the employer's share of FICA taxes.

2.0 Land Acquisition, Restoration and Public Works

The program's Fiscal Year 2023-24 Preliminary Budget is \$696.5 million, which is \$33.7 million, or a 5.1 percent increase from the Fiscal Year 2022-23 Adopted Budget of \$662.8 million. The increases in Operating Expenses (\$950,806), Operating Capital Outlay (\$24.1 million), and Fixed Capital Outlay (\$39.4 million), which are offset by decreases in Contracted Services (\$5.2 million) and Interagency Expenditures (\$25 million), are primarily due to anticipated increases in new state appropriated funding for restoration, as well as shifts in cash flow requirements across the expense categories for the implementation of CERP/CEPP, Restoration Strategies, STA Capital Construction, NEEPP, and Alternative Water Supply. Decreases in Salaries and Benefits (\$551,555) reflect the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23 and decreases in new hires salaries commensurate with experience. These are offset by projected increases in the District's contribution to FRS and employer's share of FICA taxes.

3.0 Operation and Maintenance of Lands and Works

The program's Fiscal Year 2023-24 Preliminary Budget is \$406.3 million, which is a \$31.9 million, or a 7.3 percent decrease from the Fiscal Year 2022-23 Adopted Budget of \$438.2 million. The largest decrease is in Fixed Capital Outlay of 22.1 percent (\$34.9 million) and is primarily due to the reduction of one-time State Appropriations for potential grant funding for the Resiliency Initiatives and the one-time USACE depreciation payments for the S-332 B/C pump station

III. BUDGET HIGHLIGHTS

design, as well as projects moving through design, construction, and completion in the Operations and Maintenance Capital Improvement Program. Contracted Services (\$2 million), and Operating Capital Outlay (\$4.5 million) are decreasing primarily due to the C-139 Annex Restoration project construction and maintenance needs. Reserves – Emergency Response (\$6 million) decreased due to utilization of emergency reserves in response to Hurricane Ian. Operating Expenses increased (\$4.9 million) or 4.5 percent as additional new works of the District are coming online in support of Everglades restoration projects. The STA's, and the Operations and Maintenance Capital Improvement Programs multi-year project cash flow requirements for completion, continuation of design and construction requirements for the first-year construction for projects underway. Salaries and Benefits has a 13.8 percent (\$10.6 million) increase. The increase is primarily due to the addition of 36 FTEs funded with potential State Appropriations. These additional FTEs are in support of the increased need in Operations and Maintenance for new operations and increased workload due to restoration projects being completed and turned over to the District. Increases also reflect the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23, and projected increases in the District's contribution to FRS and employer's share of FICA taxes. Health Insurance was increased overall District-wide by 5% based on CIGNA's projected increases of 7-9%. Overtime and Termination pay were also increased based on historical trends.

4.0 Regulation

The program's Fiscal Year 2023-24 Preliminary Budget of \$23.3 million represents a 1.4 percent (\$315,612) increase from the Fiscal Year 2022-24 Adopted Budget of \$23.0 million. This increase is primarily attributed to a 1.8 percent (\$315,817) increase in Salaries and Benefits reflecting the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23, and projected increases in FRS employer contribution and FICA taxes. Additionally, there is a 0.7 percent (\$1,958) increase in Contractual Services due to increased scanning costs. These increases were partially offset by a 0.04 percent (\$2,163) reduction in Operating Expenses tied to postage, and parts and supplies.

5.0 Outreach

The program's Fiscal Year 2023-24 Preliminary Budget is \$1.34 million, which represents a \$48,763 or a 3.5 percent decrease from the Fiscal Year 2022-23 Adopted Budget of \$1.39 million. The variance is due to a 3.7 percent (\$48,763) decrease in Salaries and Benefits reflecting the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23, which is offset by projected increases in the District's contribution to FRS and employer's share of FICA taxes.

6.0 District Management and Administration

This program's Fiscal Year 2023-24 Preliminary Budget is \$44.3 million which represents a 0.2 percent increase (\$82,601) from the Fiscal Year 2022-23 Adopted budget of \$44.2 million. The increase is a result of a \$781,965 or 4.1 percent increase in Salaries and Benefits reflecting the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23, and projected increases in the District's contribution to FRS and employer's share of FICA taxes. This is offset by a \$699,364 or 3.6 percent decrease in Operating Expenses largely due a decrease in computer software subscription services as well as hardware replacements.

IV. PROGRAM ALLOCATIONS

A. Program and Activity Definitions, Descriptions and Budget

This section provides the Fiscal Year 2023-24 Preliminary Budget organized by program and activity. The water management districts are responsible for six program areas pursuant to subsection 373.536(5)(e)4, Florida Statutes: Water Resources Planning and Monitoring; Land Acquisition, Restoration, and Public Works; Operation and Maintenance of Works and Lands; Regulation; Outreach; and District Management and Administration.

The following information is provided for all PROGRAMS:

- Program by Expenditure Category
- Source of Funds
- Rate, Operating and Non-Operating
- Workforce
- Reductions - New Issues Summary

In addition, for each PROGRAM, ACTIVITY, and SUB-ACTIVITY, narratives include a Program Title, District Description, Changes and Trends, Budget Variances and Major Budget Items.

The following information is provided for each ACTIVITY and SUB-ACTIVITY:

- Activity (or Sub-activity) by Expenditure Category
- Source of Funds
- Operating and Non-Operating Expenses

See the Program and Activity information that follows for details regarding the six program areas that comprise this budget.

IV. PROGRAM ALLOCATIONS

South Florida Water Management District REDUCTIONS - NEW ISSUES SUMMARY PRELIMINARY BUDGET - Fiscal Year 2023-24

	1.0 Water Resources Planning and Monitoring	2.0 Land Acquisition, Restoration and Public Works	3.0 Operation and Maintenance of Lands and Works	4.0 Regulation	5.0 Outreach	6.0 District Management and Administration	TOTAL
Reductions							
Salaries and Benefits	(297,518)	(860,118)	0	0	(68,591)	0	(1,226,227)
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	(6,095,000)	(14,249,974)	(4,453,755)	0	0	0	(24,798,729)
Operating Expenses	(148,791)	(101,619)	(8,386,062)	(2,163)	0	(699,364)	(9,337,999)
Operating Capital Outlay	0	(10,025,000)	(5,716,443)	0	0	0	(15,741,443)
Fixed Capital Outlay	0	(127,888,980)	(51,707,082)	0	0	0	(179,596,062)
Interagency Expenditures (Cooperative Funding)	(1,259,724)	(25,088,999)	0	0	0	0	(26,348,723)
Debt	0	(17,002)	0	0	0	0	(17,002)
Reserves	0	0	(5,999,239)	0	0	0	(5,999,239)
	(7,801,033)	(178,231,692)	(76,262,581)	(2,163)	(68,591)	(699,364)	
New Issues							
Salaries and Benefits	335,831	308,563	10,555,826	315,817	19,828	781,965	12,317,830
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	218,750	9,060,509	2,422,829	1,958	0	0	11,704,046
Operating Expenses	517,474	1,052,425	13,247,609	0	0	0	14,817,508
Operating Capital Outlay	8,613	34,093,941	1,184,000	0	0	0	35,286,554
Fixed Capital Outlay	0	167,304,856	16,797,465	0	0	0	184,102,321
Interagency Expenditures (Cooperative Funding)	30,000	94,159	120,408	0	0	0	244,567
Debt	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0
	1,110,668	211,914,453	44,328,137	317,775	19,828	781,965	
NET CHANGE							
Salaries and Benefits	38,313	(551,555)	10,555,826	315,817	(48,763)	781,965	11,091,603
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	(5,876,250)	(5,189,465)	(2,030,926)	1,958	0	0	(13,094,683)
Operating Expenses	368,683	950,806	4,861,547	(2,163)	0	(699,364)	5,479,509
Operating Capital Outlay	8,613	24,068,941	(4,532,443)	0	0	0	19,545,111
Fixed Capital Outlay	0	39,415,876	(34,909,617)	0	0	0	4,506,259
Interagency Expenditures (Cooperative Funding)	(1,229,724)	(24,994,840)	120,408	0	0	0	(26,104,156)
Debt	0	(17,002)	0	0	0	0	(17,002)
Reserves	0	0	(5,999,239)	0	0	0	(5,999,239)
	(6,690,365)	33,682,761	(31,934,444)	315,612	(48,763)	82,601	

IV. PROGRAM ALLOCATIONS

Program 1.0 Water Resources Planning and Monitoring

This program includes all water management planning, including water supply planning, development of minimum flows and levels, and other water resources planning; research, data collection, analysis, and monitoring; and technical assistance (including local and regional plan and program review).

District Description

This program encompasses a broad scope of activities including water supply planning, minimum flows and levels and other water resources planning. This includes the stormwater projects, cooperative funding, water supply plan development, hydrogeologic data collection, Caloosahatchee peer review, nutrient budget analysis for the St. Lucie watershed, research and monitoring and support of St. Lucie and Caloosahatchee Rivers watershed protection plan implementation, Florida Bay trend assessments and modeling, and Indian River Lagoon National Estuary Program. The program also supports research, data collection and analysis and monitoring for ongoing C&SF project, water quality monitoring, flood protection level of service modeling and analysis, STA operations and monitoring, everglades research and evaluation.

Continuing efforts include implementing and updating the plans described above as required, monitoring inflow and nutrient loading to Lake Okeechobee and the Northern Estuaries and evaluating progress towards meeting the new phosphorus criterion for the Everglades, as well as levels and limits set by the Everglades Settlement Agreement.

Working proactively on the “front end” of the planning and evaluation processes, collaboratively addressing water resource issues, and building successful alliances continues to be an important policy direction. Since the adoption of the Community Planning Act the number of requests for technical assistance has increased.

IV. PROGRAM ALLOCATIONS

SOUTH FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

1.0 Water Resources Planning and Monitoring

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary - Adopted)	% of Change (Preliminary - Adopted)
Salaries and Benefits	\$ 22,765,810	\$ 22,933,672	\$ 23,633,060	\$ 25,557,413	\$ 25,595,726	\$ 38,313	0.1%
Other Personal Services	\$ 108,868	\$ 94,626	\$ 219,329	\$ 123,187	\$ 123,187	\$ -	0.0%
Contracted Services	\$ 2,886,491	\$ 3,938,911	\$ 2,900,271	\$ 9,925,465	\$ 4,049,215	\$ (5,876,250)	-59.2%
Operating Expenses	\$ 3,946,154	\$ 3,862,586	\$ 4,433,814	\$ 15,483,517	\$ 15,852,200	\$ 368,683	2.4%
Operating Capital Outlay	\$ 675,635	\$ 678,384	\$ 570,049	\$ 140,500	\$ 149,113	\$ 8,613	6.1%
Fixed Capital Outlay	\$ 608,870	\$ 845,047	\$ 747,873	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 4,991,425	\$ 5,996,959	\$ 7,406,375	\$ 5,550,146	\$ 4,320,422	\$ (1,229,724)	-22.2%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 35,983,253	\$ 38,350,185	\$ 39,910,771	\$ 56,780,228	\$ 50,089,863	\$ (6,690,365)	-11.8%

SOURCE OF FUNDS

Fiscal Year 2023-24

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 25,364,368	\$ 231,358	\$ -	\$ -	\$ -	\$ -	\$ 25,595,726
Other Personal Services	\$ 123,187	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 123,187
Contracted Services	\$ 1,993,350	\$ 350,000	\$ -	\$ 50,000	\$ 940,865	\$ 715,000	\$ 4,049,215
Operating Expenses	\$ 14,781,964	\$ 930,901	\$ -	\$ -	\$ 139,335	\$ -	\$ 15,852,200
Operating Capital Outlay	\$ 90,500	\$ 8,613	\$ -	\$ -	\$ 50,000	\$ -	\$ 149,113
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 3,012,886	\$ 194,536	\$ -	\$ -	\$ 213,000	\$ 900,000	\$ 4,320,422
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 45,366,255	\$ 1,715,408	\$ -	\$ 50,000	\$ 1,343,200	\$ 1,615,000	\$ 50,089,863

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	223	\$ 17,335,577	\$ 25,595,726	\$ -	\$ 25,595,726
Other Personal Services	1	\$ 123,187	\$ 123,187	\$ -	\$ 123,187
Contracted Services	-	\$ -	\$ 2,925,235	\$ 1,123,980	\$ 4,049,215
Operating Expenses			\$ 4,113,135	\$ 11,739,065	\$ 15,852,200
Operating Capital Outlay			\$ 149,113	\$ -	\$ 149,113
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ 3,254,922	\$ 1,065,500	\$ 4,320,422
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
TOTAL			\$ 36,161,318	\$ 13,928,545	\$ 50,089,863

WORKFORCE

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

WORKFORCE CATEGORY	Fiscal Year					Adopted to Preliminary 2022-23 to 2023-24	
	2019-20	2020-21	2021-22	2022-23	2023-24	Difference	% Change
Authorized Positions	235	229	229	223	223	-	0.00%
Contingent Worker	0	0	0	0	0	-	-
Other Personal Services	1	1	1	1	1	-	0.0%
Intern	0	0	0	0	0	-	-
Volunteer	0	0	0	0	0	-	-
TOTAL WORKFORCE	236	230	230	224	224	-	0.00%

IV. PROGRAM ALLOCATIONS

South Florida Water Management District
REDUCTIONS - NEW ISSUES
 1.0 Water Resources Planning and Monitoring
 Fiscal Year 2023-24
 Preliminary Budget - January 15, 2023

FY 2022-23 Budget (Adopted)				223	56,780,228	
Reductions						
Issue	Description	Issue Amount	Workforce	Category	Subtotal	Issue Narrative
Salaries and Benefits						(297,518)
1	Decrease in Total Salaries and Wages	(297,518)				Decrease reflects the net impact of the actual distribution of cost-of-living increases, which were budgeted as high level estimates across the programs in Fiscal Year 2022-23, and decreases in new hires salaries commensurate with experience. These are offset by projected increases in the District's contribution to FRS and employer's share of FICA taxes.
Other Personal Services						-
Contracted Services						(6,095,000)
2	Decrease in C&SF Monitoring & Assessment	(65,000)				Decrease in Regional Storage Modeling.
3	Decrease in Naples Bay Applied Research & Model Development	(6,000,000)				Decrease in Water Quality State Grant.
4	Decrease in SLR & IRL Applied Research & Model Development	(30,000)				Decrease in Estuary Phytoplankton Study
Operating Expenses						(148,791)
5	Decrease in Big Cypress Basin	(144,800)				Decrease in Surface Water Quality and Groundwater monitoring.
6	Decrease in C&SF Monitoring & Assessment	(3,991)				Decrease in membership, dues & fees.
Operating Capital Outlay						-
Fixed Capital Outlay						-
Interagency Expenditures (Cooperative Funding)						(1,259,724)
7	Decrease in Big Cypress Basin	(998,760)				Decrease in Collier County Settlement Agreement.
8	Decrease in Everglades Research & Evaluation - Ecosystem Response to Hydrology	(50,000)				Decrease in GEMM Direct Flow Monitoring.
9	Decrease in Florida Bay and Florida Keys Applied Research & Model Development	(190,964)				Decrease in Florida Bay SAV Monitoring.
10	Decrease in Hydrogeologic Data Gathering	(20,000)				Decrease in USGS groundwater monitoring.
Debt						-
Reserves						-
TOTAL REDUCTIONS				-	(7,801,033)	

IV. PROGRAM ALLOCATIONS

South Florida Water Management District
REDUCTIONS - NEW ISSUES
1.0 Water Resources Planning and Monitoring
Fiscal Year 2023-24
Preliminary Budget - January 15, 2023

New Issues				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits				
			-	335,831
1	Increase in Total Fringe Benefits	335,831		FRS Retirement contribution and Employer share of FICA taxes.
Other Personal Services				
				-
Contracted Services				
				218,750
2	Increase in Everglades Research & Evaluation - Ecosystem Response to Hydrology	180,000		Increase in Groundwater Well installation.
3	Increase in Regional Water Quality Monitoring - Water Quality Monitoring-Mission Driven	24,750		Increase in C-43 water quality services.
4	Increase in Sub Regional Water Supply	14,000		Increase in Groundwater Model Peer Reviews.
Operating Expenses				
				517,474
5	Increase in Everglades Program Support	7,665		Increases in Self Insurances charges.
6	Increase in Everglades Research & Evaluation - Ecosystem Response to Hydrology	20,000		Increase in supplies
7	Increase in Everglades Research & Evaluation - Scientific Project Support	326,968		Increase in Everglades monitoring.
8	Increase in Hydrogeologic Data Gathering	6,000		Increase in travel and parts & supplies.
9	Increase in Naples Bay-Activity	1,000		Increase in meeting and travel expenses.
10	Increase in Regional Modeling - Centralized Modeling Process Improvement	3,991		Increase in professional licenses.
11	Increase in Regional Water Quality Monitoring - Water Quality Monitoring-Mission Driven	151,850		Increase in C-43 water quality supplies and services.
Operating Capital Outlay				
				8,613
12	Increase in Florida Bay and Florida Keys Applied Research & Model Development	8,613		Florida Bay SAV monitoring.
Fixed Capital Outlay				
				-
Interagency Expenditures (Cooperative Funding)				
				30,000
13	Increase in SLR & IRL Applied Research & Model Development	30,000		Increase in Estuary Phytoplankton Study.
Debt				
				-
Reserves				
				-
TOTAL NEW ISSUES			0	1,110,668
1.0 Water Resources Planning and Monitoring				
Total Workforce and Preliminary Budget for FY 2023-24			223	\$ 50,089,863

Changes and Trends

The increase in Other Personnel Services from Fiscal Year 2019-20 to Fiscal Year 2021-22 is due to an increase in Hydro Data processing for data collection, analysis, and monitoring connected with expanded monitoring efforts. The increase in Interagency Expenses from Fiscal Year 2019-20 to Fiscal Year 2021-22 is due to the Collier County Settlement Agreement (\$1 million), Florida Bay SAV monitoring and other regional expanded monitoring efforts. In the Fiscal Year 2022-23 Adopted Budget this program reflected an increase in Operating Expenses due to the way our actual insurance expenditures post through payroll, an accounting practice which is continued in the Fiscal Year 2023-24 Preliminary Budget. Postings are based on where staff charges versus where staff is budgeted, coupled with budgeting the Districts full insurance exposure. Fixed Capital Outlay increases from Fiscal Year 2019-20 to Fiscal Year 2021-22 are a result of the construction of three monitoring wells for the Central Florida Water Initiative (CFWI). Increases in contractual services in Fiscal Year 2020-21 resulted from expanded monitoring activities in St. Lucie Basin, Caloosahatchee and Lake Okeechobee basins.

Updates to the District's regional water supply plans have been initiated or planned. The five-year update to the Lower Kissimmee Basin was completed in Fiscal Year 2019-20, CFWI in Fiscal Year 2020-21, Upper East Coast in Fiscal Year 2021-22. The Lower West Coast is scheduled for completion in Fiscal Year 2022-23 and the Lower Kissimmee Basin is scheduled for completion in Fiscal Year 2023-24.

IV. PROGRAM ALLOCATIONS

Budget Variances

The Fiscal Year 2023-24 Preliminary Budget is \$50.1 million, a 11.8 percent (\$6.7 million) decrease from the Fiscal Year 2022-23 Adopted Budget of \$56.8 million. The decrease in Contractual Services of 59.2 percent (\$5.9 million) is due a decrease in Water Quality Projects State Grants. The decrease in Interagency Expenditures of 22.2 percent (\$1.2 million) is primarily due to one-time funding for monitoring. The increase in Operating Expenses of 2.4 percent (\$368,683) is due to increases in C-43 water quality parts & supplies. Salaries & Benefits also increased 0.1 percent (\$38,313) due to increases in the District's contribution to the Florida Retirement System (FRS) based on rate changes and the Employers share of FICA taxes.

Major Budget Items for this program include the following:

- Salaries and Benefits (\$25.6 million) (223 FTEs).

Major Projects under this program are funded with Salaries and Benefits (included in the Salaries and Benefits number above) and Contracted Services.

Funded Program Description	Salaries and Benefits	Other Personal Services	Contracted Services	Operating Expenses	Operating Capital Outlay	Fixed Capital Outlay	Interagency Expenditures	Debt	Reserves	Grand Total
2025 CFWI Regional Water Supply Plan Update	\$ 577,099	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 602,099
Grand Total	\$ 577,099		\$ 25,000							\$ 602,099

Major Budget Items not found in the Major Project Table are provided by budget category below:

- Other Personal Services (\$123,187) (1 OPS).
- Contracted Services:
 - C&SF Monitoring Assessment (\$356,160).
 - Caloosahatchee River & Estuary MFL (\$197,600).
 - Caloosahatchee River & Estuary Monitoring (\$100,000).
 - Everglades Research & Evaluation (\$903,500).
 - Hydrogeologic Data Gathering (\$237,037).
 - Lake Okeechobee Upstream Monitoring (\$414,566).
 - Lake Okeechobee In-Lake Assessment (\$1 million).
 - Regional Modeling (\$148,841).
 - St. Lucie River Upstream Monitoring (\$165,600).

IV. PROGRAM ALLOCATIONS

- Multi-Disciplinary Research – (\$414,000)
- Estuary Protection Plan – (\$197,600)
- Operating Expense:
 - Water Supply Program Support (\$10.8 million) for Self-Insurance Programs (comprised of health insurance, workers compensation, property insurance, general liability).
 - Everglades Construction Project Monitoring (\$158,511).
 - Program Support (\$2.1 million), which includes Everglades property appraiser and tax collector fees (\$1.4 million). Expenses for the Everglades Forever Act property appraiser and tax collector fees are captured here to properly tie the cost of collecting tax to the associated fund and activities.
 - Regional Water Quality Monitoring (\$757,232).
 - Modeling & Scientific Support – IT Support (\$952,584).
 - Scientific Project Support – (\$340,258)
 - Everglades Program Support – (\$2.1 million)
- Interagency Expenditures:
 - Big Cypress Basin (\$792,320), which is solely for Intergovernmental Local Agreement Projects.
 - C&SF Project Monitoring and Assessment (\$1,076,651), which includes USGS Ground Water and Surface Water Core Network Monitoring (\$945,186).
 - Florida Bay and Florida Keys Applied Research & Model Development (\$280,883).
 - Ecosystem Response to Hydrology – GEMM (\$190,000).
 - St. Lucie River & Indian River Lagoon Applied Research and Monitoring – (\$988,742).
 - Hydrogeologic Data Gathering (\$299,304).
 - Regional Water Quality Monitoring (\$418,526).
 - Field Operations Support - \$258,611

IV. PROGRAM ALLOCATIONS

1.1 District Water Management Planning - Local and regional water management and water supply planning, minimum flows and levels, and other long-term water resource planning efforts. The District Water Management Plans developed pursuant to Section 373.036, F.S., are the District-wide planning documents which encompass other levels of water management planning.

District Description

Five planning areas, which together encompass the entire District, address the unique resources, and needs of each region. Regional water supply plans have been prepared and approved by the Governing Board for these areas. The water supply plans forecast water demands over a 20-year planning horizon and identify programs and projects to ensure that adequate and sustainable water supplies are available to meet existing and future water supply needs while protecting the environment and water resources. Water supply plans are required to identify specific water resource and water supply development projects to meet future demands.

The plans identify a series of water source options for each of the planning areas. The options are as prescribed by Section 373.709, F.S., Regional Water Supply Planning, and incorporate traditional and alternative water supply projects, including water conservation, to meet existing and future reasonable-beneficial uses while sustaining water resources and related natural systems of each planning area. The District is implementing its updated regional water supply plans, which are updated every five years, over a 20-year planning horizon. The Upper East Coast Plan was updated in Fiscal Year 2020-21. The Lower West Coast Plan was updated in Fiscal Year 2021-22. The Lower East Coast Plan is scheduled for update in Fiscal Year 2022-23 and the Lower Kissimmee Basin Plan is scheduled for update in Fiscal Year 2023-24. The District's Upper Kissimmee Basin is included in the Central Florida Water Initiative (CFWI) planning area. The CFWI is a collaborative effort between three water management districts with other agencies and stakeholders to address current and long-term water supply needs in a five-county area of Central Florida where the three districts' boundaries meet. In November 2015, the Governing Boards of the three districts approved the 2015 CFWI Regional Water Supply Plan (RWSP), including the 2035 Water Resources Protection and Water Supply Strategies Plan. Development of the 2020 update for the CFWI RWSP began in Fiscal Year 2016-17 and was completed in Fiscal Year 2020-21.

Local governments are required to adopt water supply facilities work plans and incorporate them into their comprehensive plans within 18 months of the respective regional water supply plan update being approved by the Governing Board. The water supply facilities work plans are then reviewed for their consistency with the water supply plans. All proposed comprehensive plan amendments are reviewed to ensure that there is sufficient water to accommodate the proposed amendment as well as all the local government's other demands.

IV. PROGRAM ALLOCATIONS

SOUTH FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

1.1 District Water Management Planning

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ 3,750,501	\$ 3,573,959	\$ 3,081,873	\$ 5,164,336	\$ 4,252,401	\$ (911,935)	-17.7%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 368,416	\$ 454,371	\$ 472,903	\$ 304,600	\$ 318,600	\$ 14,000	4.6%
Operating Expenses	\$ 185,245	\$ 191,827	\$ 142,970	\$ 10,949,469	\$ 10,805,669	\$ (143,800)	-1.3%
Operating Capital Outlay	\$ 85,665	\$ -	\$ 48,842	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ 608,870	\$ 845,047	\$ 747,873	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 2,905,639	\$ 3,398,123	\$ 4,706,234	\$ 1,890,764	\$ 892,004	\$ (998,760)	-52.8%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 7,904,336	\$ 8,463,327	\$ 9,200,695	\$ 18,309,169	\$ 16,268,674	\$ (2,040,495)	-11.1%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 16,040,174	\$ 165,500	\$ -	\$ -	\$ 63,000	\$ -	\$ 16,268,674

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 4,252,401	\$ -	\$ 4,252,401
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 318,600	\$ -	\$ 318,600
Operating Expenses	\$ 17,305	\$ 10,788,364	\$ 10,805,669
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 726,504	\$ 165,500	\$ 892,004
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 5,314,810	\$ 10,953,864	\$ 16,268,674

Changes and Trends

This activity represents a continued level of service consistent with Fiscal Year 2022-23. See further discussion of changes and trends at sub-activities. The increase in Interagency Expenses from Fiscal Year 2019-20 to Fiscal Year 2021-22 is due to the Collier County Settlement Agreement (\$1 million) and expanded regional monitoring efforts. In the Fiscal Year 2022-23 Adopted Budget, this program reflected an increase in Operating Expenses due to the way our actual insurance expenditures post through payroll an accounting practice which is continued in the Fiscal Year 2023-24 Preliminary Budget. Postings are based on where staff charges expenditures versus where staff is budgeted, coupled with budgeting the District's full insurance exposure. Salaries and benefits budget changes to reflect FTEs allocation to various programs as the need changes each year. The fluctuations in Operating Capital Outlay are based on the number and cost of equipment needed each year. The Fixed Capital Outlay expenses for Fiscal Years 2018-19 through 2020-21 were for CFWI well construction that is now complete. Interagency Expenditures fluctuate depending on the availability of funds for cooperative projects in local water bodies such as Indian River Lagoon, Florida Bay, and Coastal water bodies.

Budget Variances

This activity has a 11.1 percent (\$2.0 million) decrease in comparison to the Fiscal Year 2022-23 Adopted Budget of \$18.3 million. Salaries and Benefits decreased 17.7 percent (\$911,935) that reflects the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23 and decreases in new hires salaries commensurate with experience. These are offset by projected increases in the District's contribution to FRS and employer's share of FICA taxes. The Contracted Services increase of 4.6 percent (\$14,000) is due to an increase in groundwater model peer reviews. The decrease of 1.3 percent (\$143,800) in Operating Expenses resulted from reductions in groundwater and water quality monitoring in Big Cypress Basin. Interagency expenditures

IV. PROGRAM ALLOCATIONS

decreased (\$998,760) or 52.8 percent resulting from completion of the Collier County Settlement Agreement (\$1,000,000).

Major Budget Items for this activity include the following:

- Salaries and Benefits (\$4.3 million).
- Operating Expense:
 - Water Supply Program Support (\$10.8 million) for Self-Insurance Programs (comprised of health insurance, workers compensation, property insurance, general liability).
- Interagency Expenditures:
 - Big Cypress Basin (\$792,320), for Intergovernmental Local Agreement
 - Indian River Lagoon Initiatives (\$63,000).
 - Estuary Protection Plan (\$36,684)

IV. PROGRAM ALLOCATIONS

1.1.1. Water Supply Planning - Long-term planning to assess and quantify existing and reasonably anticipated water supply needs and sources, and to maximize the beneficial use of those sources, for humans and natural systems. This includes water supply assessments developed pursuant to Section 373.036, F.S., and regional water supply plans developed pursuant to Section 373.0361, F.S.

District Description

Long-term planning to assess and quantify existing and reasonably anticipated water supply needs and sources, and to maximize the beneficial use of those sources, for humans and natural systems. This includes water supply assessments developed pursuant to Section 373.036, F.S., and regional water supply plans developed pursuant to Section 373.0361, F.S. Five planning areas, which together encompass the entire District, address the unique resources, and needs of each region. Regional water supply plans have been prepared and approved by the Governing Board for these areas. The water supply plans forecast water demands over a 20-year planning horizon and identify recommended sources and projects to satisfy those demands. Implementation of recommendations is essential to ensuring that enough water will be available when needed.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24 PRELIMINARY BUDGET - Fiscal Year 2023-24 1.1.1 Water Supply Planning

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ 2,436,660	\$ 2,449,546	\$ 2,135,479	\$ 3,561,431	\$ 2,700,306	\$ (861,125)	-24.2%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 218,109	\$ 163,472	\$ 211,956	\$ 100,000	\$ 114,000	\$ 14,000	14.0%
Operating Expenses	\$ 44,018	\$ 46,430	\$ 20,921	\$ 10,789,189	\$ 10,789,189	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ 30,696	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ 599,896	\$ 845,047	\$ 747,873	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ 11,667	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 3,298,683	\$ 3,504,595	\$ 3,158,592	\$ 14,450,620	\$ 13,603,495	\$ (847,125)	-5.9%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 13,603,495	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,603,495

OPERATING AND NON-OPERATING Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 2,700,306	\$ -	\$ 2,700,306
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 114,000	\$ -	\$ 114,000
Operating Expenses	\$ 825	\$ 10,788,364	\$ 10,789,189
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 2,815,131	\$ 10,788,364	\$ 13,603,495

Changes and Trends

This activity represents a continued level of service consistent with Fiscal Year 2022-23. The continued implementation of the CFWI monitoring well project has resulted in fluctuations to Fixed Capital Outlay, Contracted Services, Operating Expenses and Salaries and Benefits over the five-year period. This is because access agreements with public and private entities are required to be in place prior to well installation, and the timeliness of securing such agreements is highly variable. Updates to the District's regional water supply plans have been initiated or planned. The Upper East Coast Plan was updated in Fiscal Year 2020-21. The Lower West Coast Plan was updated in Fiscal Year 2021-22. The Lower East Coast Plan is scheduled for

IV. PROGRAM ALLOCATIONS

update in Fiscal Year 2022-23 and the Lower Kissimmee Basin Plan is scheduled for update in Fiscal Year 2023-24.

Budget Variances

This sub-activity has a 5.9 percent (\$847,125) decrease from the Fiscal Year 2022-23 Adopted Budget of \$14.5 million. Salaries decreased 24.2 percent (\$861,125) that reflects the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23 and decreases in new hires salaries commensurate with experience. These are offset by projected increases in the District's contribution to FRS and employer's share of FICA taxes. Contractual Services increased 14.0 percent (\$14,000) due to an increase in Ground water modeling peer reviews.

Major Budget Items for this sub-activity include the following:

- Salaries and Benefits (\$2.7 million).

Major Projects under this program are funded with Salaries and Benefits (included in the Salaries and Benefits number above) and Contracted Services.

Funded Program Description	Salaries and Benefits	Other Personal Services	Contracted Services	Operating Expenses	Operating Capital Outlay	Fixed Capital Outlay	Interagency Expenditures	Debt	Reserves	Grand Total
2025 CFWI Regional Water Supply Plan Update	\$ 577,099	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 602,099
Grand Total	\$ 577,099		\$ 25,000							\$ 602,099

Major Budget Items not found in the Major Project Table are provided by budget category below:

- Contracted Services:
 - Ground water model peer review (\$89,000).
- Operating Expense:
 - Water Supply Program Support (\$10.8 million) for Self-Insurance Programs (comprised of health insurance, workers compensation, property insurance, general liability).

There are no items funded with Fund Balance.

IV. PROGRAM ALLOCATIONS

***1.1.2 Minimum Flows and Levels** - The establishment of minimum surface and ground water levels and surface water flow conditions required to protect water resources from significant harm, as determined by the District Governing Board.*

District Description

The establishment of minimum flows and minimum water levels (MFLs) for lakes, rivers, wetlands, estuaries, and aquifer are required to protect water resources from significant harm, as determined by the District Governing Board. MFLs identify the point at which further withdrawals will cause significant harm to the state's surface water and ground water resources. MFL criteria are adopted by Section 373.042, F.S. For waterbodies that do not currently meet the MFL criteria, each water management district must develop a recovery strategy that outlines a plan to meet MFL criteria. A prevention strategy must be developed if it is expected that an MFL will not be met within the next 20-year planning horizon [Subsection 373.0421(2), F.S.].

To date, nine MFLs have been adopted within District boundaries, which includes 40 different MFL compliance monitoring sites. In 2001, MFLs were adopted for the Caloosahatchee River, Lake Okeechobee, Everglades (Water Conservation Areas 1, 2 and 3, Everglades National Park, and the Rotenberger and Holey Land Wildlife Management Areas), Biscayne Aquifer, and Lower West Coast Aquifers (Tamiami, Sandstone, and Mid-Hawthorn). In 2002, an MFL was adopted for the St. Lucie River and Estuary, and in 2003 an MFL was adopted for the Northwest Fork of the Loxahatchee River. In 2006, MFLs were adopted for Lake Istokpoga and Florida Bay. The District has adopted several water reservations rules and restricted allocation area rules, as discussed below, to provide resource protection to multiple waterbodies since 2006. The District periodically re-evaluates adopted MFL criteria to ensure continued protection of natural systems. In 2014, the District conducted a re-evaluation of MFL criteria for Florida Bay. The results of the re-evaluation indicated that the existing MFL criteria and prevention strategy are sufficient to protect the existing resources within Florida Bay.

From 2011-2017, District scientists completed a comprehensive assessment of the science and research for the Caloosahatchee River Estuary (CRE) to re-evaluate the MFL. District scientists used a resource-based approach, which involved using multiple ecological indicators in the CRE to evaluate their responses to low flow conditions during the dry season. An MFL technical support document was also developed in 2017. This MFL technical document was subject to a scientific peer review by an independent panel of experts. Overall, the peer review was very positive and did not identify any major deficiencies. In 2018, District staff began the rule development process and held two separate public rule development workshops. In September of 2018, the Governing Board adopted recommended MFL rule language. A rule challenge was filed, and a two-day administrative hearing occurred at the end of October 2018. In March of 2019, the Administrative Law Judge ruled in favor of the District and determined that the proposed rule was a valid exercise of delegated authority. Notwithstanding, in April 2019, the Governing Board directed staff to further engage with stakeholders and to consider additional mathematical and statistical approaches for the MFL. Three additional public workshops were held on May 31, June 20, and September 20, 2019. In October 2019, the Governing Board adopted revised MFL rule language. This adopted MFL rule language became effective on December 9, 2019.

IV. PROGRAM ALLOCATIONS

Water Reservations and Restricted Allocation Areas: In addition to MFLs, the District has established water reservations and restricted allocation areas by rule to protect water for the natural system. Water reservations serve to reserve water for the protection of fish and wildlife or public health and safety [Subsection 373.223(4), F.S.]. Water reservations can be used to aid in a recovery or prevention strategy for an established MFL waterbody.

To date, the District has adopted six water reservations. The first two of these were adopted in 2009 for Picayune Strand and Fakahatchee Estuary. In 2010, a water reservation was adopted for the North Fork of the St Lucie River. In 2013 and 2014, two water reservations were adopted in support of Comprehensive Everglades Restoration Plan (CERP) projects. These include a water reservation for Nearshore Central Biscayne Bay, which was adopted in 2013, in support of the CERP Biscayne Bay Coastal Wetlands (Phase 1) Project, and the Caloosahatchee River (C-43) West Basin Storage Reservoir water reservation, adopted in 2014, to help promote a more balanced and healthy salinity regime for the Caloosahatchee River. In 2015, the District continued rulemaking for establishment of water reservations for the Kissimmee River and floodplain, and Kissimmee Chain of Lakes (Upper Chain of Lakes and Headwater Revitalization Lakes). Two public workshops were held to update stakeholders on the Kissimmee rulemaking process. The water reservation was adopted in 2021. After the last public workshop, the District received multiple public comments from various stakeholder groups, which are in the process of being incorporated into revised technical criteria. In 2016, the District developed a modeling tool to assist with addressing the fish and wildlife issues and other technical concerns received during the public comment period. Staff continues to perform technical evaluations to address these comments.

Like water reservations, Restricted Allocation Areas (RAAs) are another water resource protection tool that is implemented for geographic areas where water allocations from specific water resources are limited. Additional allocations beyond the established limitation are restricted or prohibited because there is a lack of water available to meet the projected needs, to protect water for natural systems and future restoration projects or is part of an MFL Recovery or Prevention Strategy. RAAs' traditional water sources beyond the specified limitations are not relied upon to be available to meet the projected needs of a region. RAA criteria are based on Subsection 373.223(1), F.S., which specifies a three-prong test used for issuing consumptive use permits. RAAs adopted since 1981 for specific areas of the District are listed in Sub-Activity 3.2.1 of the *Applicant's Handbook for Water Use Permit Applications*, which is incorporated by reference into Chapter 40E-2, Florida Administrative Code. The RAAs include the Lake Istokpoga/Indian Prairie Canal System; L-1, L-2 & L-3 Canal System; C-23, C-24 & C-25 Canal System; North Palm Beach/Loxahatchee River Watershed Waterbodies and Lower East Coast Everglades Waterbodies; Lake Okeechobee and Lake Okeechobee Service Area; and Floridan Wells in Martin and St. Lucie Counties.

IV. PROGRAM ALLOCATIONS

SOUTH FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

1.1.2 Minimum Flows and Levels

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary – Adopted)	% of Change (Preliminary – Adopted)
Salaries and Benefits	\$ 254,646	\$ 239,093	\$ 185,568	\$ 210,039	\$ 204,883	\$ (5,156)	-2.5%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 44,466	\$ 4,358	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 299,112	\$ 243,451	\$ 185,568	\$ 210,039	\$ 204,883	\$ (5,156)	-2.5%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 204,883	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 204,883

OPERATING AND NON-OPERATING

	Fiscal Year 2023-24		
	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 204,883	\$ -	\$ 204,883
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 204,883	\$ -	\$ 204,883

Changes and Trends

Within the last five years, funding in this sub-activity has decreased overall due to a reduction in FTEs and contractual needs associated with Peer Reviews and Statements of Estimated Regulatory Costs evaluations.

Budget Variances

This sub-activity has a 2.5 percent (\$5,156) decrease between the Fiscal Year 2022-23 Adopted Budget and the Fiscal Year 2023-24 Preliminary Budget due to reallocation of staff positions allocated to this program.

Major Budget Items for this sub-activity include the following:

- Salaries and Benefits (\$204,883).

There are no items funded with Fund Balance.

IV. PROGRAM ALLOCATIONS

1.1.3 Other Water Resource Planning - District water management planning efforts not otherwise categorized above, such as comprehensive planning, watershed assessments and plans, SWIM planning, and feasibility studies.

District Description

Other water resource planning includes a variety of efforts in the planning phase such as activities under the Northern Everglades Watershed Protection Plans, the South Miami-Dade Water Management Plan, the South Lee County Watershed Plan, and the Estero Bay Watershed management strategies. Planning efforts also include implementation of state appropriation supported flood mitigation, stormwater improvement, restoration, and water quality projects.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT

SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

1.1.3 Other Water Resource Planning

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary - Adopted)	% of Change (Preliminary - Adopted)
Salaries and Benefits	\$ 1,059,195	\$ 885,220	\$ 760,826	\$ 1,392,866	\$ 1,347,212	\$ (45,654)	-3.3%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 105,841	\$ 286,541	\$ 260,947	\$ 204,600	\$ 204,600	\$ -	0.0%
Operating Expenses	\$ 141,227	\$ 145,397	\$ 122,049	\$ 160,280	\$ 16,480	\$ (143,800)	-89.7%
Operating Capital Outlay	\$ 85,665	\$ -	\$ 18,146	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ 8,974	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 2,905,639	\$ 3,398,123	\$ 4,694,567	\$ 1,890,764	\$ 892,004	\$ (998,760)	-52.8%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 4,306,541	\$ 4,715,281	\$ 5,856,535	\$ 3,648,510	\$ 2,460,296	\$ (1,188,214)	-32.6%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 2,231,796	\$ 165,500	\$ -	\$ -	\$ 63,000	\$ -	\$ 2,460,296

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 1,347,212	\$ -	\$ 1,347,212
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 204,600	\$ -	\$ 204,600
Operating Expenses	\$ 16,480	\$ -	\$ 16,480
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 726,504	\$ 165,500	\$ 892,004
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 2,294,796	\$ 165,500	\$ 2,460,296

Changes and Trends

Continuing efforts include implementing and updating the Plans described above as required, monitoring inflow and nutrient loading to Lake Okeechobee and the Northern Estuaries and evaluating progress towards meeting the phosphorus criterion for the Everglades as well as levels and limits set by the Everglades Settlement Agreement. The increase in Salaries and Benefits from Fiscal Year 2019-20 to Fiscal Year 2021-22 is due to increases in salaries, FRS contributions and Employer share of FICA taxes. The increase in Contractual Services from Fiscal Year 2019-20 to Fiscal Year 2021-22 is due to the Caloosahatchee River & Estuary Protection Plan MFLs and Lake Worth Lagoon Initiative activities. The decrease in Operating Capital Outlay from Fiscal Year 2019-20 to Fiscal Year 2021-22 is due to a one-time expenditure for water quality monitoring equipment. The decrease in Fixed Capital Outlay from Fiscal Year 2019-20 to Fiscal Year 2021-22 is due to one-time expenditure to install water monitoring equipment. The increase in Interagency Expenditures from Fiscal Year 2019-20 to Fiscal Year 2021-22 is due to increase in St. Lucie River initiatives and the Collier County Settlement Agreement.

IV. PROGRAM ALLOCATIONS

Budget Variances

This sub-activity has a 32.6 percent (\$1,188,214) decrease between the Fiscal Year 2022-23 Adopted Budget and the Fiscal Year 2023-24 Preliminary Budget. The 3.3 percent decrease (\$45,654) in Salaries and Benefits reflects the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23 and decreases in new hires salaries commensurate with experience. These are offset by projected increases in the District's contribution to FRS and employer's share of FICA taxes. The decrease in Operating Expenses of 89.7 percent (\$143,800) are primarily for reductions within the Big Cypress Basin (\$144,800) due to a reduction in monitoring offset by increases in Naples Bay (\$1,000) due to supplies.

Major Budget Items for this sub-activity include the following:

- Salaries and Benefits (\$1.3 million).
- Contractual Services:
 - Caloosahatchee River & Estuary (\$197,600).
 - C-51 Sediment Trap Survey.
- Operating Expenses:
 - Estuary Protection lab and water quality instrumentation (\$7,100).
 - Naples Bay Activity for Supplies (\$9,380)
- Interagency Expenditures:
 - Big Cypress Basin for Intergovernmental Local Agreement Projects (\$792,320).
 - Indian River Lagoon License Tag Program in Martin, Palm Beach, and St. Lucie counties (\$63,000).
 - Estuary Protection Plan (\$36,684)

Items funded with Fund Balance include: Big Cypress Basin local partnership projects (\$165,500).

IV. PROGRAM ALLOCATIONS

***1.2 Research, Data Collection, Analysis and Monitoring** - Activities that support District water management planning, restoration, and preservation efforts, including water quality monitoring, data collection and evaluation, and research.*

District Description

Activities that support South Florida Water Management District (District) water management planning, restoration, and preservation efforts, including water quality monitoring, data collection and evaluation, and research. This agency work includes research, modeling, environmental monitoring, and assessment activities that support various regulatory-driven mandates/agreements and comply with federal and state-issued permits such as Everglades Settlement Agreement/Consent Decree, Clean Water Act, Comprehensive Everglades Restoration Plan, Everglades Forever Act, Restoration Strategies, Environmental Resource Permitting, and the Northern Everglades and Estuaries Protection Program (NEEPP).

Program-related activities include comprehensive monitoring and laboratory analysis; quality assurance/quality control; data management; hydrologic modeling; water quality and ecological modeling; remote sensing; operational monitoring for the Central and Southern Florida Project and Everglades Stormwater Treatment Areas (STAs); Geographic Information Systems development; applied research (field and laboratory); Best Management Practices (BMP) technologies; pollutant load reduction goals development; and technical reporting and publication.

In 2012, the State of Florida and the U.S. Environmental Protection Agency reached consensus on new Restoration Strategies for further improving water quality in the Everglades. These strategies build upon the existing projects, and further improve the quality of stormwater entering the Everglades. The strategies are anticipated to achieve compliance with the total phosphorus water quality standard established for the Everglades (www.sfwmd.gov/restorationstrategies). In September 2012, the Department of Environmental Protection (DEP) issued the District Consent Orders associated with Everglades STA permits, which outline a suite of projects with deadlines for completion. The identified projects primarily consist of reservoirs referred to as flow equalization basins, STA expansions, and associated infrastructure and conveyance improvements. These projects, several of which are completed and operational, are being designed and constructed at a total cost of approximately \$880 million. Pursuant to the DEP Consent Orders, the District is also implementing a Science Plan for the Everglades STAs to investigate the critical factors that collectively influence phosphorus removal and better understand the ability to meet the phosphorus removal goals and the sustainability of STA performance at low phosphorus concentrations.

The NEEPP mandates the coordination of agencies, which includes the District, DEP, and Florida Department of Agriculture and Consumer Services to develop and implement Watershed Protection Plans for Lake Okeechobee and the Caloosahatchee and St. Lucie River watersheds. The Lake Okeechobee Watershed Protection Plan was initially developed in 2004 and has been subsequently updated in 2007, 2011, and 2014. The Phase II Technical Plan for the Lake Okeechobee Watershed Construction Project was completed in 2008. The Caloosahatchee and St. Lucie River Watershed Protection Plans were developed in 2009 and updated in 2012 and 2015. The Plans include nutrient source controls (e.g., BMPs) and several sub-regional and regional technologies, such as STAs and alternative treatment technologies, to improve the quality of water within the watersheds and of the water delivered downstream to Lake Okeechobee and the Northern Estuaries. Several measures are also included in the Plans to improve water levels within Lake Okeechobee, and the quantity and timing of

IV. PROGRAM ALLOCATIONS

discharges from the Lake and its downstream estuaries to achieve more desirable salinity ranges. These measures include reservoirs, aquifer storage and recovery wells, and dispersed water management projects. In addition, the Plans include respective Research and Water Quality Monitoring Programs for the Lake and Estuaries that include water quality and ecological monitoring and assessment, and related research studies.

Central and South Florida (C&SF) monitoring and assessment is the performance of field measurements, data collection, and instrument maintenance used to monitor flow conditions in support of flood control operations and analysis. This is performed at all C&SF sites and structures.

Pursuant to Chapter 2005-36, Laws of Florida, and Subsection 373.036 (7), F.S., the District in cooperation with the DEP, publishes and submits the *South Florida Environmental Report* (SFER) to the Florida legislature, governor, and other key stakeholders on March 1 each year (www.sfwmd.gov/science-data/sfer). This unified reporting details the restoration, management, and protection activities associated with the Kissimmee Basin, Northern Everglades (Lake Okeechobee, St. Lucie Estuary, and Caloosahatchee Rivers and Estuaries), and the Southern Everglades. Other agency reporting requirements, including annual plans and reports required of all Florida water management districts as well as those mandated in the federal and state-issued permits, are also incorporated to enhance reporting efficiencies.

Continuing efforts include monitoring to determine progress toward meeting Lake Okeechobee phosphorus loading targets, the phosphorus criterion for the Everglades, as well as levels and limits set by the Everglades Settlement Agreement. Other monitoring activities include Lake Okeechobee ecological monitoring; assessment of downstream effects of the STAs; assessment of the hydrologic needs of the Everglades (as mandated by the Everglades Forever Act); system-wide conditions monitoring under REstoration COordination & VERification (RECOVER); and monitoring support for CERP projects.

IV. PROGRAM ALLOCATIONS

SOUTH FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

1.2 Research, Data Collection, Analysis and Monitoring

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ 17,191,856	\$ 17,397,219	\$ 18,582,575	\$ 18,274,868	\$ 19,072,442	\$ 797,574	4.4%
Other Personal Services	\$ 108,868	\$ 94,626	\$ 219,329	\$ 123,187	\$ 123,187	\$ -	0.0%
Contracted Services	\$ 2,417,494	\$ 3,361,655	\$ 2,272,506	\$ 9,459,060	\$ 3,568,810	\$ (5,890,250)	-62.3%
Operating Expenses	\$ 2,818,132	\$ 2,751,410	\$ 3,273,590	\$ 3,581,464	\$ 4,093,947	\$ 512,483	14.3%
Operating Capital Outlay	\$ 571,192	\$ 548,782	\$ 500,637	\$ 140,500	\$ 149,113	\$ 8,613	6.1%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 2,085,786	\$ 2,598,836	\$ 2,700,141	\$ 3,659,382	\$ 3,428,418	\$ (230,964)	-6.3%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 25,193,328	\$ 26,752,528	\$ 27,548,778	\$ 35,238,461	\$ 30,435,917	\$ (4,802,544)	-13.6%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 25,965,775	\$ 1,524,942	\$ -	\$ 50,000	\$ 1,280,200	\$ 1,615,000	\$ 30,435,917

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 19,072,442	\$ -	\$ 19,072,442
Other Personal Services	\$ 123,187	\$ -	\$ 123,187
Contracted Services	\$ 2,444,830	\$ 1,123,980	\$ 3,568,810
Operating Expenses	\$ 3,143,246	\$ 950,701	\$ 4,093,947
Operating Capital Outlay	\$ 149,113	\$ -	\$ 149,113
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 2,528,418	\$ 900,000	\$ 3,428,418
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 27,461,236	\$ 2,974,681	\$ 30,435,917

Changes and Trends

Overall funding for the last few years has moderately fluctuated in this activity. Starting in Fiscal Year 2019-20 the Expanded Monitoring efforts were implemented in response to the Governor's Executive Order 19-12 and is reflected in increases in Contractual Services and Operating Expenses.

Increases in Other Personal Services between Fiscal Year 2019-20 and Fiscal Year 2021-22 reflect increases in hydro data processing for expanded water quality monitoring.

Increases in Contacted Services and Operating Capital Outlay between Fiscal Year 2019-20 and Fiscal Year 2021-22 reflect the implementation of Expanded Monitoring efforts.

Budget Variances

This activity has a 13.6 percent (\$4.8 million) decrease between the Fiscal Year 2022-23 Adopted Budget and the Fiscal Year 2023-24 Preliminary Budget. The increase in Salaries and Benefits of 4.4 percent (\$797,574) is reflecting the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23, increases in new hires salaries commensurate with experience, and projected increases in the District's contribution to FRS and employer's share of FICA taxes. The decrease in Contracted Services of 62.3 percent (\$5.9 million) resulted from reductions of Water Quality State Grants (\$5.9 million). The decrease in Interagency Expenditures of 6.3 percent (\$230,964) is due to a decrease in Florida Bay and Keys monitoring. The increase in Operating Expenses of 14.3 percent (\$512,483) is due to water quality monitoring equipment for the C-43 Reservoir and Everglades Research and Evaluation.

IV. PROGRAM ALLOCATIONS

Major Budget Items for this activity include the following:

- Salaries and Benefits (\$19.1 million).
- Other Personal Services:
 - On-going C&SF Monitoring and Assessment (\$94,518).
 - LTP STA O&M – Monitoring and Assessment (\$16,119).
 - Lake Okeechobee Water Quality Assessment & Reporting (\$12,550).
- Contracted Services:
 - C&SF Monitoring and Assessment (\$356,160).
 - Everglades Research & Evaluation, Monitoring & Assessment, and scientific support (\$903,500).
 - Hydrogeologic Data Gathering (\$237,037).
 - Lake Okeechobee Upstream Monitoring (\$414,566).
 - Lake Okeechobee In-Lake Assessment (\$1 million).
 - Regional Water Quality Monitoring: Analytical Services, Assessment & Reporting, Field Operations, SFER, and program support (\$273,930).
 - Caloosahatchee River and St. Lucie River Upstream Monitoring (\$265,600).
- Operating Expenses:
 - Everglades Program Support (\$2.1 million), which includes:
 - Property Appraiser and Tax Collector fees (\$1.4 million). Expenses for the Everglades Forever Act property appraiser and tax collector fees are captured here to properly tie the cost of collecting the tax to the associated fund and activities.
 - Self - Insurance Charges (\$302,259).
 - Everglades Construction Project - Operations Monitoring (\$158,511).
 - Everglades Research & Evaluation - (\$467,590).
 - Lake Okeechobee In-Lake Assessment, WQ Assessment and Reporting, and Upstream Monitoring (\$200,156).
 - C&SF Monitoring & Assessment (\$87,272).
 - Hydrogeologic Data Gathering (\$85,847).

IV. PROGRAM ALLOCATIONS

- Scientific Project Support – (\$340,258)
- Field Operations (\$299,355)
- Operating Capital Outlay:
 - Lake Okeechobee In-Lake Assessment Equipment (\$50,000).
 - Regional Water Quality Monitoring Equipment (\$90,500).
- Interagency Expenditures:
 - C&SF Monitoring and Assessment (\$1.1 million).
 - Florida Bay and Florida Keys Applied Research and Model Development (\$1,293,937).
 - Hydrogeologic Data Gathering (\$299,304).
 - Everglades Research & Evaluation – GEMM (\$190,000).
 - Lake Okeechobee In-Lake Assessment (\$150,000).
 - Regional Water Quality Monitoring (\$518,526).

Items funded with Fund Balance include: Health Insurance (\$206,392), Tax Collector/Property Appraiser Fees (\$603,933), Everglades Monitoring (\$326,968), Active Marsh Improvement Project for mitigation (\$350,000), and Florida Bay Monitoring (\$37,649).

IV. PROGRAM ALLOCATIONS

***1.3 Technical Assistance** - Activities that provide local, state, tribal, and federal planning support, including local government comprehensive plan reviews, DRI siting, and Coastal Zone Management efforts.*

District Description

Activities that provide local, state, tribal, and federal planning support, including local government comprehensive plan reviews, DRI siting, and Coastal Zone Management efforts. The District provides technical assistance to local governments on their local comprehensive plans, ten-year water supply facilities work plans, and related documents. This technical assistance is provided through several means:

- Provide technical support to local government planners and officials when comprehensive plans are evaluated and updated.
- Review and comment on significant water resource issues for proposed amendments to local government comprehensive plans.
- Provide expertise on District programs for local government community planning efforts, as well as coordination with the Regional Planning Councils, Florida Department of Economic Opportunity (FDEO), Florida Department of Transportation (FDOT) and DEP.
- Provide comments on projects reviewed through the State Clearinghouse and developments of regional impact.
- Work with local governments to ensure consistency between local government ten-year water supply facilities work plans and the District's regional water supply plans.
- Conduct technical assistance workshops with local governments throughout the District as needed and aided local governments regarding ten-year water supply facility work plans.
- Consistent with the Community Planning Act adopted during the 2011 session of the Florida Legislature and the Community Development Act adopted during the 2015 session of the Florida Legislature, emphasis is being placed on providing technical assistance to local governments. Reviews of proposed amendments to local government comprehensive plans focus on addressing impacts to significant state water resources.
- Working proactively on the “front end” of the planning and evaluation processes, collaboratively addressing water resource issues, and building successful alliances continues to be important. Since the adoption of the Community Planning Act the number of requests for technical assistance has increased. In addition, local governments are in the process of evaluating and updating their comprehensive plans. This includes evaluations of existing adopted Water Supply Work Plans and identifying needed comprehensive plan amendments.

IV. PROGRAM ALLOCATIONS

SOUTH FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

1.3 Technical Assistance

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ 221,019	\$ 218,584	\$ 198,447	\$ 211,060	\$ 216,544	\$ 5,484	2.6%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 221,019	\$ 218,584	\$ 198,447	\$ 211,060	\$ 216,544	\$ 5,484	2.6%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 216,544	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 216,544

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 216,544	\$ -	\$ 216,544
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 216,544	\$ -	\$ 216,544

Changes and Trends

Over the last five years, funding in this activity remained relatively stable. This activity represents a continued level of service consistent with Fiscal Year 2022-23. Decrease in Salaries and Benefits is due allocation of personnel to projects.

Budget Variances

This activity has a 2.6 percent (\$5,484) increase in Salaries and Benefits reflecting the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23, and projected increases in the District's contribution to FRS and employer's share of FICA taxes.

Major Budget Items for this activity include the following:

- Salaries and Benefits (\$216,544).
- There are no items funded with Fund Balance.

IV. PROGRAM ALLOCATIONS

1.4 Other Water Resources Planning and Monitoring Activities - Water resources planning, and monitoring activities not otherwise categorized above.

District Description

All Water Resources and Planning activities are captured within other activities not necessitating utilization of this “Other” activity component.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

1.4 Other Water Resource Planning and Monitoring Activities

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ -

No funding has been budgeted to the activity for the last five years. All Water Resources and Planning activities are captured within other activities or sub-activities.

IV. PROGRAM ALLOCATIONS

1.5 Technology and Information Services - This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this Program and related activities.

District Description

This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development that support the Water Resources Planning and Monitoring program and related activities.

Information technology items (salaries, contractors, hardware / software maintenance, and other operating costs) are directly charged to operational activities of District core functions where there is a clear linkage between the operational activity and the information technology system, application or staff that is used to support the operational activities.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24 PRELIMINARY BUDGET - Fiscal Year 2023-24 1.5 Technology and Information Services

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ 1,602,434	\$ 1,743,910	\$ 1,770,165	\$ 1,907,149	\$ 2,054,339	\$ 147,190	7.7%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 100,581	\$ 122,885	\$ 154,862	\$ 161,805	\$ 161,805	\$ -	0.0%
Operating Expenses	\$ 942,777	\$ 919,349	\$ 1,017,254	\$ 952,584	\$ 952,584	\$ -	0.0%
Operating Capital Outlay	\$ 18,778	\$ 129,602	\$ 20,570	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 2,664,570	\$ 2,915,746	\$ 2,962,851	\$ 3,021,538	\$ 3,168,728	\$ 147,190	4.9%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 3,143,762	\$ 24,966	\$ -	\$ -	\$ -	\$ -	\$ 3,168,728

OPERATING AND NON-OPERATING Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 2,054,339	\$ -	\$ 2,054,339
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 161,805	\$ -	\$ 161,805
Operating Expenses	\$ 952,584	\$ -	\$ 952,584
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 3,168,728	\$ -	\$ 3,168,728

Changes and Trends

Over the past five years, Salaries and Benefits have increased due to increase in salary, FRS contributions and FICA Employers Share. The increase in Contractual Services from Fiscal Year 2019-20 to Fiscal Year 2021-22 are due to IT consulting services, Enterprise software implementation, and training. This activity represents a continued level of service over the past five years.

Budget Variances

IV. PROGRAM ALLOCATIONS

This activity has a 4.9 percent (\$147,190) increase from the Fiscal Year 2022-23 Adopted Budget of \$3 million. The increase is entirely due to a 7.7 percent increase (\$147,190) in Salaries and Benefits reflecting the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23, increases in new hires salaries commensurate with experience, and projected increases in the District's contribution to FRS and employer's share of FICA taxes.

Major Budget Items for this activity include the following:

- Salaries and Benefits (\$2.1 million).
- Contracted Services:
 - Modeling and Scientific Support - IT Support (\$161,805), which includes:
 - Computer consulting services (\$96,185), enterprise resource support and IT security.
 - Copier/printer leases (\$40,620).
 - Desktop software and network cabling (\$25,000).
- Operating Expenses:
 - Modeling and Scientific Support - IT Support (\$952,584) which includes:
 - Software maintenance (\$800,223).
 - Hardware maintenance (\$53,775).
 - Communication service (\$87,586).

A portion of healthcare insurance (\$24,966) is funded with Fund Balance.

IV. PROGRAM ALLOCATIONS

Program 2.0 Land Acquisition, Restoration and Public Works

This program includes the development and construction of all restoration capital projects, including water resource development projects / water supply development assistance, water control projects, and support and administrative facilities construction; cooperative projects; land acquisition; and the restoration of lands and water bodies.

District Description

The District oversees the development and construction of all restoration capital projects including surface water projects pertaining to Restoration Strategies, the CERP, and the NEEPP, as well as water supply development assistance through cooperative funding for Alternative Water Supply (AWS).

SOUTH FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24
PRELIMINARY BUDGET - Fiscal Year 2023-24

2.0 Land Acquisition, Restoration and Public Works

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ 18,248,249	\$ 16,179,467	\$ 16,427,628	\$ 21,409,541	\$ 20,857,986	\$ (551,555)	-2.6%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 28,931,990	\$ 32,733,143	\$ 39,006,572	\$ 56,412,653	\$ 51,223,188	\$ (5,189,465)	-9.2%
Operating Expenses	\$ 10,143,796	\$ 8,316,420	\$ 3,778,498	\$ 7,289,786	\$ 8,240,592	\$ 950,806	13.0%
Operating Capital Outlay	\$ 24,423,765	\$ 17,611,871	\$ 31,056,613	\$ 28,093,000	\$ 52,161,941	\$ 24,068,941	85.7%
Fixed Capital Outlay	\$ 188,476,931	\$ 350,101,440	\$ 451,609,526	\$ 470,429,440	\$ 509,845,316	\$ 39,415,876	8.4%
Interagency Expenditures (Cooperative Funding)	\$ 5,353,844	\$ 9,063,678	\$ 6,151,976	\$ 48,839,419	\$ 23,844,579	\$ (24,994,840)	-51.2%
Debt	\$ 30,372,125	\$ 30,354,250	\$ 32,898,261	\$ 30,312,127	\$ 30,295,125	\$ (17,002)	-0.1%
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 305,950,700	\$ 464,360,269	\$ 580,929,074	\$ 662,785,966	\$ 696,468,727	\$ 33,682,761	5.1%

SOURCE OF FUNDS

Fiscal Year 2023-24

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 20,100,791	\$ 163,917	\$ -	\$ -	\$ -	\$ 593,278	\$ 20,857,986
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 1,473,538	\$ -	\$ -	\$ -	\$ 49,382,614	\$ 367,036	\$ 51,223,188
Operating Expenses	\$ 4,644,090	\$ -	\$ -	\$ -	\$ 3,543,544	\$ 52,958	\$ 8,240,592
Operating Capital Outlay	\$ 132,833	\$ -	\$ -	\$ -	\$ 52,025,108	\$ 4,000	\$ 52,161,941
Fixed Capital Outlay	\$ 403,383	\$ -	\$ -	\$ -	\$ 508,441,933	\$ 1,000,000	\$ 509,845,316
Interagency Expenditures (Cooperative Funding)	\$ 1,419,962	\$ -	\$ -	\$ -	\$ 22,281,731	\$ 142,886	\$ 23,844,579
Debt	\$ 29,958,341	\$ 336,784	\$ -	\$ -	\$ -	\$ -	\$ 30,295,125
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 58,132,938	\$ 500,701	\$ -	\$ -	\$ 635,674,930	\$ 2,160,158	\$ 696,468,727

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	166	\$ 14,477,339	\$ 20,857,986	\$ -	\$ 20,857,986
Other Personal Services	-	\$ -	\$ -	\$ -	\$ -
Contracted Services	-	\$ -	\$ 46,123,188	\$ 5,100,000	\$ 51,223,188
Operating Expenses			\$ 4,907,624	\$ 3,332,968	\$ 8,240,592
Operating Capital Outlay			\$ 52,161,941	\$ -	\$ 52,161,941
Fixed Capital Outlay			\$ 508,845,316	\$ 1,000,000	\$ 509,845,316
Interagency Expenditures (Cooperative Funding)			\$ 1,844,579	\$ 22,000,000	\$ 23,844,579
Debt			\$ 30,295,125	\$ -	\$ 30,295,125
Reserves - Emergency Response			\$ -	\$ -	\$ -
TOTAL			\$ 665,035,759	\$ 31,432,968	\$ 696,468,727

WORKFORCE

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

WORKFORCE CATEGORY	Fiscal Year						Adopted to Preliminary 2022-23 to 2023-24	
	2019-20	2020-21	2021-22	2022-23	2023-24	2023-24	Difference	% Change
Authorized Positions	158	165	159	166	166	166	-	0.00%
Contingent Worker	0	0	0	0	0	0	-	-
Other Personal Services	0	0	0	0	0	0	-	-
Intern	0	0	0	0	0	0	-	-
Volunteer	0	0	0	0	0	0	-	-
TOTAL WORKFORCE	158	165	159	166	166	166	-	0.00%

IV. PROGRAM ALLOCATIONS

South Florida Water Management District
REDUCTIONS - NEW ISSUES
 2.0 Land Acquisition, Restoration and Public Works
 Fiscal Year 2023-24
 Preliminary Budget - January 15, 2023

FY 2022-23 Budget (Adopted)				166	662,785,966	
Reductions						
Issue	Description	Issue Amount	Workforce	Category	Subtotal	Issue Narrative
Salaries and Benefits						
		(860,118)			(860,118)	
1	Decrease in TOTAL Salaries and Wages					Decrease reflects the net impact of the actual distribution of cost-of-living increases, which were budgeted as high level estimates across the programs in Fiscal Year 2022-23, and decreases in new hires salaries commensurate with experience. These are offset by projected increases in the District's contribution to FRS and employer's share of FICA taxes.
Other Personal Services						
					-	
Contracted Services						
					(14,249,974)	
2	Decrease in Biscayne Bay Coastal Wetlands	(350,000)				Decrease is due to reduced balance of one-time prior year grant funding for Biscayne Bay Coastal Wetlands PIR Phase II.
3	Decrease in Caloosahatchee River & Estuary Projects	(7,000,000)				Decrease is due to prior year one-time state appropriation for Caloosahatchee River Water Quality/BMAP Project and reduction of budget authority for planned grant applications.
4	Decrease in Indian River Lagoon - South	(344,002)				Decrease is primarily in New Works due to prior year one-time cost for Dam Safety Dashboard, offset by slight increases in operational costs for C-44 Reservoir/STA.
5	Decrease in Lake Okeechobee Phase II Technical Plan	(1,500,000)				Decrease is due to reduction in budget authority for NEEPP grant applications.
6	Decrease in Lake Okeechobee Regional Phosphorus Control Project	(30,000)				Decrease is due to one-time scientific support services for the Lakeside Ranch Performance Study.
7	Decrease in Restoration Strategies Projects	(5,009,263)				Decrease due to Restoration Strategies Science Plan studies being fully funded through completion in Fiscal Year 2023-24.
8	Decrease in USACE Monitoring	(16,709)				Decrease due to reduction in New Works vegetation monitoring for Picayune Strand Restoration, offset by increases in New Works for EAA STA components coming online.
Operating Expenses						
					(101,619)	
9	Decrease in Biscayne Bay Coastal Wetlands	(14,750)				Decrease is due to planned completion of operational testing for L-31E components. The decrease is offset by increases within this expense category for USACE Monitoring.
10	Decrease in C-111/Modified Water Deliveries/Combined System Operating Plan (CSOP)	(500)				Net zero change - decrease for specific CERP project travel, offset by increase within this expense category for CERP Planning travel.
11	Decrease in Central Everglades Planning Project	(4,814)				Decrease is due to reduced cashflow requirements for laboratory parts and supplies in support of CEPP Planning.
12	Decrease in Indian River Lagoon - South	(28,555)				Decrease is due to reductions in New Works planned costs for C-44 Reservoir/STA operations and maintenance.
13	Decrease in Picayune Strand Restoration	(53,000)				Decrease is due to one-time prior year New Works line items for Southwest Protection Features grading and mowing.
Operating Capital Outlay						
					(10,025,000)	
14	Decrease in Brady Ranch	(10,000,000)				Decrease is due to reduced cash flow requirements for Brady Ranch Flow Equalization Basin (FEB).
15	Decrease in Long-Term Plan (LTP) Source Controls - EFA Reg Source Control Program	(25,000)				Decrease is due to one-time streamgauging equipment for STA-1W Expansion #2.
Fixed Capital Outlay						
					(127,888,980)	
16	Decrease in Big Cypress Basin	(34,700,000)				Decrease due to one-time prior year appropriation for Green Heart of the Everglades land purchase.

IV. PROGRAM ALLOCATIONS

South Florida Water Management District
REDUCTIONS - NEW ISSUES
 2.0 Land Acquisition, Restoration and Public Works
 Fiscal Year 2023-24
 Preliminary Budget - January 15, 2023

FY 2022-23 Budget (Adopted)					166	662,785,966	
Reductions							
Issue	Description	Issue Amount	Workforce	Category	Subtotal	Issue Narrative	
17	Decrease in Caloosahatchee River & Estuary Projects	(4,594,924)				Decrease due to reduced cashflow requirements for Boma FEB, C-43 WQTT Test Cells and Water Quality Components, offset by increase for Lake Hicpochee Hydrologic Restoration.	
18	Decrease in Indian River Lagoon - South	(8,246,983)				Decrease is due to reduced cash flow requirements for C-23/C-44 Interconnect and C-25 Reservoir and STA.	
19	Decrease in Lake Okeechobee Phase II Technical Plan	(30,347,073)				Decrease is due to reduced cash flow requirements for Lower Kissimmee Basin STA.	
20	Decrease in Lake Okeechobee Watershed	(50,000,000)				Decrease is due to anticipated reduction in specific appropriation for CERP Lake Okeechobee Watershed Restoration Project.	
Interagency Expenditures (Cooperative Funding)					(25,088,999)		
21	Decrease in Biscayne Bay Coastal Wetlands	(47,200)				Decrease is due to transition of Cutler Wetlands baseline monitoring and operational testing for L-31E components . Decrease is offset by increase within this expense category for USACE Monitoring.	
22	Decrease in Caloosahatchee River & Estuary Projects	(299)				Decrease is due to reduced cashflow requirement for Caloosahatchee Estuary Flow Monitoring.	
23	Decrease in CERP Adaptive Assessment & Monitoring	(21,500)				Decrease is due to reduced cashflow requirement for RECOVER Northern Estuary Monitoring.	
24	Decrease in Indian River Lagoon - South	(25,000,000)				Decrease is due to one-time cashflow requirement for cash payment to USACE for C-23/C-24 project component relocations.	
25	Decrease in Kissimmee River Restoration - Integrated Ecosystem Studies	(20,000)				Decrease is due to one-time New Works for Stop Model Review in support of the Kissimmee River Restoration Integrated Ecosystem Studies.	
Debt					(17,002)		
26	Decrease in CERP Program Management & Support	(7,600)				Decrease is due to reduction in Certificates of Participation payment schedule as debt decreases.	
27	Decrease in LTP Acceler8 - Program Support	(9,402)				Decrease is due to reduction in Certificates of Participation payment schedule as debt decreases.	
Reserves					-		
TOTAL REDUCTIONS					-	(178,231,692)	

IV. PROGRAM ALLOCATIONS

South Florida Water Management District
REDUCTIONS - NEW ISSUES
 2.0 Land Acquisition, Restoration and Public Works
 Fiscal Year 2023-24
 Preliminary Budget - January 15, 2023

New Issues				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits				308,563
1	Increase in Total Fringe Benefits	308,563		Increase in FRS contributions and employer's share of FICA Taxes.
Other Personal Services				-
Contracted Services				9,060,509
2	Increase in Dispersed Water Management	9,024,259		Increase due to increased cash flow requirement from state appropriations for new NEEPP water retention/nutrient reduction projects resulting from the 2021 request for proposals.
3	Increase in Kissimmee River Restoration - Integrated Ecosystem Studies	36,250		Increase due to New Works for vegetation management in the Kissimmee River Phase 1 Floodplain.
Operating Expenses				1,052,425
4	Increase in C-43 Basin Storage Reservoir	1,000,000		Increase due to New Works from state appropriations for C-43 S-470 pump station electricity during operational testing.
5	Increase in Caloosahatchee River & Estuary Projects	2,000		Increase in New Works for C-43 water quality laboratory supplies.
6	Increase in CERP Adaptive Assessment & Monitoring	21,500		Increase for parts and supplies in support of RECOVER.
7	Increase in CERP Planning	500		Net zero change - Increase for CERP Planning travel, offset by decrease within the same expense category for C-111/Mod Waters.
8	Increase in Kissimmee River Restoration - Integrated Ecosystem Studies	18,009		Increase due to New Works for water quality non-capital equipment replacement in support of Kissimmee River Restoration and Evaluation Program.
9	Increase in USACE Monitoring	10,416		Increase in New Works due to L-31E components transitioning from operational testing to normal operations. This increase is offset by decrease within the same expense category for Biscayne Bay Coastal Wetlands.
Operating Capital Outlay				34,093,941
10	Increase in Big Cypress L-28 Interagency Model-WERP	1,000,000		Increase due to increased cashflow requirement from state appropriations to start construction on the Western Everglades Restoration Project.
11	Increase in Central Everglades Planning Project	1,000,000		Increase due to cashflow requirement from state appropriations for the CERP/CEPP Miami Canal Backfill project.
12	Increase in North Palm Beach County Project	32,000,000		Increase due to cashflow requirement from state appropriations for the Loxahatchee River Watershed Restoration Project, Flow-ways 1, 2, and 3 features.
13	Increase in Taylor Creek Reservoir	25,108		Increase due to cashflow requirement from state appropriations for the Grassy Island Flow Equalization Basin (FEB).
14	Increase in USACE Monitoring	68,833		Increase due to New Works for capital equipment in support of the EAA STA.
Fixed Capital Outlay				167,304,856
	Increase in C-111/Modified Water Deliveries/Combined System Operating Plan (CSOP)	3,123,787		Increase due to cashflow requirement from state appropriations for the S-332B Pump Station Replacement Project.
15	Increase in C-43 Basin Storage Reservoir	57,283,315		Increase due to cashflow requirement from state appropriations for the C-43 West Basin Storage Reservoir Project.
16	Increase in Central Everglades Planning Project	38,647,754		Increase due to cashflow requirements from state appropriations for CEPP North components, including Miami Canal Backfill, S-620 Gated Culvert, S-8A Gated Culvert and Canal, and S-630 Pump Station & L-4 Levee, as well as CEPP New Waters STA A-2; offset by decreased cashflow requirements for CEPP New Waters Miami & North New River Canal Conveyance Improvements, and Seepage Barrier.

IV. PROGRAM ALLOCATIONS

South Florida Water Management District
REDUCTIONS - NEW ISSUES
 2.0 Land Acquisition, Restoration and Public Works
 Fiscal Year 2023-24
 Preliminary Budget - January 15, 2023

New Issues					
Issue	Description	Issue Amount	Workforce	Category Subtotal	
17	Increase in CERP Planning	3,000,000			Increase is due to potential land acquisition for Restoration project.
18	Increase in CERP Program Support (Not Creditable)	28,000,000			Increase due to cashflow requirements from state appropriations for the Okeechobee Field Station and Clewiston Field Station relocation projects to support CERP Projects coming online.
19	Increase in Dispersed Water Management	750,000			Increase due to increased cashflow requirement from state appropriations for C-23/C-24 Interim Storage, offset by decreased cashflow requirement in this expense category for the TCNS 214 Dispersed Water Management Project, as well as reduced budget authority for federal grants.
20	Increase in LTP STA O&M - STA Capital Construction	20,000,000			Increase due to cashflow requirement from state appropriations for STA 5/6 Connection to Lake Okeechobee.
21	Increase in Restoration Strategies Projects	16,500,000			Increase due to increased cashflow requirements from state appropriations for Restoration Strategies G-341 Related Conveyance Improvements and C-139 FEB, offset by decreased cashflow for STA-1W Expansion #2.
Interagency Expenditures (Cooperative Funding)				94,159	
22	Increase in Central Everglades Planning Project	4,814			Increase due to increased cashflow requirements for ecological studies in support of CEPP planning.
23	Increase in USACE Monitoring	89,345			Increase due to New Works for BBCW Cutler baseline monitoring and L-31E components transitioning from operational testing to normal operations, as well as increases for C-111 Spreader Canal vegetation tracking, and EAA STA lab contract and fish collection support.
Debt				-	
Reserves				-	
TOTAL NEW ISSUES			0	211,914,453	
2.0 Land Acquisition, Restoration and Public Works					
Total Workforce and Preliminary Budget for FY 2023-24			166	\$ 696,468,727	

IV. PROGRAM ALLOCATIONS

Changes and Trends

The Florida Legislature continues its commitment to Everglades Restoration through continued appropriations for Restoration Strategies, CERP, and NEEPP. In 2016, House Bill 989 (Chapter 2016-201), the Legislature reaffirmed its commitment to long-term funding for Everglades restoration, primarily those that reduce harmful discharges to the St. Lucie River and Caloosahatchee River estuaries, providing up to \$200 million annually for the implementation of CERP, Long Term Plan, and NEEPP. From this funding, \$32 million would be appropriated annually for Restoration Strategies through Fiscal Year 2023-24, up to \$100 million for CERP, including the Comprehensive Everglades Planning Project (CEPP), and the remainder for NEEPP. In 2017, through Senate Bill 10 (Chapter 2017-10), the Legislature reinstated the commitment made in the 2016 House Bill 989 and provided an additional \$33 million for the District to work with the USACE for a Post-Authorization Change Report and to acquire land or negotiate leases to implement the Everglades Agricultural Area (EAA) storage reservoir project, and authorized an additional \$64 million in recurring appropriations starting in Fiscal Year 2018-19 to implement the EAA storage reservoir and other restoration projects as identified above. Since 2019, Governor DeSantis and the Florida Legislature have emphasized the State's commitment and have appropriated a combined \$1.8 billion for restoration, and an estimated \$631.6 million in continued state funding for restoration is anticipated for Fiscal Year 2023-24.

In addition, the Florida Legislature has appropriated funds each year since 2019 for alternative water supply and water conservation grants. From this funding, the Florida Department of Environmental Protection allocated a combined \$44.8 million to the District for construction or implementation of alternative water supply and water conservation projects with cooperating entities, including local governments, special districts, utilities, homeowners' associations, water users, agriculture and other public and private organizations. State funding for alternative water supply and water conservation projects is anticipated to continue in Fiscal Year 2023-24.

Expenditure decreases in Salaries and Benefits between Fiscal Year 2019-20 and Fiscal Year 2021-22 reflect the reallocation of positions to support operations and maintenance of projects coming online.

Expenditure increases in Contracted Services between Fiscal Year 2019-20 and Fiscal Year 2021-22 are primarily due to the completion of public private partnership project construction for Dispersed Water Management and Alternative Water Supply projects and increase in application development services for Enterprise Software.

Expenditure decreases in Operating Expenses between Fiscal Year 2019-20 and Fiscal Year 2021-22 are primarily due to the completion of the Old Tamiami Trail Removal project in Fiscal Year 2019-20 completed by District staff, as well as reduction in software and hardware maintenance and pending postings of the Fiscal Year 2021-22 CERP indirect costs.

Expenditure increases in Operating Capital Outlay between Fiscal Year 2019-20 and Fiscal Year 2021-22 reflect increases in this expense category for projects from planning through design, construction, and operations in CERP, including Lake Okeechobee Watershed Restoration ASR Wells, C-43 West Storage Basin Reservoir, Indian River Lagoon South components, and Okeechobee Field Station and Clewiston Field Station relocations in support of CERP, as well as decreases in this expense category for CEPP and Restoration Strategies project components.

Expenditure increases in Fixed Capital Outlay between Fiscal Year 2019-20 and Fiscal Year 2021-22 reflect the progress from planning through design and construction of projects in CERP,

IV. PROGRAM ALLOCATIONS

including C-43 West Storage Basin Reservoir, EAA STA, Lake Okeechobee Watershed Restoration ASR Wells, and 8.5 Square Mile Area Limited Curtain Wall; Restoration Strategies, including STA-1W Phase 2, STA-1E Modifications, C-139 FEB, and G-341 Conveyance Improvements; and STA Capital Construction, including STA-1W and STA-2 Refurbishments.

Expenditure increases in Interagency Expenditures between Fiscal Year 2019-20 and Fiscal Year 2021-22 reflect the completion of Alternative Water Supply and water conservation projects, offset by decreases due to one-time cash payments to the USACE for CERP IRL South Project and payment to Highlands County for the completion of the Istokpoga Marsh Improvement Project.

Expenditure increases in Debt between Fiscal Year 2019-20 and Fiscal Year 2021-22 are due to the implementation of the Government Accounting Standards Board (GASB) #87 for leases.

Budget increases and decreases across the expense categories reflect the shift in cashflow requirements for projects as they move through planning, design, engineering, construction, and operations and maintenance phases, as well as the increased commitment from the Legislature to provide funding for restoration. Budget increases for Salaries and Benefits between Fiscal Year 2021-22 and Fiscal Year 2023-24 reflect the reallocation of staff to this program to support restoration and a 5.38 percent cost-of living increase for District staff, consistent with state employees and to address rising inflation, as well as increases to FRS contribution, health benefit costs, and employer portion of FICA taxes.

Budget Variances

The Fiscal Year 2023-24 Preliminary Budget represents a net increase of 5.1 percent (\$33.7 million) from the Fiscal Year 2022-23 Adopted Budget of \$662.8 million primarily due to:

Operating Expenses increased 13.0 percent (\$950,806) primarily due to New Works from state appropriations for C-43 West Basin Storage Reservoir operational testing (\$1 million), offset by increases and decreases in this expense category for parts, supplies, and equipment supporting New Works operations, CEPP Planning, and RECOVER.

Operating Capital Outlay increased 85.7 percent (\$24.1 million) primarily due to one-time state appropriations and cash flow requirements in this category for CERP Implementation, including increases for the Loxahatchee River Watershed Restoration Project (\$32 million), Western Everglades Restoration Project (\$1 million), and CEPP Miami Canal Backfill Project (\$1 million), as well as increases in New Works for capital equipment in support of the EAA STA (\$68,833), which are offset by a decrease of one-time prior year state appropriation for Brady Ranch Flow Equalization Basin (FEB) (\$10 million).

Fixed Capital Outlay increased 8.4 percent (\$39.4 million) due to increases in one-time state appropriations in this expense category for CERP/CEPP (\$71.8 million), including C-43 West Basin Storage Reservoir (\$57.3 million); CEPP North and CEPP New Water projects (\$38.6 million), such as CEPP North Miami Canal Backfill (\$48.8 million), S-629 Gated Culvert (\$18.7 million), S-8A Gated Culvert & Canal (\$1.8 million), S-630 Pump Station & L-4 Levee (\$1 million), and the EAA STA (\$21 million), which are offset by decreases for Miami and North New River Canal (\$37.7 million) and Seepage Barrier (\$15 million); Okeechobee Field Station and Clewiston Field Stations relocations in support of CERP Projects coming online (\$28 million), S-332B Pump Station Replacement (\$3.1 million), and potential land acquisition for restoration (\$3 million), which are offset by decreased one-time state appropriations for Lake Okeechobee

IV. PROGRAM ALLOCATIONS

Watershed Restoration Project (\$50 million), and Indian River Lagoon South project components (\$8.2 million). Also, increase in one-time state appropriations for Long Term Plan - STA 5/6 Connection to Lake Okeechobee (\$20 million) and increases for Restoration Strategies Projects (\$16.5 million), including G-341 Related Conveyance Improvements (\$4 million) and C-139 FEB (\$36 million), offset by decrease for STA-1W Expansion #2 (\$23.5 million). These increases are offset by decreases in one-time state appropriation for Green Heart of the Everglades (\$34.7 million), one-time state grant funding for Lower Kissimmee Basin STA Project (\$30.3 million), and decreased cash flow requirements from state appropriations in this expense category for NEEPP (\$3.8 million), including Boma FEB (\$3.6 million), C-43 Water Quality Component (\$7 million), and C-43 Water Quality Treatment and Testing Facility Phase II (\$1.5 million), as well as reduced budget authority for grant applications (\$2.5 million), which are offset by increases for Lake Hicpochee Hydrologic Restoration (\$10 million) and Dispersed Water Management (\$750,000).

Salaries and Benefits decreased 2.6 percent (\$551,555), which reflects the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23 and decreases in new hires salaries commensurate with experience. These are offset by projected increases in the District's contribution to the Florida Retirement System (FRS) and employer's share of FICA taxes.

Contracted Services decreased 9.2 percent (\$5.2 million) primarily due to a reduction of one-time prior year state appropriation for Caloosahatchee River Water Quality/BMAP Project (\$7 million) and decreased cashflow requirements for Restoration Strategies Science Plan studies nearing completion (\$5 million), as well as reduced budget authority for NEEPP grant applications (\$1.5 million), reduced balance of one-time grant for Biscayne Bay Coastal Wetlands Project Implementation Report Phase II (\$350,000), and decrease in New Works for C-44 Reservoir/STA operations (\$344,002). These decreases are offset by increases of one-time state appropriations in this expense category for Dispersed Water Management (\$9 million).

Interagency Expenditures decreased 51.2 percent (\$25 million) primarily due to one-time prior year state appropriation for CERP Indian River Lagoon South (\$25 million).

A detailed description of variances, changes and trends, and major budget items for District Everglades and CERP is contained in the District Specific Programs on pages 243-252.

IV. PROGRAM ALLOCATIONS

Major Budget Items for this program include the following:

- Salaries and Benefits (\$20.9 million) (166 FTEs).

Major Projects under this program are funded with Salaries and Benefits (included in the Salaries and Benefits number above), Contracted Services, Operating Capital Outlay, Fixed Capital Outlay, and Interagency Expenditures.

Funded Program Description	Salaries and Benefits	Other Personal Services	Contracted Services	Operating Expenses	Operating Capital Outlay	Fixed Capital Outlay	Interagency Expenditures	Debt	Reserves	Grand Total
Boma Mesocosms	\$ 76,522	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000	\$ -	\$ -	\$ -	\$ 10,076,522
C-43 West Storage Reservoir	\$ 459,004	\$ -	\$ -	\$ 1,000,000	\$ -	\$ 84,471,456	\$ -	\$ -	\$ -	\$ 85,930,460
CEPP N Miami Canal Backfill CNT88 P1019	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 50,000,000	\$ -	\$ -	\$ -	\$ 51,000,000
CEPP N Miami Cnl Bckfill & L5 CNT8 P1019	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,220,477	\$ -	\$ -	\$ -	\$ 2,220,477
CEPP New Water Seepage Barrier CNT13-NW	\$ 62,978	\$ -	\$ -	\$ -	\$ -	\$ 11,000,000	\$ -	\$ -	\$ -	\$ 11,062,978
CEPP New Waters STA A-2 (P1018)	\$ 256,023	\$ -	\$ -	\$ -	\$ -	\$ 80,000,000	\$ -	\$ -	\$ -	\$ 80,256,023
CEPP North S-620 Gated Culvert(P1019)	\$ 99,175	\$ -	\$ -	\$ -	\$ -	\$ 20,000,000	\$ -	\$ -	\$ -	\$ 20,099,175
CEPP North S-8A Gtd Culvert&Canal(P1019)	\$ 168,453	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 3,168,453
CEPP NW Miami & NNR Cnal Conve Imp	\$ 14,396	\$ -	\$ -	\$ -	\$ -	\$ 403,383	\$ -	\$ -	\$ -	\$ 417,779
CERP BBCW Ph1 Const Deer/L31/Cutler 0287	\$ 175,131	\$ -	\$ -	\$ -	\$ -	\$ 16,000,000	\$ -	\$ -	\$ -	\$ 16,175,131
CERP Biscayne Bay Coastal Wetlands Ph 2	\$ 379,146	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 479,146
CERP IRL S C-23 to C-44 Interconnect	\$ 99,333	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000	\$ -	\$ -	\$ -	\$ 10,099,333
CP Clewiston FS Modernization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,000,000	\$ -	\$ -	\$ -	\$ 17,000,000
CP Okeechobee FS Admin Bldg Replacement	\$ 20,173	\$ -	\$ -	\$ -	\$ -	\$ 22,300,000	\$ -	\$ -	\$ -	\$ 22,320,173
CP S332B & S332C Pump Station Repl (PK03)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000	\$ -	\$ -	\$ -	\$ 15,000,000
DWM PUB Interim C23/C24 S Res(P0665)	\$ 12,948	\$ -	\$ -	\$ -	\$ -	\$ 11,450,000	\$ -	\$ -	\$ -	\$ 11,462,948
Grassy Island FEB and ASR	\$ 27,713	\$ -	\$ -	\$ -	\$ 7,025,108	\$ -	\$ -	\$ -	\$ -	\$ 7,052,821
IRLS C-25 Reservoir & STA (P0600)	\$ 81,169	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000	\$ -	\$ -	\$ -	\$ 10,081,169
Lake Hicpochee Hydrologic Enhancement	\$ 71,435	\$ -	\$ -	\$ -	\$ -	\$ 11,000,000	\$ -	\$ -	\$ -	\$ 11,071,435
LOWRP ASR Wells Lk Okee Watershed Restor Proj ASR Wells	\$ 377,568	\$ -	\$ -	\$ -	\$ -	\$ 50,000,000	\$ -	\$ -	\$ -	\$ 50,377,568
LRWR Loxhatchee Rivr Wtrshd Restor(PARNT	\$ 96,162	\$ -	\$ -	\$ -	\$ 42,000,000	\$ -	\$ -	\$ -	\$ -	\$ 42,096,162
RS C-139 FEB P0801	\$ 388,378	\$ -	\$ -	\$ -	\$ -	\$ 46,000,000	\$ -	\$ -	\$ -	\$ 46,388,378
RS G-341 Related Conveyance Imprmt P0801	\$ 26,288	\$ -	\$ -	\$ -	\$ -	\$ 12,000,000	\$ -	\$ -	\$ -	\$ 12,026,288
STA-5/6 Connection to Lk Okeechobee	\$ 94,700	\$ -	\$ -	\$ -	\$ -	\$ 20,000,000	\$ -	\$ -	\$ -	\$ 20,094,700
CFP/DEP - Alternative Water Supply	\$ 120,646	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,000,000	\$ -	\$ -	\$ 22,120,646
Grand Total	\$ 3,109,341	\$ -	\$ 100,000	\$ 1,000,000	\$ 50,025,108	\$ 501,845,316	\$ 22,000,000	\$ -	\$ -	\$ 578,079,765

Major Budget Items not found in the Major Project Table are provided by budget category below:

- Projects in Major Projects of this program are listed in activities 2.2 Water Source Development (\$22.1 million) and 2.3 Surface Water Projects (\$556 million).
- Contracted Services:
 - NEEPP Dispersed Water Storage Projects (\$39.1 million).
 - NEEPP Water Quality and Innovative Technologies State Grants (\$5 million).
 - CERP Planning (\$5 million).
 - CERP New Works, including monitoring and compliance assessment post-construction of project components for C-44 STA and Reservoir, Biscayne Bay

IV. PROGRAM ALLOCATIONS

Coastal Wetlands, C-111 Spreader Canal, Picayune Strand Restoration, EAA STA, and Kissimmee ASR Well (\$864,820).

- Kissimmee River Restoration – Integrated Ecosystem Studies in support of the Restoration Evaluation Program (\$455,000).
- CERP Monitoring and Adaptive Assessment Plan activities for C-111 Spreader Canal downstream impacts and Northern Estuaries (\$161,252).
- Expanded Monitoring in the C-51/L-8 Basin (\$154,800).
- Lake Okeechobee IT Support for computer consulting services for enterprise resource support and IT security (\$114,003).
- CERP/CEPP Adaptive Management (\$50,000).
- Lakeside Ranch compliance assessment and water quality/scientific support (\$44,875).
- Operating Expenses:
 - CERP Indirect Support (\$3.4 million).
 - CERP New Works, including operations and maintenance, monitoring and compliance assessment post-construction of project components for C-44 STA and Reservoir, Biscayne Bay Coastal Wetlands, C-111 Spreader Canal, Picayune Strand Restoration, and EAA STA (\$2.8 million).
 - Lake Okeechobee IT Support for software and hardware maintenance, communications service, and IT support (\$611,566).
 - Kissimmee River Restoration – Hydrologic Monitoring and Restoration Evaluation Program (\$171,067).
 - Northern STAs operations and compliance assessment, monitoring, and scientific support (\$53,968).
- Operating Capital Outlay:
 - CERP Western Everglades Restoration Project (\$2 million).
 - CERP Picayune Strand Restoration support services, CEPP biogeochemistry equipment, and New Works field equipment for Picayune Strand Manatee Mitigation feature and EAA STA (\$136,833).
- Fixed Capital Outlay:
 - Potential land acquisition for restoration (\$3 million).
 - C-43 Water Quality Treatment and Testing Test Cells Ph II (\$1 million).
 - NEEPP Water Quality Federal Grants (\$1 million).

IV. PROGRAM ALLOCATIONS

- Interagency Expenditures:
 - CERP Monitoring and Adaptive Assessment Plan activities (\$462,252).
 - CERP New Works, including monitoring and compliance assessment post-construction of project components for C-44 STA and Reservoir, Biscayne Bay Coastal Wetlands, C-111 Spreader Canal, Picayune Strand Restoration, and EAA STA (\$367,445).
 - Kissimmee River Restoration – Riverwoods Field Laboratory in support of the Restoration Evaluation Program (\$306,048).
 - CERP/CEPP Adaptive Management studies (\$280,103).
 - CERP RECOVER - Loxahatchee Impoundment Landscape Assessment (\$263,000).
 - NEEPP agreement with USGS for Caloosahatchee Flow Measurements (\$81,731).
- Debt:
 - Debt service payment (\$30.3 million).

Items funded with Fund Balance include: A portion of debt service payments (\$336,784) and a portion of health insurance (\$163,917).

IV. PROGRAM ALLOCATIONS

2.1 Land Acquisition - The acquisition of land and facilities for the protection and management of water resources. This activity category does not include land acquisition components of "water resource development projects," "surface water projects," or "other cooperative projects."

District Description

Land acquisition is within the program where the project resides.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24
PRELIMINARY BUDGET - Fiscal Year 2023-24

2.1 - Land Acquisition

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ -

No funding has been budgeted to the activity for the last five years.

IV. PROGRAM ALLOCATIONS

2.2 Water Source Development - Water resource development projects and regional or local water supply development assistance projects designed to increase the availability of water supplies for consumptive use.

District Description

Water resource development projects, including the development of models supporting regional water supply plan updates, and regional or local water supply development assistance projects which are designed to increase the availability of water supplies for consumptive use.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24 PRELIMINARY BUDGET - Fiscal Year 2023-24 **2.2 - Water Source Development**

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ 285,193	\$ 312,696	\$ 413,643	\$ 343,453	\$ 361,593	\$ 18,140	5.3%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ 499,120	\$ -	\$ -	\$ -	-
Operating Expenses	\$ 582	\$ 418	\$ 1,197	\$ 6,027	\$ 6,027	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ 3,843,134	\$ 2,397,300	\$ 22,000,000	\$ 22,000,000	\$ -	0.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 285,775	\$ 4,156,248	\$ 3,311,260	\$ 22,349,480	\$ 22,367,620	\$ 18,140	0.1%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 367,620	\$ -	\$ -	\$ -	\$ 22,000,000	\$ -	\$ 22,367,620

OPERATING AND NON-OPERATING

	Fiscal Year 2023-24	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits		\$ 361,593	\$ -	\$ 361,593
Other Personal Services		\$ -	\$ -	\$ -
Contracted Services		\$ -	\$ -	\$ -
Operating Expenses		\$ 6,027	\$ -	\$ 6,027
Operating Capital Outlay		\$ -	\$ -	\$ -
Fixed Capital Outlay		\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)		\$ -	\$ 22,000,000	\$ 22,000,000
Debt		\$ -	\$ -	\$ -
Reserves - Emergency Response		\$ -	\$ -	\$ -
TOTAL		\$ 367,620	\$ 22,000,000	\$ 22,367,620

Changes and Trends

The District has historically provided funding to local governments, special districts, utilities, homeowners associations, water users, agriculture and other public and private organizations for stormwater, alternative water supply and water conservation projects that are consistent with the agency's core mission. Since Fiscal Year 2019-20 the Florida Department of Environmental Protection has allocated \$44.8 million to the District through Alternative Water Supply grants for construction or implementation of alternative water supply and water conservation projects with cooperating entities. State appropriations in support of water supply and water conservation projects are anticipated to continue in Fiscal Year 2023-24.

Increases in Interagency Expenditures in Fiscal Year 2020-21 reflect the allocation of state funding and completion of Alternative Water Supply projects.

IV. PROGRAM ALLOCATIONS

Budget Variances

The Fiscal Year 2023-24 Preliminary Budget represents an increase of 0.1 percent (\$18,140) from the Fiscal Year 2022-23 Adopted Budget of \$22.3 million. The increase is in Salaries and Benefits reflecting the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23, and projected increases in the District's contribution to FRS and employer's share of FICA taxes. These are offset by decreases in new hires salaries commensurate with experience.

Major Budget Items for this activity include the following:

- Salaries and Benefits (\$361,593).
- Interagency Expenditures:
 - Alternative Water Supply and Water Resource Development Projects (\$22 million).

There are no items funded with Fund Balance.

IV. PROGRAM ALLOCATIONS

2.2.1 Water Resource Development Projects - Regional projects designed to create, from traditional or alternative sources, an identifiable, quantifiable supply of water for existing and/or future reasonable-beneficial uses. These projects do not include the construction of facilities for water supply development, as defined in Subsection 373.019(26), Florida Statutes. Such projects may include the construction, operation, and maintenance of major public works facilities that provide for the augmentation of available surface and ground water supply or that create alternative sources of supply. Water resource development projects are to be identified in water management district regional water supply plans or district water management plans, as applicable.

District Description

Regional water supply plans and updates thereto have been prepared and approved by the Governing Board for five planning regions that collectively cover the entire District: Lower East Coast, Lower West Coast, Upper East Coast, Upper Kissimmee Basin, and Lower Kissimmee Basin. The Upper Kissimmee Basin is included in the Central Florida Water Initiative (CFWI) planning area and water supply plan. The water supply plans project water demands over at least a 20-year planning horizon and identify strategies to meet existing and future needs, including Water Resource Development projects. The water supply plans are updated every five years.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

2.2.1 Water Resource Development Projects

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ 251,198	\$ 271,675	\$ 387,031	\$ 227,816	\$ 240,947	\$ 13,131	5.8%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ 582	\$ 418	\$ 1,197	\$ 6,027	\$ 6,027	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 251,780	\$ 272,093	\$ 388,228	\$ 233,843	\$ 246,974	\$ 13,131	5.6%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 246,974	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 246,974

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 240,947	\$ -	\$ 240,947
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ 6,027	\$ -	\$ 6,027
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 246,974	\$ -	\$ 246,974

IV. PROGRAM ALLOCATIONS

Changes and Trends

The Fiscal Year 2023-24 Preliminary Budget reflects the continuation of activities initiated in prior years to support five-year updates to the Upper and Lower East Coast, Lower West Coast, Lower Kissimmee Basin, and CFWI (Upper Kissimmee Basin) water supply plans, as well as continued monitoring to support water management activities and calibration of groundwater models.

Expenditure increases in Salaries and Benefits between Fiscal Year 2019-20 and Fiscal Year 2021-22, reflect increased staffing requirements to support plan updates, as well as increases in FRS employer contribution rate and health benefit costs.

Expenditure increases in Operating Expenses between Fiscal Year 2019-20 and Fiscal Year 2021-22 reflect increased travel for participation in the Drought Early Warning System Conference, as the District resumed normal operations after COVID-19 restrictions were lifted. Budget increases in this expense category between Fiscal Year 2021-22 and Fiscal Year 2023-24 reflect increased planned travel and conference similar to pre-COVID-19 levels.

Budget Variances

The Fiscal Year 2023-24 Preliminary Budget represents an increase of 5.6 percent (\$13,131) from the Fiscal Year 2022-23 Adopted Budget of \$233,843. The increase is in Salaries and Benefits reflecting the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23, and projected increases in the District's contribution to FRS and employer's share of FICA taxes.

Major Budget Items for this sub-activity include the following:

- Salaries and Benefits (\$240,947).

There are no items funded with Fund Balance.

IV. PROGRAM ALLOCATIONS

2.2.2 Water Supply Development Assistance - Financial assistance for regional or local water supply development projects. Such projects may include the construction of facilities included in the term “water supply development” as defined in Subsection 373.019(26), Florida Statutes.

District Description

Coordination of financial assistance requests for regional or local water supply development projects. Such projects may include the construction of facilities included in the term “water supply development” as defined in Section 373.019(26), Florida Statutes.

Local governments, water users, and water utilities are primarily responsible for implementing water supply development. The Water Protection and Sustainability Program, created during the 2005 legislative session, strengthened the link between water supply plans and local government comprehensive plans and a cost-sharing program for alternative water supply projects when funding is budgeted by the state. In addition, the legislation included requirements for the water supply development component of the regional water supply plans by making the plans more specific. The intent is to make the plans more useful to local water suppliers in developing alternative water supplies, and then provide permitting and funding incentives to local water suppliers to build projects included in the plan.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT

SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

2.2.2 Water Supply Development Assistance

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ 33,995	\$ 41,021	\$ 26,612	\$ 115,637	\$ 120,646	\$ 5,009	4.3%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ 499,120	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ 3,843,134	\$ 2,397,300	\$ 22,000,000	\$ 22,000,000	\$ -	0.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 33,995	\$ 3,884,155	\$ 2,923,032	\$ 22,115,637	\$ 22,120,646	\$ 5,009	0.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 120,646	\$ -	\$ -	\$ -	\$ 22,000,000	\$ -	\$ 22,120,646

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating	Non-operating	TOTAL
Salaries and Benefits	\$ 120,646	\$ -	\$ 120,646
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ 22,000,000	\$ 22,000,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 120,646	\$ 22,000,000	\$ 22,120,646

IV. PROGRAM ALLOCATIONS

Changes and Trends

Over the last few years where funding has been allocated for Interagency Expenditures (Cooperative Funding), the District has provided funding to local governments, special districts, utilities, homeowners associations, water users and other public and private organizations for alternative water supply and water conservation projects that are consistent with the agency's core mission. Since Fiscal Year 2019-20, the Florida Department of Environmental Protection, has allocated \$44.8 million to the District through Alternative Water Supply grants for construction or implementation of alternative water supply and water conservation projects with cooperating entities. State appropriations in support of water supply and water conservation are anticipated to continue in Fiscal Year 2023-24. (See VIII. Appendix D Alternative Water Supply Funding for more detail).

Expenditure increases in Contracted Services and Interagency Expenditures between Fiscal Year 2019-20 and Fiscal Year 2021-22 reflect the increased allocation of state funding since Fiscal Year 2019-20 and completion of Alternative Water Supply projects.

Budget Variances

The Fiscal Year 2023-24 Preliminary Budget represents an increase of 0.02 percent (\$5,009) from the Fiscal Year 2022-23 Adopted Budget of \$22.1 million. The increase is in Salaries and Benefits reflecting the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23, and projected increases in the District's contribution to FRS and employer's share of FICA taxes. These are offset by decreases in new hires salaries commensurate with experience.

Major Budget Items for this sub-activity include the following:

- Salaries and Benefits (\$120,646).

Major Projects under this sub-activity are funded with Salaries and Benefits (included in the Salaries and Benefits number above) and Interagency Expenditures.

Funded Program Description	Salaries and Benefits	Other Personal Services	Contracted Services	Operating Expenses	Operating Capital Outlay	Fixed Capital Outlay	Interagency Expenditures	Debt	Reserves	Grand Total
CFP/DEP - Alternative Water Supply	\$ 120,646	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,000,000	\$ -	\$ -	\$ 22,120,646
Grand Total	\$ 120,646	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,000,000	\$ -	\$ -	\$ 22,120,646

There are no items funded with Fund Balance.

IV. PROGRAM ALLOCATIONS

2.2.3 Other Water Source Development Activities - Water resource development activities and water supply development activities not otherwise categorized above.

District Description

All Water Source Development activities are captured within other sub-activities not necessitating utilization of this “Other” sub-activity component.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

2.2.3 Other Water Source Development Activities

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ -

No funding has been budgeted to this sub-activity for the last five years.

IV. PROGRAM ALLOCATIONS

***2.3 Surface Water Projects** - Projects that restore or protect surface water quality, flood protection, or surface water-related resources through the acquisition and improvement of land, construction of public works, and other activities.*

District Description

Those projects that restore or protect surface water quality, flood protection, or surface water-related resources through the acquisition and improvement of land, construction of public works, and other activities. Surface Water Projects include the Kissimmee River Restoration Project, design, and implementation of the NEEPP, Everglades Forever Act (EFA) projects, Critical Restoration Projects, and the CERP, including the Central Everglades Planning Project.

The Kissimmee Basin encompasses more than two dozen lakes in the Kissimmee Chain of Lakes, their tributary streams and associated marshes and the Kissimmee River and floodplain. The basin forms the headwaters of Lake Okeechobee and the Everglades. The Kissimmee River Restoration Project includes restoration of the Kissimmee River and floodplain by backfilling a portion of the C-38 flood control canal and restoring the natural river channel and flood plain. Remaining activities include real estate requirements, construction, implementation of the Headwaters Revitalization regulation schedule and subsequent ecological evaluation of the project.

Activities associated with the NEEPP include continued implementation of the Lake Okeechobee, St. Lucie River, and Caloosahatchee River Watershed Protection Plans in coordination with partners and stakeholders. Specific activities include implementation of storage and treatment projects to reduce nutrients in downstream receiving water bodies; evaluation and adjustment of regulatory source control programs consistent with NEEPP directives; and implementation of a variety of source control, restoration, and water quality improvement projects.

The District Everglades Program is focused on the District's responsibilities outlined in the Everglades Forever Act (EFA) as well as the settlement agreement. The EFA directed the District to acquire land and to design, permit, construct and operate STAs to reduce phosphorus levels in stormwater runoff and other sources before it enters the Everglades Protection Area. The goal of the District Everglades Program is to contribute to Everglades restoration by improving water quality, hydrology, and ecology.

The Comprehensive Everglades Restoration Plan (CERP) contains more than 60 major components that involve the creation of approximately 217,000 acres of reservoirs and wetland-based water treatment areas. These components will vastly improve the quantity, quality, timing, and distribution of water for the South Florida environment. In addition, implementation of CERP will improve or sustain water supplies for urban and agricultural needs, while maintaining current C&SF Flood Control Project purposes. CERP includes pilot projects to test technologies, such as Aquifer Storage and Recovery wells (ASR) and seepage management methods, which are essential to the implementation of CERP. CERP also includes seven Critical Restoration Projects, for which Project Cooperative Agreements were executed by the USACE and the District.

The EFA and CERP surface water projects are unique to the South Florida Water Management District. As such, separate narratives, and programmatic spreadsheets for each of these projects are provided in the section titled "District Specific Programs and Activities" on pages 243-252.

IV. PROGRAM ALLOCATIONS

SOUTH FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

2.3 - Surface Water Projects

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ 16,827,722	\$ 14,684,813	\$ 14,733,522	\$ 19,713,790	\$ 19,026,194	\$ (687,596)	-3.5%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 28,856,280	\$ 32,252,422	\$ 37,968,617	\$ 56,298,650	\$ 51,109,185	\$ (5,189,465)	-9.2%
Operating Expenses	\$ 9,517,661	\$ 7,715,989	\$ 3,242,966	\$ 6,672,193	\$ 7,622,999	\$ 950,806	14.3%
Operating Capital Outlay	\$ 24,423,765	\$ 17,598,875	\$ 31,056,613	\$ 28,093,000	\$ 52,161,941	\$ 24,068,941	85.7%
Fixed Capital Outlay	\$ 188,476,931	\$ 350,101,440	\$ 451,609,526	\$ 470,429,440	\$ 509,845,316	\$ 39,415,876	8.4%
Interagency Expenditures (Cooperative Funding)	\$ 5,286,844	\$ 5,119,580	\$ 3,276,588	\$ 26,764,419	\$ 1,769,579	\$ (24,994,840)	-93.4%
Debt	\$ 30,372,125	\$ 30,354,250	\$ 32,898,261	\$ 30,312,127	\$ 30,295,125	\$ (17,002)	-0.1%
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 303,761,328	\$ 457,827,369	\$ 574,786,093	\$ 638,283,619	\$ 671,830,339	\$ 33,546,720	5.3%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 55,542,646	\$ 452,605	\$ -	\$ -	\$ 613,674,930	\$ 2,160,158	\$ 671,830,339

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 19,026,194	\$ -	\$ 19,026,194
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 46,009,185	\$ 5,100,000	\$ 51,109,185
Operating Expenses	\$ 4,290,031	\$ 3,332,968	\$ 7,622,999
Operating Capital Outlay	\$ 52,161,941	\$ -	\$ 52,161,941
Fixed Capital Outlay	\$ 508,845,316	\$ 1,000,000	\$ 509,845,316
Interagency Expenditures (Cooperative Funding)	\$ 1,769,579	\$ -	\$ 1,769,579
Debt	\$ 30,295,125	\$ -	\$ 30,295,125
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 662,397,371	\$ 9,432,968	\$ 671,830,339

Changes and Trends

The Florida Legislature continues its commitment to Everglades Restoration through continued appropriations for Restoration Strategies, CERP, and NEEPP. In 2016, House Bill 989 (Chapter 2016-201), the Legislature reaffirmed its commitment to long-term funding for Everglades restoration, primarily those that reduce harmful discharges to the St. Lucie River and Caloosahatchee River estuaries, providing up to \$200 million annually for the implementation of CERP, Long Term Plan, and NEEPP. From this funding, \$32 million would be appropriated annually for Restoration Strategies through Fiscal Year 2023-24, up to \$100 million for CERP, including the Comprehensive Everglades Planning Project (CEPP), and the remainder for NEEPP. In 2017, through Senate Bill 10 (Chapter 2017-10), the Legislature reinstated the commitment made in the 2016 House Bill 989 and provided an additional \$33 million for the District to work with the USACE for a Post-Authorization Change Report and to acquire land or negotiate leases to implement the Everglades Agricultural Area (EAA) storage reservoir project, and authorized an additional \$64 million in recurring appropriations starting in Fiscal Year 2018-19 to implement the EAA storage reservoir and other restoration projects as identified above. Since 2019, Governor DeSantis and the Florida Legislature have emphasized the State's commitment and have appropriated a combined \$1.8 billion for restoration, and an estimated \$631.6 million in continued state funding for restoration is anticipated for Fiscal Year 2023-24.

Expenditure decreases in Salaries and Benefits between Fiscal Year 2019-20 and Fiscal Year 2021-22 reflect the reallocation of positions to support operations and maintenance of projects coming online.

Expenditure increases in Contracted Services between Fiscal Year 2019-20 and Fiscal Year 2021-22 are primarily due to the construction completion of public private partnership projects for Dispersed Water Management.

IV. PROGRAM ALLOCATIONS

Expenditure decreases in Operating Expenses between Fiscal Year 2019-20 and Fiscal Year 2021-22 are primarily due to the completion of the Old Tamiami Trail Removal project in Fiscal Year 2019-20 completed by District staff and pending postings of the Fiscal Year 2021-22 CERP indirect costs.

Expenditure increases in Operating Capital Outlay between Fiscal Year 2019-20 and Fiscal Year 2021-22 reflect increases in this expense category for projects from planning through design, construction, and operations in CERP, including Lake Okeechobee Watershed Restoration ASR Wells, C-43 West Storage Basin Reservoir, Indian River Lagoon South components, and Okeechobee Field Station and Clewiston Field Station relocations in support of CERP, as well as decreases in this expense category for CEPP and Restoration Strategies project components.

Expenditure increases in Fixed Capital Outlay between Fiscal Year 2019-20 and Fiscal Year 2021-22 reflect the progress from planning through design and construction of projects in CERP, including C-43 West Storage Basin Reservoir, EAA STA, Lake Okeechobee Watershed Restoration ASR Wells, and 8.5 Square Mile Area Limited Curtain Wall; Restoration Strategies, including STA-1W Phase 2, STA-1E Modifications, C-139 FEB, and G-341 Conveyance Improvements; and STA Capital Construction, including STA-1W and STA-2 Refurbishments.

Expenditure decreases in Interagency Expenditures between Fiscal Year 2019-20 and Fiscal Year 2021-22 primarily reflect one-time cash payments to the USACE for CERP IRL South Project and payment to Highlands County for the completion of the Istokpoga Marsh Improvement Project.

Expenditure increases in Debt between Fiscal Year 2019-20 and Fiscal Year 2021-22 are due to the implementation of the Government Accounting Standards Board (GASB) #87 for leases.

Budget Variances

The Fiscal Year 2023-24 Preliminary Budget represents a net increase of 5.3 percent (\$33.5 million) from the Fiscal Year 2022-23 Adopted Budget of \$638.3 million primarily due to:

Salaries and Benefits decreased 3.5 percent (\$687,596), which reflects the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23 and decreases in new hires salaries commensurate with experience. These are offset by projected increases in the District's contribution to FRS and employer's share of FICA taxes.

Contracted Services decreased 9.2 percent (\$5.2 million) primarily due to decrease of one-time prior year state appropriation for Caloosahatchee River Water Quality/BMAP Project (\$7 million) and decreased cashflow requirements for Restoration Strategies Science Plan studies nearing completion (\$5 million), as well as reduced budget authority for NEEPP grant applications (\$1.5 million), reduced balance of one-time grant for Biscayne Bay Coastal Wetlands Project Implementation Report Phase II (\$350,000), and decrease in New Works for C-44 Reservoir/STA operations (\$344,002). These decreases are offset by increases of one-time state appropriations in this expense category for Dispersed Water Management (\$9 million).

Operating Expenses increased 14.3 percent (\$950,806) primarily due to New Works from state appropriations for C-43 West Basin Storage Reservoir operational testing (\$1 million), offset by increases and decreases in this expense category for parts, supplies, and equipment supporting New Works operations, CEPP Planning, and RECOVER.

IV. PROGRAM ALLOCATIONS

Operating Capital Outlay increased 85.7 percent (\$24.1 million) primarily due to one-time state appropriations and cash flow requirements in this category for CERP Implementation, including increases for the Loxahatchee River Watershed Restoration Project (\$32 million), Western Everglades Restoration Project (\$1 million), and CEPP Miami Canal Backfill Project (\$1 million), as well as increases in New Works for capital equipment in support of the EAA STA (\$68,833), which are offset by a decrease of one-time prior year state appropriation for Brady Ranch Flow Equalization Basin (FEB) (\$10 million).

Fixed Capital Outlay increased 8.4 percent (\$39.4 million) due to increases in one-time state appropriations in this expense category for CERP/CEPP (\$71.8 million), including C-43 West Basin Storage Reservoir (\$57.3 million); CEPP North and CEPP New Water projects (\$38.6 million), such as CEPP North Miami Canal Backfill (\$48.8 million), S-629 Gated Culvert (\$18.7 million), S-8A Gated Culvert & Canal (\$1.8 million), S-630 Pump Station & L-4 Levee (\$1 million), and EAA STA (\$21 million), which are offset by decreases for Miami and North New River Canal (\$37.7 million) and Seepage Barrier (\$15 million); Okeechobee Field Station and Clewiston Field Stations relocations in support of CERP Projects coming online (\$28 million), S-332B Pump Station Replacement (\$3.1 million), and potential land acquisition for restoration (\$3 million), which are offset by decreased one-time state appropriations for Lake Okeechobee Watershed Restoration Project (\$50 million), and Indian River Lagoon South project components (\$8.2 million). Also, increase in one-time state appropriations for Long Term Plan - STA 5/6 Connection to Lake Okeechobee (\$20 million) and increases for Restoration Strategies Projects (\$16.5 million), including G-341 Related Conveyance Improvements (\$4 million) and C-139 FEB (\$36 million), offset by decrease for STA-1W Expansion #2 (\$23.5 million). These increases are offset by decreases in one-time state appropriation for Green Heart of the Everglades (\$34.7 million), one-time state grant funding for Lower Kissimmee Basin STA Project (\$30.3 million), and decreased cash flow requirements from state appropriations in this expense category for NEEPP (\$3.8 million), including Boma FEB (\$3.6 million), C-43 Water Quality Component (\$7 million), and C-43 Water Quality Treatment and Testing Facility Phase II (\$1.5 million), as well as reduced budget authority for grant applications (\$2.5 million), which are offset by increases for Lake Hicpochee Hydrologic Restoration (\$10 million) and Dispersed Water Management (\$750,000).

Interagency Expenditures decreased 93.4 percent (\$25 million) primarily due to one-time prior year state appropriation for CERP Indian River Lagoon South (\$25 million).

Major Budget Items for this activity include the following:

- Salaries and Benefits (\$19 million).

Major Projects under this activity are funded with Salaries and Benefits (included in the Salaries and Benefits number above), Contracted Services, Operating Capital Outlay and Fixed Capital Outlay.

IV. PROGRAM ALLOCATIONS

Funded Program Description	Salaries and Benefits	Other Personal Services	Contracted Services	Operating Expenses	Operating Capital Outlay	Fixed Capital Outlay	Interagency Expenditures	Debt	Reserves	Grand Total
Boma Mesocosms	\$ 76,522	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000	\$ -	\$ -	\$ -	\$ 10,076,522
C-43 West Storage Reservoir	\$ 459,004	\$ -	\$ -	\$ 1,000,000	\$ -	\$ 84,471,456	\$ -	\$ -	\$ -	\$ 85,930,460
CEPP N Miami Canal Backfill CNT88 P1019	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 50,000,000	\$ -	\$ -	\$ -	\$ 51,000,000
CEPP N Miami Cnl Bckfill & L5 CNT8 P1019	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,220,477	\$ -	\$ -	\$ -	\$ 2,220,477
CEPP New Water Seepage Barrier CNT13-NW	\$ 62,978	\$ -	\$ -	\$ -	\$ -	\$ 11,000,000	\$ -	\$ -	\$ -	\$ 11,062,978
CEPP New Waters STA A-2 (P1018)	\$ 256,023	\$ -	\$ -	\$ -	\$ -	\$ 80,000,000	\$ -	\$ -	\$ -	\$ 80,256,023
CEPP North S-620 Gated Culvert(P1019)	\$ 99,175	\$ -	\$ -	\$ -	\$ -	\$ 20,000,000	\$ -	\$ -	\$ -	\$ 20,099,175
CEPP North S-8A Gtd Culvert&Canal(P1019)	\$ 168,453	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 3,168,453
CEPP NW Miami & NNR Cnal Conve Imp	\$ 14,396	\$ -	\$ -	\$ -	\$ -	\$ 403,383	\$ -	\$ -	\$ -	\$ 417,779
CERP BBCW Ph1 Const Deer/L31/Cutler 0287	\$ 175,131	\$ -	\$ -	\$ -	\$ -	\$ 16,000,000	\$ -	\$ -	\$ -	\$ 16,175,131
CERP Biscayne Bay Coastal Wetlands Ph 2	\$ 379,146	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 479,146
CERP IRL S C-23 to C-44 Interconnect	\$ 99,333	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000	\$ -	\$ -	\$ -	\$ 10,099,333
CP Clewiston FS Modernization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,000,000	\$ -	\$ -	\$ -	\$ 17,000,000
CP Okeechobee FS Admin Bldg Replacement	\$ 20,173	\$ -	\$ -	\$ -	\$ -	\$ 22,300,000	\$ -	\$ -	\$ -	\$ 22,320,173
CP S332B & S332C Pump Station Repl (PK03)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000	\$ -	\$ -	\$ -	\$ 15,000,000
DWM PUB Interim C23/C24 S Res(P0665)	\$ 12,948	\$ -	\$ -	\$ -	\$ -	\$ 11,450,000	\$ -	\$ -	\$ -	\$ 11,462,948
Grassy Island FEB and ASR	\$ 27,713	\$ -	\$ -	\$ -	\$ 7,025,108	\$ -	\$ -	\$ -	\$ -	\$ 7,052,821
IRLS C-25 Reservoir & STA (P0600)	\$ 81,169	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000	\$ -	\$ -	\$ -	\$ 10,081,169
Lake Hicpochee Hydrologic Enhancement	\$ 71,435	\$ -	\$ -	\$ -	\$ -	\$ 11,000,000	\$ -	\$ -	\$ -	\$ 11,071,435
LOWRP ASR Wells Lk Okee Watershed Restor Proj ASR Wells	\$ 377,568	\$ -	\$ -	\$ -	\$ -	\$ 50,000,000	\$ -	\$ -	\$ -	\$ 50,377,568
LRWR Loxhatchee Rivr Wtrshd Restor(PARNT)	\$ 96,162	\$ -	\$ -	\$ -	\$ 42,000,000	\$ -	\$ -	\$ -	\$ -	\$ 42,096,162
RS C-139 FEB P0801	\$ 388,378	\$ -	\$ -	\$ -	\$ -	\$ 46,000,000	\$ -	\$ -	\$ -	\$ 46,388,378
RS G-341 Related Conveyance Imprvt P0801	\$ 28,288	\$ -	\$ -	\$ -	\$ -	\$ 12,000,000	\$ -	\$ -	\$ -	\$ 12,028,288
STA-5/6 Connection to Lk Okeechobee	\$ 94,700	\$ -	\$ -	\$ -	\$ -	\$ 20,000,000	\$ -	\$ -	\$ -	\$ 20,094,700
Grand Total	\$ 2,988,695	\$ -	\$ 100,000	\$ 1,000,000	\$ 50,025,108	\$ 501,845,316	\$ -	\$ -	\$ -	\$ 555,959,119

Major Budget Items not found in the Major Project Table are provided by budget category below:

- Contracted Services:
 - NEEPP Dispersed Water Storage Projects (\$39.1 million).
 - NEEPP Water Quality and Innovative Technologies State Grants (\$5 million).
 - CERP Planning (\$5 million).
 - CERP New Works, including monitoring and compliance assessment post-construction of project components for C-44 STA and Reservoir, Biscayne Bay Coastal Wetlands, C-111 Spreader Canal, Picayune Strand Restoration, EAA STA, and Kissimmee ASR Well (\$864,820).
 - Kissimmee River Restoration – Integrated Ecosystem Studies in support of the Restoration Evaluation Program (\$455,000).
 - CERP Monitoring and Adaptive Assessment Plan activities for C-111 Spreader Canal downstream impacts and Northern Estuaries (\$161,252).
 - Expanded Monitoring in the C-51/L-8 Basin (\$154,800).
 - CERP/CEPP Adaptive Management (\$50,000).
 - Lakeside Ranch compliance assessment and water quality/scientific support (\$44,875).

IV. PROGRAM ALLOCATIONS

- Operating Expenses:
 - CERP Indirect Support (\$3.4 million).
 - CERP New Works, including operations and maintenance, monitoring and compliance assessment post-construction of project components for C-44 STA and Reservoir, Biscayne Bay Coastal Wetlands, C-111 Spreader Canal, Picayune Strand Restoration, and EAA STA (\$2.8 million).
 - Kissimmee River Restoration – Hydrologic Monitoring and Restoration Evaluation Program (\$171,067).
 - Northern STAs operations and compliance assessment, monitoring, and scientific support (\$53,968).
- Operating Capital Outlay:
 - CERP Western Everglades Restoration Project (\$2 million).
 - CERP Picayune Strand Restoration support services, CEPP biogeochemistry equipment, and New Works field equipment for Picayune Strand Manatee Mitigation feature and EAA STA (\$136,833).
- Fixed Capital Outlay:
 - Potential land acquisition for restoration (\$3 million).
 - C-43 Water Quality Treatment and Testing Facility (\$1 million)
 - NEEPP Water Quality Federal Grants (\$1 million).
- Interagency Expenditures:
 - CERP Monitoring and Adaptive Assessment Plan activities (\$462,252).
 - CERP New Works, including monitoring and compliance assessment post-construction of project components for C-44 STA and Reservoir, Biscayne Bay Coastal Wetlands, C-111 Spreader Canal, Picayune Strand Restoration, and EAA STA (\$367,445).
 - Kissimmee River Restoration – Riverwoods Field Laboratory in support of the Restoration Evaluation Program (\$306,048).
 - CERP/CEPP Adaptive Management studies (\$280,103).
 - CERP RECOVER - Loxahatchee Impoundment Landscape Assessment (\$263,000).
 - NEEPP agreement with USGS for Caloosahatchee Flow Measurements (\$81,731).

IV. PROGRAM ALLOCATIONS

- Debt:
 - Debt service payment (\$30.3 million).

Items funded with Fund Balance include: A portion of debt service payments (\$336,784) and a portion of health insurance (\$115,821).

IV. PROGRAM ALLOCATIONS

2.4 Other Cooperative Projects - Any non-water source development cooperative effort under this program area between a water management district and another organization. This does not include projects resulting in capital facilities that are owned or operated by the water management district.

District Description

Any non-water source development cooperative effort under this program area between a water management district and another organization.

This activity includes non-water source development cooperative water conservation efforts between the District and other organizations. The District's water conservation program components are organized into regulatory, voluntary, and incentive-based, and education and marketing initiatives, and are designed to build on and complement successful water conservation initiatives at the local, state, and national levels. The program is dynamic and adaptable, with an on-going commitment to explore and consider additional water-saving opportunities, technologies, research, and partnerships.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

2.4 - Other Cooperative Projects

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ 290,490	\$ 278,032	\$ 219,701	\$ 305,743	\$ 354,446	\$ 48,703	15.9%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ 275,000	\$ 215,000	\$ -	\$ -	\$ -	-
Operating Expenses	\$ 79	\$ -	\$ 606	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 67,000	\$ 100,964	\$ 478,088	\$ 75,000	\$ 75,000	\$ -	0.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 357,569	\$ 653,996	\$ 913,395	\$ 380,743	\$ 429,446	\$ 48,703	12.8%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 393,281	\$ 36,165	\$ -	\$ -	\$ -	\$ -	\$ 429,446

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 354,446	\$ -	\$ 354,446
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 75,000	\$ -	\$ 75,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 429,446	\$ -	\$ 429,446

IV. PROGRAM ALLOCATIONS

Changes and Trends

The District has historically provided funding to local governments, special districts, utilities, homeowners associations, water users, agriculture and other public and private organizations for stormwater, alternative water supply and water conservation projects that are consistent with the agency's core mission. Since Fiscal Year 2019-20 the Florida Department of Environmental Protection has allocated funding to the District through Alternative Water Supply grants for construction or implementation of alternative water supply and water conservation projects with cooperating entities. State appropriations in support of water supply and water conservation projects are anticipated to continue in Fiscal Year 2023-24. Funding for these projects is shown in section 2.2.2.

Expenditure increases in Contracted Services between Fiscal Year 2019-20 and Fiscal Year 2021-22 reflect the allocation of state funding since Fiscal Year 2019-20 and completion of water conservation projects.

Expenditure increases in Operating Expenses between Fiscal Year 2019-20 and Fiscal Year 2021-22 reflect increased travel and training as the District resumed normal operations after COVID-19 restrictions were lifted.

Expenditure increases in Interagency Expenditures between Fiscal Year 2019-20 and Fiscal Year 2021-22 reflect the completion of projects with one-time fund balance funding in the Cooperative Funding Program.

Budget increases in Salaries and Benefits between Fiscal Year 2021-22 and Fiscal Year 2023-24 reflect the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23, increases in new hires salaries commensurate with experience, and projected increases in the District's contribution to FRS and employer's share of FICA taxes.

Budget decreases in Contracted Services and Interagency Expenditures between Fiscal Year 2021-22 and Fiscal Year 2023-24 are because funding for these projects is budgeted in section 2.2.2. Projects are selected during the current fiscal year, and it is unknown in advance how much would be allocated to alternative water supply or water conservation projects. Future expenditure reports will reflect actual funding allocation to projects in this section.

Budget Variances

The Fiscal Year 2023-24 Preliminary Budget represents an increase of 12.8 percent (\$48,703) from the Fiscal Year 2022-23 Adopted Budget of \$380,743. The increase is in Salaries and Benefits reflecting the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23, increases in new hires salaries commensurate with experience, and projected increases in the District's contribution to FRS and employer's share of FICA taxes.

Major Budget Items for this activity include the following:

- Salaries and Benefits (\$354,446).
- Interagency Expenditures (Cooperative Funding):

IV. PROGRAM ALLOCATIONS

- Florida Automated Weather Network (FAWN) (\$75,000).

A portion of healthcare insurance (\$36,165) is funded with Fund Balance.

IV. PROGRAM ALLOCATIONS

2.5 Facilities Construction and Major Renovations – The proposed work for the facilities improvement program includes project management, permitting, and conceptual, preliminary, and detailed engineering for the development and preparation of contract plans and specification for the construction of planned replacement, improvement, or repair to the District's administrative and field station facilities.

District Description

The facilities improvement program includes project management, permitting, and conceptual, preliminary, and detailed engineering for the development and preparation of contract plans and specification for the construction of planned replacement, improvement, or repair to the District's administrative and field station facilities. Funding for this activity is budgeted in Program 3, Activities 3.3 and 3.5.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

2.5 - Facilities Construction and Major Renovations

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ -

No funding has been budgeted to the activity for the last five years.

IV. PROGRAM ALLOCATIONS

2.6 Other Acquisition and Restoration Activities - Acquisition and restoration activities not otherwise categorized above, such as capital improvement projects associated with administrative and operational facilities.

District Description

Acquisition and restoration activities not otherwise categorized above, such as capital improvement projects associated with administrative and operational facilities. These projects are captured in Program 3, Activity 3.2.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

2.6 - Other Acquisition and Restoration Activities

Fiscal Year 2023-24

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ -

No funding has been budgeted to the activity for the last five years.

IV. PROGRAM ALLOCATIONS

2.7 Technology and Information Services - This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this Program and related activities.

District Description

This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this Program and related activities.

Information technology items (salaries, contractors, hardware/software maintenance, and other operating costs) are directly charged to operational activities of district core functions where there is a clear linkage between the operational activity and the information technology system, application or staff that is used to support the operational activities.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

2.7 - Technology and Information Services

Fiscal Year 2023-24

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ 844,844	\$ 903,926	\$ 1,060,762	\$ 1,046,555	\$ 1,115,753	\$ 69,198	6.6%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 75,710	\$ 205,721	\$ 323,835	\$ 114,003	\$ 114,003	\$ -	0.0%
Operating Expenses	\$ 625,474	\$ 600,013	\$ 533,729	\$ 611,566	\$ 611,566	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ 12,996	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 1,546,028	\$ 1,722,656	\$ 1,918,326	\$ 1,772,124	\$ 1,841,322	\$ 69,198	3.9%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 1,829,391	\$ 11,931	\$ -	\$ -	\$ -	\$ -	\$ 1,841,322

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 1,115,753	\$ -	\$ 1,115,753
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 114,003	\$ -	\$ 114,003
Operating Expenses	\$ 611,566	\$ -	\$ 611,566
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 1,841,322	\$ -	\$ 1,841,322

Changes and Trends

The increase in Contractual Services between Fiscal Year 2019-20 and Fiscal Year 2021-22 is due to an increase in application development services for Enterprise Software which were complete in FY2022-2023. The increase in Operating Expenses between Fiscal Year 2019-20 and Fiscal Year 2021-22 is primarily due to Hardware and Software Maintenance.

Budget Variances

The Fiscal Year 2023-24 Preliminary Budget represents an increase of 3.9 percent (\$69,198) from the Fiscal Year 2022-23 Adopted Budget of \$1.8 million. The increase is in Salaries and Benefits reflecting the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23, increases in new

IV. PROGRAM ALLOCATIONS

hires salaries commensurate with experience, and projected increases in the District's contribution to FRS and employer's share of FICA taxes.

Major Budget Items for this activity include the following:

- Salaries and Benefits (\$1.1 million).
- Contracted Services:
 - Lake Okeechobee IT Support for computer consulting services for enterprise resource support and IT security (\$114,003).
- Operating Expenses:
 - Lake Okeechobee IT Support for software and hardware maintenance, communications service, and IT support (\$611,566).

A portion of healthcare insurance (\$11,931) is funded with Fund Balance.

IV. PROGRAM ALLOCATIONS

Program 3.0 Operation and Maintenance of Lands and Works

This program includes all operation and maintenance of facilities, flood control and water supply structures, lands, and other works authorized by Chapter 373, F.S.

District Description

This program contains field operations, right-of-way, engineering and construction, land management, recreation and public use, upland and wetland species invasive management. Additional activities include canal/levy and aquatic plant management, stormwater treatment area operations, infrastructure management, facilities and hydrology/hydraulics and includes all operation and maintenance of facilities, flood control and water supply structures, lands, and other works authorized by Chapter 373, F.S.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24
PRELIMINARY BUDGET - Fiscal Year 2023-24

3.0 Operation and Maintenance of Lands and Works

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ 67,838,138	\$ 72,612,005	\$ 74,044,566	\$ 76,493,415	\$ 87,049,241	\$ 10,555,826	13.8%
Other Personal Services	\$ -	\$ -	\$ 2,860	\$ -	\$ -	\$ -	-
Contracted Services	\$ 14,566,868	\$ 22,686,204	\$ 16,560,475	\$ 17,265,107	\$ 15,234,181	\$ (2,030,926)	-11.8%
Operating Expenses	\$ 64,199,482	\$ 80,524,277	\$ 81,730,366	\$ 107,651,228	\$ 112,512,775	\$ 4,861,547	4.5%
Operating Capital Outlay	\$ 7,235,190	\$ 11,958,212	\$ 12,877,229	\$ 17,113,868	\$ 12,581,425	\$ (4,532,443)	-26.5%
Fixed Capital Outlay	\$ 43,618,461	\$ 37,568,480	\$ 40,042,187	\$ 157,981,152	\$ 123,071,535	\$ (34,909,617)	-22.1%
Interagency Expenditures (Cooperative Funding)	\$ 762,192	\$ 755,857	\$ 291,629	\$ 487,000	\$ 607,408	\$ 120,408	24.7%
Debt	\$ -	\$ -	\$ 332,029	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ 61,255,337	\$ 55,256,098	\$ (5,999,239)	-9.8%
TOTAL	\$ 198,220,331	\$ 226,105,035	\$ 225,881,341	\$ 438,247,107	\$ 406,312,663	\$ (31,934,444)	-7.3%

SOURCE OF FUNDS

Fiscal Year 2023-24

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 80,182,377	\$ 1,068,864	\$ -	\$ -	\$ 3,702,777	\$ 2,095,223	\$ 87,049,241
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 10,591,134	\$ 300,000	\$ -	\$ -	\$ 4,118,494	\$ 224,553	\$ 15,234,181
Operating Expenses	\$ 77,927,436	\$ 6,468,203	\$ -	\$ 23,630	\$ 20,098,644	\$ 7,994,862	\$ 112,512,775
Operating Capital Outlay	\$ 6,331,425	\$ 5,000,000	\$ -	\$ -	\$ 1,250,000	\$ -	\$ 12,581,425
Fixed Capital Outlay	\$ 13,702,434	\$ 102,239	\$ -	\$ -	\$ 59,266,862	\$ 50,000,000	\$ 123,071,535
Interagency Expenditures (Cooperative Funding)	\$ 607,408	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 607,408
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ 55,256,098	\$ -	\$ -	\$ -	\$ -	\$ 55,256,098
TOTAL	\$ 189,342,214	\$ 68,195,404	\$ -	\$ 23,630	\$ 88,436,777	\$ 60,314,638	\$ 406,312,663

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	790	\$ 53,412,834	\$ 87,049,241	\$ -	\$ 87,049,241
Other Personal Services	-	\$ -	\$ -	\$ -	\$ -
Contracted Services	-	\$ -	\$ 14,711,861	\$ 522,320	\$ 15,234,181
Operating Expenses			\$ 91,120,338	\$ 21,392,437	\$ 112,512,775
Operating Capital Outlay			\$ 7,581,425	\$ 5,000,000	\$ 12,581,425
Fixed Capital Outlay			\$ 72,969,296	\$ 50,102,239	\$ 123,071,535
Interagency Expenditures (Cooperative Funding)			\$ 607,408	\$ -	\$ 607,408
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ 55,256,098	\$ 55,256,098
TOTAL			\$ 274,039,569	\$ 132,273,094	\$ 406,312,663

WORKFORCE

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

WORKFORCE CATEGORY	Fiscal Year					Adopted to Preliminary 2022-23 to 2023-24	
	2019-20	2020-21	2021-22	2022-23	2023-24	Difference	% Change
Authorized Positions	748	746	756	754	790	36	4.77%
Contingent Worker	0	0	0	0	0	-	-
Other Personal Services	0	0	0	0	0	-	-
Intern	0	0	0	0	0	-	-
Volunteer	0	0	0	0	0	-	-
TOTAL WORKFORCE	748	746	756	754	790	36	4.77%

IV. PROGRAM ALLOCATIONS

South Florida Water Management District
REDUCTIONS - NEW ISSUES
 3.0 Operation and Maintenance of Lands and Works
 Fiscal Year 2023-24
 Preliminary Budget - January 15, 2023

FY 2022-23 Budget (Adopted)		754	438,247,107	
Reductions				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits				-
Other Personal Services				-
Contracted Services				(4,453,755)
1	Decrease in Land Stewardship Restoration & Monitoring	(21,388)		
2	Decrease in Levee Maintenance	(17,801)		
3	Decrease in LTP STA O&M - Aquatic Plant Control	(700,000)		
4	Decrease in LTP STA O&M - Structure Maintenance	(29,333)		
5	Decrease in Permitting	(14,400)		
6	Decrease in Resiliency Initiatives	(1,670,833)		
7	Decrease in C&SF Flood Resiliency-Sect. 216 Study	(2,000,000)		
Operating Expenses				(8,386,062)
8	Decrease in Aquatic Plant Control - Fleet	(2,000)		
9	Decrease in Canal/Levee Maintenance	(4,826,466)		
10	Decrease in Exotic Plant Control	(234,966)		
11	Decrease in Land Stewardship Restoration & Monitoring	(1,828,880)		
12	Decrease in Levee Maintenance - Fleet	(3,000)		
13	Decrease in LTP STA O&M - Contamination	(101,675)		
14	Decrease in Pump Station Maintenance - Fleet	(3,000)		
15	Decrease in Pump Station Modification	(1,316,075)		
16	Decrease in Structure Maintenance - Fleet	(3,000)		
17	Decrease in Tree Management	(67,000)		
Operating Capital Outlay				(5,716,443)
18	Decrease in Communication and Control	(511,985)		
19	Decrease in Land Stewardship Restoration & Monitoring	(5,130,458)		
20	Decrease in Pump Station Maintenance	(11,000)		
21	Decrease in Structure Maintenance	(63,000)		
Fixed Capital Outlay				(51,707,082)
22	Decrease in C&C Data Log RTU New Installations	(1,661,444)		
23	Decrease in Communication and Control	(4,964,668)		

IV. PROGRAM ALLOCATIONS

South Florida Water Management District
REDUCTIONS - NEW ISSUES
 3.0 Operation and Maintenance of Lands and Works
 Fiscal Year 2023-24
 Preliminary Budget - January 15, 2023

FY 2022-23 Budget (Adopted)		754	438,247,107	
Reductions				
Issue	Description	Issue Amount	Workforce	Category Subtotal
24	Decrease in Land Stewardship Restoration & Monitoring	(335,890)		
25	Decrease in Pump Station Modification	(1,074,277)		
26	Decrease in Resiliency Initiatives	(35,316,304)		
27	Decrease in Other USACE Projects	(8,354,499)		
Interagency Expenditures (Cooperative Funding)				
Debt				
Reserves				
28	Decrease in O&M Program Support	(5,999,239)		(5,999,239)
TOTAL REDUCTIONS				
			-	(76,262,581)

IV. PROGRAM ALLOCATIONS

South Florida Water Management District
REDUCTIONS - NEW ISSUES
 3.0 Operation and Maintenance of Lands and Works
 Fiscal Year 2023-24
 Preliminary Budget - January 15, 2023

New Issues					
Issue	Description	Issue Amount	Workforce	Category Subtotal	
Salaries and Benefits			36	10,555,826	
1	Increase in Total Salaries and Wages	7,284,620			The increase is due to the addition of 36 FTE's funded with potential State Appropriations. These additional FTE's are in support of the increased need in Operations and Maintenance for New Operations and increased workload due to Restoration Projects being completed and turned over to the District. Increases were also added for yearly estimated FRS rate and supporting FICA increases. Health Insurance was increased overall District-wide by 5% based on CIGNA projected increases of 7-9%. Overtime and Termination pay were also increased based on historical trends.
2	Increase in Total Fringe Benefits	3,271,206			
Other Personal Services				-	
Contracted Services				2,422,829	
3	Increase in Canal/Levee Maintenance	150,000			The increase is due to dam safety and drain inspection at C-44 Reservoir as part of new works coming online.
4	Increase in Communication and Control	250,000			The increase is due to the addition of the ARC Flash Project as part of the O&M Capital Refurbishment program.
5	Increase in Flood Protection LOS and Sea Level Rise Resiliency	63,760			The increase is due to the BCB Corkscrew Swamp and BCB Regional Watershed Model update new initiatives.
6	Increase in Land Stewardship Interim Lands - Administration	5,400			The increase is due to the re-alignment of funding for appraisals and survey work.
7	Increase in Pump Station Maintenance	37,000			The increase is due to operational increases at C-111 Spreader Canal and 8.5 SMA for Diving Services.
8	Increase in LTP STA O&M - Compliance	124,000			The increase is due to new works coming online for Restoration Strategies C-139 FEB, STA1-W Exp. 2 within the STA's.
9	Increase in LTP STA O&M - Levee Maintenance	17,200			The increase is due to new works coming online for Restoration Strategies C-139 FEB, STA1-W Exp. 2 and the A-2 STA within the STA's.
10	Increase in LTP STA O&M - Pump Station Maintenance	14,250			The increase is due to new works coming online for C-139 FEB, STA1-W Exp. 2 and the A-2 STA within the STA's.
11	Increase in O&M Facility Construction	759,219			The increase is due to cyclical funding for the WPBFS Maintenance Systems project as part of the O&M Capital Refurbishment program.
12	Increase in O&M Program Support	750,000			The increase is due to funding needed to support projected contractual increases for District Labs and Facilities maintenance.
13	Increase in Public Use and Security	7,000			The increase is due to the re-alignment of funding within Operations and Maintenance in support of District owned public use sites.
14	Increase in Pumping Operations	45,000			The increase is due to operational needs at the Kissimmee ASR site.
15	Increase in Telemetry Maintenance	200,000			The increase is due to cyclical funding for the SCADA Stilling Well program as part of the O&M Capital Refurbishment program.
Operating Expenses				13,247,609	
16	Increase in Aquatic Plant Control	19,751			The increase is due to the C-43, Boma and Lake Hicpochee site operational needs.
17	Increase in Communication and Control	3,430,000			The increase is due to the cyclical funding needs of the Gate Control Panel Replacement project as part of the O&M Capital Refurbishment program.
18	Increase in Contamination Assessments	7,801			The increase is due to the new operational needs for the Restoration Strategies C-139 FEB and STA1-W Exp. 2 coming online.
19	Increase in Field Station Maintenance	25,500			The increase is due to a re-alignment of funding in Operations & Maintenance.
20	Increase in Land Stewardship Equipment & Infrastructure Maintenance	1,399,400			The increase is due to the addition of the Cypress Creek Wetland Restoration project.
22	Increase in Levee Maintenance	3,000			The increase is due to new works for Corbett Levee Ph. 2 funding in Operations & Maintenance.

IV. PROGRAM ALLOCATIONS

South Florida Water Management District
REDUCTIONS - NEW ISSUES
 3.0 Operation and Maintenance of Lands and Works
 Fiscal Year 2023-24
 Preliminary Budget - January 15, 2023

New Issues					
Issue	Description	Issue Amount	Workforce	Category Subtotal	
23	Increase in LTP STA O&M - Aquatic Plant Control	659,532			The increase is due to the new operational needs for the Restoration Strategies C-139 FEB, STA1-W Exp. 2 and EAA A-2 STA coming online.
24	Increase in LTP STA O&M - Compliance	18,000			The increase is due to the new operational needs for the Restoration Strategies C-139 FEB and STA1-W Exp. 2 coming online.
25	Increase in LTP STA O&M - Levee Maintenance	50			The increase is due to a re-alignment of funding in Operations & Maintenance.
26	Increase in LTP STA O&M - Levee Maintenance - Fleet	1,700			The increase is due to a re-alignment of funding in Operations & Maintenance.
27	Increase in LTP STA O&M - Movement of Water	500			The increase is due to a re-alignment of funding in Operations & Maintenance.
28	Increase in LTP STA O&M - Mowing	54,750			The increase is due to the new operational needs for the Restoration Strategies C-139 FEB, STA1-W Exp. 2 and EAA A-2 STA coming online.
29	Increase in LTP STA O&M - Public Use	32,717			The increase is due to the new operational needs for the Restoration Strategies C-139 FEB, STA1-W Exp. 2 and EAA A-2 STA coming online.
30	Increase in LTP STA O&M - Pump Station Maintenance	957,123			The increase is due to the new operational needs for the Restoration Strategies C-139 FEB, STA1-W Exp. 2 and EAA A-2 STA and STA 5/6 pump station coming online.
31	Increase in LTP STA O&M - Pump Station Maintenance - Fleet	3,200			The increase is due to the new operational needs for the Restoration Strategies C-139 FEB and EAA A-2 STA coming online.
32	Increase in LTP STA O&M - Pump Station Modification/Repairs	2,526,420			The increase is due to the cyclical funding needs of the G-310/G-335 Trash Rake Replacement and G-310/G-335 Pump Overhaul project and the G-370/G-372 Trash Rake Refurbishment project as part of the O&M Capital Refurbishment program.
33	Increase in LTP STA O&M - Pumping Operations	187,500			The increase is due to the new operational needs for the EAA A-2 STA coming online.
34	Increase in LTP STA O&M - STA Site Management	11,250			The increase is due to the new operational needs for the Restoration Strategies C-139 FEB coming online.
35	Increase in LTP STA O&M - Structure Maintenance	43,740			The increase is due to the new operational needs for the Restoration Strategies C-139 FEB, STA1-W Exp. 2 and EAA A-2 STA coming online.
36	Increase in LTP STA O&M - Structure Maintenance - Fleet	3,200			The increase is due to the new operational needs for the Restoration Strategies C-139 FEB, STA1-W Exp. 2 and EAA A-2 STA coming online.
37	Increase in LTP STA O&M - Structure Overhaul	7,500			The increase is due to the new operational needs for the EAA A-2 STA coming online.
38	Increase in LTP STA O&M - Terrestrial Plant Control	27,831			The increase is due to the new operational needs for the Restoration Strategies STA1-W Exp. 2 and EAA A-2 STA coming online.
39	Increase in Movement of Water	800			The increase is due to a re-alignment of funding in Operations & Maintenance.
40	Increase in Mowing	19,501			The increase is due to the new operational needs for the EAA A-2 STA coming online.
41	Increase in O&M Program Support	1,425,336			The increase is due to a re-alignment of funding in Operations & Maintenance.
42	Increase in Permitting	9,000			The increase is due to C-18 Exotic Control.
43	Increase in Prescribed Burn	2,000			The increase is due to a re-alignment of funding in Operations & Maintenance.
44	Increase in Public Use and Security	27,400			The increase is due to the Lake Hicpochee project operational needs.
45	Increase in Pump Station Maintenance	62,666			The increase is due new works operational needs for C-43 Pump Station.
46	Increase in Pumping Operations	235,555			The increase is due to the C-43 Pump Station, Boma Pump Station and Lake Hicpochee Pump Station operational needs.
47	Increase in Pumping Operations - Fleet	205			The increase is due to a re-alignment of funding in Operations & Maintenance.
48	Increase in Structure Maintenance	56,737			The increase is due to the C-43 Reservoir and Boma site operational needs.

IV. PROGRAM ALLOCATIONS

South Florida Water Management District
REDUCTIONS - NEW ISSUES
 3.0 Operation and Maintenance of Lands and Works
 Fiscal Year 2023-24
 Preliminary Budget - January 15, 2023

New Issues					
Issue	Description	Issue Amount	Workforce	Category Subtotal	
49	Increase in Structure/Bridge Modification/Repairs	900,000			The increase is due to the addition of the BCB Henderson Creek project and the cyclical needs of the Generator Replacement program as part of the O&M Capital Refurbishment program.
50	Increase in Telemetry Maintenance	84,000			The increase is due to the C-43 Telemetry RTU operational needs.
51	Increase in Terrestrial Plant Control	3,944			The increase is due to the Boma project operational needs.
52	Increase in LTP STA O&M - Structure Modification/Repairs	1,000,000			The increase is due to the cyclical funding needs for the STA1-VV Generator Replacement project as part of the O&M Capital Refurbishment program.
				1,184,000	
Operating Capital Outlay					
53	Increase in Levee Maintenance	164,000			The increase is due to the one-time need for Lake Hicpochee equipment in support of the project's operations.
54	Increase in LTP STA O&M - Compliance	50,000			The increase is due to the one-time water quality monitoring equipment for Restoration Strategies C-139 FEB as it moves to new works.
55	Increase in LTP STA O&M - Pump Station Maintenance	370,000			The increase is due to the one-time equipment need for the EAA STA project as it moves to new works.
56	Increase in LTP STA O&M - Pump Station Modification/Repairs	200,000			The increase is due to the G-409 Pump Repower as part of the O&M Capital Refurbishment program.
57	Increase in Pump Station Modification	200,000			The increase is due to the cyclical funding need for the S-2, S-3 and S-4 project as part of the O&M Capital Refurbishment program.
58	Increase in Structure/Bridge Modification/Repairs	200,000			The increase is due to the cyclical funding need for the G-93 project as part of the O&M Capital Refurbishment program.
Fixed Capital Outlay				16,797,465	
59	Increase in Land Stewardship Interim Lands - Administration	102,239			The increase due to additional the additional need for appraisals and survey services.
60	Increase in LTP STA O&M - Pump Station Modification/Repairs	5,011,955			The increase due to potential State Appropriations in support of the STA Refurbishments.
61	Increase in O&M Facility Construction	8,735,599			The increase is due to the construction funding for the Underground Storage Tanks and Homestead Field Station refurbishment projects as part of the O&M Refurbishment program.
62	Increase in Project Culvert Replacement/Repairs/Modification	120,939			The increase is due to construction work on the Large Project Culvert replacements project as part of the O&M Refurbishment program.
63	Increase in Structure/Bridge Modification/Repairs	2,341,553			The increase is due to the S-169 Relocation projects construction schedule as part of the O&M Refurbishment program.
64	Increase in LTP STA O&M - Structure Modification/Repairs	485,180			The increase is due to the construction funding for the STA1-E Cell 2 Emergency Generator project as part of the O&M Refurbishment program.
Interagency Expenditures (Cooperative Funding)				120,408	
65	Increase in LTP STA O&M - Aquatic Plant Control	110,408			The increase is due to additional funding to support Everglades STA Enhancement Evaluations.
66	Increase in LTP STA O&M - Compliance	10,000			The increase is due to the Restoration Strategies C-139 FEB project as it moves to new works.
Debt				-	
Reserves				-	
TOTAL NEW ISSUES			36	44,328,137	
3.0 Operation and Maintenance of Lands and Works					
Total Workforce and Preliminary Budget for FY 2023-24			790	\$ 406,312,663	

IV. PROGRAM ALLOCATIONS

Changes and Trends

Salaries and Benefits increased between Fiscal Year 2019-20 and Fiscal Year 2021-22 due to staff reallocation in support of new project initiatives within the agency and for New Works operations coming online. Some of the major increases in Contracted Services between Fiscal Year 2019-20 to Fiscal Year 2021-22 are due to the pass-through funding for the CEMEX land acquisition funded with Lake Belt Mitigation, increased Resiliency planning and Flood Protection/Level of Service modeling efforts, and the phases of design and construction for the Operations and Maintenance Capital Improvement program projects. Increases and decreases within Operating Expenses, Operating Capital Outlay and Fixed Capital Outlay between Fiscal Year 2019-20 and Fiscal Year 2021-22 are primarily due to the phases of the C-139 Annex Restoration project moving from design to construction and the projects within the Operations and Maintenance Capital Improvement program as they move from planning, design and construction. Over the last five years, another steady increase across all categories is for the new works coming online to support Everglades Restoration for components of the CERP program including portions of Biscayne Bay Coastal Wetlands, C-44 Pump Station, STA and Reservoir, portions of C-43 West Basin Storage Reservoir, and Picayune Strand Restoration. The District also has had new works coming online for components of the Restoration Strategies program including the A-1 FEB, L-8 FEB, and STA1-W Expansion #1. The District also has New Works for portions of C-111 South Dade, Kissimmee Restoration, Lakeside Ranch Phase 1 and 2, Lake Hicpochee Phase 1, and Ten-Mile Creek. The Operations and Maintenance Capital Improvement Program has also shown a steady increase over the last five years due to funding being redirected to support the aging system infrastructure along with the ongoing commitment to implement refurbishment plans for operational and capital projects such as critical water control structures and pump stations. The program continues with over \$64 million allocated in potential state appropriations and ad valorem funding in the Fiscal Year 2023-24 Preliminary Budget for priority projects and activities critical to the strength and condition of the C&SF, STAs and BCB which continue to be a Governing Board core mission priority. Debt increased between Fiscal Year 2019-20 and Fiscal Year 2021-22 due to the implementation of GASB #87 for leases.

Land management activities continue to be funded using ad valorem, mitigation, state revenues from the Land Acquisition Trust Fund, and lease revenues. Land Acquisition Trust Fund revenues have allowed the District to maintain the level of service by funding maintenance and land management needs. Lease revenue that is generated from lands acquired through the Save Our Everglades Trust Fund and Federal grant funds is being used to support land management activities and reduce ad valorem expenditures. The Legislature has provided Land Acquisition Trust Fund for land management and vegetation management activities. This funding is located within Operating Expenses (\$2.2 million) and Contracted Services (\$109,272).

The Districts Economic Stabilization funding has been decreased to \$55.3 million as funding was used in support of Hurricane Ian and the available balance is being re-budgeted in Fiscal Year 2023-24. Once the District receives reimbursement from FEMA or FDEM, the fund will be repaid.

Additional new infrastructure will be coming online, due to CERP, NEEPP and Restoration Strategies projects that are completing construction. These projects will continue to affect the Operations and Maintenance of Lands and Works budget. Funding is required for the overall operations and maintenance of the new sites along with increased staffing to support the new

IV. PROGRAM ALLOCATIONS

infrastructure. Over the next few years, the major projects being completed are the Caloosahatchee River (C-43) West Basin Storage Reservoir, Everglades Agricultural Area Storage Reservoir Conveyance Improvements and Stormwater Treatment Area, Lake Hicpochee Phase 2, and the remaining components of Restoration Strategies including STA1-W #2, C-139 FEB and the G-341 and Conveyance Improvements. This new infrastructure will continue to have financial impacts through all activities within 3.0.

Budget Variances

The program's Fiscal Year 2023-24 Preliminary Budget is \$406.3 million, which is a \$31.9 million, or a 7.3 percent decrease from the Fiscal Year 2022-23 Adopted Budget of \$438.2 million. The largest decrease is in Fixed Capital Outlay (\$34.9 million) and is primarily due to the reduction of one-time state appropriations for potential grant funding for the Resiliency Initiatives and the one-time USACE depreciation payments for the S-332 B/C pump station design, as well as projects moving through design, construction, and completion in the Operations and Maintenance Capital Improvement Program. Contracted Services (\$2 million), and Operating Capital Outlay (\$4.5 million) are decreasing primarily due to the C-139 Annex Restoration project construction and maintenance needs. Operating Expenses increased (\$4.9 million) or 4.5 percent as additional New Works of the District are coming online in support of Everglades Restoration projects STA, and the Operations and Maintenance Capital Improvement Programs multi-year project cash flow requirements for completion, continuation of design and construction requirements for the first-year construction for projects underway. Salaries and Benefits has a 13.8 percent (\$10.6 million) increase. The increase is due to the addition of 36 FTE's funded with potential state appropriations. These additional FTEs are in support of the increased need in Operations and Maintenance for new operations and increased workload due to restoration projects being completed and turned over to the District. Increases also reflect increases in FRS employer contribution based on estimated rate changes and FICA taxes. Health Insurance was increased overall District-wide by 5% based on CIGNA's projected increases of 7-9%. Overtime and Termination pay were also increased based on historical trends. Reserves – Emergency Response has a 9.8 percent (\$6 million) decrease due to utilization of emergency reserves in response to Hurricane Ian.

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Major Budget Items for this program include the following:

- Salaries and Benefits (\$87 million) (790 FTEs).

Major Projects under this program are funded with Salaries and Benefits (included in the Salaries and Benefits number above), Contracted Services, Operating Expenses, Operating Capital Outlay and Fixed Capital Outlay.

Funded Program Description	Salaries and Benefits	Other Personal Services	Contracted Services	Operating Expenses	Operating Capital Outlay	Fixed Capital Outlay	Interagency Expenditures	Debt	Reserves	Grand Total
BCB Structures Monitoring & Control Upgr	\$ 93,692	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 2,093,692
CP G310, G335 Trash Rk Replace/Wtrproof	\$ 27,641	\$ -	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,527,641
CP G93 New Control Building	\$ 9,925	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 209,925
CP Gate Control Panel Replacement	\$ 97,633	\$ -	\$ -	\$ 3,430,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,527,633
CP Gate Hoist Conversion	\$ 22,038	\$ -	\$ -	\$ -	\$ -	\$ 460,000	\$ -	\$ -	\$ -	\$ 482,038
CP Homestead FS Buildings Replacement	\$ 67,498	\$ -	\$ -	\$ -	\$ -	\$ 7,475,000	\$ -	\$ -	\$ -	\$ 7,542,498
CP Project Culvert Replacements	\$ 137,301	\$ -	\$ -	\$ -	\$ -	\$ 120,939	\$ -	\$ -	\$ -	\$ 258,240
CP PSs S9/9A Trash Rakes & Refurbishment	\$ 92,202	\$ -	\$ -	\$ -	\$ -	\$ 7,489,000	\$ -	\$ -	\$ -	\$ 7,581,202
CP S169 Relocation - Planning and Design	\$ 37,220	\$ -	\$ -	\$ -	\$ -	\$ 3,200,000	\$ -	\$ -	\$ -	\$ 3,237,220
CP S2,S3,S4,S7,S8 Monitor Panel Updates	\$ 28,288	\$ -	\$ -	\$ -	\$ -	\$ 7,300,000	\$ -	\$ -	\$ -	\$ 7,328,288
CP Underground Storage Tank Replacements	\$ 25,234	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ 2,525,234
RS G-6A Auxiliary PS & S-6 Refurbishment	\$ 236,773	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 2,236,773
S-193 Navigation Lock Gate Replacement	\$ 60,373	\$ -	\$ -	\$ -	\$ -	\$ 900,000	\$ -	\$ -	\$ -	\$ 960,373
S2, S3, S4 Pump Refurbishment	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
STA1E Cell2 Outflow Struct-Emerg Genrator	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ 600,000
WPB FS Maintenance Systems Replacements	\$ 37,627	\$ -	\$ 909,222	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 946,849
C-139 Annex Restoration Project	\$ 574,360	\$ -	\$ -	\$ 2,164,591	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ 7,738,951
Grand Total	\$ 1,547,805	\$ -	\$ 909,222	\$ 8,094,591	\$ 5,400,000	\$ 34,044,939	\$ -	\$ -	\$ -	\$ 49,996,557

Major Budget Items not found in the Major Project Table are provided by budget category below:

- Projects in the Project Table of this program are listed in activities 3.1 Land Management (\$7.7 million) and 3.2 Works (\$42.3 million).
- Contracted Services:
 - Structure & Pump Station Maintenance (\$2.8 million).
 - Potential state appropriations for the Structure Inspection Program for C&SF and STA's (\$1.8 million).
 - Operations & Maintenance Program Support (\$2.4 million).
 - Maintenance of Canals/Levees (\$1.9 million).
 - Aquatic Plant Control (\$1.7 million).
 - SCADA Stillingwell and Platform replacements & Telemetry Maintenance (\$1.6 million).
 - SCADA Stilingwell and Platform replacements funded with potential state appropriation (\$1.3 million).

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- Flood Protection Level of Service/Sea Level Rise Resiliency (\$1.1 million).
- O&M IT Support (\$679,359) which includes:
 - Computer consulting services for enterprise resource support and IT security (\$456,879).
 - Copier/printer lease (\$162,480).
 - Microwave tower services (\$45,000)
- Land Stewardship Restoration and Monitoring (\$486,827).
- Long Term Plan Stormwater Treatment Area Operations & Maintenance – Compliance (\$309,014).
- Land Stewardship Interim Lands – Administration (\$221,094).
- Permitting (\$170,350), which includes:
 - Right of way permitting support (\$165,000).
- Contracted Land Management Services (\$159,272).
- Exotic Plant Control (\$46,453).
- Operating Expenses:
 - Exotic Plant Control (\$18.1 million), which includes:
 - The District anticipates \$2 million from the U.S. Fish and Wildlife Service in federal funding for lygodium and melaleuca treatments within the Loxahatchee Refuge.
 - Self-Insurance Programs (comprised of health insurance, workers compensation, property insurance, general liability) (\$14.4 million).
 - Movement of Water/Pumping Operations (\$14.1 million).
 - Structure & Pump Station Maintenance/Modification (\$12 million), which includes:
 - Pump & Engine Overhaul Program (\$1.6 million).
 - G-310/G-335 STA Pump Overhaul (\$1.6 million).
 - STA1-W Generator Replacement (\$1 million).
 - Generator Replacement Program (\$750,000).
 - Gate & Cylinder Overhaul Program (\$675,000).
 - Project Culvert In-Kind Replacement Program (\$200,000).

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- Fall Protection Improvements (\$150,000).
- Maintenance of Canals/Levees/Tree Management (\$7.8 million).
 - C&SF and STA Mowing for Canals and Levees (\$2.6 million).
 - C&SF and STA Tree Management (\$2.3 million).
 - C&SF and STA Canal and Levee Maintenance (\$1 million).
 - C-100A Tree Removal and Bank Stabilization (\$450,000).
 - Bank Stabilization repairs (\$400,000).
 - BCB Corkscrew Canal Headwater Improvements (\$350,000).
- Aquatic Plant Control/ LTP STA O&M (\$6.7 million).
- Fleet vehicle fuel, oil, lubricants, repairs, parts, and supplies (\$4.2 million).
- O&M IT Support (\$3.6 million) which includes:
 - Software maintenance (\$2.4 million).
 - Desktop computer / monitor replacements (\$444,000).
 - Communication service (\$350,344).
 - Hardware maintenance (\$215,099).
- Preventative Maintenance & Operational Plan (\$3.3 million) which includes:
 - Electrical and recurring general facility maintenance, inspection, and utility expenses such as air conditioning maintenance, elevator maintenance and exterior grounds maintenance (\$1.2 million).
 - Utilities (\$973,405).
 - Janitorial services and waste disposal services (\$482,922).
 - Building lease payments for the service centers and warehouse storage (\$177,850).
- Terrestrial Plant Control/ LTP STA O&M (\$2.7 million).
- Operations & Maintenance Program Support (\$2.4 million).
- Land Stewardship Equipment and Infrastructure Maintenance (\$2.3 million).
 - Potential State grant funding for work on Cypress Creek Wetlands (\$1.4 million).

IV. PROGRAM ALLOCATIONS

- Maintenance of Canals/Levees (\$1.9 million).
- Telemetry & Electronics Maintenance (\$1.6 million).
- Maintenance of the C&SF and STA Structure Operations (\$1.5 million).
- Exotic Animal Management – Python Elimination Program in support of Governor DeSantis priority initiative (\$1.1 million).
- Flood Protection Level of Service/Sea Level Rise Resiliency (\$1.1 million).
- Public Use and Security/ LTP STA O&M (\$914,267).
 - The District plans to continue partnerships with state agencies such as Florida Fish and Wildlife Conservation Commission (FWC) for enhanced patrols on District and project lands.
- Contracted Land Management Services (\$764,000).
- Biocontrol Exotic Plant (\$661,536).
- Land Stewardship Interim Lands – Administration/PILT (\$586,535).
- Blue Green Algae Response (\$500,000).
- Capital Works Projects – Corbett Levee (\$500,000).
- Security and Safety Management (\$451,452).
- Land Stewardship Mechanical Vegetation Control (\$348,000).
- Prescribed Burn (\$292,000).
- Long Term Plan Stormwater Treatment Area Operations & Maintenance – Compliance (\$177,877).
- Operating Capital Outlay:
 - O&M Program Support (\$5.1 million) for one-time funding for Replacement of Field Station Heavy Equipment and recurring funding for Field Station Fleet Replacements in support of the Inspector General’s Audit Report.
 - Potential state appropriations for Picayune Strand Command & Control Center and G-409 Pump Repower (\$1.3 million).
 - STA Pump Station Maintenance, Pump Station Maintenance, and Structure Maintenance for one-time New Works equipment needs in support of the EAA- STA and Lake Hicpochee Restoration project (\$571,602).
 - Long Term Plan Stormwater Treatment Area Operations & Maintenance – Compliance (\$154,000) which includes:

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- Replacement of laboratory equipment (\$88,000).
- Security Management (\$9,500).
- Fixed Capital Outlay:
 - Potential FEMA BRIC Grant for S-27 & S-29 Replacements (\$50 million).
 - Potential state appropriations for Resiliency Match & Projects (\$24.1 million).
 - Potential state appropriations for O&M Capital Refurbishments (\$7 million).
 - Potential state appropriations for STA Refurbishments (\$5.5 million).
 - STA Automation Upgrades (\$1.2 million).
 - BCB Upper Faka Union Replacement (\$500,000).
 - BCB I-75 #2 Weir Replacement (\$400,000).
 - Future land acquisition appraisals and survey (\$102,329).
- Interagency Expenditures:
 - Biocontrol Exotic Plant (\$300,000).
 - STA Compliance (\$117,000).
 - Aquatic Plant Control (\$110,408).
 - Terrestrial Plant Control (\$60,000).
 - Structure & Levee Maintenance (\$20,000).
- Fund Balance – Economic Stabilization Fund (\$55.3 million).

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***3.1 Land Management** - Maintenance, custodial, and restoration efforts for lands acquired through federal, state and locally sponsored land acquisition programs.*

District Description

Maintenance, custodial, public use improvements, and restoration efforts for lands acquired through Save Our Rivers, Preservation 2000, Florida Forever, or other land acquisition programs. The District manages lands in accordance with the objectives of these programs and in accordance with Section 373.1391, F.S. There are two major land management initiatives:

- **Conservation Lands** - The Conservation lands management objectives require that these lands be restored to and maintained in a native state and condition and be available for resource-based recreation such as hiking, camping, horseback riding, boating, hunting, and fishing. The maintenance and restoration need for these properties usually involve the control of invasive exotic vegetation, removal of ditches and levees needed to restore the natural flow of water, utilization of prescribed fire, and the control of woody vegetation through mechanical means as necessary to restore and manage native plant communities. In areas of severe degradation, habitats may be restored through the direct planting of native plant species.
- **Water Resource Project Lands** - Interim land management responsibilities for water resource project lands are to provide basic land management services for properties acquired by the District for future water resource projects, including CERP and other projects until the land is needed for construction. These lands will ultimately be used as stormwater treatment areas, surface water reservoirs, ground water recharge areas, and/or buffer lands between constructed projects and lands under private ownership. These lands are not specifically acquired or designated for environmental enhancement, restoration, or preservation purposes, and generally have limited recreational value due to previous and sometimes on-going agricultural use.

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SOUTH FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

3.1 - Land Management

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ 4,753,422	\$ 4,916,308	\$ 5,230,763	\$ 5,321,136	\$ 5,305,663	\$ (15,473)	-0.3%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 905,362	\$ 1,004,184	\$ 586,259	\$ 918,909	\$ 893,921	\$ (24,988)	-2.7%
Operating Expenses	\$ 3,134,125	\$ 4,068,893	\$ 4,212,275	\$ 7,183,731	\$ 6,771,368	\$ (412,363)	-5.7%
Operating Capital Outlay	\$ 350,699	\$ 430,771	\$ 1,002,425	\$ 10,200,000	\$ 5,069,542	\$ (5,130,458)	-50.3%
Fixed Capital Outlay	\$ 6,201,935	\$ 2,218,516	\$ 5,676,795	\$ 335,890	\$ 102,239	\$ (233,651)	-69.6%
Interagency Expenditures (Cooperative Funding)	\$ -	\$ 53	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 15,345,543	\$ 12,638,725	\$ 16,708,517	\$ 23,959,666	\$ 18,142,733	\$ (5,816,933)	-24.3%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 8,119,907	\$ 8,564,882	\$ -	\$ 15,000	\$ 1,296,000	\$ 146,944	\$ 18,142,733

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 5,305,663	\$ -	\$ 5,305,663
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 593,921	\$ 300,000	\$ 893,921
Operating Expenses	\$ 2,837,613	\$ 3,933,755	\$ 6,771,368
Operating Capital Outlay	\$ 69,542	\$ 5,000,000	\$ 5,069,542
Fixed Capital Outlay	\$ -	\$ 102,239	\$ 102,239
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 8,806,739	\$ 9,335,994	\$ 18,142,733

Changes and Trends

The decreases in Contracted Services between Fiscal Year 2019-20 to Fiscal Year 2021-22 are due to the budgeting and expending of the pass-through funding for the CEMEX land acquisition funded with Lake Belt Mitigation. The fluctuations in Fixed Capital Outlay, Operating Capital Outlay and Operating Expenses between Fiscal Year 2019-20 and Fiscal Year 2021-22 are due to the cash flow needs for the C-139 Annex Restoration Project as it moves from design to construction. In the Adopted Fiscal Year 2022-23 Budget and the Fiscal Year 2023-24 Preliminary Budget, Operating Expenses, Operating Capital Outlay and Fixed Capital Outlay have fluctuated due the multi-year funding requirements for the C-139 Annex Restoration Project based on land management and construction needs along with the reduction of Pennsuco willing seller funding.

Land management activities continue to be funded using ad valorem, mitigation revenues, state revenues from the Land Acquisition Trust Fund, and lease revenues. Land Acquisition Trust Fund revenues have enabled the District to maintain the level of service by funding maintenance and land management needs. Lease revenue generated from lands acquired through the Save Our Everglades Trust Fund and Federal grant funds is being used to support land management activities so that existing ad valorem funds can be used in support of other District priorities.

Budget Variances

In the Fiscal Year 2023-24 Preliminary Budget, this activity has a 24.3 percent (\$5.8 million) decrease from the Fiscal Year 2022-23 Adopted Budget of \$24 million. For the Fiscal Year 2023-24 Preliminary Budget, the decrease in Operating Capital Outlay 50.3 percent (\$5.1 million) and Operating Expenses 5.7 percent (\$412,363) is tied to the C-139 Annex Restoration Project. The funding for this project changes within the commitment item categories and is variable as the project goes through its different phases of design and construction. Fixed Capital Outlay decreased 69.6 percent (\$233,651) as the Pennsuco

IV. PROGRAM ALLOCATIONS

willing seller Lake Belt Mitigation funds were removed as the Lake Belt Committee has not approved new acquisitions.

Major Budget Items for this activity include the following:

- Salaries and Benefits (\$5.3 million).

Major Projects under this activity are funded with Salaries and Benefits (included in the salaries and benefits number above), Operating Expenses and Operating Capital Outlay.

Funded Program Description	Salaries and Benefits	Other Personal Services	Contracted Services	Operating Expenses	Operating Capital Outlay	Fixed Capital Outlay	Interagency Expenditures	Debt	Reserves	Grand Total
C-139 Annex Restoration Project	\$ 574,360	\$ -	\$ -	\$ 2,164,591	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ 7,738,951
Grand Total	\$ 574,360	\$ -	\$ -	\$ 2,164,591	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ 7,738,951

Major Budget Items not found in the Major Project Table are provided by budget category below:

- Contracted Services:
 - Land Stewardship Restoration and Monitoring (\$486,827).
 - Land Stewardship Interim Lands – Administration (\$221,094).
 - Land Stewardship Equipment and Infrastructure Maintenance (\$86,500).
 - Land Stewardship Program Support (\$40,000).
 - Land Stewardship Mechanical Vegetation Control (\$31,500).
 - Public Use and Security (\$28,000).
- Operating Expenses:
 - Land Stewardship Equipment and Infrastructure Maintenance (\$2.3 million).
 - Potential State grant funding for work on Cypress Creek Wetlands (\$1.4 million).
 - Public Use and Security/ LTP STA O&M (\$914,267).
 - The District plans to continue partnerships with state agencies such as Florida Fish and Wildlife Conservation Commission (FWC) for enhanced patrols on District and project lands.
 - Land Stewardship Interim Lands – Administration/PILT (\$586,535).
 - Land Stewardship Mechanical Vegetation Control (\$348,000).
 - Prescribed Burn (\$292,000).

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- Land Stewardship Program Support (\$100,727).
- Fixed Capital Outlay:
 - Future land acquisition appraisals and survey (\$102,329).

Items funded with Fund Balance include: Lake Belt Mitigation for ongoing work for C-139 Annex Restoration project, pass-through funding from the Miami-Dade Limestone Products Association for Dade-Broward Levee L-30 structure maintenance and monitoring, as well as prior year Wetlands Mitigation for Land Management (\$8.1 million). Land Management (Lease Revenue) for real estate appraisals and survey, public use and security, restoration, monitoring and vegetation management (\$437,022).

IV. PROGRAM ALLOCATIONS

3.2 Works - The maintenance of flood control and water supply system infrastructure, such as canals, levees, and water control structures. This includes electronic communication and control activities.

District Description

The expanded works of the District are an integral part of the operations and maintenance of the Central & Southern Flood Control Project (C&SF), Storm Water Treatment Area's (STA's), Big Cypress Basin (BCB) and the operations of new facilities and structures from completed CERP and Restoration Strategies projects. The District's operations and maintenance consists of activities to effectively manage the primary canals and associated structures in South Florida. Operation and maintenance program activities include the Central & Southern Flood Control Project, as well as the Big Cypress Basin, as authorized by Chapter 373 F.S. and as directed by the USACE Regulation Schedule Basin, as authorized by Chapter 373 F.S. and as directed by the USACE Regulation Schedule. Activities include the operation and maintenance of a multi-purpose water management system comprising of approximately 2,175 miles of canals and 2,130 miles of levees/berms, 89 pumping stations, 915 water control structures and weirs, and 620 project culverts, which send water south and through waterways eastward and westward to both coasts.

Most portions of the system were constructed 30-50 years ago and are reaching the end of their design life. Consequently, major refurbishment of various components of the Flood Control Project will be required to sustain the viability of the system.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24 PRELIMINARY BUDGET - Fiscal Year 2023-24 3.2 - Works

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary - Adopted)	% of Change (Preliminary - Adopted)
Salaries and Benefits	\$ 46,443,728	\$ 50,305,518	\$ 51,414,983	\$ 51,592,589	\$ 61,784,923	\$ 10,192,334	19.8%
Other Personal Services	\$ -	\$ -	\$ 2,860	\$ -	\$ -	\$ -	-
Contracted Services	\$ 11,959,278	\$ 19,947,929	\$ 14,137,749	\$ 12,593,713	\$ 11,178,175	\$ (1,415,538)	-11.2%
Operating Expenses	\$ 30,320,580	\$ 39,512,776	\$ 40,725,679	\$ 58,120,021	\$ 62,893,534	\$ 4,773,513	8.2%
Operating Capital Outlay	\$ 5,373,582	\$ 10,602,058	\$ 11,115,979	\$ 6,797,868	\$ 7,345,883	\$ 548,015	8.1%
Fixed Capital Outlay	\$ 36,972,287	\$ 35,097,481	\$ 34,365,392	\$ 157,632,860	\$ 122,956,894	\$ (34,675,966)	-22.0%
Interagency Expenditures (Cooperative Funding)	\$ 337,415	\$ 327,643	\$ 124,950	\$ 20,000	\$ 20,000	\$ -	0.0%
Debt	\$ -	\$ -	\$ 921	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ 61,255,337	\$ 55,256,098	\$ (5,999,239)	-9.8%
TOTAL	\$ 131,406,870	\$ 155,793,405	\$ 151,888,513	\$ 348,012,388	\$ 321,435,507	\$ (26,576,881)	-7.6%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 132,853,552	\$ 55,650,914	\$ -	\$ 8,630	\$ 77,300,000	\$ 55,622,411	\$ 321,435,507

OPERATING AND NON-OPERATING Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 61,784,923	\$ -	\$ 61,784,923
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 11,125,855	\$ 52,320	\$ 11,178,175
Operating Expenses	\$ 47,465,914	\$ 15,427,620	\$ 62,893,534
Operating Capital Outlay	\$ 7,345,883	\$ -	\$ 7,345,883
Fixed Capital Outlay	\$ 72,956,894	\$ 50,000,000	\$ 122,956,894
Interagency Expenditures (Cooperative Funding)	\$ 20,000	\$ -	\$ 20,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ 55,256,098	\$ 55,256,098
TOTAL	\$ 200,699,469	\$ 120,736,038	\$ 321,435,507

IV. PROGRAM ALLOCATIONS

Changes and Trends

Salaries and Benefits increased between Fiscal Year 2019-20 and Fiscal Year 2021-22 due to staff reallocation in support of new project initiatives within the agency and for New Works operations coming online. Increases and decreases within Contracted Services, Operating Expenses, Operating Capital Outlay and Fixed Capital Outlay between Fiscal Year 2019-20 and Fiscal Year 2021-22 are primarily due to the addition of new operational works within the District from completed Everglades Restoration projects, increased Resiliency planning and Flood Protection/Level of Service modeling efforts, and the phases of projects within the Operations and Maintenance Capital Improvement program as they move from planning, design and construction. The Operations and Maintenance Capital Improvement Program has also shown a steady increase over the last five years due to the aging systems infrastructure along with the ongoing commitment to implement refurbishment plans for operational and capital projects such as critical water control structures and pump stations. The program continues to be a Governing Board core mission priority with over \$64 million allocated in the Fiscal Year 2023-24 Preliminary Budget from both potential state appropriations and Ad Valorem funding to support priority projects and activities that are critical to the strength and condition of the C&SF, STAs and BCB. Debt increased between Fiscal Year 2019-20 and Fiscal Year 2021-22 due to the implementation of GASB #87 for leases.

New projects that have completed construction and the operations and maintenance of that new infrastructure (New Works) have been steadily increasing our recurring expenditures over the past five years. The Fund Balance for Emergency Response is also re-budgeted each year.

Budget Variances

This activity has a 7.6 percent (\$26.6 million) decrease from the Fiscal Year 2022-23 Adopted Budget of \$348 million. Fixed Capital Outlay is the largest decrease of 22.0 percent (\$34.7 million) primarily due to the reduction of one-time state appropriations for potential grant funding for the Resiliency Initiatives and the one-time USACE depreciation payments for the S-332 B/C pump station design. Contracted Services decreased 11.2 percent (\$1.4 million) which is primarily due to the one-time state appropriations for the C&SF Flood Resiliency 216 Study. Operating Expenses increased 8.2 percent (\$4.8 million) primarily due to the additional New Works operations coming online for Restoration Strategies C-139 FEB and STA1-W #2, the C-43 Pump Station, and the EAA STA. The O&M Capital Improvement Program's Manatee Control Panel, G-310/G-335 Pump Overhaul/Trash Rake Refurbishments, G-370/G-372 Trash Rake Refurbishment, and the Generator Replacement Program are also showing increased needs based on cash flows. Additionally, the increase in Operating Capital Outlay 8.1 percent (\$548,015) is due to the one-time need for equipment in support of New Works and the increased need for the S-2/S-3/S-4 project, G-409 Pump Repower, and G-93 project as part of the O&M Capital Improvements Program. Reserves – Emergency Response has a 9.8 percent (\$6 million) decrease due to utilization of emergency reserves in response to Hurricane Ian.

Salaries and Benefits increased 19.8 percent (\$10.2 million) and the increase is due to the addition of 36 FTEs funded with potential state appropriations, FRS, FICA, Overtime and Termination Pay. These additional FTEs are in support of the increased need in Operations and Maintenance for New Operations and increased workload due to Restoration Projects being completed and turned over to the District. Increases are also reflected in FRS employer contributions based on estimated rate changes and FICA taxes. Health Insurance was

IV. PROGRAM ALLOCATIONS

increased overall District-wide by 5% based on CIGNA projected increases of 7-9%. Overtime and Termination pay were also increased based on historical trends.

IV. PROGRAM ALLOCATIONS

Major Budget Items for this activity include the following:

- Salaries and Benefits (\$61.8 million).

Major Projects under this program are funded with Salaries and Benefits (included in the Salaries and Benefits number above), Contracted Services, Operating Expenses, Operating Capital Outlay and Fixed Capital Outlay.

Funded Program Description	Salaries and Benefits	Other Personal Services	Contracted Services	Operating Expenses	Operating Capital Outlay	Fixed Capital Outlay	Interagency Expenditures	Debt	Reserves	Grand Total
BCB Structures Monitoring & Control Upgr	\$ 93,692	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 2,093,692
CP G310, G335 Trash Rk Replace/Wtrproof	\$ 27,641	\$ -	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,527,641
CP G93 New Control Building	\$ 9,925	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 209,925
CP Gate Control Panel Replacement	\$ 97,633	\$ -	\$ -	\$ 3,430,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,527,633
CP Gate Hoist Conversion	\$ 22,038	\$ -	\$ -	\$ -	\$ -	\$ 460,000	\$ -	\$ -	\$ -	\$ 482,038
CP Homestead FS Buildings Replacement	\$ 67,498	\$ -	\$ -	\$ -	\$ -	\$ 7,475,000	\$ -	\$ -	\$ -	\$ 7,542,498
CP Project Culvert Replacements	\$ 137,301	\$ -	\$ -	\$ -	\$ -	\$ 120,939	\$ -	\$ -	\$ -	\$ 258,240
CP PSs S9/9A Trash Rakes & Refurbishment	\$ 92,202	\$ -	\$ -	\$ -	\$ -	\$ 7,489,000	\$ -	\$ -	\$ -	\$ 7,581,202
CP S169 Relocation - Planning and Design	\$ 37,220	\$ -	\$ -	\$ -	\$ -	\$ 3,200,000	\$ -	\$ -	\$ -	\$ 3,237,220
CP S2,S3,S4,S7,S8 Monitor Panel Updates	\$ 28,288	\$ -	\$ -	\$ -	\$ -	\$ 7,300,000	\$ -	\$ -	\$ -	\$ 7,328,288
CP Underground Storage Tank Replacements	\$ 25,234	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ 2,525,234
RS G-6A Auxiliary PS & S-6 Refurbishment	\$ 236,773	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 2,236,773
S-193 Navigation Lock Gate Replacement	\$ 60,373	\$ -	\$ -	\$ -	\$ -	\$ 900,000	\$ -	\$ -	\$ -	\$ 960,373
S2, S3, S4 Pump Refurbishment	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
STA1E Cell2 Outflw Struct-Emerg Genrator	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ 600,000
WPB FS Maintenance Systems Replacements	\$ 37,627	\$ -	\$ 909,222	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 946,849
Grand Total	\$ 973,445	\$ -	\$ 909,222	\$ 5,930,000	\$ 400,000	\$ 34,044,939	\$ -	\$ -	\$ -	\$ 42,257,606

Major Budget Items not found in the Major Project Table are provided by budget category below:

- Contracted Services:
 - Structure & Pump Station Maintenance (\$2.8 million).
 - Potential state appropriations for the Structure Inspection Program for C&SF and STA's (\$1.8 million).
 - Operations & Maintenance Program Support (\$2.4 million).
 - Maintenance of Canals/Levees (\$1.9 million).
 - SCADA Stillingwell and Platform replacements & Telemetry Maintenance (\$1.6 million).
 - SCADA Stillingwell and Platform replacements funded with potential state appropriation (\$1.3 million).
 - Flood Protection Level of Service/Sea Level Rise Resiliency (\$1.1 million).
- Operating Expenses:
 - Self-Insurance Programs (comprised of health insurance, workers compensation, property insurance, general liability) (\$14.4 million).

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- Movement of Water/Pumping Operations (\$14.1 million).
- Structure & Pump Station Maintenance/Modification (\$13.4 million), which includes:
 - Pump & Engine Overhaul Program (\$1.6 million).
 - G-310/G-335 Pump Overhaul (\$1.6 million).
 - STA1-W Generator Replacement (\$1 million).
 - Generator Replacement Program (\$750,000).
 - Gate & Cylinder Overhaul Program (\$675,000).
 - Project Culvert In-Kind Replacement Program (\$200,000).
 - Fall Protection Improvements (\$150,000).
- Maintenance of Canals/Levees/Tree Management (\$7.8 million).
 - C&SF and STA Mowing for Canals and Levees (\$2.6 million).
 - C&SF and STA Tree Management (\$2.3 million).
 - C&SF and STA Canal and Levee Maintenance (\$1 million).
 - Lee County Watercourse Management (\$850,000).
 - C-100A Tree Removal and Bank Stabilization (\$450,000).
 - Bank Stabilization repairs (\$400,000).
 - BCB Corkscrew Canal Headwater Improvements (\$350,000).
- Telemetry & Electronics Maintenance (\$2 million).
- Maintenance of the C&SF and STA Structure Operations (\$1.5 million).
- Capital Works Projects – Corbett Levee (\$500,000).
- Contamination Assessments (\$437,741).
- Operating Capital Outlay:
 - O&M Program Support (\$5.1 million) for one-time funding for Replacement of Field Station Heavy Equipment and recurring funding for Field Station Fleet Replacements in support of the Inspector General's Audit Report.
 - Potential state appropriations for Picayune Strand Command & Control Center and G-409 Pump Repower (\$1.3 million).

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- STA Pump Station Maintenance, Pump Station Maintenance, and Structure Maintenance for one-time New Works equipment needs in support of the EAA- STA and Lake Hicpochee Restoration project (\$571,602).
- Fixed Capital Outlay:
 - Potential FEMA BRIC Grant for S-27 & S-29 Replacements (\$50 million).
 - Potential state appropriations for Resiliency Match & Projects (\$24.1 million).
 - Potential state appropriations for O&M Capital Refurbishments (\$7 million).
 - Potential state appropriations for STA Refurbishments (\$5.5 million).
 - STA Automation Upgrades (\$1.2 million).
 - BCB Upper Faka Union Replacement (\$500,000).
 - BCB I-75 #2 Weir Replacement (\$400,000).
- Interagency Expenditures:
 - Structure & Levee Maintenance (\$20,000).
- Fund Balance – Emergency Response:
 - Economic Stabilization Fund (\$55.3 million): With our core mission of flood control and the importance of being able to provide for emergency response, the District is exposed to risks that could potentially limit and/or divert resources from other core missions, thereby reducing the level of service provided to its constituents. The purpose of these Fund Balances is to set aside funding to address unforeseen and unexpected events and emergencies and to meet unforeseen demand in service delivery costs or unexpected expenditures related to flood control and emergency response. These funds are included in the District budget each year in the Fund Balance category.

The utilization of the Economic Stabilization Fund is limited to the following circumstances:

- When a state of emergency is declared by the Governor of Florida or the President of the United States,
- The Governing Board determines through a resolution that an emergency or other circumstance has arisen,
- The emergency or unanticipated need directly impacts the citizens and / or environment within District boundaries, or
- Structural emergencies for which remedial action cannot wait until the next fiscal year. The Economic Stabilization Fund shall not be appropriated for recurring expenditures or other expenditures that can be addressed through the normal budgeting process.

IV. PROGRAM ALLOCATIONS

Items funded with Fund Balance include: Economic Stabilization Fund (\$55.3 million), Health Insurance (\$375,389), and the Operational Costs for Dade-Broward Levee Structure (\$19,427).

IV. PROGRAM ALLOCATIONS

3.3 Facilities - The operation and maintenance of District support and administrative facilities.

District Description

The operation and maintenance of District support and administrative facilities. This activity includes management and maintenance of both owned and leased administrative buildings for the purposes of operating and maintaining District lands and works. Included in these services is maintenance of the work environment and space management. The mission is to provide expertly managed facilities and the delivery of timely, cost-effective services, supplies and solutions that enhance accountability and support the accomplishment of the agency's mission.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

3.3 - Facilities

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ 860,895	\$ 885,360	\$ 854,405	\$ 723,811	\$ 793,251	\$ 69,440	9.6%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 82,020	\$ 81,393	\$ 96,121	\$ 73,200	\$ 73,200	\$ -	0.0%
Operating Expenses	\$ 3,061,202	\$ 3,116,596	\$ 3,370,776	\$ 3,295,067	\$ 3,295,067	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ 180,587	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ 444,239	\$ 252,483	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ 187,684	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 4,448,356	\$ 4,335,832	\$ 4,691,573	\$ 4,092,078	\$ 4,161,518	\$ 69,440	1.7%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 4,153,293	\$ 8,225	\$ -	\$ -	\$ -	\$ -	\$ 4,161,518

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 793,251	\$ -	\$ 793,251
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 73,200	\$ -	\$ 73,200
Operating Expenses	\$ 3,295,067	\$ -	\$ 3,295,067
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 4,161,518	\$ -	\$ 4,161,518

Changes and Trends

This activity reflects a continued level of service over the five-year period. The decrease in Fixed Capital Outlay from Fiscal Year 2019-20 and Fiscal Year 2021-22 is due to a shift to maintenance of the headquarters aging facilities. The decrease in Operating Capital Outlay is due to completion of a one-time major repair. Operating expense for preventive maintenance & operational plan remained consistent during the period from Fiscal Year 2019-20 and Fiscal Year 2021-22. The Debt expense in Fiscal Year 2021-22 is due to the implementation of GASB #87 for leases.

Budget Variances

This activity has a 1.7 percent (\$69,440) increase from the Fiscal Year 2022-23 Adopted Budget of \$4.1 million. The increase 9.6 percent (\$69,440) reflects the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23, increases in new hires salaries commensurate with experience, and projected increases in the District's contribution to FRS and employer's share of FICA taxes.

IV. PROGRAM ALLOCATIONS

Major Budget Items for this activity include the following:

- Salaries and Benefits (\$793,251).
- Contracted Services:
 - Preventative Maintenance & Operational Plan (\$73,200) which includes Reconfiguration and installation services (\$73,200).
- Operating Expenses:
 - Preventative Maintenance & Operational Plan (\$3.3 million) which includes:
 - Electrical and recurring general facility maintenance, inspection, and utility expenses such as air conditioning maintenance, elevator maintenance and exterior grounds maintenance (\$1.2 million).
 - Utilities (\$973,405).
 - Janitorial services and waste disposal services (\$482,922).
 - Building lease payments for the service centers and warehouse storage (\$177,850).

A portion of healthcare insurance (\$8,225) is funded with Fund Balance.

IV. PROGRAM ALLOCATIONS

3.4 Invasive Plant Control - The treatment of invasive upland and aquatic plants in District waterways or district-owned property, to improve water abatement, maintain navigability, improve water quality, or aid in the preservation, restoration, or protection of environmentally sensitive lands.

District Description

The treatment of invasive upland and aquatic plants in District waterways or District-owned property, to improve water abatement, maintain navigability, improve water quality, or aid in the preservation, restoration, or protection of environmentally sensitive lands. This activity includes management of invasive exotic and aquatic vegetation within Florida sovereign submerged lands (including lakes, rivers, and wetlands) and District properties including canals, lakes, and rights-of-way, of the Central and Southern Florida Flood Control Project, STAs and conservation and project lands. This maintenance is accomplished through in-house and contracted herbicidal, mechanical, and biological control methods. This activity works primarily to ensure conveyance capacity within canals and water bodies and provides for the continued surveillance of water bodies and lands for early detection and control of invasive plants.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

3.4 - Invasive Plant Control

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ 3,706,715	\$ 3,888,100	\$ 4,037,478	\$ 4,103,427	\$ 4,287,427	\$ 184,000	4.5%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 724,126	\$ 690,788	\$ 650,684	\$ 2,595,725	\$ 1,895,725	\$ (700,000)	-27.0%
Operating Expenses	\$ 19,617,046	\$ 24,715,154	\$ 23,508,473	\$ 29,964,596	\$ 30,440,688	\$ 476,092	1.6%
Operating Capital Outlay	\$ 20,061	\$ 200,510	\$ 57,884	\$ 2,500	\$ 2,500	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 388,463	\$ 251,897	\$ 100,439	\$ 360,000	\$ 470,408	\$ 110,408	30.7%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 24,456,411	\$ 29,746,449	\$ 28,354,958	\$ 37,026,248	\$ 37,096,748	\$ 70,500	0.2%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 18,840,702	\$ 3,869,986	\$ -	\$ -	\$ 9,840,777	\$ 4,545,283	\$ 37,096,748

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 4,287,427	\$ -	\$ 4,287,427
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 1,895,725	\$ -	\$ 1,895,725
Operating Expenses	\$ 28,423,642	\$ 2,017,046	\$ 30,440,688
Operating Capital Outlay	\$ 2,500	\$ -	\$ 2,500
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 470,408	\$ -	\$ 470,408
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 35,079,702	\$ 2,017,046	\$ 37,096,748

IV. PROGRAM ALLOCATIONS

Changes and Trends

Vegetation management operations have historically been outsourced for all conservation land management activities and conducted in-house by field station staff for all C&SF project works. Over time, as Everglades Construction Project components have come online, field station staff that support the C&SF works invasive plant control have been increasingly re-directed to assist with the operations of the ECP Stormwater Treatment Areas, resulting in more outsourcing of invasive plant control activities. As more New Works come online, there should be corresponding net increases in required vegetation management operations. The District has continued support in state funding from Florida Fish and Wildlife Conservation Commission (FWC) Bureau of Invasive Plant Management for aquatic plant management activities in sovereign waters and for upland exotic management on conservation lands managed by the District's Vegetation Management Section.

Between Fiscal Year 2019-20 and Fiscal Year 2021-22 Operating Expenses increased due to the Loxahatchee Refuge increased Intergovernmental Funding. Contractual Services decreased between Fiscal Year 2019-20 and Fiscal Year 2021-22 due to a shift in state expense categories to Operating Expenses as land management costs for exotic treatment services for chemicals increased.

Budget Variances

This activity has a 0.2 percent (\$70,500) increase from the Fiscal Year 2022-23 Adopted Budget of \$37 million. This is primarily due to an increase of 1.6 percent (\$476,092) in Operating Expenses for New Works coming online, a 27 percent (\$700,000) decrease in Contractual Services due to one-time funding for additional aquatic plant control and land management expenses and an increase of 4.5 percent (\$184,000) in Salaries and Benefits reflects the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23, increases in new hires salaries commensurate with experience, and projected increases in the District's contribution to FRS and employer's share of FICA taxes. Interagency Expenditures increased 30.7 percent (\$110,408) with the addition of the Everglades STA Enhancement Evaluations.

The District continues to use wetlands mitigation and lease revenues to support exotic plant control.

Major Budget Items for this activity include the following:

- Salaries and Benefits (\$4.3 million).
- Contracted Services:
 - Aquatic Plant Control (\$1.7 million).
 - Contracted Land Management Services (\$159,272).
 - Exotic Plant Control (\$46,453).
- Operating Expenses:
 - Exotic Plant Control (\$18.1 million), which includes:

IV. PROGRAM ALLOCATIONS

- The District anticipates \$2 million from the U.S. Fish and Wildlife Service in federal funding for lygodium and melaleuca treatments within the Loxahatchee Refuge.
- Aquatic Plant Control and Aquatic Plant Control / LTP STA O&M (\$6.7million).
- Terrestrial Plant Control and Terrestrial Plant Control/ LTP STA O&M (\$2.7 million).
- Exotic Animal Management – Python Elimination Program in support of Governor DeSantis priority initiative (\$1.1 million).
- Contracted Land Management Services (\$764,000).
- Biocontrol Exotic Plant (\$661,536).
- Blue Green Algae Response (\$500,000).
- Operating Capital Outlay:
 - Aquatic Plant Control (\$2,500).
- Interagency Expenditures:
 - Biocontrol Exotic Plant (\$300,000).
 - Aquatic Plant Control (\$110,408).
 - Terrestrial Plant Control (\$60,000).

Items funded with Fund Balance include: Land Management (Lease Revenue) for Aquatic and Exotic plant control (\$2.5 million), and Wetland Mitigation for Land Management (\$1.4 million).

IV. PROGRAM ALLOCATIONS

3.5 Other Operation and Maintenance Activities - *Operations and maintenance activities not categorized above, such as right-of-way management and other general maintenance activities.*

District Description

The activities include emergency management, security, field station support, and compliance with permits issued by the federal and state regulatory agencies for District restoration projects (including wetland mitigation monitoring, water quality monitoring and reporting, planning and administrative support of release of reservations, right-of-way's permitting and enforcement for both STAs and C&SF projects). Use of District lands is authorized through a leasing process or through issuance of a right-of-way occupancy permit. This protects the District's proprietary interest on canal and levee rights-of-way.

The role of the District Right of Way function is to protect the District's ability to utilize the "Works of the District" for the purposes for which they were acquired, while providing for other appropriate compatible public and private uses. Generally, the "Works of the District" include: the canal and levee rights-of-way of the Central and Southern Florida Flood Control Project, the canals and other works of the Big Cypress Basin, and other canals and right-of-way in which the District has acquired a property interest such as the Everglades Construction Project, Stormwater Treatment Areas and Comprehensive Everglades Restoration Plan.

The mission of the District's Emergency Management Program is to prevent or minimize, prepare for, respond to, and recover from emergencies or disasters that threaten life or property within the boundaries of the South Florida Water Management District. These activities ensure that the District can accomplish its mission during adverse conditions.

IV. PROGRAM ALLOCATIONS

SOUTH FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

3.5 - Other Operation and Maintenance Activities

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ 4,091,077	\$ 4,228,307	\$ 4,320,419	\$ 5,130,780	\$ 5,404,909	\$ 274,129	5.3%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 144,487	\$ 120,751	\$ 201,261	\$ 404,201	\$ 513,801	\$ 109,600	27.1%
Operating Expenses	\$ 696,094	\$ 494,701	\$ 587,787	\$ 624,804	\$ 651,804	\$ 27,000	4.3%
Operating Capital Outlay	\$ 1,019,915	\$ 586,284	\$ 117,477	\$ 113,500	\$ 163,500	\$ 50,000	44.1%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ 12,402	\$ 12,402	\$ -	0.0%
Interagency Expenditures (Cooperative Funding)	\$ 36,314	\$ 176,264	\$ 66,134	\$ 107,000	\$ 117,000	\$ 10,000	9.3%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 5,987,887	\$ 5,606,307	\$ 5,293,078	\$ 6,392,687	\$ 6,863,416	\$ 470,729	7.4%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 6,852,516	\$ 10,900	\$ -	\$ -	\$ -	\$ -	\$ 6,863,416

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 5,404,909	\$ -	\$ 5,404,909
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 343,801	\$ 170,000	\$ 513,801
Operating Expenses	\$ 637,788	\$ 14,016	\$ 651,804
Operating Capital Outlay	\$ 163,500	\$ -	\$ 163,500
Fixed Capital Outlay	\$ 12,402	\$ -	\$ 12,402
Interagency Expenditures (Cooperative Funding)	\$ 117,000	\$ -	\$ 117,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 6,679,400	\$ 184,016	\$ 6,863,416

Changes and Trends

Over the past few years, this activity has increased due to New Works for infrastructure coming online. Additionally, there was a one-time increase in Fiscal Year 2019-20 in Operating Capital Outlay for the Security System Upgrade. Salaries & Benefits have increased from Fiscal Year 2019-20 to Fiscal Year 2021-22 with an increase in New Works coming online. Operating Capital Outlay has decreased from Fiscal Year 2019-20 to Fiscal Year 2021-22 due to one-time laboratory, radio and other field expenses connected with New Works.

Budget Variances

This activity has an overall 7.4 percent (\$470,729) increase from the Fiscal Year 2022-23 Adopted Budget of \$6.4 million. This activity has a 44.1 percent (\$50,000) increase in Operating Capital Outlay for laboratory equipment purchases, a 27.1 percent (\$109,600) increase in Contracted Services for compliance services, a 9.3 percent (\$10,000) increase in Interagency Expenditures for New Works monitoring expenses for STA-1W and a 5.3 percent (\$274,129) increase in Salaries and Benefits reflects the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23, increases in new hires salaries commensurate with experience, and projected increases in the District's contribution to FRS and employer's share of FICA taxes.

Major Budget Items for this activity include the following:

- Salaries and Benefits (\$5.4 million).
- Contracted Services:
 - Permitting (\$170,350), which includes:

IV. PROGRAM ALLOCATIONS

- Right of way permitting support (\$165,000).
- Long Term Plan Stormwater Treatment Area Operations & Maintenance – Compliance (\$309,014).
- Security Management (\$29,437).
- Safety Management (\$5,000)
- Operating Expenses:
 - Security and Safety Management (\$451,452).
 - Long Term Plan Stormwater Treatment Area Operations & Maintenance – Compliance (\$177,877).
- Operating Capital Outlay:
 - Long Term Plan Stormwater Treatment Area Operations & Maintenance – Compliance (\$154,000) which includes:
 - Replacement of laboratory equipment (\$88,000).
 - Security Management (\$9,500), which includes Security Equipment (\$9,500).
- Interagency Expenditures:
 - STA Compliance (\$117,000).

Items funded with Fund Balance include: a portion of health insurance (\$10,900).

IV. PROGRAM ALLOCATIONS

3.6 Fleet Services - This activity includes fleet services support to all District programs and projects.

District Description

This activity includes fleet services support to all District programs and projects. Management and maintenance of the District's fleet of motor vehicles and watercraft are included in this activity. The District's fleet includes automobiles, light trucks, medium and heavy trucks, construction equipment (i.e., cranes, excavators, bulldozers, etc.), marine equipment (e.g., boats, airboats, boat engines, etc.), trailers, tractors, mowers and small utility and all-terrain vehicles.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24 PRELIMINARY BUDGET - Fiscal Year 2023-24 3.6 - Fleet Services

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ 3,005,034	\$ 3,117,832	\$ 3,261,937	\$ 3,393,053	\$ 3,524,078	\$ 131,025	3.9%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 1,167	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ 3,826,016	\$ 4,497,990	\$ 5,502,100	\$ 4,833,456	\$ 4,830,761	\$ (2,695)	-0.1%
Operating Capital Outlay	\$ 221,483	\$ 112,134	\$ 261,389	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ 106	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 7,053,700	\$ 7,727,956	\$ 9,025,532	\$ 8,226,509	\$ 8,354,839	\$ 128,330	1.6%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 8,353,205	\$ 1,634	\$ -	\$ -	\$ -	\$ -	\$ 8,354,839

OPERATING AND NON-OPERATING

	Fiscal Year 2023-24		
	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 3,524,078	\$ -	\$ 3,524,078
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ 4,830,761	\$ -	\$ 4,830,761
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 8,354,839	\$ -	\$ 8,354,839

Changes and Trends

The Fiscal Year 2023-24 Preliminary Budget represents a continued level of service budget. From Fiscal Year 2019-20 to Fiscal Year 2021-22, the District has worked to capture our expenditures more accurately in Fleet Services thus showing the increase in expenditures over that timeframe. The past five years reflects the consolidation of a previously decentralized spending pattern providing a better financial trend for evaluation. Operating Expenses have increased from Fiscal Year 2019-20 to Fiscal Year 2021-22 due to the centralization of previously decentralized Fleet Activities and rising costs for maintenance.

Budget Variances

This activity has a 1.6 percent (\$128,330) increase from the Fiscal Year 2022-23 Adopted Budget of \$8.2 million. This increase is primarily due to a 3.9 percent increase (\$131,025) in Salaries and Benefits reflects the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23, increases in new hires salaries commensurate with experience, and projected increases in the

IV. PROGRAM ALLOCATIONS

District's contribution to FRS and employer's share of FICA taxes. That is partially offset by a 0.1 percent (\$2,695) decrease in Operating Expenses for fleet parts and supplies.

Major Budget Items for this activity include the following:

- Salaries and Benefits (\$3.5 million).
- Operating Expenses:
 - Levee Maintenance Fleet – (\$985,529) which includes:
 - Fleet vehicle fuel and oil (\$360,036).
 - Fleet parts and supplies (\$347,329).
 - Vehicle Maintenance & Repair (\$269,664).
 - Automotive - Departments Outside O&M (\$816,377) which includes:
 - Vehicle Fuel Card Consumed (\$346,000).
 - Fleet vehicle fuel and oil (\$251,721).
 - Parts & Supplies - Fleet (\$129,244).
 - Maintenance and Repair – Vehicles (72,691)
 - Structure Maintenance Fleet – (\$526,916) which includes:
 - Fleet vehicle fuel and oil (\$225,649).
 - Fleet parts and supplies (\$170,813).
 - Vehicle Maintenance & Repair (\$130,454).
 - Pumping Operations Fleet – (\$424,840) which includes:
 - Fleet vehicle fuel and oil (\$149,316).
 - Fleet parts and supplies (\$76,504).
 - Maintenance and Repair – Vehicles (\$58,437).
 - Sun Pass Toll Funding – (\$50,000).
 - District Travel – (\$58,000)
 - Equipment & Infrastructure Maintenance – Fleet (\$349,780), which includes:
 - Fleet vehicle fuel and oil (\$131,175).
 - Fleet parts and supplies (\$120,092).

IV. PROGRAM ALLOCATIONS

- Maintenance & Repair – Vehicles (\$98,037).
- Aquatic Plant Control – Fleet (\$355,617) which includes:
 - Fleet parts and supplies (\$146,617).
 - Fleet vehicle fuel and oil (\$136,454).
 - Vehicle Maintenance & Repair (\$72,546).
- Telemetry Maintenance - Fleet (\$143,258) which includes:
 - Fleet vehicle fuel and oil (\$78,464).
 - Fleet parts and supplies (\$47,755).
 - Vehicle Maintenance & Repair (\$17,039).
- LTP STA O&M - Levee Maintenance - Fleet (\$208,885) which includes:
 - Fleet parts and supplies (\$100,117).
 - Fleet vehicle fuel and oil (\$69,248).
 - Maintenance and Repair – Vehicles (\$38,820).
- LTP STA O&M – Pump Station Maintenance - Fleet (\$198,828) which includes:
 - Fleet vehicle fuel and oil (\$130,397).
 - Fleet parts and supplies (\$50,999).
 - Maintenance and Repair – Vehicles (\$17,432).
- Pump Station Maintenance - Fleet (\$161,403) which includes:
 - Fleet vehicle fuel and oil (\$85,555).
 - Maintenance and Repair – Vehicles (\$48,420).
 - Fleet parts and supplies (\$27,428).
- Construction - Fleet (\$91,951) which includes:
 - Fleet vehicle fuel and oil (\$26,024).
 - Maintenance and Repair – Vehicles (\$35,026).
 - Fleet parts and supplies (\$30,901).
- O&M Fleet Overhead (\$155,552) which includes:

IV. PROGRAM ALLOCATIONS

- Fleet vehicle fuel and oil (\$37,071).
- Tools and Equipment (\$20,530).
- Fleet parts and supplies (\$93,421).

Items funded with Fund Balance include: a portion of health insurance (\$1,634).

IV. PROGRAM ALLOCATIONS

3.7 Technology and Information Services - This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this Program and related activities.

District Description

This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development that support the Operations and Maintenance program and related activities.

Information technology items (salaries, contractors, hardware / software maintenance, and other operating costs) are directly charged to operational activities of District core functions where there is a clear linkage between the operational activity and the information technology system, application or staff that is used to support the operational activities.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

3.7 - Technology and Information Services

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary - Adopted)	% of Change (Preliminary - Adopted)
Salaries and Benefits	\$ 4,977,267	\$ 5,270,580	\$ 4,924,581	\$ 6,228,619	\$ 5,948,990	\$ (279,629)	-4.5%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 750,428	\$ 841,159	\$ 886,401	\$ 679,359	\$ 679,359	\$ -	0.0%
Operating Expenses	\$ 3,544,419	\$ 4,118,167	\$ 3,823,276	\$ 3,629,553	\$ 3,629,553	\$ -	0.0%
Operating Capital Outlay	\$ 249,450	\$ 26,455	\$ 141,488	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ 143,424	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 9,521,564	\$ 10,256,361	\$ 9,919,170	\$ 10,537,531	\$ 10,257,902	\$ (279,629)	-2.7%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 10,169,039	\$ 88,863	\$ -	\$ -	\$ -	\$ -	\$ 10,257,902

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 5,948,990	\$ -	\$ 5,948,990
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 679,359	\$ -	\$ 679,359
Operating Expenses	\$ 3,629,553	\$ -	\$ 3,629,553
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 10,257,902	\$ -	\$ 10,257,902

Changes and Trends

The Fiscal Year 2023-24 Preliminary Budget represents a continued level of service. Operating Expenses increased from Fiscal Year 2019-20 to Fiscal Year 2020-21 due to computer hardware for technology infrastructure upgrades and end of life network component replacements. Contractual Services increased Fiscal Year 2019-20 to Fiscal Year 2021-22 due to increases in consulting services for enterprise software development and software maintenance. The increase in Debt in Fiscal Year 2021-22 is due to the implementation of GASB #87 for leases.

IV. PROGRAM ALLOCATIONS

Budget Variances

This activity has a 2.7 percent (\$279,629) decrease from the Fiscal Year 2022-23 Adopted Budget of \$10.5 million due to a 4.5 percent (\$279,629) decrease in Salaries and Benefits which reflects the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23 and decreases in new hires salaries commensurate with experience. These are offset by projected increases in the District's contribution to FRS and employer's share of FICA taxes.

Major Budget Items for this activity include the following:

- Salaries and Benefits (\$5.9 million).
- Contracted Services:
 - O&M IT Support (\$679,359) which includes:
 - Computer consulting services for enterprise resource support and IT security (\$456,879).
 - Copier/printer lease (\$162,480).
 - Microwave tower services (\$45,000).
- Operating Expenses:
 - O&M IT Support (\$3.6 million) which includes:
 - Software maintenance (\$2.4 million).
 - Desktop computer / monitor replacements (\$444,000).
 - Communication service (\$350,344).
 - Hardware maintenance (\$215,099).

Items funded with Fund Balance include: a portion of health insurance (\$88,863).

IV. PROGRAM ALLOCATIONS

Program 4.0 Regulation

This program includes water use permitting, water well construction permitting, water well contractor licensing, environmental resource and surface water management permitting, permit administration and enforcement and any delegated regulatory program.

District Description

This program includes all permitting functions of the District, including water use permitting, water well construction permitting and well contractor licensing, and environmental resource permitting. These activities are designed to ensure that water and related natural resources in the District are protected and conserved. Also included are permit compliance and enforcement activities, administration of water shortage rules and other activities necessary to support the District's regulatory responsibilities.

Water Use Bureau staff established a Public Water Supply Task Force where client relationship managers have been assigned to utilities in various geographic areas. These employees continue building relationships by working very closely with the utility to get them fully in compliance in a positive and collaborative manner. The level of Public Water Supply utility compliance continues to increase since implementation of this effort.

The on-going Environmental Resource and Surface Water Permitting activity produces technical evaluation of proposed stormwater water management systems at a continued level of service to ensure water quantity, water quality, and environmental criteria are met. All permit applications must be processed within statutorily established time frames. Compliance reviews of issued permits and enforcement actions for unauthorized works, including the activities listed above, are all ongoing efforts.

IV. PROGRAM ALLOCATIONS

SOUTH FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24
PRELIMINARY BUDGET - Fiscal Year 2023-24

4.0 Regulation

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary - Adopted)	% of Change (Preliminary - Adopted)
Salaries and Benefits	\$ 13,970,787	\$ 14,009,642	\$ 14,629,466	\$ 17,383,370	\$ 17,699,187	\$ 315,817	1.8%
Other Personal Services	\$ 61,862	\$ 60,510	\$ 43,586	\$ 63,466	\$ 63,466	\$ -	0.0%
Contracted Services	\$ 512,651	\$ 237,541	\$ 235,083	\$ 273,937	\$ 275,895	\$ 1,958	0.7%
Operating Expenses	\$ 1,143,779	\$ 1,355,899	\$ 1,406,399	\$ 5,299,528	\$ 5,297,365	\$ (2,163)	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 15,689,079	\$ 15,663,592	\$ 16,314,534	\$ 23,020,301	\$ 23,335,913	\$ 315,612	1.4%

SOURCE OF FUNDS

Fiscal Year 2023-24

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 17,699,187	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,699,187
Other Personal Services	\$ 63,466	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 63,466
Contracted Services	\$ 275,895	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 275,895
Operating Expenses	\$ 5,297,365	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,297,365
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 23,335,913	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,335,913

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	163	\$ 11,937,021	\$ 17,699,187	\$ -	\$ 17,699,187
Other Personal Services	2	\$ 63,466	\$ 63,466	\$ -	\$ 63,466
Contracted Services	-	\$ -	\$ 261,725	\$ 14,170	\$ 275,895
Operating Expenses			\$ 1,362,624	\$ 3,934,741	\$ 5,297,365
Operating Capital Outlay			\$ -	\$ -	\$ -
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ -	\$ -	\$ -
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
TOTAL			\$ 19,387,002	\$ 3,948,911	\$ 23,335,913

WORKFORCE

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

WORKFORCE CATEGORY	Fiscal Year					Adopted to Preliminary 2022-23 to 2023-24	
	2019-20	2020-21	2021-22	2022-23	2023-24	Difference	% Change
Authorized Positions	164	163	163	163	163	-	0.0%
Contingent Worker	0	0	0	0	0	-	-
Other Personal Services	2	2	2	2	2	-	0.0%
Intern	0	0	0	0	0	-	-
Volunteer	0	0	0	0	0	-	-
TOTAL WORKFORCE	166	165	165	165	165	-	0.0%

IV. PROGRAM ALLOCATIONS

South Florida Water Management District
REDUCTIONS - NEW ISSUES
 4.0 Regulation
 Fiscal Year 2023-24
 Preliminary Budget - January 15, 2023

FY 2022-23 Budget (Adopted)					163	23,020,301	
Reductions							
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative		
Salaries and Benefits				-			
Other Personal Services				-			
Contracted Services				-			
Operating Expenses				(2,163)			
	Decrease in Environmental Resource Permitting	(2,163)			Decrease in parts & Supplies, and postage.		
Operating Capital Outlay				-			
Fixed Capital Outlay				-			
Interagency Expenditures (Cooperative Funding)				-			
Debt				-			
Reserves				-			
TOTAL REDUCTIONS			-	(2,163)			

IV. PROGRAM ALLOCATIONS

South Florida Water Management District
REDUCTIONS - NEW ISSUES
 4.0 Regulation
 Fiscal Year 2023-24
 Preliminary Budget - January 15, 2023

FY 2022-23 Budget (Adopted)				163	23,020,301	
New Issues						
Issue	Description	Issue Amount	Workforce	Category	Subtotal	
Salaries and Benefits					315,817	
1	Increase in Total Salaries and Wages	56,967				Increase reflects the net impact of the actual distribution of cost-of-living increases, which were budgeted as high level estimates across the programs in Fiscal Year 2022-23, increases in new hires salaries commensurate with experience (if applicable), and projected increases in the District's contribution to FRS and employer's share of FICA taxes.
2	Increase in Total Fringe Benefits	258,850				FRS Contributions and Employers share of FICA taxes.
Other Personal Services					-	
Contracted Services					1,958	
3	Increase in Environmental Resource Permitting	1,958				Large volume scanning.
Operating Expenses					-	
Operating Capital Outlay					-	
Fixed Capital Outlay					-	
Interagency Expenditures (Cooperative Funding)					-	
Debt					-	
Reserves					-	
TOTAL NEW ISSUES				0	317,775	
4.0 Regulation						
Total Workforce and Preliminary Budget for FY 2023-24			163	\$	23,335,913	

IV. PROGRAM ALLOCATIONS

Changes and Trends

The Fiscal Year 2023-24 Preliminary Budget represents a continued level of service. The proposed funding level supports the review of an average of 480 water use permit applications; 605 environmental and surface water permit applications; and numerous compliance investigations per quarter. The program also stays current with construction certifications.

Budget Variances

A 1.4 percent (\$315,612) increase in this program is primarily attributed to a 1.8 percent (\$315,817) increase in Salaries and Benefits reflects the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23, increases in new hires salaries commensurate with experience, and projected increases in the District's contribution to FRS and employer's share of FICA taxes. Additionally, there is a 0.7 percent (\$1,958) increase in Contractual Services due to increased scanning costs. These increases were partially offset by a 0.04 percent (\$2,163) reduction in Operating Expenses tied to postage, parts and supplies. Increases in Operating expenses from Fiscal Year 2019-20 thru the Fiscal Year 2023-2024 Preliminary Budget are primarily due to healthcare insurance costs.

Major Budget Items for this program include the following:

- Salaries and Benefits (\$17.7 million) (163 FTEs).
- Other Personal Services (2 OPS):
 - Water Use Permitting contractor support for permit administration (\$31,733).
 - Environmental Resource and Water Use Permitting contract support for permit application processing (\$31,733).
- Contracted Services:
 - Water Use Permitting for publishing legal notices of receipt of application for individual consumptive use permits (\$52,000).
 - Environmental Resource Permitting (\$27,958), which includes:
 - Contract Pilot Services (\$13,000).
 - Advertising and Contract support for ePermitting scanning (\$13,958).
 - Regulation IT Support (\$173,205), which includes:
 - Computer consulting services (\$104,200).
 - Copier/printer leases (\$44,005).
 - Network Cabling (\$25,000).
- Operating Expenses:
 - Environmental Resource Permitting (\$381,911), which includes:

IV. PROGRAM ALLOCATIONS

- Aircraft fuel, hangar rental, and annual maintenance costs for routine compliance flights for staff to do aerial inspections to determine the start of construction to permitted sites, monitor the construction of surface water management systems, and locate any sites that are doing work without the appropriate permits in place. Wetland and natural preserve areas are also inspected to detect if any changes or impacts have occurred (\$276,402).
- Credit Card Processing and County Recording Fees for permit application payment (\$80,775).
- Office supplies and postage (\$15,745).
- Regulation Program Support for self-insurance programs (comprised of health insurance, workers compensation, property insurance, general liability) (\$4 million).
- Regulation IT Support (\$932,022), which includes:
 - Software maintenance (\$764,881).
 - Hardware maintenance (\$58,257).
 - Communication Services (\$94,884).

IV. PROGRAM ALLOCATIONS

4.1 Consumptive Use Permitting - The review, issuance, renewal, and enforcement of water use permits.

District Description

Consumptive use permitting is a state-mandated activity assigned to the water management districts. The objective of this activity is to ensure safe, efficient, equitable, and reliable development and utilization of the state's water resources. This includes the review, issuance, renewal, and enforcement of water use permits. The major components are to review and to prepare recommendations for permit applications for all consumptive uses of water within the District boundaries; and complete post-permit compliance reviews of priority projects based on staffing resources.

This activity also includes pre-permit planning, permit issuance, dispute resolution, litigation support, criteria and rule development, Coastal Zone Management support, automation and administrative support, and rulemaking to update consumptive use permit rules to implement the regulatory recommendations of the District's regional water supply plans.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

4.1 - Consumptive Use Permitting

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ 4,246,545	\$ 3,946,310	\$ 3,795,489	\$ 5,549,082	\$ 5,822,099	\$ 273,017	4.9%
Other Personal Services	\$ 23,376	\$ 25,837	\$ 26,814	\$ 31,733	\$ 31,733	\$ -	0.0%
Contracted Services	\$ 39,274	\$ 42,850	\$ 54,596	\$ 52,000	\$ 52,000	\$ -	0.0%
Operating Expenses	\$ 1,048	\$ 528	\$ 5,024	\$ 2,632	\$ 2,632	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 4,310,243	\$ 4,015,525	\$ 3,881,923	\$ 5,635,447	\$ 5,908,464	\$ 273,017	4.8%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 5,908,464	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,908,464

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 5,822,099	\$ -	\$ 5,822,099
Other Personal Services	\$ 31,733	\$ -	\$ 31,733
Contracted Services	\$ 52,000	\$ -	\$ 52,000
Operating Expenses	\$ 2,632	\$ -	\$ 2,632
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 5,908,464	\$ -	\$ 5,908,464

Changes and Trends

The Fiscal Year 2023-24 Preliminary Budget represents a continued and consistent level of service. The proposed funding level supports the review of an average of 480 permit applications and numerous compliance investigations per quarter. Contracted Services such as advertising have increased as the number of average permits reviewed trends upward. The District is required to advertise all applications for water use permits. The Water Use Bureau initiated and continues to implement the Public Water Supply Task Force. The Task Force is comprised of water use compliance analysts with the objective of collaborating with Public

IV. PROGRAM ALLOCATIONS

Water Supply permittees by encouraging involvement and open dialogue on Public Water Supply compliance issues. The level of compliance has increased because of this on-going effort. The increase in Operating Expenses from Fiscal Year 2019-20 to Fiscal Year 2021-22 is due to conference registrations for on-line webinars for required training.

Budget Variances

This activity has a 4.8 percent (\$273,017) increase from the Fiscal Year 2022-23 Adopted Budget of \$5.6 million solely due to a 4.9 percent (\$273,017) increase in Salaries and Benefits reflects the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23, increases in new hires salaries commensurate with experience, and projected increases in the District's contribution to FRS and employer's share of FICA taxes. .

Major Budget Items for this activity include the following:

- Salaries and Benefits (\$5.8 million).
- Other Personal Services:
 - Water Use Permitting contractor support for the permit administration effort (\$31,733).
- Contracted Services:
 - Water Use Permitting for publishing legal notice of receipt of application for individual consumptive use permits (\$52,000).
- Operating Expenses:
 - Small tools (\$225).
 - Business Travel (\$2,407).

There are no items funded with Fund Balance.

IV. PROGRAM ALLOCATIONS

4.2 Water Well Construction Permitting and Contractor License - The review, issuance, renewal, and enforcement of water well construction permits and regulation of contractor licensing.

District Description

There is no funding for this activity, although there is regulatory authority in consumptive use permitting for these activities, if needed, not delegated to other agencies. Well Construction Permits ensure that wells are built by licensed water well contractors and conform to water well construction permit standards. Unless exempt, a well construction permit must be obtained from the District or an agency delegated by the District prior to the construction, repair, modification, or abandonment of any water well, test well or monitor well within the District's jurisdiction. A consumptive use permit may be required before the well construction permit can be issued. The District regulates the location, construction, repair, and abandonment of water wells in Monroe and Charlotte Counties, and for wells larger than 12 inches in diameter in Broward County. The District has delegated the location construction, repair, and abandonment of water wells in its remaining counties to their respective health departments or other delegated agencies. The dates when these agreements were signed between the District and the Health Departments or other delegated agencies are listed in Chapter 40E-3 and provided below:

- Hendry – April 18, 2005
- Collier, Glades, Orange, Osceola, Palm Beach, Polk – May 11, 2005
- Broward – June 8, 2005
- Miami-Dade – August 10, 2005
- City of Cape Coral – August 10, 2005
- Lee – September 13, 2005
- Highlands, Okeechobee, Martin, St. Lucie – May 13, 2010

SOUTH FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

4.2 - Water Well Construction Permitting and Contractor Licensing

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ -

No funding has been budgeted to the activity for the last five years.

IV. PROGRAM ALLOCATIONS

4.3 Environmental Resource and Surface Water Permitting - The review, issuance, and enforcement of environmental resource and surface water permits.

District Description

This state-mandated activity involves the review, issuance, compliance, and enforcement of Environmental Resource Permits (ERP). The objective is to ensure that land development projects and wetland dredge and fill activities do not cause adverse environmental, water quality, or water quantity impacts, and to take necessary compliance action when permit requirements are not met. This activity includes technical review and evaluation of construction plans for proposed development activities, field inspection of project sites requesting permits or wetland determinations, compliance review of project sites, preparation of technical staff reports, and review of Sovereign Submerged Lands authorizations associated with Environmental Resource Permits. This activity also includes pre-permit planning, permit issuance, dispute resolution, litigation support, criteria and rule development, site certifications, coastal zone consistency reviews, and automation support. This on-going activity produces technical evaluations of proposed stormwater water management systems at a continued level of service to ensure compliance with water quantity, water quality, and environmental criteria. All permit applications must be processed within established time frames. Compliance reviews of issued permits and enforcement actions for unauthorized works, including the activities listed above, are all ongoing efforts.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

4.3 - Environmental Resource and Surface Water Permitting

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ 7,461,152	\$ 7,864,503	\$ 8,508,021	\$ 8,749,540	\$ 9,209,088	\$ 459,548	5.3%
Other Personal Services	\$ 38,486	\$ 34,673	\$ 16,772	\$ 31,733	\$ 31,733	\$ -	0.0%
Contracted Services	\$ 51,976	\$ 9,383	\$ 15,070	\$ 26,000	\$ 27,958	\$ 1,958	7.5%
Operating Expenses	\$ 355,794	\$ 222,230	\$ 447,557	\$ 387,398	\$ 385,235	\$ (2,163)	-0.6%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 7,907,408	\$ 8,130,789	\$ 8,987,420	\$ 9,194,671	\$ 9,654,014	\$ 459,343	5.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 9,654,014	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,654,014

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 9,209,088	\$ -	\$ 9,209,088
Other Personal Services	\$ 31,733	\$ -	\$ 31,733
Contracted Services	\$ 27,958	\$ -	\$ 27,958
Operating Expenses	\$ 385,235	\$ -	\$ 385,235
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 9,654,014	\$ -	\$ 9,654,014

IV. PROGRAM ALLOCATIONS

Changes and Trends

The Fiscal Year 2023-24 Preliminary Budget represents a continued and consistent level of service. Contracted Services decreased from Fiscal Years 2019-20 to 2021-22 because of a decrease in the need for professional pilot services. The decrease in Other Personal Services from Fiscal Year 2019-20 to Fiscal Year 2021-22 is due to decreased use of the service. The increase in Other Personal Services for Fiscal Year FY2022-23 Adopted Budget and the Fiscal Year 2023-24 Preliminary Budget is due to increased use of contractual staff for application processing. The proposed funding level supports the review of an average of 605 permit applications and numerous compliance investigations per quarter and staying current with construction certifications.

Budget Variances

This activity has a 5.0 percent (\$459,343) increase from the Fiscal Year 2022-23 Adopted Budget of \$9.2 million and is primarily due to a 5.3 percent (\$459,548) increase in Salaries and Benefits reflects the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23, increases in new hires salaries commensurate with experience, and projected increases in the District's contribution to FRS and employer's share of FICA taxes. A 7.5 percent (\$1,958) increase in Contractual Services associated with an increase in scanning costs, that is offset by a 0.6 percent (\$2,163) decrease in Operating Expenses tied to postage, parts and supplies.

Major Budget Items for this activity include the following:

- Salaries and Benefits (\$9.2 million).
- Contractual Services (\$27,958).
 - Scanning and Advertising Services (\$13,958).
 - Pilot Services (\$13,000).
- Operating Expenses:
 - Environmental Resource Permitting (\$381,911), which includes:
 - Aircraft fuel and annual maintenance costs for routine compliance flights for staff to do aerial inspections to determine the start of construction to permitted sites, monitor the construction of surface water management systems, and locate any sites that are doing work without the appropriate permits in place. Wetland and natural preserve areas are also inspected to detect if any changes or impacts have occurred (\$276,402).
 - Credit Card Processing and County Recording Fees for permit application payment (\$80,775).
 - Office supplies and postage (\$15,745).
- Other Personal Services:
 - Environmental Resource Permitting contract support for application processing (\$31,733).

IV. PROGRAM ALLOCATIONS

There are no items funded with Fund Balance.

IV. PROGRAM ALLOCATIONS

4.4 Other Regulatory and Enforcement Activities - Regulatory and enforcement activities not otherwise categorized above.

District Description

This category is intended to include other District regulatory programs and activities not otherwise described in Activities 4.1 through 4.3, which is the overall management and administrative support for all regulation activities described under Program 4.0.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

4.4 - Other Regulatory and Enforcement Activities

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ 423,486	\$ 367,088	\$ 574,177	\$ 1,180,570	\$ 664,059	\$ (516,511)	-43.8%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 5,307	\$ 4,240	\$ 21,664	\$ 22,732	\$ 22,732	\$ -	0.0%
Operating Expenses	\$ 1,405	\$ 18,626	\$ 12,495	\$ 3,977,476	\$ 3,977,476	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 430,198	\$ 389,954	\$ 608,336	\$ 5,180,778	\$ 4,664,267	\$ (516,511)	-10.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 4,664,267	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,664,267

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 664,059	\$ -	\$ 664,059
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 8,562	\$ 14,170	\$ 22,732
Operating Expenses	\$ 42,735	\$ 3,934,741	\$ 3,977,476
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 715,356	\$ 3,948,911	\$ 4,664,267

Changes and Trends

The Fiscal Year 2023-24 Preliminary Budget represents a continued and consistent level of service with an increase in Salaries and Benefits. In the Fiscal Year 2022-23 Adopted Budget, this program reflected an increase in Operating Expenses due to the way our actual insurance expenditures post through payroll. Postings are based on where staff charges versus where staff is budgeted, coupled with budgeting the Districts' full insurance exposure. The increase in Salaries and Benefits between Fiscal Year 2019-20 to 2021-22 is due to an increase filled position, and an increase in FRS Retirement Contributions and Employer share of FICA taxes. The increase in Contractual Services between Fiscal Year 2019-20 to 2021-22 is due to advertising expense. The increase in Operating Expenses between Fiscal Year 2019-20 to 2021-22 is due to Safety equipment and professional licenses.

This activity is primarily the overall management and administrative support for all regulation activities described under category 4.0.

IV. PROGRAM ALLOCATIONS

Budget Variances-

This activity has a 10.0 percent (\$516,511) decrease from the Fiscal Year 2022-23 Adopted Budget of \$5.2 million due to a 43.8 percent (\$516,511) decrease in Salaries and Benefits. Salary increases that were budgeted in this activity in the Fiscal Year 2022-23 Adopted Budget have been allocated to most 4.0 activities in the Fiscal Year 2023-24 Preliminary Budget.

Major Budget Items for this activity are included in the following:

- Salaries and Benefits (\$664,059).
- Contractual Expenses (\$22,372).
 - Claims Handling and Fees & Physicals (\$19,092).
- Operating Expenses (\$4 million).
 - Medical, Dental & Vision Claims Paid (\$3.6 million).
 - Administrator Fees Paid (\$280,176).

There are no items funded with Fund Balance.

IV. PROGRAM ALLOCATIONS

4.5 Technology and Information Services - This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this Program and related activities.

District Description

Information technology items (salaries, contractors, hardware / software maintenance, and other operating costs) are directly charged to operational activities of District core functions where there is a clear linkage between the operational activity and the information technology system, application or staff that is used to support the operational activities.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

4.5 - Technology and Information Services

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ 1,839,604	\$ 1,831,741	\$ 1,751,779	\$ 1,904,178	\$ 2,003,941	\$ 99,763	5.2%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 416,094	\$ 181,068	\$ 143,753	\$ 173,205	\$ 173,205	\$ -	0.0%
Operating Expenses	\$ 785,532	\$ 1,114,515	\$ 941,323	\$ 932,022	\$ 932,022	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 3,041,230	\$ 3,127,324	\$ 2,836,855	\$ 3,009,405	\$ 3,109,168	\$ 99,763	3.3%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 3,109,168	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,109,168

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 2,003,941	\$ -	\$ 2,003,941
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 173,205	\$ -	\$ 173,205
Operating Expenses	\$ 932,022	\$ -	\$ 932,022
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 3,109,168	\$ -	\$ 3,109,168

Changes and Trends

This activity represents a continued level of service of the past five years. Contracted Services had a decrease from Fiscal Year 2019-20 to Fiscal Year 2021-22 for consulting services and application development as a Regulation software replacement module was completed. The increase in Operating Expenses from Fiscal Year 2019-20 to Fiscal Year 2021-22 is due to utilities and computer parts & supplies.

Budget Variances

This activity has a 3.3 percent (\$99,763) decrease from the Fiscal Year 2022-23 Adopted Budget of \$3 million solely due to a 5.2 percent (\$99,763) increase in Salaries and Benefits that reflects the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23, increases in new hires salaries commensurate with experience, and projected increases in the District's contribution to FRS and employer's share of FICA taxes.

IV. PROGRAM ALLOCATIONS

Major Budget Items for this activity include the following:

- Salaries and Benefits (\$2.0 million).
- Contracted Services:
 - Copier/Printer Lease (\$44,005).
 - SAP and Security Consulting Services (\$104,200).
- Operating Expenses:
 - IT Software Maintenance (\$764,881).
 - Telecommunications Services (\$94,884).
 - IT Hardware Maintenance (\$58,257).

There are no items funded with Fund balance.

IV. PROGRAM ALLOCATIONS

Program 5.0 Outreach

This program includes all environmental education activities, such as water conservation campaigns and water resource education; public information activities; activities relating to local, regional, state, and federal governmental affairs; and all public relations activities, including public service announcements and advertising in any media.

District Description

This program provides clear concise and consistent information regarding District missions, functions, programs, project, and other operational aspects. Environmental activities are designed to reach broad audiences to provide increased awareness of flood control and water management resource issues and other roles / responsibilities of the District among the more than 9 million residents in South Florida. The District works to leverage opportunities for earned (free) media and outreach through the creation and distribution of e-newsletters and via the District's website, which contains updated information about priority programs and water resource related issues.

IV. PROGRAM ALLOCATIONS

SOUTH FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24
PRELIMINARY BUDGET - Fiscal Year 2023-24

5.0 Outreach

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary - Adopted)	% of Change (Preliminary - Adopted)
Salaries and Benefits	\$ 1,077,794	\$ 1,134,957	\$ 1,199,558	\$ 1,304,394	\$ 1,255,631	\$ (48,763)	-3.7%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 36,935	\$ 7,752	\$ 4,019	\$ 30,100	\$ 30,100	\$ -	0.0%
Operating Expenses	\$ 61,171	\$ 48,134	\$ 59,197	\$ 56,795	\$ 56,795	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 1,175,900	\$ 1,190,843	\$ 1,262,774	\$ 1,391,289	\$ 1,342,526	\$ (48,763)	-3.5%

SOURCE OF FUNDS

Fiscal Year 2023-24

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 1,255,631	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,255,631
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 30,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,100
Operating Expenses	\$ 56,795	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 56,795
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 1,342,526	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,342,526

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	10	\$ 858,442	\$ 1,255,631	\$ -	\$ 1,255,631
Other Personal Services	-	\$ -	\$ -	\$ -	\$ -
Contracted Services	-	\$ -	\$ 30,100	\$ -	\$ 30,100
Operating Expenses	-	\$ -	\$ 56,795	\$ -	\$ 56,795
Operating Capital Outlay	-	\$ -	\$ -	\$ -	\$ -
Fixed Capital Outlay	-	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	-	\$ -	\$ -	\$ -	\$ -
Debt	-	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	-	\$ -	\$ -	\$ -	\$ -
TOTAL			\$ 1,342,526	\$ -	\$ 1,342,526

WORKFORCE

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

WORKFORCE CATEGORY	Fiscal Year					Adopted to Preliminary 2022-23 to 2023-24	
	2019-20	2020-21	2021-22	2022-23	2023-24	Difference	% Change
Authorized Positions	9	10	10	10	10	-	0.0%
Contingent Worker	0	0	0	0	0	-	-
Other Personal Services	0	0	0	0	0	-	-
Intern	0	0	0	0	0	-	-
Volunteer	0	0	0	0	0	-	-
TOTAL WORKFORCE	9	10	10	10	10	-	0.0%

IV. PROGRAM ALLOCATIONS

South Florida Water Management District
REDUCTIONS - NEW ISSUES
 5.0 Outreach
 Fiscal Year 2023-24
 Preliminary Budget - January 15, 2023

FY 2022-23 Budget (Adopted)		10	1,391,289	
Reductions				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits		(68,591)		(68,591)
1	Decrease in Total Salaries and Wages			
	Other Personal Services			-
	Contracted Services			-
	Operating Expenses			-
	Operating Capital Outlay			-
	Fixed Capital Outlay			-
	Interagency Expenditures (Cooperative Funding)			-
	Debt			-
	Reserves			-
TOTAL REDUCTIONS		-		(68,591)

IV. PROGRAM ALLOCATIONS

South Florida Water Management District
REDUCTIONS - NEW ISSUES
 5.0 Outreach
 Fiscal Year 2023-24
 Preliminary Budget - January 15, 2023

New Issues					
Issue	Description	Issue Amount	Workforce	Category Subtotal	
Salaries and Benefits					19,828
1	Increase in Total Fringe Benefits	19,828			Increase in FRS contributions and employers share of FICA Taxes.
Other Personal Services					-
Contracted Services					-
Operating Expenses					-
Operating Capital Outlay					-
Fixed Capital Outlay					-
Interagency Expenditures (Cooperative Funding)					-
Debt					-
Reserves					-
TOTAL NEW ISSUES			0	19,828	
5.0 Outreach					
Total Workforce and Preliminary Budget for FY 2023-24			10	\$ 1,342,526	

IV. PROGRAM ALLOCATIONS

Changes and Trends

The decrease in Contracted Services between Fiscal Year 2019-20 to Fiscal Year 2021-22 is due to one-time video production expenses in Fiscal Year 2019-20 as the District increases this type of outreach. Over the past few years, with a streamlined District organization it remains important to assess the potential impact of state and federal legislative activity and keep Executive staff and the Governing Board informed. The increase in Salaries and Benefits from Fiscal Year 2019-20 to Fiscal Year 2021-22 reflects the allocation of staffing to support this program.

Budget Variances

This activity has a 3.5 percent (\$48,763) decrease from the Fiscal Year 2022-23 Adopted Budget of \$1.4 million. The variance is due to a 3.7 percent (\$48,763) decrease in salaries and benefits that reflects the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23 and decreases in new hires salaries commensurate with experience. These are offset by projected increases in the District's contribution to FRS and employer's share of FICA taxes. from a decrease in salaries and an increase in FRS Contributions and Employer FICA taxes.

Major Budget Items for this program include the following:

- Salaries and Benefits (\$1.3 million) (10 FTEs).
- Contracted Services:
 - Legislative Cooperative Position (\$27,000).
 - Public Information for media related services (\$3,100).
- Operating Expenses:
 - Public Information (\$52,295), which includes:
 - Media related equipment and Outreach services (\$35,675).
 - Membership dues, office supplies, training, and conferences (\$16,620).
 - Lobby Tools (\$4,500).

There are no items funded with Fund Balance.

IV. PROGRAM ALLOCATIONS

5.1 Water Resource Education - Water Management District activities and media publications that present factual information on the nature, use, and management of water resources (including water supply and demand management). This program also includes teacher education and training activities.

District Description

Water management District activities and media publications that present factual information on the nature, use, and management of water resources (including water supply and demand management). This program also includes teacher education and training activities.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

5.1 - Water Resource Education

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary - Adopted)	% of Change (Preliminary - Adopted)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ -

No funding has been budgeted to the activity for the last five years.

IV. PROGRAM ALLOCATIONS

5.2 Public Information - All public notices regarding water management district decision-making and Governing Board, basin board, and advisory committee meetings, public workshops, public hearings, and other District meetings; and factual information provided to the public and others by a water management district regarding District structure, functions, programs, budget, and other operational aspects of the District.

District Description

This outreach component is designed to reach broad audiences to provide increased awareness of flood control and water management resource issues and the roles/responsibilities of the District among the over 9 million residents in South Florida. This includes the development and distribution of publications, public service programming, public meetings, presentations, water resource education, media relations, social media, and content management of the agency website to provide clear, concise, and consistent information regarding District mission, structure, functions, programs, projects and other operational aspects. The District works to leverage opportunities for earned (free) media and outreach through the creation and distribution of e-newsletters and via the District's website, which contains updated information about priority programs and water resource related issues.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

5.2 - Public Information

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary - Adopted)	% of Change (Preliminary - Adopted)
Salaries and Benefits	\$ 1,077,794	\$ 1,134,957	\$ 1,199,558	\$ 1,304,394	\$ 1,255,631	\$ (48,763)	-3.7%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 36,935	\$ 7,752	\$ 4,019	\$ 3,100	\$ 3,100	\$ -	0.0%
Operating Expenses	\$ 56,921	\$ 40,434	\$ 57,853	\$ 52,295	\$ 52,295	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 1,171,650	\$ 1,183,143	\$ 1,261,430	\$ 1,359,789	\$ 1,311,026	\$ (48,763)	-3.6%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 1,311,026	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,311,026

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 1,255,631	\$ -	\$ 1,255,631
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 3,100	\$ -	\$ 3,100
Operating Expenses	\$ 52,295	\$ -	\$ 52,295
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 1,311,026	\$ -	\$ 1,311,026

Changes and Trends

The decrease in Contracted Services between Fiscal Year 2019-20 to Fiscal Year 2021-22 is due to one-time video production expenses in Fiscal Year 2019-20 as the District increases this type of outreach. Over the past few years, with a streamlined District organization it remains important to assess the potential impact of state and federal legislative activity and keep Executive staff and the Governing Board informed. The increase in Salaries and Benefits from Fiscal Year 2019-20 to Fiscal Year 2021-22 is due to increase in salaries, FRS Retirement Contributions and Employers share of FICA taxes.

IV. PROGRAM ALLOCATIONS

Budget Variance

This activity has a 3.6 percent (\$48,763) decrease from the Fiscal Year 2022-23 Adopted Budget of \$1.4 million. The variance is due to a 3.7 percent (\$48,763) decrease in Salaries and Benefits that reflects the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23. These are offset by projected increases in the District's contribution to FRS and employer's share of FICA taxes.

Major Budget Items for this program include the following:

- Salaries and Benefits (\$1.3 million).
- Contracted Services:
 - Public Information for media related services (\$3,100).
- Operating Expenses:
 - Public Information (\$52,295), which includes:
 - Media related equipment and Outreach services (\$35,675).
 - Membership dues, office supplies, training, and conferences (\$16,620).

There are no items funded with Fund Balance.

IV. PROGRAM ALLOCATIONS

5.3 Public Relations - Water management district activities, advertising, and publications with the purpose of swaying public opinion about the District or a water management issue, countering criticisms of the District, or engendering positive feelings toward the District.

District Description

Proposed water management district activities, advertising, and publications with the purpose of swaying public opinion about the District or a water management issue, countering criticisms of the District, or engendering positive feelings toward the District.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24 PRELIMINARY BUDGET - Fiscal Year 2023-24 5.3 - Public Relations

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

OPERATING AND NON-OPERATING Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ -

No funding has been budgeted to the activity for the last five years.

IV. PROGRAM ALLOCATIONS

5.4 Cabinet and Legislative Affairs - Influencing or attempting to influence legislative action or non-action through oral or written communication or an attempt to obtain the goodwill of a member or employee of the Legislature. (See s. 11.045, Florida Statutes) For purposes of the standard budget reporting format, this definition includes Federal legislative action or non-action.

District Description

This outreach component provides information and support to state and federal elected and appointed officials and staff regarding water management initiatives and priorities. It includes the District's federal legislative program, which works with congressional members and staff, as well as the District's state legislative program, which works with the Florida Legislature, its committees, and off-session coordination with legislatively appointed committees and delegations.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

5.4 - Cabinet & Legislative Affairs

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ 27,000	\$ 27,000	\$ -	0.0%
Operating Expenses	\$ 4,250	\$ 7,700	\$ 1,344	\$ 4,500	\$ 4,500	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 4,250	\$ 7,700	\$ 1,344	\$ 31,500	\$ 31,500	\$ -	0.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 31,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,500

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 27,000	\$ -	\$ 27,000
Operating Expenses	\$ 4,500	\$ -	\$ 4,500
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 31,500	\$ -	\$ 31,500

Changes and Trends

The decrease in Operating Expenses from Fiscal Year 2019-20 to Fiscal Year 2021-22 is due to a decrease in a software subscription. Over the past few years, with a streamlined District organization it remains important to assess the potential impact of state and federal legislative activity and keep Executive staff and the Governing Board informed.

Budget Variances

This activity has no change from the Fiscal Year 2022-23 Adopted Budget of \$31,500.

Major Budget Items for this activity include the following:

- Contractual Services:

IV. PROGRAM ALLOCATIONS

- Legislative Cooperative Position (\$27,000).
- Operating Expenses:
 - Lobby Tools (\$4,500).

There are no items funded with Fund Balance.

IV. PROGRAM ALLOCATIONS

5.5 Other Outreach Activities - Outreach activities not otherwise categorized above.

District Description

Outreach activities not otherwise categorized above.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

5.5 - Other Outreach Activities

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ -

No funding has been budgeted to the activity for the last five years.

IV. PROGRAM ALLOCATIONS

5.6 Technology and Information Services - This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this Program and related activities.

District Description

This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this Program and related activities.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24 PRELIMINARY BUDGET - Fiscal Year 2023-24

5.6 - Technology and Information Services

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ -

No funding has been budgeted to the activity for the last five years.

IV. PROGRAM ALLOCATIONS

Program 6.0 District Management and Administration

This program includes all governing and basin board support; executive support; management information systems; unrestricted Fund Balance; and general counsel, ombudsman, human resources, budget, finance, audit, risk management, and administrative services.

District Description

This program encompasses the business functions necessary to operate the District, including executive direction, legal services, internal audit services, budget, finance, procurement, human resources, risk management and other administrative support.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT

PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

6.0 District Management and Administration

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ 17,528,225	\$ 18,216,529	\$ 17,619,568	\$ 19,126,008	\$ 19,907,973	\$ 781,965	4.1%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 2,970,072	\$ 3,865,638	\$ 3,396,618	\$ 3,743,244	\$ 3,743,244	\$ -	0.0%
Operating Expenses	\$ 7,975,376	\$ 7,142,438	\$ 14,195,014	\$ 19,422,341	\$ 18,722,977	\$ (699,364)	-3.6%
Operating Capital Outlay	\$ 1,880,223	\$ 1,435,162	\$ 1,566,448	\$ 1,878,229	\$ 1,878,229	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 30,353,896	\$ 30,659,767	\$ 36,777,648	\$ 44,169,822	\$ 44,252,423	\$ 82,601	0.2%

SOURCE OF FUNDS

Fiscal Year 2023-24

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 19,788,259	\$ 119,714	\$ -	\$ -	\$ -	\$ -	\$ 19,907,973
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 3,743,244	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,743,244
Operating Expenses	\$ 17,857,175	\$ 865,802	\$ -	\$ -	\$ -	\$ -	\$ 18,722,977
Operating Capital Outlay	\$ 1,378,229	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 1,878,229
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 42,766,907	\$ 985,516	\$ -	\$ -	\$ 500,000	\$ -	\$ 44,252,423

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	159	\$ 13,426,761	\$ 19,907,973	\$ -	\$ 19,907,973
Other Personal Services	-	\$ -	\$ -	\$ -	\$ -
Contracted Services	-	\$ -	\$ 3,587,714	\$ 155,530	\$ 3,743,244
Operating Expenses			\$ 14,714,312	\$ 4,008,665	\$ 18,722,977
Operating Capital Outlay			\$ 1,378,229	\$ 500,000	\$ 1,878,229
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ -	\$ -	\$ -
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
TOTAL			\$ 39,588,228	\$ 4,664,195	\$ 44,252,423

WORKFORCE

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

WORKFORCE CATEGORY	Fiscal Year					Adopted to Preliminary 2022-23 to 2023-24	
	2019-20	2020-21	2021-22	2022-23	2023-24	Difference	% Change
Authorized Positions	161	162	158	159	159	-	0.0%
Contingent Worker	0	0	0	0	0	-	-
Other Personal Services	0	0	0	0	0	-	-
Intern	0	0	0	0	0	-	-
Volunteer	0	0	0	0	0	-	-
TOTAL WORKFORCE	161	162	158	159	159	-	0.0%

IV. PROGRAM ALLOCATIONS

South Florida Water Management District
REDUCTIONS - NEW ISSUES
 6.0 District Management and Administration
 Fiscal Year 2023-24
 Preliminary Budget - January 15, 2023

FY 2022-23 Budget (Adopted)		159	44,169,822	
Reductions				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits				-
Other Personal Services				-
Contracted Services				-
Operating Expenses				(699,364)
1	Decrease in Administrative Support	(9,912)		
2	Decrease in IT Business Support	(190,252)		
3	Decrease in SAP Solutions Center	(499,200)		
Operating Capital Outlay				-
Fixed Capital Outlay				-
Interagency Expenditures (Cooperative Funding)				-
Debt				-
Reserves				-
TOTAL REDUCTIONS		-		(699,364)

IV. PROGRAM ALLOCATIONS

South Florida Water Management District
REDUCTIONS - NEW ISSUES
 6.0 District Management and Administration
 Fiscal Year 2023-24
 Preliminary Budget - January 15, 2023

FY 2022-23 Budget (Adopted)		159	44,169,822	
New Issues				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits				781,965
1	Increase in Total Salaries and Wages	455,685		Increase reflects the net impact of the actual distribution of cost-of-living increases, which were budgeted as high level estimates across the programs in Fiscal Year 2022-23, increases in new hires salaries commensurate with experience (if applicable), and projected increases in the District's contribution to FRS and employer's share of FICA taxes.
2	Increase in Total Fringe Benefits	326,280		
Other Personal Services				-
Contracted Services				-
Operating Expenses				-
Operating Capital Outlay				-
Fixed Capital Outlay				-
Interagency Expenditures (Cooperative Funding)				-
Debt				-
Reserves				-
TOTAL NEW ISSUES		0		781,965
6.0 District Management and Administration				
Total Workforce and Preliminary Budget for FY 2023-24		159	\$	44,252,423

IV. PROGRAM ALLOCATIONS

Changes and Trends

The increase in Operating Expenses between Fiscal Year 2019-20 and Fiscal Year 2021-22 is due partially to the way our actual insurance expenditures post through payroll. Postings are based on where staff charges versus where staff is budgeted, coupled with budgeting the District's full insurance exposure, an accounting practice which is continued in the Fiscal Year 2023-24 Preliminary Budget. Additionally, medical insurance, self-insurance and Property Tax / County Appraisal fees have increased.

Budget Variances

This Program has an overall 0.2 percent increase (\$82,601) in this program's budget from Fiscal Year 2022-23 Adopted budget of \$44.2 million. The increase is a result of a 4.1 percent increase (\$781,965) in Salaries and Benefits that reflects the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23, increases in new hires salaries commensurate with experience, and projected increases in the District's contribution to FRS and employer's share of FICA taxes partially offset by 3.6 percent decrease (\$699,364) in Operating Expenses largely due a decrease in computer software subscription services as well as hardware replacements.

Major Budget Items for this program are included in the following:

- Salaries and Benefits: (\$19.9 million) (159 FTEs).
- Contracted Services:
 - Application Development for IT Consulting Services and Enterprise Software Development (\$1.4 million).
 - Administration – Records Management (\$54,000), Budget Development/Report (\$65,000), Employment Staffing (\$71,350) and Purchasing Services (\$45,500).
 - Legal Services (\$484,724).
 - Maintenance, Monitor, Evaluate/Report Insurance Plans (\$175,677).
 - Perform Audits & Investigations (\$169,000) – Independent Audit Services.
 - IT Executive Direction – IT Security Services – (\$283,348).
 - IT Business Support – Copy/ Printer Lease (\$57,545) and IT Consulting Services (\$38,250)
 - SAP Solutions Center (\$620,292), which includes:
 - SAP Services (\$78,292).
 - SAP Licenses (\$242,000).
 - SAP Contractors (\$300,000).
- Operating Expenses:

IV. PROGRAM ALLOCATIONS

- Maintenance, Monitor, Evaluate/Report Insurance Plans (\$6.5 million) for Self-Insurance Programs (comprised of health insurance, workers compensation, property insurance, general liability).
- Administrative Support (-\$2 million), which includes:
 - CERP Indirect Staff Support credits (-\$3.3 million); the CERP indirect Staff Support credits are an offset to the expenditure in the CERP activity, resulting in a negative expenditure in this activity.
- IT Business Support (\$5.4 million), which includes:
 - Computer Software, Cloud, and Subscription Services (\$4.3 million).
 - Hardware and Storage hardware maintenance (\$1.1 million).
- Tax Collector/Property Appraiser (\$6.8 million) for Commissions and property appraiser fees of associated with collection of District-wide ad valorem taxes are shown in this activity.
- Telecommunications (\$830,811) for phones, phone lines cellular and telecommunication services.
- Business Operations Support (\$202,405) for copier, postage, and printing services.
- Network Support – Wired phone and conference room upgrades, audio and visual equipment and services (\$318,917).
- Applications Development Support (\$91,056)
- Desktop Technology (\$142,061)
- Legal Services – (\$74,529).
- Operating Capital Outlay:
 - Network Support (\$477,857).
 - Systems Administration (\$750,372).
 - IT Executive Direction (\$650,000) for IT Security (\$650,000).

IV. PROGRAM ALLOCATIONS

6.1 Administrative and Operations Support - Executive management, executive support, Governing Board support, basin board support, ombudsman, inspector general, general counsel, human resources, insurance, risk management, finance, accounting, procurement, budget, and vehicle pool.

District Description

This activity supports and plays a key role in accomplishing District goals and objectives by providing executive direction, financial and human resources expertise, legal advice, counsel and representation, procurement, risk management, and general support functions. The mission of the administrative bureaus is to provide the highest quality and cost-effective human, business, and technical services, with a commitment to maximize transparency and demonstrate accountability to the public. These activities are vital for effective management, informed decision-making, and mandatory/statutory compliance and to help ensure the organization can accomplish its mission in a timely, planned, cost effective and organized fashion.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

6.1 - Administrative and Operations Support

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ 17,528,225	\$ 18,216,529	\$ 17,619,568	\$ 19,126,008	\$ 19,907,973	\$ 781,965	4.1%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 2,970,072	\$ 3,865,638	\$ 3,396,618	\$ 3,743,244	\$ 3,743,244	\$ -	0.0%
Operating Expenses	\$ 2,419,966	\$ 2,144,763	\$ 7,335,334	\$ 12,650,281	\$ 11,950,917	\$ (699,364)	-5.5%
Operating Capital Outlay	\$ 1,880,223	\$ 1,435,162	\$ 1,566,448	\$ 1,878,229	\$ 1,878,229	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 24,798,486	\$ 25,662,092	\$ 29,917,968	\$ 37,397,762	\$ 37,480,363	\$ 82,601	0.2%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 36,860,649	\$ 119,714	\$ -	\$ -	\$ 500,000	\$ -	\$ 37,480,363

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 19,907,973	\$ -	\$ 19,907,973
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 3,587,714	\$ 155,530	\$ 3,743,244
Operating Expenses	\$ 8,808,054	\$ 3,142,863	\$ 11,950,917
Operating Capital Outlay	\$ 1,378,229	\$ 500,000	\$ 1,878,229
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 33,681,970	\$ 3,798,393	\$ 37,480,363

IV. PROGRAM ALLOCATIONS

Changes and Trends

The increase in Operating Expenses between Fiscal Year 2019-20 and Fiscal Year 2021-22 is due partially to the way our actual insurance expenditures post through payroll. Postings are based on where staff charges versus where staff is budgeted, coupled with budgeting the District's full insurance exposure, an accounting practice which is continued in the Fiscal Year 2023-24 Preliminary Budget. Additionally, medical insurance and self-insurance have increased.

Budget Variances

There is an overall 0.2 percent increase (\$82,601) in this program's budget from Fiscal Year 2022-23 Adopted budget. The increase is a result of a \$781,965 or 4.1 percent increase in Salaries and Benefits that reflects the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23, increases in new hires salaries commensurate with experience, and projected increases in the District's contribution to FRS and employer's share of FICA taxes, partially offset by a \$699,364 or 5.5 percent decrease in Operating Expenses largely due a decrease in computer software subscription services as well as hardware replacements.

Major Budget Items for this activity are included in the following:

- Salaries and Benefits (\$19.9 million).
- Contracted Services:
 - Application Development for IT Consulting Services and Enterprise Software Development (\$1.4 million).
 - Administration – Records Management (\$54,000), Budget Development/Report (\$65,000), Employment Staffing (\$71,350) and Purchasing Services (\$45,500).
 - Legal Services (\$484,724).
 - Maintenance, Monitor, Evaluate/Report Insurance Plans (\$175,677).
 - Perform Audits & Investigations (\$169,000) – Independent Audit Services.
 - IT Executive Direction – IT Security Services – (\$283,348).
 - Annual Financial Report Services – (\$142,035).
 - SAP Solutions Center (\$620,292), which includes:
 - SAP Services (\$78,292).
 - SAP Licenses (\$242,000).
 - SAP Contractors (\$300,000).
- Operating Expenses:

IV. PROGRAM ALLOCATIONS

- Maintenance, Monitor, Evaluate/Report Insurance Plans (\$6.5 million) Self-Insurance Programs (comprised of health insurance, workers compensation, property insurance, general liability).
- IT Business Support (\$5.6 million), which includes:
 - Computer Software, Cloud, and Subscription Services (\$4.3 million).
 - Hardware and Storage hardware maintenance (\$1.3 million).
- Administrative Support (-\$2 million), which includes:
 - CERP Indirect Staff Support credits (-\$3.3 million); the CERP indirect Staff Support credits are an offset to the expenditure in the CERP activity, resulting in a negative expenditure in this activity. CERP indirect costs include Executive and Administrative service costs that are not charged directly to the project but are applied to project salaries based upon an agreed upon rate.
- Telecommunications for phones, data lines, local and long-distance services (\$830,811).
- Network Support – Wired phone and conference room upgrades, audio and visual equipment and services (\$318,917).
- Legal Services – (\$74,529).
- Applications Development (\$91,056)
- Desktop Technology (\$142,081)
- IT Executive Direction - Training and membership's (\$76,970).
- Operating Capital Outlay:
 - Network Support (\$477,857).
 - Systems Administration (\$750,372).
 - IT Executive Direction (\$650,000) for IT Security (\$650,000).

A portion of health insurance (\$119,714) is funded with Fund Balance.

IV. PROGRAM ALLOCATIONS

6.1.1 Executive Direction - This sub-activity includes the executive office, Governing Board and executive services support, and the Office of the Ombudsman. Agency-wide direction is provided in a manner consistent with the policy direction of the Governing Board, DEP, the Florida Legislature, and the Executive Office of the Governor.

District Description

This sub-activity includes the executive office, Governing Board and executive services support, and the Office of the Ombudsman. Agency-wide direction is provided in a manner consistent with the policy direction of the Governing Board, the DEP, the Florida Legislature, and the Executive Office of the Governor. The executive direction sub-activity provides agency-wide direction in a manner consistent with the policy direction of the Governing Board, the DEP, the Florida Legislature, and the Executive Office of the Governor.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

6.1.1 - Executive Direction

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary - Adopted)	% of Change (Preliminary - Adopted)
Salaries and Benefits	\$ 918,172	\$ 999,499	\$ 1,018,668	\$ 891,096	\$ 941,286	\$ 50,190	5.6%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ 10,360	\$ 4,824	\$ 48,279	\$ 23,085	\$ 23,085	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 928,532	\$ 1,004,323	\$ 1,066,947	\$ 914,181	\$ 964,371	\$ 50,190	5.5%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 961,771	\$ 2,600	\$ -	\$ -	\$ -	\$ -	\$ 964,371

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 941,286	\$ -	\$ 941,286
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ 23,085	\$ -	\$ 23,085
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 964,371	\$ -	\$ 964,371

Changes and Trends

This sub-activity represents a continued level of service consistent with the past five years; however, Salaries and Benefits have increased during the period from Fiscal Year 2019-20 to Fiscal Year 2021-22 primarily due to vacancies being filled increasing actual expenditures. Operating expenses increased during Fiscal Year 2021-22 due to a one-time uniform expense.

Budget Variances

This sub-activity has a 5.5 percent (\$50,190) increase from the Fiscal Year 2022-23 Adopted Budget of \$914,181 due to an increase of 5.6 percent (\$50,190) in Salaries and Benefits that reflects the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23 and projected increases in the District's contribution to FRS and employer's share of FICA taxes

IV. PROGRAM ALLOCATIONS

Major Budget Items for this sub-activity are included in the following:

- Salaries and Benefits (\$941,286).
- Operating Expenses:
 - Agency Management and Coordination (\$23,085), which includes:
 - District Travel (\$22,985).

A portion of health insurance (\$2,600) is funded with Fund Balance.

IV. PROGRAM ALLOCATIONS

6.1.2 General Counsel/Legal - The Office of the General Counsel provides professional legal advice, representation, rulemaking services, research, preventative law, and counsel to the District's Governing Board, Executive Team, and its component units. The office's responsibilities include matters relating to contracts, land management and personnel matters.

District Description

The General Counsel program represents the District in all legal matters including environmental, regulatory, water supply, and real estate. Legal services are delivered by providing advice to the Governing Board and District staff and by representing the District before the Florida Division of Administrative Hearings and in both state and federal courts.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

6.1.2 - General Counsel / Legal

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ 2,410,573	\$ 2,392,114	\$ 2,095,608	\$ 2,454,769	\$ 2,629,424	\$ 174,655	7.1%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 469,067	\$ 366,057	\$ 285,417	\$ 484,724	\$ 484,724	\$ -	0.0%
Operating Expenses	\$ 23,797	\$ 19,714	\$ 51,276	\$ 74,529	\$ 74,529	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 2,903,437	\$ 2,777,885	\$ 2,432,301	\$ 3,014,022	\$ 3,188,677	\$ 174,655	5.8%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 3,188,677	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,188,677

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 2,629,424	\$ -	\$ 2,629,424
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 484,724	\$ -	\$ 484,724
Operating Expenses	\$ 74,529	\$ -	\$ 74,529
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 3,188,677	\$ -	\$ 3,188,677

Changes and Trends

This activity has represented a consistent level of service over the last five years. The increase in Salaries and benefits is due to cost-of-living raises, FRS Retirement contributions and Employer FICA taxes. The increase in Operating Expenses between Fiscal Year 2019-20 and Fiscal Year 2021-22 is for court filing fees.

Budget Variances

This sub-activity has a 5.8 percent (\$174,655) increase from the Fiscal Year 2022-23 Adopted Budget of \$3.0 million due to a 7.1 percent (\$174,655) increase in Salaries and Benefits that reflects the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23, increases in new hires salaries commensurate with experience, and projected increases in the District's contribution to FRS and employer's share of FICA taxes.

IV. PROGRAM ALLOCATIONS

Major Budget Items for this sub-activity include the following:

- Salaries and Benefits (\$2.6 million).
- Contracted Services:
 - Legal Services (\$484,724), which includes:
 - Legal and technical support services (\$364,000).
- Operating Expenses:
 - Legal Services (\$74,529), which includes:
 - Books and Subscriptions (\$13,500).
 - District travel (\$20,069).
 - Training and conferences (\$24,964).
 - Florida Bar Dues & Memberships (\$10,588)

There are no items funded with Fund Balance.

IV. PROGRAM ALLOCATIONS

6.1.3 Inspector General - The Office of the Inspector General serves as a primary point for the coordination of activities that promote accountability, effectiveness, and efficiency, and prevent and detect fraud and abuse in the District.

District Description

The Inspector General program provides citizens living within the boundaries of the South Florida Water Management District, including their Governing Board, elected representatives, and District management, with an independent view of operations through objective and professional audits, investigations, reviews, and evaluations of the economy, efficiency, and effectiveness of taxpayer-financed programs.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24
PRELIMINARY BUDGET - Fiscal Year 2023-24

6.1.3 - Inspector General

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ 657,895	\$ 669,973	\$ 648,725	\$ 657,812	\$ 694,291	\$ 36,479	5.5%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 160,000	\$ 160,000	\$ 163,709	\$ 169,000	\$ 169,000	\$ -	0.0%
Operating Expenses	\$ 7,890	\$ 5,162	\$ 5,492	\$ 15,739	\$ 15,739	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 825,785	\$ 835,135	\$ 817,926	\$ 842,551	\$ 879,030	\$ 36,479	4.3%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 879,030	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 879,030

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 694,291	\$ -	\$ 694,291
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 169,000	\$ -	\$ 169,000
Operating Expenses	\$ 15,739	\$ -	\$ 15,739
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 879,030	\$ -	\$ 879,030

Changes and Trends

This sub-activity represents a continued level of service consistent with Fiscal Year 2022-23 and the past five years

Budget Variances

This sub-activity has a 4.3 percent (\$36,479) increase from the Fiscal Year 2022-23 Adopted Budget of \$842,551 due to an increase of 5.5 percent (\$36,479) in Salaries and Benefits that reflects the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23, and projected increases in the District's contribution to FRS and employer's share of FICA taxes.

IV. PROGRAM ALLOCATIONS

Major Budget Items for this sub-activity include the following:

- Salaries and Benefits (\$694,291).
- Contracted Services:
 - Perform Audits and Investigations (\$169,000), which includes:
 - Auditing services (\$160,000).
- Operating Expenses:
 - Perform Audits and Investigations (\$15,739), which includes:
 - Travel and training (\$10,384).

There are no items funded with Fund Balance.

IV. PROGRAM ALLOCATIONS

6.1.4 Administrative Support - This sub-activity includes finance, budget, accounting, risk management, and document services which provides Districtwide print and mail services, all aspects of records management and imaging services.

District Description

The administrative support program includes all governing and basin board support; budget, finance, risk management, business operations support, intergovernmental programs, administrative services, and fleet services, which include flight operations support and administrative vehicle support costs.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

6.1.4 - Administrative Support

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ 6,062,778	\$ 6,104,639	\$ 5,917,207	\$ 6,891,610	\$ 6,922,555	\$ 30,945	0.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 310,641	\$ 281,775	\$ 280,530	\$ 479,712	\$ 479,712	\$ -	0.0%
Operating Expenses	\$ (1,183,662)	\$ (1,892,050)	\$ 2,369,173	\$ 4,866,187	\$ 4,856,275	\$ (9,912)	-0.2%
Operating Capital Outlay	\$ 1,377	\$ 6,592	\$ 27,330	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 5,191,134	\$ 4,500,956	\$ 8,594,240	\$ 12,237,509	\$ 12,258,542	\$ 21,033	0.2%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 12,187,077	\$ 71,465	\$ -	\$ -	\$ -	\$ -	\$ 12,258,542

OPERATING AND NON-OPERATING Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 6,922,555	\$ -	\$ 6,922,555
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 324,182	\$ 155,530	\$ 479,712
Operating Expenses	\$ 1,713,412	\$ 3,142,863	\$ 4,856,275
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 8,960,149	\$ 3,298,393	\$ 12,258,542

Changes and Trends

The increase in Contractual Services between Fiscal Year 2019-20 and Fiscal Year 2021-22 is due primarily to an increase in contractual investment services for investment portfolio management and for record services.

The increase in Operating Expenses between Fiscal Year 2019-20 and Fiscal Year 2021-22 is due primarily to the way our actual insurance expenditures post through payroll. Postings are based on where staff charges versus where staff is budgeted, coupled with budgeting the District's full insurance exposure. There has also been an increase in self-insurance charges for workers compensation, automobile, and general liability. Additionally, the Operating Expenses reflect accounting for the CERP Indirect Staff Support credits, which are offset between this sub-activity and the CERP activity resulting in negative expenditures in this sub-activity for Fiscal Year 2019-20 through Fiscal Year 2020-21 is awaiting final year end entry in Fiscal Year FY2021-22. Operating Capital outlay in Fiscal Year 2019-20 thru Fiscal Year 2021-22 was for one-time IT hardware needs.

IV. PROGRAM ALLOCATIONS

Budget Variances

This sub-activity has a 0.2 percent (\$21,033) increase from the Fiscal Year 2022-23 Adopted Budget of \$12.2 million. The increase is primarily due to a 0.4 percent (\$30,945) increase in Salaries and Benefits that reflects the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23, increases in new hires salaries commensurate with experience, and projected increases in the District's contribution to FRS and employer's share of FICA taxes, which are offset by decreases resulting from personnel actions due to attrition, including position reclassification. This increase is partially offset by a 0.2 percent (\$9,912) decrease in Operating Expenses for self-insurance charges.

Major Budget Items for this sub-activity include the following:

- Salaries and Benefits (\$6.9 million).
- Contracted Services:
 - Administration - Records Management (\$54,000)
 - Budget Development (\$65,000)
 - Comprehensive Annual Financial Report contractual services (\$142,035)
 - Maintenance, Monitor, Evaluate/Report Insurance Plans (\$175,677)
 - Manage District Investments & Debt (\$39,000).
- Operating Expenses:
 - Business Operations Support (\$202,405) which includes Paper, Printing, Postage and Courier Service (\$188,655).
 - Maintenance, Monitor, Evaluate/Report Insurance Plans for Self-Insurance programs (\$6.5 million).
 - Administrative Support (-\$1,971,522), which includes:
 - CERP Indirect Staff Support credits (-\$3.3 million); the CERP indirect Staff Support credits are an offset to the expenditure in the CERP activity, resulting in a negative expenditure in this sub-activity. CERP indirect costs include Executive and Administrative service costs that are not charged directly to the project but are applied to project salaries based upon an agreed upon rate.

A portion of health insurance (\$71,465) is funded with Fund Balance.

IV. PROGRAM ALLOCATIONS

6.1.5 Fleet Services - This sub-activity includes fleet services support to all District programs and projects.

District Description

This sub-activity includes fleet services support to all District programs and projects. Fleet costs are in sub-activity 3.6.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24
PRELIMINARY BUDGET - Fiscal Year 2023-24

6.1.5 - Fleet Services

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ -

No funding has been budgeted to the activity for the last five years.

IV. PROGRAM ALLOCATIONS

6.1.6 Procurement/Contract Administration - This sub-activity supports all procurement activities to purchase goods and services.

District Description

The procurement program purchases goods and services from vendors throughout the state and nationwide. These purchase orders and agreements are governed by the agency's commitment to quality, cost effectiveness, efficiency, and fairness in a competitive arena as well as adherence to applicable statutes, rules, and regulations.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

6.1.6 - Procurement / Contract Administration

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary - Adopted)	% of Change (Preliminary - Adopted)
Salaries and Benefits	\$ 1,933,443	\$ 1,941,993	\$ 2,124,023	\$ 2,304,909	\$ 2,441,749	\$ 136,840	5.9%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 17,349	\$ 23,979	\$ 8,682	\$ 45,500	\$ 45,500	\$ -	0.0%
Operating Expenses	\$ 9,936	\$ 3,960	\$ 3,000	\$ 14,400	\$ 14,400	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 1,960,728	\$ 1,969,932	\$ 2,135,705	\$ 2,364,809	\$ 2,501,649	\$ 136,840	5.8%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 2,501,649	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,501,649

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 2,441,749	\$ -	\$ 2,441,749
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 45,500	\$ -	\$ 45,500
Operating Expenses	\$ 14,400	\$ -	\$ 14,400
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 2,501,649	\$ -	\$ 2,501,649

Changes and Trends

This sub-activity represents a continued level of service consistent over the past five years. The increase in Salaries and benefits is due to cost-of-living raises, FRS Retirement contributions and Employer FICA taxes. Operating Expenses decreased from Fiscal Year 2019-20 to Fiscal Year 2021-22 due to parts & supplies and conference registrations.

Budget Variances

This sub-activity has a 5.8 percent (\$136,840) increase from the Fiscal Year 2022-23 Adopted Budget of \$2.4 million due to a 5.9 percent (\$136,840) increase in Salaries and Benefits that reflects the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23, increases in new hires salaries commensurate with experience, and projected increases in the District's contribution to FRS and employer's share of FICA taxes

Major Budget Items for this sub-activity are included in the following:

- Salaries and Benefits (\$2.4 million).

IV. PROGRAM ALLOCATIONS

- Contracted Services:
 - Purchasing Services (\$45,500), which includes:
 - Advertising (\$40,500).
- Operating Expenses:
 - Purchasing Services (\$14,400):
 - Travel, memberships, and training (\$11,340).

There are no items funded with Fund Balance.

IV. PROGRAM ALLOCATIONS

6.1.7 Human Resources - This sub-activity provides human resources support for the District.

District Description

The human resource program helps the District achieve its goals and objectives by attracting and retaining a high quality, diverse workforce; and by providing guidance, service, and development that enables employee success.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24
PRELIMINARY BUDGET - Fiscal Year 2023-24

6.1.7 - Human Resources

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ 1,401,768	\$ 1,560,890	\$ 1,163,630	\$ 1,578,216	\$ 1,650,794	\$ 72,578	4.6%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 74,559	\$ 112,802	\$ 93,713	\$ 71,350	\$ 71,350	\$ -	0.0%
Operating Expenses	\$ 54,786	\$ 27,957	\$ 30,653	\$ 92,853	\$ 92,853	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 1,531,113	\$ 1,701,649	\$ 1,287,996	\$ 1,742,419	\$ 1,814,997	\$ 72,578	4.2%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 1,814,997	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,814,997

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 1,650,794	\$ -	\$ 1,650,794
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 71,350	\$ -	\$ 71,350
Operating Expenses	\$ 92,853	\$ -	\$ 92,853
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 1,814,997	\$ -	\$ 1,814,997

Changes and Trends

This sub-activity represents a continued level of service consistent over the past five years. The increase in Salaries and benefits is due to cost-of-living raises, FRS Retirement contributions and Employer FICA taxes.

Budget Variances

This sub-activity has a 4.2 percent (\$72,578) increase from the Fiscal Year 2022-23 Adopted Budget of \$1.7 million due to a 4.6 percent (\$72,578) increase in Salaries and Benefits that reflects the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23, increases in new hires salaries commensurate with experience, and projected increases in the District's contribution to FRS and employer's share of FICA taxes.

Major Budget Items for this sub-activity include the following:

- Salaries and Benefits (\$1.7 million).
- Contracted Services:
 - Employment Staffing (\$71,350), which includes:

IV. PROGRAM ALLOCATIONS

- Advertising (\$45,000).
- Professional and subscription services (\$26,350).
- Operating Expenses:
 - Employee Staffing (\$61,098), which includes:
 - Relocation Expenses (\$37,350).
 - Training (\$9,817).
 - HR Services (\$12,540).
 - Training and Development (\$31,755) which includes:
 - Consulting Service (\$23,680).
 - Training Supplies (\$3,150).
 - Salary Surveys (\$4,340).

There are no items funded with Fund Balance.

IV. PROGRAM ALLOCATIONS

6.1.8 Communications - This sub-activity includes telecommunications for the District.

District Description

The telecommunications sub-activity provides District staff with telephone equipment, cellular telephones, service, and data lines.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT

SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

6.1.8 - Communications

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ 25,599	\$ -	\$ -	\$ -	-
Operating Expenses	\$ 520,373	\$ 668,855	\$ 568,919	\$ 830,811	\$ 830,811	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 520,373	\$ 668,855	\$ 594,518	\$ 830,811	\$ 830,811	\$ -	0.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 830,811	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 830,811

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ 830,811	\$ -	\$ 830,811
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 830,811	\$ -	\$ 830,811

Changes and Trends

This sub-activity represents a continued level of service over the past five years with a steady increase in Operating Expenses over the three actual years resulting from communication utility services. The increase in Contractual Expenses in Fiscal Year 2021-22 is due to a telecommunications audit for cost savings opportunities.

Budget Variances

This sub-activity has no charge from the Fiscal Year 2022-23 Adopted Budget of \$830,811.

Major Budget Items for this sub-activity include the following:

- Operating Expenses:
 - Telecommunications for phones, data lines, local and long-distance services (\$830,811).

There are no items funded with Fund Balance.

IV. PROGRAM ALLOCATIONS

6.1.9 Technology and Information Services - This sub-activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this Program and related activities.

District Description

This sub-activity includes oversight and direction of computer services, computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desk top support, and application development.

A large portion of this activity's budget is related to maintenance and support of the District's hardware and software; systems engineering; as well as managing, maintaining, and enhancing the District's computer infrastructure. This infrastructure includes a substantial microwave network that ties together all remote sites throughout the District's 16-county jurisdiction.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

6.1.9 - Technology and Information Services

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ 4,143,596	\$ 4,547,421	\$ 4,651,707	\$ 4,347,596	\$ 4,627,874	\$ 280,278	6.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 1,938,456	\$ 2,921,025	\$ 2,538,968	\$ 2,492,958	\$ 2,492,958	\$ -	0.0%
Operating Expenses	\$ 2,976,486	\$ 3,306,341	\$ 4,258,542	\$ 6,732,677	\$ 6,043,225	\$ (689,452)	-10.2%
Operating Capital Outlay	\$ 1,878,846	\$ 1,428,570	\$ 1,539,118	\$ 1,878,229	\$ 1,878,229	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 10,937,384	\$ 12,203,357	\$ 12,988,335	\$ 15,451,460	\$ 15,042,286	\$ (409,174)	-2.6%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 14,496,637	\$ 45,649	\$ -	\$ -	\$ 500,000	\$ -	\$ 15,042,286

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 4,627,874	\$ -	\$ 4,627,874
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 2,492,958	\$ -	\$ 2,492,958
Operating Expenses	\$ 6,043,225	\$ -	\$ 6,043,225
Operating Capital Outlay	\$ 1,378,229	\$ 500,000	\$ 1,878,229
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 14,542,286	\$ 500,000	\$ 15,042,286

Changes and Trends

Over the past few years, this sub-activity has increased due to the consolidation of technical positions within the District, to the IT Bureau. Operating Capital Outlay has increased over time due to increases in computer hardware for technology infrastructure upgrades and end of life network component replacements. Contracted Services also increased over the five-year period due to specialized information technology needs. Operating expenses have increased due to increases in computer hardware and software maintenance and computer software subscriptions.

IV. PROGRAM ALLOCATIONS

Budget Variances

This sub-activity has a 2.6 percent (\$409,174) decrease from the Fiscal Year 2022-23 Adopted Budget of \$15.5 million primarily due to a 10.2 percent (\$689,452) decrease in Operating Expenses due to software subscription services, partially offset by a 6.4 percent (\$280,278) increase in Salaries and Benefits that reflects the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23, increases in new hires salaries commensurate with experience, and projected increases in the District's contribution to FRS and employer's share of FICA taxes.

Major Budget Items for this sub-activity include the following:

- Salaries and Benefits (\$4.6 million).
- Contracted Services:
 - Applications Development for enterprise software development (\$1,386,945)
 - SAP Solutions Center for enterprise application support (\$690,292)
 - Network Support (\$61,398)
 - IT Business Support (\$91,056)
 - IT Executive Direction (\$283,348) which includes
 - Computer consulting and subscription services (enterprise resource support, and IT security) – (\$267,570).
- Operating Expenses:
 - Desktop Technology (\$142,081)
 - IT Executive Direction (\$76,970)
 - Application Development (\$91,056)
 - Network Support (\$318,797)
 - IT Business Support (\$5.4 million), which includes:
 - IT Software Maintenance, Cloud, and Subscription Services (\$4.3 million).
 - Hardware and Hardware Storage maintenance (\$1.1 million).
- Operating Capital Outlay:
 - IT Executive Support for IT security (\$650,000)
 - Network Support (\$477,857)
 - Systems Administration (\$750,372), for Infrastructure Hardware and Software

IV. PROGRAM ALLOCATIONS

A portion of health insurance (\$45,649) is funded with Fund Balance.

IV. PROGRAM ALLOCATIONS

6.2 Computer/Computer Support - Computer hardware and software, computer support and maintenance, computer reserves / sinking fund.

District Description

Computer hardware and software, computer support and maintenance, computer reserves / sinking fund.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24
PRELIMINARY BUDGET - Fiscal Year 2023-24

6.2 - Computer/Computer Support

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ -	\$ 16,720	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ -	\$ -	\$ 16,720	\$ -	\$ -	\$ -	-

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ -

No funding has been budgeted to the activity for the last five years. In Fiscal Year FY2021-22 the expense is for fleet lease expense.

IV. PROGRAM ALLOCATIONS

6.3 Reserves - This activity is included in the District's General Fund Deficiencies Reserve.

District Description

This activity is included in the District's General Fund Deficiencies Reserve.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

6.3 - Reserves

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ -

No funding has been budgeted to the activity for the last five years.

IV. PROGRAM ALLOCATIONS

6.4 Other – (Tax Collector / Property Appraiser Fees)

District Description

This activity is comprised of county tax collector and property appraiser fees. Tax collector fees are calculated as a percent of taxes collected by the tax collector on behalf of the District. Property appraiser fees are based on the District's share of responsibility for the respective property appraisers' operating budgets. These fees are calculated by each respective county office in accordance with Florida Statutes.

The District pays fees and commissions to the offices of the Property Appraisers and Tax Collectors of each county within the District for services provided annually for tax roll preparation, tax collections, and distributions. The Property Appraiser fees are calculated by applying the ratio of District ad valorem taxes as a proportion of the total taxes levied by each county for the preceding fiscal year against each county Property Appraiser's budget. The Tax Collector commissions are calculated as three percent of the amount of ad valorem property taxes collected and remitted on assessed valuation up to \$50 million, and two percent on the balance above that first threshold. Fees and commissions are set by Florida Statutes and are non-negotiable.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

6.4 - Other - (Tax Collector / Property Appraiser Fees)

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ 5,555,410	\$ 4,997,675	\$ 6,842,960	\$ 6,772,060	\$ 6,772,060	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 5,555,410	\$ 4,997,675	\$ 6,842,960	\$ 6,772,060	\$ 6,772,060	\$ -	0.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2023-24	\$ 5,906,258	\$ 865,802	\$ -	\$ -	\$ -	\$ -	\$ 6,772,060

OPERATING AND NON-OPERATING

Fiscal Year 2023-24

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ 5,906,258	\$ 865,802	\$ 6,772,060
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 5,906,258	\$ 865,802	\$ 6,772,060

Changes and Trends

The increase in Operating Expenses between Fiscal Year 2019-20 and Fiscal Year 2021-22 is due primarily due to the increase in Property Appraiser fees and Tax Collector commissions for processing, collecting, and distributing ad valorem taxes for the District. The fees and commissions increase because the District's proportion of each county is going up based on the total taxable value and the amount of ad valorem levy being processed.

Budget Variances

IV. PROGRAM ALLOCATIONS

There is no change from the Fiscal Year 2022-23 Adopted Budget of \$6.8 million. Tax collector and property appraiser fees are budgeted on an annual basis using the methods described above.

Major Budget Items for this activity include the following:

- Operating Expenses:
 - Tax Collector/Property Appraiser (\$6.8 million) for commissions and property appraiser fees associated with collection of District-wide ad valorem taxes are shown in this activity. Expenses for the Everglades Forever Act remain in Activity 1.2 (Research, Data Collection, Analysis and Monitoring) to properly tie the cost of collecting the tax to the associated fund and activities.

Items funded with Fund Balance include: Tax Collector & Property Appraiser Fees (\$865,802).

IV. PROGRAM ALLOCATIONS

B. District Specific Programs

1. District Springs Program

Not Applicable to South Florida Water Management District

IV. PROGRAM ALLOCATIONS

B. District Specific Programs

2. District Everglades Program

The Fiscal Year 2023-24 Preliminary Budget includes \$90.4 million for Everglades programs based on anticipated appropriations from the Legislature.

District Description

The District Everglades Program is focused on the District's responsibilities outlined in the Everglades Forever Act (EFA) as well as the settlement agreement. The goal of the District Everglades Program is to contribute to Everglades restoration by improving water quality, hydrology, and ecology.

The Everglades Forever Act (EFA), passed by the Florida Legislature in 1994, directed the District to implement regulatory source control programs in all areas tributary to the Everglades Protection Area (EPA) to reduce phosphorus in stormwater runoff. The District was also required to acquire land, then design, permit, construct and operate a series of treatment wetlands, referred to as Everglades Stormwater Treatment Areas (STAs), to reduce phosphorus levels from stormwater runoff and other sources before it enters the EPA.

In 2012, the State of Florida and the U.S. Environmental Protection Agency reached consensus on new Restoration Strategies for further improving water quality in the Everglades, which build upon the existing projects and further improve the quality of stormwater entering the Everglades. On September 10, 2012, DEP issued the District consent orders associated with EFA and National Pollutant Discharge Elimination System (NPDES) permits, which outlined a suite of projects with deadlines for completion. The goal of the new water quality improvement features is to further reduce phosphorus concentrations and assist in achieving compliance with State water quality standards. The identified projects primarily consist of reservoirs referred to as flow equalization basins (FEBs), STA expansions, and associated infrastructure and conveyance improvements. The EFA was amended in 2013 by the Florida Legislature to include the 2012 Restoration Strategies Regional Water Quality Plan. These projects will be designed and constructed through December 31, 2024, at a total cost of approximately \$880 million.

The Florida Legislature continues its commitment to Everglades Restoration as evidenced through the passage of House Bill 989 in 2016 (Chapter 2016-201) and Senate Bill 10 in 2017 (Chapter 2017-10), providing a recurring \$32 million appropriation for the implementation of the projects required by the Everglades Forever Act through Fiscal Year 2023-24.

In 2020, also under this program, the District initiated construction on a suite of STA Refurbishment projects that will improve the hydraulics, vegetation conditions, and treatment performance of the existing STAs. These are being completed as a proactive measure to ensure the facilities are poised to achieve compliance with the Water Quality Based Effluent Limit (WQBEL) once all the Restoration Strategies projects are complete.

IV. PROGRAM ALLOCATIONS

SOUTH FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

District Everglades Program

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary – Adopted)	% of Change (Preliminary – Adopted)
Salaries and Benefits	\$ 18,372,899	\$ 17,415,091	\$ 16,827,728	\$ 18,887,461	\$ 19,526,584	\$ 639,123	3.4%
Other Personal Services	\$ 27,966	\$ 27,966	\$ 16,119	\$ 16,119	\$ 16,119	\$ -	0.0%
Contracted Services	\$ 5,386,441	\$ 6,755,036	\$ 5,177,932	\$ 8,504,925	\$ 3,104,279	\$ (5,400,646)	-63.5%
Operating Expenses	\$ 14,500,867	\$ 15,170,451	\$ 15,797,151	\$ 17,120,737	\$ 22,908,708	\$ 5,787,971	33.8%
Operating Capital Outlay	\$ 10,575,375	\$ 2,080,045	\$ 1,573,454	\$ 147,730	\$ 742,730	\$ 595,000	402.8%
Fixed Capital Outlay	\$ 17,586,514	\$ 128,749,690	\$ 159,801,985	\$ 43,514,820	\$ 85,511,955	\$ 41,997,135	96.5%
Interagency Expenditures (Cooperative Funding)	\$ 329,279	\$ 326,691	\$ 1,025,259	\$ 347,000	\$ 417,408	\$ 70,408	20.3%
Debt	\$ 16,796,696	\$ 16,786,811	\$ 16,783,354	\$ 16,763,515	\$ 16,754,113	\$ (9,402)	-0.1%
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000	\$ -	0.0%
TOTAL	\$ 83,576,037	\$ 187,311,781	\$ 217,002,982	\$ 108,302,307	\$ 151,981,896	\$ 43,679,589	40.3%

Changes and Trends

Expenditure decreases in Salaries and Benefits between Fiscal Year 2019-20 and Fiscal Year 2021-22 are due primarily to reduced planning and coordination, and source control research for Restoration Strategies as the projects move to design and construction.

Expenditure decreases in Other Personal Services between Fiscal Year 2019-20 and Fiscal Year 2021-22 are due to a reduced need in hydrologic database archival services.

Expenditure increases in Operating Expenses between Fiscal Year 2019-20 and Fiscal Year 2021-22 are due the progress of Restoration Strategies Science Plan studies and increases in this expense category for G-310/G-335 Pump Overhaul and G-370/G-372 Refurbishments.

Expenditure decreases in Operating Capital Outlay and increases in Fixed Capital Outlay between Fiscal Year 2019-20 and Fiscal Year 2021-22 reflect the progress from planning through design and construction of projects in Restoration Strategies, including STA-1W Phase 2, STA-1E Modifications, C-139 FEB, and G-341 Conveyance Improvements; and STA Capital Construction, including STA-1W and STA-2 Refurbishments.

Expenditure increases in Interagency Expenditures between Fiscal Year 2019-20 and Fiscal Year 2021-22 reflect the progress of Restoration Strategies Science Plan studies.

Budget Variances

The Fiscal Year 2023-24 Preliminary Budget has a 40.3 percent (\$43.7 million) increase from the Fiscal Year 2022-23 Adopted Budget of \$108.3 million.

The major variances in expense categories are:

Salaries and Benefits increased 3.4 percent (\$639,123) reflecting the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the

IV. PROGRAM ALLOCATIONS

programs in Fiscal Year 2022-23, and projected increases in the District's contribution to FRS and employer's share of FICA taxes.

Contractual Services decreased 63.5 percent (\$5.4 million) primarily due to one-time reserve funding for Restoration Strategies Science Plan activities (\$5 million), and reduction of STA operations and maintenance primarily due to the shift of STA aquatic plant control from contractual services to operating expenses (\$573,883), offset by increases for Groundwater Exchange Monitoring and Modeling (GEMM) implementation (\$180,000).

Operating Expenses increased 33.8 percent (\$5.8 million) are primarily due to increases for STA operations and maintenance, including pump station and structure modifications and repairs, as well as increases in new works for Restoration projects coming online, such as the STA 1W Expansion #2, C-139 FEB, and EAA STA (\$5.3 million), and one-time reserve funding for Everglades Research (\$326,968).

Operating Capital Outlay increased 402.8 percent (\$595,000) due to increased STA operations and maintenance costs, including pump station maintenance and STA permit-required monitoring equipment in support of New Works coming online.

Fixed Capital Outlay increased 96.5 percent (\$42 million) due primarily to increased cashflow requirements in this state category for Restoration Strategies projects (\$16.5 million), including C-139 FEB (\$36 million) and G-341 Conveyance Improvements (\$4 million), offset by decreases due to completion of STA-1W Expansion #2 (\$23.5 million), as well as STA pump station/structure modifications and replacements (\$5.5 million) and STA 5/6 Connection to Lake Okeechobee (\$20 million).

Major Budget Items for this Specific Program include the following:

- Salaries and Benefits (\$19.5 million).

Major Projects under this program are funded with Salaries and Benefits (included in the Salaries and Benefits number above), Operating Expenses and Fixed Capital Outlay.

Funded Program Description	Salaries and Benefits	Other Personal Services	Contracted Services	Operating Expenses	Operating Capital Outlay	Fixed Capital Outlay	Interagency Expenditures	Debt	Reserves	Grand Total
CP G310, G335 Trash Rk Replace/Wtrproof	\$ 27,641	\$ -	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,527,641
RS C-139 FEB P0801	\$ 388,378	\$ -	\$ -	\$ -	\$ -	\$ 46,000,000	\$ -	\$ -	\$ -	\$ 46,388,378
RS G-341 Related Conveyance Imprvt P0801	\$ 28,288	\$ -	\$ -	\$ -	\$ -	\$ 12,000,000	\$ -	\$ -	\$ -	\$ 12,028,288
STA1 E Cell2 Outflw Struct-Emerg Genrator	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ 600,000
STA-5/6 Connection to Lk Okeechobee	\$ 94,700	\$ -	\$ -	\$ -	\$ -	\$ 20,000,000	\$ -	\$ -	\$ -	\$ 20,094,700
Grand Total	\$ 539,007	\$ -	\$ -	\$ 2,500,000	\$ -	\$ 78,600,000	\$ -	\$ -	\$ -	\$ 81,639,007

Major Budget Items not found in the Major Project Table are provided by budget category below:

- Contracted Services:
 - STA Operations and Maintenance, including vegetation management, structure inspection program, site management and STA permit-required monitoring (\$2 million).

IV. PROGRAM ALLOCATIONS

- STA science and evaluation, including optimization and performance, source controls and BMP studies, and monitoring and recovery of impacted areas in the Everglades (\$1.1 million).
- Operating Expenses:
 - STA Operations and Maintenance, including vegetation management, structure inspection program, site management, and STA permit-required monitoring (\$17.6 million)
 - STA science and evaluation, including optimization and performance, source controls and BMP studies, and monitoring and recovery of impacted areas in the Everglades (\$663,217).
 - Program Support (\$2.1 million).
- Operating Capital Outlay:
 - STA Operations and Maintenance, including pump station maintenance and STA permit-required monitoring equipment (\$742,730).
- Fixed Capital Outlay:
 - STA Operations and Maintenance, including STA modifications, repair, and replacement (\$6.9 million).
- Interagency Expenditures:
 - STA science and evaluation, including STA compliance, and monitoring and recovery of impacted areas in the Everglades (\$417,408).
- Debt:
 - Debt service payments (\$16.8 million).
- Fund Balance:
 - Hurricane/Emergency Reserves for the Stormwater Treatment Areas (\$3 million).

IV. PROGRAM ALLOCATIONS

B. District Specific Programs

3. Comprehensive Everglades Restoration Plan (CERP)

District Description

The CERP contains 68 major components that involve the creation of reservoirs, wetland-based water quality treatment areas and other features. These components will vastly improve the quantity, quality, timing, and distribution of water for the South Florida environment. Benefits will be widespread and include improvements in:

- Lake Okeechobee.
- The Caloosahatchee River and Estuary.
- The St. Lucie River and Estuary.
- The Indian River Lagoon.
- Loxahatchee Watershed, River and Estuary.
- Lake Worth Lagoon.
- Biscayne Bay and Biscayne National Park.
- Florida Bay.
- Picayune Strand.
- Big Cypress National Preserve.
- The Everglades Protection Area, including:
 - The Loxahatchee National Wildlife Refuge (WCA-1).
 - Water Conservations Areas 2 and 3.
 - Everglades National Park.

In addition, implementation of the CERP will improve and sustain water supplies for urban and agricultural needs, while maintaining current C&SF Flood Control Project purposes.

The CERP includes pilot projects to test technologies, such as aquifer storage and recovery and seepage management methods, which are essential to the implementation of CERP. The CERP also includes seven critical restoration projects, for which Project Cooperation Agreements were executed and the projects constructed by the USACE and the District.

The CERP program encompasses:

- Planning and Evaluation.
- Pre-construction Engineering and Design.

IV. PROGRAM ALLOCATIONS

- Real Estate Acquisition.
- Environmental Remediation and Mitigation.
- Permitting.
- Capital Construction.
- Operations and Maintenance, Repair, Rehabilitation and Replacement of Constructed Facilities.
- A Science-Based Adaptive Assessment and Monitoring Effort.
- Program Management Activities.

Implementation of the CERP began with Water Resources Development Act of 2000 and the execution of the Design Agreement between the USACE and the District in May 2000. The Design Agreement covers the terms and conditions for 50-50 cost-share on the costs for planning, design, development of construction plans and specifications, engineering during construction, adaptive assessment and monitoring and several CERP programmatic activities. In August of 2009, the District and the USACE executed the “Master Agreement for Cooperation in Constructing and Operating, Maintaining, Repairing, Replacing and Rehabilitating Projects Authorized to be undertaken pursuant to the Comprehensive Everglades Restoration Plan” (CERP Master Agreement). The CERP Master Agreement covers the terms and conditions for 50-50 cost-share on the costs for real estate acquisition and construction of CERP projects, as well as costs for long-term operation, maintenance, repair, replacement and rehabilitation (OMRR&R) of those projects.

In the Water Resources Development Act of 2007 (WRDA 2007), Congress authorized the following CERP Projects for construction – Indian River Lagoon South – Phase 1, Site 1 Impoundment (Fran Reich Preserve), Picayune Strand Restoration and the Melaleuca Eradication Facility.

In 2014, Congress passed the Water Resources Reform and Development Act (WRRDA) that authorized four additional CERP projects: Caloosahatchee (C-43) West Basin Storage Reservoir, Biscayne Bay Coastal Wetlands - Phase I, C-111 Spreader Canal Western and Broward County Water Preserve Areas.

In the Water Resources Development Act of 2016 (WRDA 2016), Congress authorized the Central Everglades Planning Project (CEPP) that was subsequently modified by the CEPP Post Authorization Change Report (PACR), authorized in the Water Resources Development Act of 2018 (WRDA 2018) and modified in the Water Resources Development Act of 2020 (WRDA 2020) to include the Everglades Agricultural Area (EAA) Reservoir. In WRDA 2020, Congress also authorized the Loxahatchee River Watershed Restoration Project and modifications to the Caloosahatchee (C-43) West Basin Storage Reservoir.

From 2000 through 2021, the District and the USACE maintained the 50-50 cost-share balance under the Design Agreement with no requirement for cash payments to the USACE. The balance was maintained by development and management of annual work plans that allocated the planning, design and construction work and expenditures between the District and the USACE. The District and USACE continue to work closely to maintain the 50-50 cost-share

IV. PROGRAM ALLOCATIONS

balance without the District being required to make cash contributions to the USACE. In 2004, the District initiated design and construction of several CERP projects. In recent years, the District focused available resources on six major construction projects: C-111 Spreader Canal Western, C-44 Reservoir Pump Station and Stormwater Treatment Area, Biscayne Bay Coastal Wetlands - Phase 1, Picayune Strand Restoration, the Caloosahatchee (C-43) West Basin Storage Reservoir, and the Central Everglades Planning Project.

The Preliminary Fiscal Year 2023-24 Budget includes new and prior years state appropriations funding of \$451.0 million for planning, design, construction and land acquisition for the CEPP EAA Stormwater Treatment Area, the EAA Reservoir and the associated Canal Conveyance improvements, the Caloosahatchee (C-43) West Basin Storage Reservoir, the Indian River Lagoon South C-44 / C-23 Interconnect Canal, the C-25 Reservoir and STA, the Lake Okeechobee Watershed Restoration Project, Biscayne Bay Coastal Wetlands Phase I Cutler Wetlands, Loxahatchee River Watershed Restoration Project, and project planning.

The completed project features of the Biscayne Bay Coastal Wetlands - Phase I (Deering Estate Flow-way and portions of the L-31E Flow-way), C-111 Spreader Canal Western Project and Picayune Strand Restoration (Merritt Pump Station, Faka Union Pump Station and Miller Pump Station) projects, Site 1 Phase 1 Project and the Melaleuca Eradication and Other Exotic Plants Project are now in the post-construction Operation and Maintenance phase.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24

PRELIMINARY BUDGET - Fiscal Year 2023-24

Comprehensive Everglades Restoration Plan Program

	Fiscal Year 2019-20 (Actual - Audited)	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Salaries and Benefits	\$ 7,523,304	\$ 7,388,909	\$ 8,029,399	\$ 10,205,347	\$ 8,996,687	\$ (1,208,660)	-11.8%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 7,080,829	\$ 9,568,661	\$ 7,628,104	\$ 6,601,137	\$ 5,907,135	\$ (694,002)	-10.5%
Operating Expenses	\$ 7,640,605	\$ 7,094,678	\$ 1,514,423	\$ 6,310,503	\$ 7,230,884	\$ 920,381	14.6%
Operating Capital Outlay	\$ 13,233,680	\$ 12,974,664	\$ 27,436,066	\$ 11,060,000	\$ 45,060,000	\$ 34,000,000	307.4%
Fixed Capital Outlay	\$ 153,849,523	\$ 214,521,238	\$ 293,388,019	\$ 325,587,443	\$ 397,395,316	\$ 71,807,873	22.1%
Interagency Expenditures (Cooperative Funding)	\$ 2,322,310	\$ 3,703,425	\$ 1,758,889	\$ 26,081,241	\$ 1,017,355	\$ (25,063,886)	-96.1%
Debt	\$ 13,575,429	\$ 13,567,439	\$ 13,564,646	\$ 13,548,612	\$ 13,541,012	\$ (7,600)	-0.1%
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 205,225,680	\$ 268,819,014	\$ 353,319,546	\$ 399,394,283	\$ 479,148,389	\$ 79,754,106	20.0%

Changes and Trends

Expenditure increases in Salaries and Benefits between Fiscal Year 2019-20 and Fiscal Year 2021-22 reflect realignment of staff to support the implementation of CERP projects as they move through the process of planning, design and engineering, and construction, as well as increases in Salaries, FRS retirement rates and FICA taxes.

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Expenditure increases in Contractual Services between Fiscal Year 2019-20 and Fiscal Year 2021-22 reflect the increases in the Indian River lagoon South C-44 STA and Central Everglades Planning Project for planning and design.

Expenditure decreases in Operating Expenses between Fiscal Year 2019-20 and Fiscal Year 2021-22 are primarily due to Central Everglades Planning Project and the C43 Reservoir Project.

Expenditure increases in Operating Capital Outlay between Fiscal Year 2019-20 and Fiscal Year 2021-22 are due to increases in state appropriations for CERP to support the C-43 Reservoir Project.

Expenditure increases in Fixed Capital Outlay between Fiscal Year 2019-20 and Fiscal Year 2021-22 are also due to increases in state appropriations for CERP to support the C-43 Reservoir Construction, Central Everglades Planning Project Design and construction, and the Indian River Lagoon South Project – C44 STA and Land Acquisition for the C-25 Reservoir and STA.

Expenditure decreases in Interagency Expenditures between Fiscal Year 2019-20 and Fiscal Year 2021-22 are primarily due to decrease in Indian River Lagoon South cash payments to the USACE for relocation activities, and Central Everglades Planning Project payments to FDOT for bridge design and construction.

Budget Variances

The Fiscal Year 2023-24 Preliminary Budget of \$479.2 million is a 20 percent (\$79.8 million) increase from the Fiscal Year 2022-23 Adopted Budget of \$399.4 million.

The major variances in expense categories are:

Salaries and Benefits decreased 11.8 percent (\$1.2 million) reflecting the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2022-23 and decreases in new hires salaries commensurate with experience. These are offset by projected increases in the District's contribution to FRS and employer's share of FICA taxes.

Fixed Capital Outlay increased 22.1 percent (\$71.8 million) due primarily due to increased cash flow requirements for the Caloosahatchee (C-43) West Basin Storage Reservoir (\$57.3 million) and the CEPP EAA Reservoir Conveyance Improvements and Stormwater Treatment Area features (\$38.7 million). This increase is partially offset by a decrease in for the Lake Okeechobee Watershed Restoration Project (\$50 million).

Contracted Services decreased 10.5 percent (\$694,002) due to decreases in the Biscayne Bay Coastal Wetlands (\$350,000) and the Indian River Lagoon South Projects (\$344,002) as they move through planning, design and construction.

Operating Capital Outlay increased 307.4 percent (\$34 million) due to increases in the Loxahatchee River Restoration Project (\$32 million), the CEPP North Project (\$1 million) and a (\$1 million) increase in Western Everglades Restoration Project.

IV. PROGRAM ALLOCATIONS

Operating Expenses increased 14.6 percent (\$920,381) due primarily to an increase in the C-43 Reservoir Project (\$1 million).

Interagency Expenditures decreased 96.1 percent (\$25.1 million) due to a decrease in the Indian River Lagoon South Project (\$25 million) for the C-23/C-24 Component.

Major Budget Items for this Specific Program include the following:

- Salaries and Benefits (\$9.0 million).

Major Projects under this program are funded with Salaries and Benefits (included in the Salaries and Benefits number above), Contracted Services, Operating Capital Outlay and Fixed Capital Outlay.

Funded Program Description	Salaries and Benefits	Other Personal Services	Contracted Services	Operating Expenses	Operating Capital Outlay	Fixed Capital Outlay	Interagency Expenditures	Debt	Reserves	Grand Total
C-43 West Storage Reservoir	\$ 459,004	\$ -	\$ -	\$ 1,000,000	\$ -	\$ 84,471,456	\$ -	\$ -	\$ -	\$ 85,930,460
CEPP N Miami Canal Backfill CNT88 P1019	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 50,000,000	\$ -	\$ -	\$ -	\$ 51,000,000
CEPP N Miami Cnl Bckfill & L5 CNT8 P1019	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,220,477	\$ -	\$ -	\$ -	\$ 2,220,477
CEPP N S630 PMP Station&L4 Levee(P1019)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 3,000,000
CEPP New Water Seepage Barrier CNT13-NW	\$ 62,978	\$ -	\$ -	\$ -	\$ -	\$ 11,000,000	\$ -	\$ -	\$ -	\$ 11,062,978
CEPP New Waters STA A-2 (P1018)	\$ 256,023	\$ -	\$ -	\$ -	\$ -	\$ 80,000,000	\$ -	\$ -	\$ -	\$ 80,256,023
CEPP North S-620 Gated Culvert(P1019)	\$ 99,175	\$ -	\$ -	\$ -	\$ -	\$ 20,000,000	\$ -	\$ -	\$ -	\$ 20,099,175
CEPP North S-8A Gtd Culvrt&Canal(P1019)	\$ 168,453	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 3,168,453
CEPP NW Miami & NNR Cnal Conve Imp	\$ 14,396	\$ -	\$ -	\$ -	\$ -	\$ 403,383	\$ -	\$ -	\$ -	\$ 417,779
CERP BBCW Ph1 Const Deer/L31/Cutler 0287	\$ 175,131	\$ -	\$ -	\$ -	\$ -	\$ 16,000,000	\$ -	\$ -	\$ -	\$ 16,175,131
CERP Biscayne Bay Coastal Wetlands Ph 2	\$ 379,146	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 479,146
CERP IRL S C-23 to C-44 Interconnect	\$ 99,333	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000	\$ -	\$ -	\$ -	\$ 10,099,333
CP Clewiston FS Modernization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,000,000	\$ -	\$ -	\$ -	\$ 17,000,000
CP Okeechobee FS Admin Bldg Replacement	\$ 20,173	\$ -	\$ -	\$ -	\$ -	\$ 22,300,000	\$ -	\$ -	\$ -	\$ 22,320,173
CP S332B & S332C Pump Station Repl (PK03)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000	\$ -	\$ -	\$ -	\$ 15,000,000
IRLS C-25 Reservoir & STA (P0600)	\$ 81,169	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000	\$ -	\$ -	\$ -	\$ 10,081,169
LOWRP ASR Wells Lk Okee Watershed Restor P	\$ 377,568	\$ -	\$ -	\$ -	\$ -	\$ 50,000,000	\$ -	\$ -	\$ -	\$ 50,377,568
LRWR Loxhatchee Rivr Wtrshd Restor(PARNT	\$ 96,162	\$ -	\$ -	\$ -	\$ 42,000,000	\$ -	\$ -	\$ -	\$ -	\$ 42,096,162
Grand Total	\$ 2,288,711	\$ -	\$ 100,000	\$ 1,000,000	\$ 43,000,000	\$ 394,395,316	\$ -	\$ -	\$ -	\$ 440,784,027

Major Budget Items not found in the Major Project Table are provided by budget category below:

- Contracted Services:
 - RECOVER and adaptive assessment and monitoring (\$167,252)
 - Data Management and Interagency Modeling (\$55,000)
 - CERP Planning (\$5 million)
- Operating Expenses:
 - Program indirect support (\$3.4 million)

IV. PROGRAM ALLOCATIONS

- Indian River Lagoon – Operations, testing, and monitoring of the C-44 STA (\$2.7 million)
- RECOVER (\$48,800)
- CERP Planning (\$10,800)
- Adaptive assessment and monitoring (\$25,000)
- Operating Capital Outlay:
 - Picayune Strand project support (\$50,000)
 - Western Everglades Restoration Project (\$2 million)
- Interagency Expenditures:
 - RECOVER and adaptive assessment and monitoring (\$725,752)
 - CEPP (\$280,103)
- Debt:
 - Debt service payments (\$13.5 million)

IV. PROGRAM ALLOCATIONS

C. Program Allocations by Area of Responsibility

Subsection 373.535(1)(a)2., Florida Statutes, requires the District to report the total estimated amount in the District budget for each area of responsibility (AOR). All programs and activities at water management districts are categorized by four AORs: water supply, water quality, flood protection and floodplain management, and natural systems.

Expenditures in the four AORs are provided only at the program level. These AOR (water supply, water quality, flood protection and floodplain management, and natural systems) expenditures are estimates only and have been allocated among the programs, since a project may serve more than one purpose.

Therefore, the AOR expenditures should be viewed only as one indication of whether the District is adequately addressing each AOR.

The following tables provide the AOR expenditures for Fiscal Years 2021-22 (Actual – Unaudited), 2022-23 (Adopted Budget) and 2023-24 (Preliminary Budget).

IV. PROGRAM ALLOCATIONS

SOUTH FLORIDA WATER MANAGEMENT DISTRICT
PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY
 Fiscal Year 2021-22 (Actual - Unaudited)
PRELIMINARY BUDGET - Fiscal Year 2023-24

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2021-22 (Actual - Unaudited)	Water Supply	Water Quality	Flood Protection	Natural Systems
1.0 Water Resources Planning and Monitoring	\$39,910,771	\$6,880,945	\$20,055,455	\$2,016,237	\$10,958,134
1.1 - District Water Management Planning	9,200,695	X	X	X	X
1.1.1 Water Supply Planning	3,158,592	X			X
1.1.2 Minimum Flows and Levels	185,568	X			X
1.1.3 Other Water Resources Planning	5,856,535	X	X	X	X
1.2 - Research, Data Collection, Analysis and Monitoring	27,548,778	X	X	X	X
1.3 - Technical Assistance	198,447	X			X
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	2,962,851		X		X
2.0 Land Acquisition, Restoration and Public Works	\$580,929,074	\$107,587,328	\$147,912,729	\$2,523,258	\$322,905,575
2.1 - Land Acquisition	0				
2.2 - Water Source Development	3,311,260	X			
2.2.1 Water Resource Development Projects	388,228	X			
2.2.2 Water Supply Development Assistance	2,923,032	X			
2.2.3 Other Water Source Development Activities	0				
2.3 - Surface Water Projects	574,786,093	X	X	X	X
2.4 - Other Cooperative Projects	913,395	X			
2.5 - Facilities Construction and Major Renovations	0				
2.6 - Other Acquisition and Restoration Activities	0				
2.7 - Technology & Information Service	1,918,326		X	X	X
3.0 Operation and Maintenance of Lands and Works	\$225,881,341	\$52,680,816	\$36,947,536	\$110,859,392	\$25,393,592
3.1 - Land Management	16,708,517	X	X	X	X
3.2 - Works	151,888,513	X	X	X	X
3.3 - Facilities	4,691,573	X	X	X	X
3.4 - Invasive Plant Control	28,354,958	X	X	X	X
3.5 - Other Operation and Maintenance Activities	5,293,078	X	X	X	X
3.6 - Fleet Services ⁽²⁾	9,025,532	X	X	X	X
3.7 - Technology & Information Services ⁽¹⁾	9,919,170	X	X	X	X
4.0 Regulation	\$16,314,534	\$5,275,872	\$2,852,613	\$4,179,154	\$4,006,894
4.1 - Consumptive Use Permitting	3,881,923	X			
4.2 - Water Well Construction Permitting and Contractor Licensing	0				
4.3 - Environmental Resource and Surface Water Permitting	8,987,420	X	X	X	X
4.4 - Other Regulatory and Enforcement Activities	608,336	X	X	X	X
4.5 - Technology & Information Service	2,836,855	X	X	X	X
5.0 Outreach	\$1,262,774	\$315,693	\$315,692	\$315,692	\$315,693
5.1 - Water Resource Education	0				
5.2 - Public Information	1,261,430	X	X	X	X
5.3 - Public Relations	0				
5.4 - Cabinet & Legislative Affairs	1,344	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Service	0				
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$864,298,494</i>				
6.0 District Management and Administration	\$36,777,648				
6.1 - Administrative and Operations Support	29,917,968				
6.1.1 - Executive Direction	1,066,947				
6.1.2 - General Counsel / Legal	2,432,301				
6.1.3 - Inspector General	817,926				
6.1.4 - Administrative Support	8,594,240				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	2,135,705				
6.1.7 - Human Resources	1,287,996				
6.1.8 - Communications	594,518				
6.1.9 - Technology & Information Services	12,988,335				
6.2 - Computer/Computer Support	16,720				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	6,842,960				
TOTAL	\$901,076,142				

IV. PROGRAM ALLOCATIONS

SOUTH FLORIDA WATER MANAGEMENT DISTRICT
PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY
 Fiscal Year 2022-23 (Adopted)
PRELIMINARY BUDGET - Fiscal Year 2023-24

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2022-23 (Adopted)	Water Supply	Water Quality	Flood Protection	Natural Systems
1.0 Water Resources Planning and Monitoring	\$56,780,228	\$18,521,450	\$22,329,759	\$3,059,833	\$12,869,188
1.1 - District Water Management Planning	18,309,169	X	X	X	X
1.1.1 Water Supply Planning	14,450,620	X			X
1.1.2 Minimum Flows and Levels	210,039	X			X
1.1.3 Other Water Resources Planning	3,648,510	X	X	X	X
1.2 - Research, Data Collection, Analysis and Monitoring	35,238,461	X	X	X	X
1.3 - Technical Assistance	211,060	X			X
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	3,021,538		X		X
2.0 Land Acquisition, Restoration and Public Works	\$662,785,966	\$116,488,863	\$196,635,467	\$12,101,022	\$337,560,614
2.1 - Land Acquisition	0				
2.2 - Water Source Development	22,349,480	X			
2.2.1 Water Resource Development Projects	233,843	X			
2.2.2 Water Supply Development Assistance	22,115,637	X			
2.2.3 Other Water Source Development Activities	0				
2.3 - Surface Water Projects	638,283,619	X	X	X	X
2.4 - Other Cooperative Projects	380,743	X			
2.5 - Facilities Construction and Major Renovations	0	X	X	X	X
2.6 - Other Acquisition and Restoration Activities	0				
2.7 - Technology & Information Service	1,772,124		X	X	X
3.0 Operation and Maintenance of Lands and Works	\$438,247,107	\$104,422,766	\$69,450,848	\$204,669,504	\$59,703,989
3.1 - Land Management	23,959,666	X	X	X	X
3.2 - Works	348,012,388	X	X	X	X
3.3 - Facilities	4,092,078	X	X	X	X
3.4 - Invasive Plant Control	37,026,248	X	X	X	X
3.5 - Other Operation and Maintenance Activities	6,392,687	X	X	X	X
3.6 - Fleet Services ⁽²⁾	8,226,509	X	X	X	X
3.7 - Technology & Information Services ⁽¹⁾	10,537,531	X	X	X	X
4.0 Regulation	\$23,020,301	\$8,106,447	\$3,972,982	\$5,675,190	\$5,265,681
4.1 - Consumptive Use Permitting	5,635,447	X			
4.2 - Water Well Construction Permitting and Contractor Licensing	0				
4.3 - Environmental Resource and Surface Water Permitting	9,194,671	X	X	X	X
4.4 - Other Regulatory and Enforcement Activities	5,180,778	X	X	X	X
4.5 - Technology & Information Service	3,009,405	X	X	X	X
5.0 Outreach	\$1,391,289	\$347,821	\$347,821	\$347,822	\$347,822
5.1 - Water Resource Education	0				
5.2 - Public Information	1,359,789	X	X	X	X
5.3 - Public Relations	0				
5.4 - Cabinet & Legislative Affairs	31,500	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Service	0				
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$1,182,224,891</i>				
6.0 District Management and Administration	\$44,169,822				
6.1 - Administrative and Operations Support	37,397,762				
6.1.1 - Executive Direction	914,181				
6.1.2 - General Counsel / Legal	3,014,022				
6.1.3 - Inspector General	842,551				
6.1.4 - Administrative Support	12,237,509				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	2,364,809				
6.1.7 - Human Resources	1,742,419				
6.1.8 - Communications	830,811				
6.1.9 - Technology & Information Services	15,451,460				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	6,772,060				
TOTAL	\$1,226,394,713				

IV. PROGRAM ALLOCATIONS

SOUTH FLORIDA WATER MANAGEMENT DISTRICT
PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY
 Fiscal Year 2023-24 (Preliminary Budget)
PRELIMINARY BUDGET - Fiscal Year 2023-24

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2023-24 (Preliminary Budget)	Water Supply	Water Quality	Flood Protection	Natural Systems
1.0 Water Resources Planning and Monitoring	\$50,089,863	\$17,791,606	\$20,680,265	\$1,502,636	\$10,115,356
1.1 - District Water Management Planning	16,268,674	X	X	X	X
1.1.1 Water Supply Planning	13,603,495	X			X
1.1.2 Minimum Flows and Levels	204,883	X			X
1.1.3 Other Water Resources Planning	2,460,296	X	X	X	X
1.2 - Research, Data Collection, Analysis and Monitoring	30,435,917	X	X	X	X
1.3 - Technical Assistance	216,544	X			X
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	3,168,728		X		X
2.0 Land Acquisition, Restoration and Public Works	\$696,468,727	\$133,629,149	\$199,298,538	\$4,012,000	\$359,529,039
2.1 - Land Acquisition	0				
2.2 - Water Source Development	22,367,620	X			
2.2.1 Water Resource Development Projects	246,974	X			
2.2.2 Water Supply Development Assistance	22,120,646	X			
2.2.3 Other Water Source Development Activities	0				
2.3 - Surface Water Projects	671,830,339	X	X	X	X
2.4 - Other Cooperative Projects	429,446	X			
2.5 - Facilities Construction and Major Renovations	0	X	X	X	X
2.6 - Other Acquisition and Restoration Activities	0				
2.7 - Technology & Information Service	1,841,322		X	X	X
3.0 Operation and Maintenance of Lands and Works	\$406,312,663	\$97,318,498	\$68,405,205	\$193,192,393	\$47,396,568
3.1 - Land Management	18,142,733	X	X	X	X
3.2 - Works	321,435,507	X	X	X	X
3.3 - Facilities	4,161,518	X	X	X	X
3.4 - Invasive Plant Control	37,096,748	X	X	X	X
3.5 - Other Operation and Maintenance Activities	6,863,416	X	X	X	X
3.6 - Fleet Services ⁽²⁾	8,354,839	X	X	X	X
3.7 - Technology & Information Services ⁽¹⁾	10,257,902	X	X	X	X
4.0 Regulation	\$23,335,913	\$8,344,715	\$3,957,999	\$5,710,935	\$5,322,264
4.1 - Consumptive Use Permitting	5,908,464	X			
4.2 - Water Well Construction Permitting and Contractor Licensing	0				
4.3 - Environmental Resource and Surface Water Permitting	9,654,014	X	X	X	X
4.4 - Other Regulatory and Enforcement Activities	4,664,267	X	X	X	X
4.5 - Technology & Information Service	3,109,168	X	X	X	X
5.0 Outreach	\$1,342,526	\$335,632	\$335,632	\$335,632	\$335,632
5.1 - Water Resource Education	0				
5.2 - Public Information	1,311,026	X	X	X	X
5.3 - Public Relations	0				
5.4 - Cabinet & Legislative Affairs	31,500	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Service	0				
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$1,177,549,692</i>				
6.0 District Management and Administration	\$44,252,423				
6.1 - Administrative and Operations Support	37,480,363				
6.1.1 - Executive Direction	964,371				
6.1.2 - General Counsel / Legal	3,186,677				
6.1.3 - Inspector General	879,030				
6.1.4 - Administrative Support	12,258,542				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	2,501,649				
6.1.7 - Human Resources	1,814,997				
6.1.8 - Communications	830,811				
6.1.9 - Technology & Information Services	15,042,286				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	6,772,060				
TOTAL	\$1,221,802,115				

V. SUMMARY OF STAFFING LEVELS

This section summarizes workforce levels at the District from Fiscal Year 2019-20 to Fiscal Year 2023-24.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT
SUMMARY OF WORKFORCE
 Fiscal Years 2019-20, 2020-21, 2021-22, 2022-23 and 2023-24
 PRELIMINARY BUDGET - Fiscal Year 2023-24

PROGRAM	WORKFORCE CATEGORY	2019-20 to 2023-24							Adopted to Preliminary 2022-23 to 2023-24	
		Difference	% Change	2019-20	2020-21	2021-22	2022-23	2023-24	Difference	% Change
All Programs	Authorized Positions	36	2.44%	1,475	1,475	1,475	1,475	1,511	36	2.44%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-	0.00%	3	3	3	3	3	-	0.00%
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	36	2.44%	1,478	1,478	1,478	1,478	1,514	36	2.44%
Water Resources Planning and Monitoring	Authorized Positions	(12)	-5.11%	235	229	229	223	223	-	0.00%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-	0.00%	1	1	1	1	1	-	0.00%
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	(12)	-5.08%	236	230	230	224	224	-	0.00%
Land Acquisition, Restoration and Public Works	Authorized Positions	8	5.06%	158	165	159	166	166	-	0.00%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-		-	-	-	-	-	-	
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	8	5.06%	158	165	159	166	166	-	0.00%
Operation and Maintenance of Lands and Works	Authorized Positions	42	5.61%	748	746	756	754	790	36	4.77%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-		-	-	-	-	-	-	
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	42	5.61%	748	746	756	754	790	36	4.77%
Regulation	Authorized Positions	(1)	-0.61%	164	163	163	163	163	-	0.00%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-	0.00%	2	2	2	2	2	-	0.00%
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	(1)	-0.60%	166	165	165	165	165	-	0.00%
Outreach	Authorized Positions	1	11.11%	9	10	10	10	10	-	0.00%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-		-	-	-	-	-	-	
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	1	11.11%	9	10	10	10	10	-	0.00%
District Management and Administration	Authorized Positions	(2)	-1.24%	161	162	158	159	159	-	0.00%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-		-	-	-	-	-	-	
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	(2)	-1.24%	161	162	158	159	159	-	0.00%

VI. PERFORMANCE MEASURES

This section presents a selection of process performance measurements that were developed through a joint effort with the Department of Environmental Protection and all five water management districts. These measures reflect three of the core mission areas of the District – natural systems, water quality, and water supply – as well as mission support activities. The information is reported as of the end of Fiscal Year 2021-22 and is in a standard format developed for this report.

Overall Goal: The District budget ensures core missions and prioritized programs are administered both effectively and efficiently.

VI. PERFORMANCE MEASURES

A. Natural Systems

Primary Goal: To restore the hydrology of natural systems and improve water quality of natural systems.

- Natural System Objective 1: Maintain the integrity and functions of water resources and related natural systems.
 - Number of Minimum Flows and Minimum Water Levels (MFLs) and Reservations, by water body type, established annually (fiscal year) and cumulatively.
 - Number and percentage of water bodies meeting their adopted MFLs.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT
PERFORMANCE MEASURES - NATURAL SYSTEMS
 Fiscal Year 2021-22 End of Year Performance Data
 Preliminary Budget - January 15, 2023

Natural Systems Primary Goal: To restore the hydrology of natural systems and improve water quality of natural systems

NS Objective 1: Maintain the integrity and functions of water resources and related natural systems		
Annual Measures	Fiscal Year 2021-22	
Number of MFLs and Reservations, by water body type, established annually (fiscal year) and cumulatively	Annual	Cumulative
Aquifer	0	14
Estuary	0	6
Lake	0	2
River	0	3
Spring	0	0
Wetland	0	22
Number of MFLs and Reservations, by water body type, established annually (fiscal year) and cumulatively	Annual	Percent
Number of water bodies meeting MFLs	17	42.50%
Number of water bodies with adopted MFLs	40	

- Natural System Objective 2: Restore or improve degraded water resources and related natural systems to a naturally functioning condition.
 - For water bodies not meeting their adopted MFLs, the number and percentage of those water bodies within an adopted or approved recovery prevention strategy.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT
PERFORMANCE MEASURES - NATURAL SYSTEMS
 Fiscal Year 2021-22 End of Year Performance Data
 Preliminary Budget - January 15, 2023

Natural Systems Primary Goal: To restore the hydrology of natural systems and improve water quality of natural systems

NS Objective 2: Restore or improve degraded water resources and related natural systems to a naturally functioning condition		
Annual Measures	Fiscal Year 2021-22	
For water bodies not meeting their adopted MFLs, the number percentage of those water bodies with an adopted recovery or prevention strategy	Annual	Percent
Number of water bodies with an adopted recovery or prevention strategy	23	100.00%
Number of water bodies supposed to have an adopted recovery or prevention strategy	23	

VI. PERFORMANCE MEASURES

B. Water Quality

Primary Goal: To achieve and maintain surface water quality standards.

- Water Quality Objective 1: Identify the efficiency of permit review, issuance, and relative cost of permit processing.
 - For closed applications, median time to process Environmental Resource Permits (ERPs) by permit type and total.
 - For ERPs, cost to issue permit for all permit types.
 - For ERPs, in-house application to staff ratio for all permit types.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT
PERFORMANCE MEASURES - WATER QUALITY
 Fiscal Year 2021-22 End of Year Performance Data
 Preliminary Budget - January 15, 2023

Water Quality Primary Goal: To achieve and maintain surface water quality standards

WQ Objective 1: Identify the efficiency of permit review, issuance and relative cost of permit processing										
Quarterly Measures	Quarter 1		Quarter 2		Quarter 3		Quarter 4		Fiscal Year 2021-22 Annualized Performance	
For closed applications, the median time to process ERP by permit type and total	Median		Median		Median		Median		Median	
Exemptions and noticed general permits	27.50		29.00		29.00		27.50		28.00	
Individually processed permits	66.50		68.00		76.00		59.00		69.00	
All authorizations combined	47.00		56.00		57.00		54.00		55.00	
For ERPs, cost to issue permit for all permit types	Number	Cost/Permit	Number	Cost/Permit	Number	Cost/Permit	Number	Cost/Permit	Number	Cost/Permit
Total cost	\$304,072.35	\$242.29	\$324,572.34	\$247.01	\$347,103.09	\$243.92	\$360,693.01	\$183.75	\$1,336,440.79	\$224.42
Number of permits	1,255		1,314		1,423		1,963		5,955	
For ERPs, In-House application to staff ratio for all permit types	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio
Total number of open applications	1,255	59.48	1,314	62.27	1,423	67.44	1,963	83.89	5,955	68.69
Number of staff for the permit areas	21.10		21.10		21.10		23.40		86.70	

VI. PERFORMANCE MEASURES

C. Water Supply

Primary Goal: To ensure a safe and adequate source of water for all users.

- Water Supply Objective 1: Increase available water supplies and maximize overall water use efficiency to meet identified existing and future needs.
 - Districtwide, estimated amount of water (million gallons per day_ made available through projects that the District has constructed or contributed funding to, excluding conservation projects.
 - Uniform residential per capita water use (Public Supply) by District (gallons per capita per day).

SOUTH FLORIDA WATER MANAGEMENT DISTRICT
PERFORMANCE MEASURES - WATER SUPPLY
 Fiscal Year 2021-22 End of Year Performance Data
 Preliminary Budget - January 15, 2023

Water Supply Primary Goal: To ensure a safe and adequate source of water for all users

WS Objective 1: Increase available water supplies and maximize overall water use efficiency to meet identified existing and future needs	
Annual Measures	Fiscal Year 2021-22*
District-wide, the quantity (MGD) of the 2010-2030 Public Supply increase in demand that has been met, excluding water conservation projects	MGD
	192.71
Uniform residential per capita water use (Public Supply) by District (gallons per capita per day)	GPCD
	89.33

*Fiscal Year 2021-22 latest data available, Fiscal Year 2022-23 collected January 2024

- Water Supply Objective 2: To identify the efficiency of permit review and issuance and relative cost of permit processing.
 - For closed applications, median time to process Consumptive Use Permits (CUPs) by permit type and total.
 - For CUPs, cost to issue permit for all permit types.
 - For CUPs, in-house application to staff ratio for all permit types.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT
PERFORMANCE MEASURES - WATER SUPPLY
 Fiscal Year 2021-22 End of Year Performance Data
 Preliminary Budget - January 15, 2023

Water Supply Primary Goal: To ensure a safe and adequate source of water for all users

WS Objective 2: Identify the efficiency of permit review, issuance and relative cost of permit processing										
Quarterly Measures		Quarter 1		Quarter 2		Quarter 3		Quarter 4		Fiscal Year 2021-22 Annualized Performance
For closed applications, the median time to process CUP by permit type and total		Median		Median		Median		Median		Median
Individually processed permits (all sizes)		13.00		13.00		12.00		12.00		12.00
All authorizations combined		13.00		14.00		12.00		12.00		13.00
For CUPs, cost to issue permit for all permit types (BPM and Metric - Report Quarterly Measures)		Number	Cost/Permit	Number	Cost/Permit	Number	Cost/Permit	Number	Cost/Permit	Number
Total cost		\$222,019.16	\$344.75	\$208,481.66	\$299.11	\$232,681.63	\$317.87	\$234,662.44	\$373.67	\$897,844.89
Number of permits		644		697		732		628		2,701
For CUPs, In-House application to staff ratio for all permit types (Metric - Report Quarterly Measures)		Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio	Number
Total number of open applications		644	44.11	697	47.74	732	45.75	628	41.59	2,701
Number of staff for the permit areas		14.60		14.60		16.00		15.10		60.30
										44.79

VI. PERFORMANCE MEASURES

D. Mission Support

Primary Goal: Support District core programs both effectively and efficiently.

- Mission Support Objective 1: To assess the ongoing costs of administrative and support operations to achieve optimal efficiency to minimize costs.
 - Administrative costs as a percentage of total expenditures (cumulative totals reported for each quarter during a fiscal year).

SOUTH FLORIDA WATER MANAGEMENT DISTRICT
PERFORMANCE MEASURES - MISSION SUPPORT
Fiscal Year 2021-22 End of Year Performance Data
Preliminary Budget - January 15, 2023

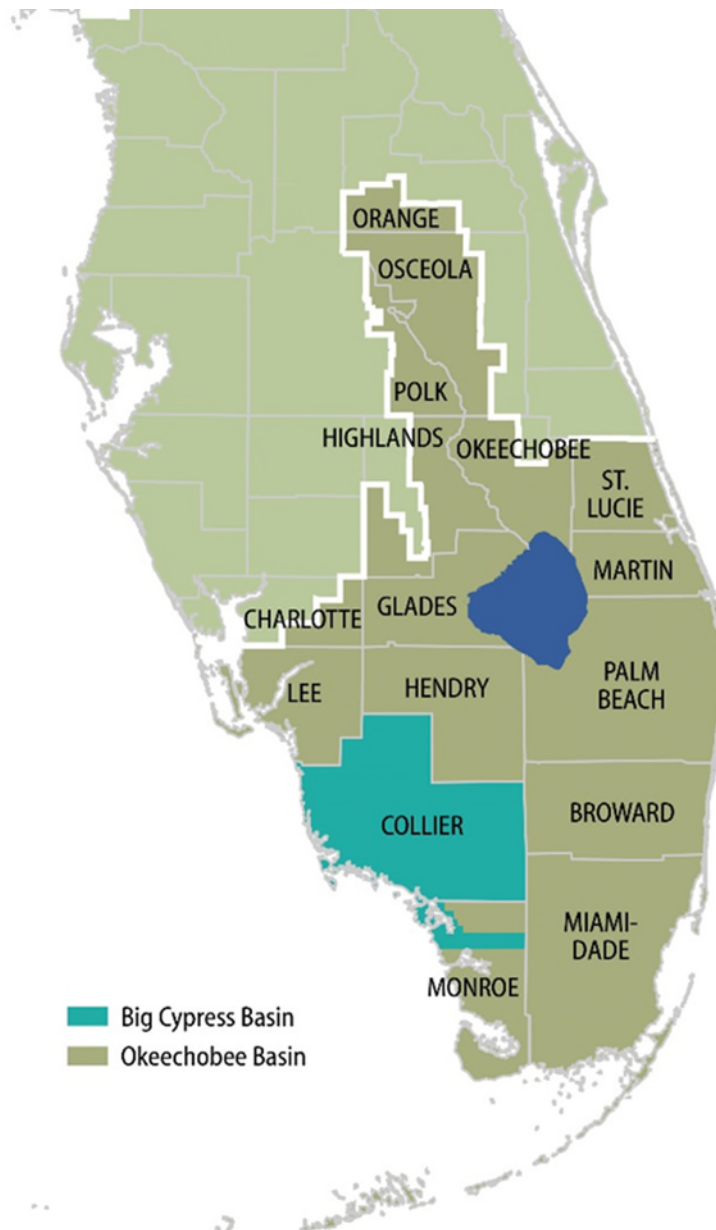
Mission Support Primary Goal: Support District core programs both effectively and efficiently

MS Objective 1: To assess the ongoing costs of administrative and support operations in order to achieve optimal efficiency to minimize costs		
Annual Measures	Fiscal Year 2021-22 Unaudited	
	Number	Percent
Administrative Costs (State 5.0 & 6.0) as a Percentage of Total Expenditures (report cumulative totals for each quarter during a fiscal year)		
Administrative Costs (State Programs 5.0 & 6.0)	\$42,602,346	4.72%
Total expenditures (State Programs 1.0 through 6.0)	\$902,286,466	

VII. BASIN BUDGETS

The Florida State Legislature enacted the Water Resources Act in 1972 which divided the state into five regional Water Management Districts defined along natural hydrologic boundaries. This Act (Chapter 373) also greatly expanded the responsibilities of the Districts. Further definition of water management roles was established as a result of a legislative amendment resulting in the establishment of two basin boards within the South Florida Water Management District. The basins were named Okeechobee Basin and Big Cypress Basin.

Figure 4. Map of District Basins Geographic Areas



VII. BASIN BUDGETS

A. Big Cypress Basin

The Big Cypress Basin encompasses all of Collier and a small portion of mainland Monroe counties. The basin also includes the natural lands of the Corkscrew Swamp and Sanctuary, the Big Cypress National Preserve, the Florida Panther National Wildlife Refuge, the Fakahatchee Strand, the Corkscrew Regional Ecosystem Watershed, Picayune Strand State Forest, and the 10,000 Islands. Programs include the Big Cypress Basin Watershed Management Plan, stormwater projects, and other capital improvements projects to store additional water, recharge groundwater, and improve water quality in Naples Bay.

Property owners within the Big Cypress Basin were most recently assessed through the Fiscal Year 2022-23 Adopted Budget the aggregate rolled-back millage rate of 0.1926 mills which is comprised of the District-at-large millage rate of 0.0948 mills and the Big Cypress Basin rolled-back millage rate of 0.0978 mills.

The Fiscal Year 2023-24 proposed millage rate for the property owners within the Big Cypress Basin is 0.1827 mills which is comprised of the District-at-large millage rate of 0.0898 mills and the Big Cypress Basin rolled-back millage rate of 0.0929 mills. The impact of the proposed millage rate is a savings of \$.99 per \$100,000 taxable value for property owners within the Big Cypress Basin. Final millage rates and budget for the proposed Fiscal Year 2023-24 Big Cypress Basin Budget will be presented for discussion and approval by the Basin Board in August and will be presented for discussion and adoption by the District Governing Board in September 2023.

VII. BASIN BUDGETS

ACTUAL UNAUDITED - REVENUES, EXPENDITURES, AND PERSONNEL BY PROGRAM FOR FISCAL YEAR 2021-22

SOUTH FLORIDA WATER MANAGEMENT DISTRICT Big Cypress Basin

	Water Resources Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	Management and Administration	TOTAL
REVENUES							
<i>Non-dedicated Revenues</i>							
Fund Balance							
Ad Valorem Taxes							
Permit & License Fees							
Local Revenues							
State General Revenue							
Miscellaneous Revenues							
<i>Non-dedicated Revenues Subtotal</i>							\$ -
<i>Dedicated Revenues</i>							
District Revenues	\$ 4,629,513	\$ -	\$ 5,074,835	\$ -	\$ 17,652	\$ 318,349	\$ 10,040,349
Fund Balance	-	-	6,856,366	-	-	-	\$ 6,856,366
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	\$ -
Local Revenues	-	-	-	-	-	-	\$ -
State General Revenues	-	-	-	-	-	-	\$ -
Land Acquisition Trust Fund	-	-	-	-	-	-	\$ -
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-	-	\$ -
P2000 Revenue	-	-	-	-	-	-	\$ -
FDOT/Mitigation	-	-	-	-	-	-	\$ -
Water Management Lands Trust Fund	-	-	-	-	-	-	\$ -
Water Protection & Sustainability Trust Fund (WPSTF)	-	-	-	-	-	-	\$ -
Florida Forever	-	-	-	-	-	-	\$ -
Save Our Everglades Trust Fund	-	-	-	-	-	-	\$ -
Alligator Alley Tolls	-	-	-	-	-	-	\$ -
Other State Revenue	-	-	-	-	-	-	\$ -
Federal Revenues	-	-	952	-	-	-	\$ 952
Federal through State (FDEP)	-	-	-	-	-	-	\$ -
<i>Dedicated Revenues Subtotal</i>	4,629,513	-	11,932,153	-	17,652	318,349	\$ 16,897,667
TOTAL REVENUES	\$ 4,629,513	\$ -	\$ 11,932,153	\$ -	\$ 17,652	\$ 318,349	\$ 16,897,667
EXPENDITURES							
Salaries and Benefits	\$ 611,412	\$ -	\$ 1,750,630	\$ -	\$ 17,652	\$ -	\$ 2,379,694
Other Personal Services	-	-	-	-	-	-	\$ -
Contracted Services	\$ 392,086	-	\$ 493,674	-	-	-	\$ 885,760
Operating Expenses	\$ 107,502	-	\$ 2,404,820	-	-	\$ 318,349	\$ 2,830,671
Operating Capital Outlay	-	-	\$ 229,717	-	-	-	\$ 229,717
Fixed Capital Outlay	-	-	\$ 6,890,862	-	-	-	\$ 6,890,862
Interagency Expenditures	\$ 3,518,513	-	\$ 162,450	-	-	-	\$ 3,680,963
Debt	-	-	-	-	-	-	\$ -
Reserves	-	-	-	-	-	-	\$ -
TOTAL EXPENDITURES	\$ 4,629,513	\$ -	\$ 11,932,153	\$ -	\$ 17,652	\$ 318,349	\$ 16,897,667
PERSONNEL							
Full-time Equivalents	4	0	23	0	0	0	27
Contract/Other	0	0	0	0	0	0	0
TOTAL PERSONNEL	4	0	23	0	0	0	27

VII. BASIN BUDGETS

ADOPTED BUDGET - REVENUES, EXPENDITURES, AND PERSONNEL BY PROGRAM FOR FISCAL YEAR 2022-23

SOUTH FLORIDA WATER MANAGEMENT DISTRICT

Big Cypress Basin

	Water Resources Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	Management and Administration	TOTAL
REVENUES							
<i>Non-dedicated Revenues</i>							
Fund Balance							
Ad Valorem Taxes							
Permit & License Fees							
Local Revenues							
State General Revenue							
Miscellaneous Revenues							
<i>Non-dedicated Revenues Subtotal</i>							\$ -
<i>Dedicated Revenues</i>							
District Revenues	\$ 1,906,674	\$ -	\$ 9,357,960	\$ -	\$ 31,598	\$ 345,000	\$ 11,641,232
Fund Balance	834,076	-	2,000,000	-	-	-	\$ 2,834,076
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	\$ -
Local Revenues	-	-	-	-	-	-	\$ -
State General Revenues	-	-	-	-	-	-	\$ -
Land Acquisition Trust Fund	-	-	-	-	-	-	\$ -
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-	-	\$ -
P2000 Revenue	-	-	-	-	-	-	\$ -
FDOT/Mitigation	-	-	-	-	-	-	\$ -
Water Management Lands Trust Fund	-	-	-	-	-	-	\$ -
Water Protection & Sustainability Trust Fund (WPSTF)	-	-	-	-	-	-	\$ -
Florida Forever	-	-	-	-	-	-	\$ -
Save Our Everglades Trust Fund	-	-	-	-	-	-	\$ -
Alligator Alley Tolls	-	-	-	-	-	-	\$ -
Other State Revenue	-	-	-	-	-	-	\$ -
Federal Revenues	-	-	-	-	-	-	\$ -
Federal through State (FDEP)	-	-	-	-	-	-	\$ -
<i>Dedicated Revenues Subtotal</i>	2,740,750	-	11,357,960	-	31,598	345,000	\$ 14,475,308
TOTAL REVENUES	\$ 2,740,750	\$ -	\$ 11,357,960	\$ -	\$ 31,598	\$ 345,000	\$ 14,475,308
EXPENDITURES							
Salaries and Benefits	\$ 670,490	\$ -	\$ 2,315,372	\$ -	\$ 31,598	\$ -	\$ 3,017,460
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 126,000	\$ -	\$ 384,326	\$ -	\$ -	\$ -	\$ 510,326
Operating Expenses	\$ 153,180	\$ -	\$ 3,745,262	\$ -	\$ -	\$ 345,000	\$ 4,243,442
Operating Capital Outlay	\$ -	\$ -	\$ 63,000	\$ -	\$ -	\$ -	\$ 63,000
Fixed Capital Outlay	\$ -	\$ -	\$ 2,850,000	\$ -	\$ -	\$ -	\$ 2,850,000
Interagency Expenditures	\$ 1,791,080	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,791,080
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 2,000,000
TOTAL EXPENDITURES	\$ 2,740,750	\$ -	\$ 11,357,960	\$ -	\$ 31,598	\$ 345,000	\$ 14,475,308
PERSONNEL							
Full-time Equivalents	5	0	23	0	0	0	28
Contract/Other	0	0	0	0	0	0	0
TOTAL PERSONNEL	5	0	23	0	0	0	28

VII. BASIN BUDGETS

PRELIMINARY BUDGET - REVENUES, EXPENDITURES, AND PERSONNEL BY PROGRAM FOR FISCAL YEAR 2023-24

SOUTH FLORIDA WATER MANAGEMENT DISTRICT Big Cypress Basin

	Water Resources Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	Management and Administration	TOTAL
REVENUES							
<i>Non-dedicated Revenues</i>							
Fund Balance							
Ad Valorem Taxes							
Permit & License Fees							
Local Revenues							
State General Revenue							
Miscellaneous Revenues							
<i>Non-dedicated Revenues Subtotal</i>							\$ -
<i>Dedicated Revenues</i>							
District Revenues	\$ 1,300,196	\$ -	\$ 10,133,396	\$ -	\$ 33,342	\$ 345,000	\$ 11,811,934
Fund Balance	165,500	-	2,000,000	-	-	-	\$ 2,165,500
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	\$ -
Local Revenues	-	-	-	-	-	-	\$ -
State General Revenues	-	-	-	-	-	-	\$ -
Land Acquisition Trust Fund	-	-	-	-	-	-	\$ -
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-	-	\$ -
P2000 Revenue	-	-	-	-	-	-	\$ -
FDOT/Mitigation	-	-	-	-	-	-	\$ -
Water Management Lands Trust Fund	-	-	-	-	-	-	\$ -
Water Protection & Sustainability Trust Fund (WPSTF)	-	-	-	-	-	-	\$ -
Florida Forever	-	-	-	-	-	-	\$ -
Save Our Everglades Trust Fund	-	-	-	-	-	-	\$ -
Alligator Alley Tolls	-	-	-	-	-	-	\$ -
Other State Revenue	-	-	-	-	-	-	\$ -
Federal Revenues	-	-	-	-	-	-	\$ -
Federal through State (FDEP)	-	-	-	-	-	-	\$ -
<i>Dedicated Revenues Subtotal</i>	1,465,696	-	12,133,396	-	33,342	345,000	\$ 13,977,434
TOTAL REVENUES	\$ 1,465,696	\$ -	\$ 12,133,396	\$ -	\$ 33,342	\$ 345,000	\$ 13,977,434
EXPENDITURES							
Salaries and Benefits	\$ 602,996	\$ -	\$ 2,431,240	\$ -	\$ 33,342	\$ -	\$ 3,067,578
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 61,000	\$ -	\$ 448,086	\$ -	\$ -	\$ -	\$ 509,086
Operating Expenses	\$ 9,380	\$ -	\$ 4,354,070	\$ -	\$ -	\$ 345,000	\$ 4,708,450
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ 2,900,000	\$ -	\$ -	\$ -	\$ 2,900,000
Interagency Expenditures	\$ 792,320	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 792,320
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 2,000,000
TOTAL EXPENDITURES	\$ 1,465,696	\$ -	\$ 12,133,396	\$ -	\$ 33,342	\$ 345,000	\$ 13,977,434
PERSONNEL							
Full-time Equivalents	5	0	23	0	0	0	28
Contract/Other	0	0	0	0	0	0	0
TOTAL PERSONNEL	5	0	23	0	0	0	28

VII. BASIN BUDGETS

SOUTH FLORIDA WATER MANAGEMENT DISTRICT
SOURCES, USES, AND WORKFORCE COMPARISON FOR THREE FISCAL YEARS
 Fiscal Years 2021-22 (Actual - Unaudited) 2022-23 (Adopted) 2023-24 (Preliminary)
 PRELIMINARY BUDGET - Fiscal Year 2023-24

Big Cypress Basin					
AD VALOREM TAX COMPARISON BIG CYPRESS BASIN	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	(Preliminary -- Adopted)	(Preliminary -- Adopted)
Ad Valorem Taxes	\$ 10,996,866	\$ 11,221,579	\$ 11,372,943		
New Construction Estimate	\$ 253,216	\$ 271,866	\$ 289,234		
Millage Rate	0.1116	0.0978	0.0929		
Rolled-Back Rate	0.1116	0.0978	0.0929		
Percent Change from Rolled-Back Rate	0.0%	0.0%	0.0%		
Current Year Gross Taxable Value for Operating Purposes	\$104,851,351,483	\$122,416,547,052	\$130,765,355,223	\$ 8,348,808,171	6.8%
Current Year Net New Taxable Value	\$2,363,497,580	\$2,895,638,018	\$3,243,114,580	\$ 347,476,562	12.0%
Current Year Adjusted Taxable Value	\$102,487,853,903	\$119,520,909,034	\$127,522,240,643	\$ 8,001,331,609	6.7%
SOURCE OF FUNDS					
	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
<i>Non-dedicated Source of Funds</i>					
Fund Balance	-	-	-	-	-
Ad Valorem Taxes	-	-	-	-	-
Permit & License Fees	-	-	-	-	-
Local Revenues	-	-	-	-	-
State General Revenue	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-
<i>Non-dedicated Source of Funds Subtotal</i>	-	-	-	-	-
<i>Dedicated Source of Funds</i>					
District Revenues	\$ 10,040,349	\$ 11,641,232	\$ 11,811,934	\$ 170,702	1.5%
Fund Balance	6,856,366	2,834,076	2,165,500	(668,576)	-23.6%
Debt - Certificate of Participation (COPS)	-	-	-	-	-
Local Revenues	-	-	-	-	-
State General Revenues	-	-	-	-	-
Land Acquisition Trust Fund	-	-	-	-	-
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-
P2000 Revenue	-	-	-	-	-
FDOT/Mitigation	-	-	-	-	-
Water Management Lands Trust Fund	-	-	-	-	-
Water Protection & Sustainability Trust Fund (WPSTF)	-	-	-	-	-
Florida Forever	-	-	-	-	-
Save Our Everglades Trust Fund	-	-	-	-	-
Alligator Alley Tolls	-	-	-	-	-
Other State Revenue	-	-	-	-	-
Federal Revenues	952	-	-	-	-
Federal through State (FDEP)	-	-	-	-	-
<i>Dedicated Source of Funds Subtotal</i>	16,897,667	14,475,308	13,977,434	(497,874)	-3.4%
SOURCE OF FUNDS TOTAL	\$ 16,897,667	\$ 14,475,308	\$ 13,977,434	\$ (497,874)	-3.4%
USE OF FUNDS					
Salaries and Benefits	\$ 2,379,694	\$ 3,017,460	\$ 3,067,578	\$ 50,118	1.7%
Other Personal Services	-	-	-	-	-
Contracted Services	885,760	510,326	509,086	(1,240)	-0.2%
Operating Expenses	2,830,671	4,243,442	4,708,450	465,008	11.0%
Operating Capital Outlay	229,717	63,000	-	(63,000)	-100.0%
Fixed Capital Outlay	6,890,862	2,850,000	2,900,000	50,000	1.8%
Interagency Expenditures	3,680,963	1,791,080	792,320	(998,760)	-55.8%
Debt	-	-	-	-	-
Reserves	-	2,000,000	2,000,000	-	0.0%
USE OF FUNDS TOTAL	\$ 16,897,667	\$ 14,475,308	\$ 13,977,434	\$ (497,874)	-3.4%
WORKFORCE					
Authorized Positions	27	28	28	-	0.0%
Contingent Worker	-	-	-	-	-
Other Personal Services	-	-	-	-	-
TOTAL WORKFORCE	27	28	28	-	0.0%

VII. BASIN BUDGETS

SOUTH FLORIDA WATER MANAGEMENT DISTRICT
THREE YEAR USES OF FUNDS BY PROGRAM
 Fiscal Years 2021-22 (Actual - Unaudited) 2022-23 (Adopted) 2023-24 (Preliminary)
 BIG CYPRESS BASIN

PROGRAMS AND ACTIVITIES	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
1.0 Water Resources Planning and Monitoring	4,629,513	2,740,750	1,465,696	(1,275,054)	-46.5%
1.1 - District Water Management Planning	4,333,693	2,495,738	1,279,043	(1,216,695)	-48.8%
1.1.1 Water Supply Planning	-	-	-	-	-
1.1.2 Minimum Flows and Levels	-	-	-	-	-
1.1.3 Other Water Resources Planning	4,333,693	2,495,738	1,279,043	(1,216,695)	-48.8%
1.2 - Research, Data Collection, Analysis and Monitoring	295,820	245,012	186,653	(58,359)	-23.8%
1.3 - Technical Assistance	-	-	-	-	-
1.4 - Other Water Resources Planning and Monitoring Activities	-	-	-	-	-
1.5 - Technology & Information Services	-	-	-	-	-
2.0 Land Acquisition, Restoration and Public Works	-	-	-	-	-
2.1 - Land Acquisition	-	-	-	-	-
2.2 - Water Source Development	-	-	-	-	-
2.2.1 Water Resource Development Projects	-	-	-	-	-
2.2.2 Water Supply Development Assistance	-	-	-	-	-
2.2.3 Other Water Source Development Activities	-	-	-	-	-
2.3 - Surface Water Projects	-	-	-	-	-
2.4 - Other Cooperative Projects	-	-	-	-	-
2.5 - Facilities Construction and Major Renovations	-	-	-	-	-
2.6 - Other Acquisition and Restoration Activities	-	-	-	-	-
2.7 - Technology & Information Service	-	-	-	-	-
3.0 Operation and Maintenance of Lands and Works	11,932,154	11,357,960	12,133,396	775,436	6.8%
3.1 - Land Management	100,363	160,000	135,000	(25,000)	-15.6%
3.2 - Works	10,443,519	9,723,043	10,476,541	753,498	7.7%
3.3 - Facilities	62,724	95,397	95,890	493	0.5%
3.4 - Invasive Plant Control	805,320	1,044,397	1,078,637	34,240	3.3%
3.5 - Other Operation and Maintenance Activities	210,026	159,374	167,760	8,386	5.3%
3.6 - Fleet Services	310,202	175,749	179,568	3,819	2.2%
3.7 - Technology & Information Services	-	-	-	-	-
4.0 Regulation	-	-	-	-	-
4.1 - Consumptive Use Permitting	-	-	-	-	-
4.2 - Water Well Construction Permitting and Contractor Licensing	-	-	-	-	-
4.3 - Environmental Resource and Surface Water Permitting	-	-	-	-	-
4.4 - Other Regulatory and Enforcement Activities	-	-	-	-	-
4.5 - Technology & Information Service	-	-	-	-	-
5.0 Outreach	17,652	31,598	33,342	1,744	5.5%
5.1 - Water Resource Education	-	-	-	-	-
5.2 - Public Information	17,652	31,598	33,342	1,744	5.5%
5.3 - Public Relations	-	-	-	-	-
5.4 - Cabinet & Legislative Affairs	-	-	-	-	-
5.5 - Other Outreach Activities	-	-	-	-	-
5.6 - Technology & Information Service	-	-	-	-	-
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>16,579,319</i>	<i>14,130,308</i>	<i>13,632,434</i>	<i>(497,874)</i>	<i>-3.5%</i>
6.0 District Management and Administration	318,349	345,000	345,000	-	0.0%
6.1 - Administrative and Operations Support	(540)	-	-	-	-
6.1.1 - Executive Direction	-	-	-	-	-
6.1.2 - General Counsel / Legal	-	-	-	-	-
6.1.3 - Inspector General	-	-	-	-	-
6.1.4 - Administrative Support	(540)	-	-	-	-
6.1.5 - Fleet Services	-	-	-	-	-
6.1.6 - Procurement / Contract Administration	-	-	-	-	-
6.1.7 - Human Resources	-	-	-	-	-
6.1.8 - Communications	-	-	-	-	-
6.1.9 - Other	-	-	-	-	-
6.2 - Computers / Computer Support	-	-	-	-	-
6.3 - Reserves	-	-	-	-	-
6.4 - Other (Tax Collector / Property Appraiser Fees)	318,889	345,000	345,000	-	0.0%
GRAND TOTAL	16,897,667	14,475,308	13,977,434	(497,874)	-3.4%

VII. BASIN BUDGETS

B. Okeechobee Basin

The Okeechobee Basin is based on the sprawling Kissimmee-Okeechobee-Everglades ecosystem, which stretches from Central Florida's Chain of Lakes to Lake Okeechobee and south to the Florida Keys. It includes the 700,000 acres within the Everglades Agricultural Area, the heavily developed southeast coast, and Everglades National Park. The Okeechobee Basin encompasses whole or parts of 15 of the 16 counties (excludes Collier County) within the District's boundaries of central and southern Florida.

Property owners within the Okeechobee Basin were most recently assessed through the Fiscal Year 2022-23 Adopted Budget at the aggregate rolled-back millage rate of 0.2301 mills which is comprised of the District-at-large rolled-back millage rate of 0.0948 mills, the Okeechobee Basin rolled-back millage rate of 0.1026 mills and the Everglades Construction Project rolled-back millage rate of 0.0327 mills.

The Fiscal Year 2023-24 proposed rolled-back millage rate for the property owners within the Okeechobee Basin is 0.2180 mills, which is comprised of the District-at-large rolled-back millage rate of 0.0898 mills, the Okeechobee Basin rolled-back millage rate of 0.0972 mills and the Everglades Construction Project rolled-back millage rate of 0.0310 mills. The impact of the proposed millage rate is a savings of \$1.21 per \$100,000 taxable value for property owners within the Okeechobee Basin. Final millage rates and budget for the proposed Fiscal Year 2023-24 Budget will be presented for discussion and adoption by the District Board in September 2023.

VII. BASIN BUDGETS

ACTUAL UNAUDITED - REVENUES, EXPENDITURES, AND PERSONNEL BY PROGRAM FOR FISCAL YEAR 2021-22

SOUTH FLORIDA WATER MANAGEMENT DISTRICT Okeechobee Basin

	Water Resource Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	Management and Administration	TOTAL
REVENUES							
<i>Non-dedicated Revenues</i>							
Fund Balance							
Ad Valorem Taxes							
Permit & License Fees							
Local Revenues							
State General Revenue							
Miscellaneous Revenues							
<i>Non-dedicated Revenues Subtotal</i>							\$ -
<i>Dedicated Revenues</i>							
District Revenues	\$ 3,746,361	\$ 7,688,293	\$ 95,873,302	\$ 2,429	\$ -	\$ 3,233,085	\$ 110,543,470
Fund Balance	-	-	20,872,773	-	-	-	\$ 20,872,773
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	\$ -
Local Revenues	-	-	16,631	-	-	-	\$ 16,631
State General Revenues	-	823,796	-	-	-	-	\$ 823,796
Land Acquisition Trust Fund	-	-	-	-	-	-	\$ -
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-	-	\$ -
P2000 Revenue	-	-	-	-	-	-	\$ -
FDOT/Mitigation	-	-	-	-	-	-	\$ -
Water Management Lands Trust Fund	-	-	-	-	-	-	\$ -
Water Protection & Sustainability Trust Fund (WPSTF)	-	-	-	-	-	-	\$ -
Florida Forever	-	-	-	-	-	-	\$ -
Save Our Everglades Trust Fund	-	-	-	-	-	-	\$ -
Alligator Alley Tolls	-	-	-	-	-	-	\$ -
Other State Revenue	-	-	-	-	-	-	\$ -
Federal Revenues	-	314,677	6,935,523	-	-	-	\$ 7,250,200
Federal through State (FDEP)	-	-	-	-	-	-	\$ -
<i>Dedicated Revenues Subtotal</i>	3,746,361	8,826,766	123,698,229	2,429	-	3,233,085	\$ 139,506,870
TOTAL REVENUES	\$ 3,746,361	\$ 8,826,766	\$ 123,698,229	\$ 2,429	\$ -	\$ 3,233,085	\$ 139,506,870
EXPENDITURES							
Salaries and Benefits	\$ 1,802,808	\$ 4,903,845	\$ 48,692,962	\$ 2,429	\$ -	\$ 2,293	\$ 55,404,337
Other Personal Services	\$ 102,527	-	-	-	-	-	\$ 102,527
Contracted Services	\$ 179,199	\$ 1,809,465	\$ 8,373,125	-	-	-	\$ 10,361,789
Operating Expenses	\$ 75,182	\$ 678,863	\$ 37,264,358	-	-	\$ 3,230,792	\$ 41,249,195
Operating Capital Outlay	\$ 360,854	\$ 413,728	\$ 6,351,980	-	-	-	\$ 7,126,562
Fixed Capital Outlay	-	\$ 377,291	\$ 22,802,094	-	-	-	\$ 23,179,385
Interagency Expenditures	\$ 1,225,791	\$ 643,574	\$ 25,106	-	-	-	\$ 1,894,471
Debt	-	-	\$ 188,604	-	-	-	\$ 188,604
Reserves	-	-	-	-	-	-	\$ -
TOTAL EXPENDITURES	\$ 3,746,361	\$ 8,826,766	\$ 123,698,229	\$ 2,429	\$ -	\$ 3,233,085	\$ 139,506,870
PERSONNEL							
Full-time Equivalents	14	41	503	0	0	0	558
Contract/Other	0	0	0	0	0	0	0
TOTAL PERSONNEL	14	41	503	0	0	0	558

VII. BASIN BUDGETS

ADOPTED BUDGET - REVENUES, EXPENDITURES, AND PERSONNEL BY PROGRAM FOR FISCAL YEAR 2022-23

SOUTH FLORIDA WATER MANAGEMENT DISTRICT Okeechobee Basin

	Water Resource Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	Management and Administration	TOTAL
REVENUES							
<i>Non-dedicated Revenues</i>							
Fund Balance							
Ad Valorem Taxes							
Permit & License Fees							
Local Revenues							
State General Revenue							
Miscellaneous Revenues							
<i>Non-dedicated Revenues Subtotal</i>							\$ -
<i>Dedicated Revenues</i>							
District Revenues	\$ 3,309,093	\$ 7,010,604	\$ 111,056,629		\$ 27,000	\$ 2,350,220	\$ 123,753,546
Fund Balance	89,937	1,391,205	57,851,679			1,142,047	\$ 60,474,868
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	\$ -
Local Revenues	-	-	-	-	-	-	\$ -
State General Revenues	-	-	-	-	-	-	\$ -
Land Acquisition Trust Fund	-	-	-	-	-	-	\$ -
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-	-	\$ -
P2000 Revenue	-	-	-	-	-	-	\$ -
FDOT/Mitigation	-	-	-	-	-	-	\$ -
Water Management Lands Trust Fund	-	-	-	-	-	-	\$ -
Water Protection & Sustainability Trust Fund (WPSTF)	-	-	-	-	-	-	\$ -
Florida Forever	-	-	-	-	-	-	\$ -
Save Our Everglades Trust Fund	-	-	-	-	-	-	\$ -
Alligator Alley Tolls	-	-	-	-	-	-	\$ -
Other State Revenue	-	-	-	-	-	-	\$ -
Federal Revenues	-	-	4,981,194	-	-	-	\$ 4,981,194
Federal through State (FDEP)	-	-	-	-	-	-	\$ -
<i>Dedicated Revenues Subtotal</i>	3,399,030	8,401,809	173,889,502	-	27,000	3,492,267	\$ 189,209,608
TOTAL REVENUES	\$ 3,399,030	\$ 8,401,809	\$ 173,889,502	\$ -	\$ 27,000	\$ 3,492,267	\$ 189,209,608
EXPENDITURES							
Salaries and Benefits	\$ 1,838,034	\$ 5,982,658	\$ 48,490,574	\$ -	\$ -	\$ 8,955	\$ 56,320,221
Other Personal Services	\$ 26,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,300
Contracted Services	\$ 396,035	\$ 1,277,141	\$ 6,701,721	\$ -	\$ 27,000	\$ -	\$ 8,401,897
Operating Expenses	\$ 162,990	\$ 794,962	\$ 38,373,896	\$ -	\$ -	\$ 3,483,312	\$ 42,815,160
Operating Capital Outlay	\$ -	\$ -	\$ 2,543,638	\$ -	\$ -	\$ -	\$ 2,543,638
Fixed Capital Outlay	\$ -	\$ -	\$ 37,247,071	\$ -	\$ -	\$ -	\$ 37,247,071
Interagency Expenditures	\$ 975,671	\$ 347,048	\$ 20,000	\$ -	\$ -	\$ -	\$ 1,342,719
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves	\$ -	\$ -	\$ 40,512,602	\$ -	\$ -	\$ -	\$ 40,512,602
TOTAL EXPENDITURES	\$ 3,399,030	\$ 8,401,809	\$ 173,889,502	\$ -	\$ 27,000	\$ 3,492,267	\$ 189,209,608
PERSONNEL							
Full-time Equivalents	17	50	490	0	0	0	557
Contract/Other	0	0	0	0	0	0	0
TOTAL PERSONNEL	17	50	490	0	0	0	557

VII. BASIN BUDGETS

PRELIMINARY BUDGET - REVENUES, EXPENDITURES, AND PERSONNEL BY PROGRAM FOR FISCAL YEAR 2023-24

SOUTH FLORIDA WATER MANAGEMENT DISTRICT Okeechobee Basin

	Water Resource Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	Management and Administration	TOTAL
REVENUES							
<i>Non-dedicated Revenues</i>							
Fund Balance							
Ad Valorem Taxes							
Permit & License Fees							
Local Revenues							
State General Revenue							
Miscellaneous Revenues							
<i>Non-dedicated Revenues Subtotal</i>							\$ -
<i>Dedicated Revenues</i>							
District Revenues	\$ 3,618,163	\$ 8,481,768	\$ 109,411,787	\$ -	\$ 27,000	\$ 3,492,727	\$ 125,031,445
Fund Balance	16,687	42,919	34,814,943	-	-	-	\$ 34,874,549
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	\$ -
Local Revenues	-	-	-	-	-	-	\$ -
State General Revenues	-	-	-	-	-	-	\$ -
Land Acquisition Trust Fund	-	-	-	-	-	-	\$ -
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-	-	\$ -
P2000 Revenue	-	-	-	-	-	-	\$ -
FDOT/Mitigation	-	-	-	-	-	-	\$ -
Water Management Lands Trust Fund	-	-	-	-	-	-	\$ -
Water Protection & Sustainability Trust Fund (WPSTF)	-	-	-	-	-	-	\$ -
Florida Forever	-	-	-	-	-	-	\$ -
Save Our Everglades Trust Fund	-	-	-	-	-	-	\$ -
Alligator Alley Tolls	-	-	-	-	-	-	\$ -
Other State Revenue	-	-	-	-	-	-	\$ -
Federal Revenues	-	-	4,981,194	-	-	-	\$ 4,981,194
Federal through State (FDEP)	-	-	-	-	-	-	\$ -
<i>Dedicated Revenues Subtotal</i>	3,634,850	8,524,687	149,207,924	-	27,000	3,492,727	\$ 164,887,188
TOTAL REVENUES	\$ 3,634,850	\$ 8,524,687	\$ 149,207,924	\$ -	\$ 27,000	\$ 3,492,727	\$ 164,887,188
EXPENDITURES							
Salaries and Benefits	\$ 1,897,254	\$ 6,352,315	\$ 54,930,333	\$ -	\$ -	\$ 9,415	\$ 63,189,317
Other Personal Services	\$ 26,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,300
Contracted Services	\$ 390,785	\$ 1,068,658	\$ 7,633,658	\$ -	\$ 27,000	\$ -	\$ 9,120,101
Operating Expenses	\$ 314,840	\$ 776,666	\$ 36,785,885	\$ -	\$ -	\$ 3,483,312	\$ 41,360,703
Operating Capital Outlay	\$ -	\$ -	\$ 4,534,653	\$ -	\$ -	\$ -	\$ 4,534,653
Fixed Capital Outlay	\$ -	\$ -	\$ 10,790,032	\$ -	\$ -	\$ -	\$ 10,790,032
Interagency Expenditures	\$ 1,005,671	\$ 327,048	\$ 20,000	\$ -	\$ -	\$ -	\$ 1,352,719
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves	\$ -	\$ -	\$ 34,513,363	\$ -	\$ -	\$ -	\$ 34,513,363
TOTAL EXPENDITURES	\$ 3,634,850	\$ 8,524,687	\$ 149,207,924	\$ -	\$ 27,000	\$ 3,492,727	\$ 164,887,188
PERSONNEL							
Full-time Equivalents	17	50	490	0	0	0	557
Contract/Other	0	0	0	0	0	0	0
TOTAL PERSONNEL	17	50	490	0	0	0	557

VII. BASIN BUDGETS

SOUTH FLORIDA WATER MANAGEMENT DISTRICT
SOURCES, USES, AND WORKFORCE COMPARISON FOR THREE FISCAL YEARS
 Fiscal Years 2021-22 (Actual - Unaudited) 2022-23 (Adopted) 2023-24 (Preliminary)
 PRELIMINARY BUDGET - Fiscal Year 2023-24
 Okeechobee Basin

AD VALOREM TAX COMPARISON OKEECHOBEE BASIN	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
Ad Valorem Taxes	\$ 117,678,815	\$ 119,277,177	\$ 120,584,414		
New Construction Estimate	\$ 2,162,690	\$ 2,477,459	\$ 2,628,715		
Millage Rate	0.1146	0.1026	0.0972		
Rolled-Back Rate	0.1146	0.1026	0.0972		
Percent Change from Rolled-Back Rate	0.0%	0.0%	0.0%		
Current Year Gross Taxable Value for Operating Purposes	\$ 1,091,738,957,988	\$ 1,236,137,875,070	\$ 1,320,442,478,488	\$ 84,304,603,418	6.8%
Current Year Net New Taxable Value	\$ 19,657,962,269	\$ 25,152,891,556	\$ 28,171,238,543	\$ 3,018,346,987	12.0%
Current Year Adjusted Taxable Value	\$ 1,072,080,995,719	\$ 1,210,984,983,514	\$ 1,292,271,239,945	\$ 81,286,256,431	6.7%
SOURCE OF FUNDS					
	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
<i>Non-dedicated Source of Funds</i>					
Fund Balance	-	-	-	-	-
Ad Valorem Taxes	-	-	-	-	-
Permit & License Fees	-	-	-	-	-
Local Revenues	-	-	-	-	-
State General Revenue	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-
<i>Non-dedicated Source of Funds Subtotal</i>	-	-	-	-	-
<i>Dedicated Source of Funds</i>					
District Revenues	\$ 110,543,470	\$ 123,753,546	\$ 125,031,445	\$ 1,277,899	1.0%
Fund Balance	20,872,773	60,474,668	34,874,549	(25,600,319)	-42.3%
Debt - Certificate of Participation (COPS)	-	-	-	-	-
Local Revenues	16,631	-	-	-	-
State General Revenues	823,796	-	-	-	-
Land Acquisition Trust Fund	-	-	-	-	-
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-
P2000 Revenue	-	-	-	-	-
FDOT/Mitigation	-	-	-	-	-
Water Management Lands Trust Fund	-	-	-	-	-
Water Quality Assurance (SWIM) Trust Fund	-	-	-	-	-
Florida Forever	-	-	-	-	-
Save Our Everglades Trust Fund	-	-	-	-	-
Alligator Alley Tolls	-	-	-	-	-
Other State Revenue	-	-	-	-	-
Federal Revenues	7,250,200	4,981,194	4,981,194	-	0.0%
Federal through State (FDEP)	-	-	-	-	-
<i>Dedicated Source of Funds Subtotal</i>	139,506,870	189,209,608	164,887,188	(24,322,420)	-12.9%
SOURCE OF FUNDS TOTAL	\$ 139,506,870	\$ 189,209,608	\$ 164,887,188	\$ (24,322,420)	-12.9%
USE OF FUNDS					
Salaries and Benefits	\$ 55,404,337	\$ 56,320,221	\$ 63,189,317	\$ 6,869,096	12.2%
Other Personal Services	102,527	26,300	26,300	-	0.0%
Contracted Services	10,361,789	8,401,897	9,120,101	718,204	8.5%
Operating Expenses	41,249,195	42,815,160	41,360,703	(1,454,457)	-3.4%
Operating Capital Outlay	7,126,562	2,543,638	4,534,653	1,991,015	78.3%
Fixed Capital Outlay	23,179,385	37,247,071	10,790,032	(26,457,039)	-71.0%
Interagency Expenditures	1,894,471	1,342,719	1,352,719	10,000	0.7%
Debt	188,604	-	-	-	-
Reserves	-	40,512,602	34,513,363	(5,999,239)	-14.8%
USE OF FUNDS TOTAL	\$ 139,506,870	\$ 189,209,608	\$ 164,887,188	\$ (24,322,420)	-12.9%
WORKFORCE					
Authorized Positions	558	557	557	-	0.0%
Contingent Worker	-	-	-	-	-
Other Personal Services	-	-	-	-	-
TOTAL WORKFORCE	558	557	557	-	0.0%

VII. BASIN BUDGETS

SOUTH FLORIDA WATER MANAGEMENT DISTRICT
THREE YEAR USES OF FUNDS BY PROGRAM
 Fiscal Years 2021-22 (Actual - Unaudited) 2022-23 (Adopted) 2023-24 (Preliminary)
 OKEECHOBEE BASIN

PROGRAMS AND ACTIVITIES	Fiscal Year 2021-22 (Actual - Unaudited)	Fiscal Year 2022-23 (Adopted)	Fiscal Year 2023-24 (Preliminary Budget)	Difference in \$ (Preliminary -- Adopted)	% of Change (Preliminary -- Adopted)
1.0 Water Resources Planning and Monitoring	3,746,362	3,399,030	3,634,850	235,820	6.9%
1.1 - District Water Management Planning	126,130	33,994	35,332	1,338	3.9%
1.1.1 Water Supply Planning	8,165	17,222	17,711	489	2.8%
1.1.2 Minimum Flows and Levels	-	-	-	-	-
1.1.3 Other Water Resources Planning	117,965	16,772	17,621	849	5.1%
1.2 - Research, Data Collection, Analysis and Monitoring	3,620,232	3,365,036	3,599,518	234,482	7.0%
1.3 - Technical Assistance	-	-	-	-	-
1.4 - Other Water Resources Planning and Monitoring Activities	-	-	-	-	-
1.5 - Technology & Information Services	-	-	-	-	-
2.0 Land Acquisition, Restoration and Public Works	8,826,765	8,401,809	8,524,687	122,878	1.5%
2.1 - Land Acquisition	-	-	-	-	-
2.2 - Water Source Development	24,118	-	-	-	-
2.2.1 Water Resource Development Projects	24,118	-	-	-	-
2.2.2 Water Supply Development Assistance	-	-	-	-	-
2.2.3 Other Water Source Development Activities	-	-	-	-	-
2.3 - Surface Water Projects	8,802,647	8,052,864	8,175,742	122,878	1.5%
2.4 - Other Cooperative Projects	-	-	-	-	-
2.5 - Facilities Construction and Major Renovations	-	-	-	-	-
2.6 - Other Acquisition and Restoration Activities	-	-	-	-	-
2.7 - Technology & Information Service	-	348,945	348,945	-	0.0%
3.0 Operation and Maintenance of Lands and Works	123,698,229	173,889,502	149,207,924	(24,681,578)	-14.2%
3.1 - Land Management	4,997,636	5,385,314	5,289,761	(95,553)	-1.8%
3.2 - Works	100,709,507	148,092,000	121,818,082	(26,273,918)	-17.7%
3.3 - Facilities	462,518	478,298	487,800	9,502	2.0%
3.4 - Invasive Plant Control	6,244,039	7,930,690	8,738,375	807,685	10.2%
3.5 - Other Operation and Maintenance Activities	1,946,829	2,249,614	2,371,290	121,676	5.4%
3.6 - Fleet Services	7,630,808	6,834,502	6,938,050	103,548	1.5%
3.7 - Technology & Information Services	1,706,892	2,919,084	3,564,566	645,482	22.1%
4.0 Regulation	2,429	-	-	-	-
4.1 - Consumptive Use Permitting	-	-	-	-	-
4.2 - Water Well Construction Permitting and Contractor Licensing	-	-	-	-	-
4.3 - Environmental Resource and Surface Water Permitting	-	-	-	-	-
4.4 - Other Regulatory and Enforcement Activities	2,429	-	-	-	-
4.5 - Technology & Information Service	-	-	-	-	-
5.0 Outreach	-	27,000	27,000	-	0.0%
5.1 - Water Resource Education	-	-	-	-	-
5.2 - Public Information	-	-	-	-	-
5.3 - Public Relations	-	-	-	-	-
5.4 - Cabinet & Legislative Affairs	-	27,000	27,000	-	0.0%
5.5 - Other Outreach Activities	-	-	-	-	-
5.6 - Technology & Information Service	-	-	-	-	-
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>136,273,785</i>	<i>185,717,341</i>	<i>161,394,461</i>	<i>(24,322,880)</i>	<i>-13.1%</i>
6.0 District Management and Administration	3,233,086	3,492,267	3,492,727	460	0.0%
6.1 - Administrative and Operations Support	2,294	295,948	296,408	460	0.2%
6.1.1 - Executive Direction	-	-	-	-	-
6.1.2 - General Counsel / Legal	-	-	-	-	-
6.1.3 - Inspector General	-	-	-	-	-
6.1.4 - Administrative Support	2,294	-	-	-	-
6.1.5 - Fleet Services	-	-	-	-	-
6.1.6 - Procurement / Contract Administration	-	-	-	-	-
6.1.7 - Human Resources	-	-	-	-	-
6.1.8 - Communications	-	286,993	286,993	-	0.0%
6.1.9 - Other	-	8,955	9,415	460	5.1%
6.2 - Computers / Computer Support	-	-	-	-	-
6.3 - Reserves	-	-	-	-	-
6.4 - Other (Tax Collector / Property Appraiser Fees)	3,230,792	3,196,319	3,196,319	-	0.0%
GRAND TOTAL	139,506,871	189,209,608	164,887,188	(24,322,420)	-12.9%

VIII. APPENDICES

C. Related Reports

The following table includes a list of reports provided to the state that support the District's annual Service Budget. Also included are due dates and contact information.

The mandated Consolidated Annual Report (CAR) is satisfied by the South Florida Water Management District utilizing the South Florida Environmental Report (SFER) – Volume II. This is a major consolidation effort authorized by the Florida Legislature in 2005-36, Laws of Florida, and Subsection 373.036(7), Florida Statutes. The SFERs for current and historical years are posted on the District's website at www.sfwmd.gov/sfer.

The following table is supplemented with the list of reports consolidated into the three-volume SFER (due annually on March 1) that are provided to the state and linked to the Tentative Budget submission (due annually on August 1).

PLAN / REPORT / ACTIVITY ¹	DUE DATE	CONTACT	E-MAIL ADDRESS TELEPHONE
Preliminary Budget Submission	Annually January 15	Candida Heater	cheater@sfwmd.gov 561-682-6486
Tentative Budget Submission	Annually August 1	Candida Heater	cheater@sfwmd.gov 561-682-6486
VOLUME I – THE SOUTH FLORIDA ENVIRONMENT			
South Florida Hydrology and Water Management - Volume I, Chapter 2A A water year review of the South Florida regional water management system along with the impacts from hydrologic variation. This chapter does not fulfill statutory requirements.	Annually March 1	Nicole Cortez	ncortez@sfwmd.gov 561-254-4380
Water Climate Resilience Metrics – Volume I, Chapter 2B As part of a series of resilience initiatives, the District is currently developing a set of water and climate resilience metrics to track and document shifts and trends in District-managed water and climate observed data. These efforts support the assessment of current and future climate condition scenarios, operational decisions, and District resiliency priorities. This chapter reports on key significant findings in terms of long-term trend analysis and potential climate correlation factors observed during the past water year.	Annually March 1	Nicole Cortez	ncortez@sfwmd.gov 561-254-4380

VIII. APPENDICES

PLAN / REPORT / ACTIVITY ¹	DUE DATE	CONTACT	E-MAIL ADDRESS TELEPHONE
This chapter does not fulfill statutory requirements.			
Water Quality in the Everglades Protection Area - Volume I, Chapter 3 Provides (1) an assessment of water quality within the Everglades Protection Area (EPA) for the water year, (2) numerous reporting requirements under the Everglades Forever Act (EFA), (3) a preliminary assessment of total phosphorus (TP) criterion achievement, and (4) an annual update of the comprehensive overview of nitrogen and phosphorus concentrations and loads throughout the EPA. The chapter may also contain information related to mercury and sulfur in the Everglades. This chapter fulfills requirements for the CAR (Section 373.036(7)(e)2, Florida Statutes (F.S.)) and the EFA (Sections 373.4592(4)(d)1, 373.4592(4)(d)5, and 373.4592(13), F.S.).	Annually March 1	Mailin Sotolongo-Lopez (DEP)	mailin.sotolongolopez@dep.state.fl.us 850-245-3160
Nutrient Source Control Programs in the Southern Everglades - Volume I, Chapter 4 A water year review of regional nutrient source control program status and related activities in major watersheds within the Southern Everglades. This chapter fulfills requirements for the CAR (Section 373.036(7)(e)2, F.S.) and the EFA (Sections 373.4592(4)(d)1, 373.4592(4)(d)5, and 373.4592(13), F.S.).	Annually March 1	Youchao Wang Aubrey Frye	ywang@sfwmd.gov 561-682-2895 afrye@sfwmd.gov 561-682-2642
Restoration Strategies – Design and Construction Status of Water Quality Improvement Projects - Volume I, Chapter 5A Provides the status of the current Restoration Strategies projects for the water year, in accordance with the EFA and National Pollutant Discharge Elimination System (NPDES) permits and associated consent orders. This	Annually March 1	Robert Shuford	rshufor@sfwmd.gov 561-681-8800 x2155

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PLAN / REPORT / ACTIVITY ¹	DUE DATE	CONTACT	E-MAIL ADDRESS TELEPHONE
chapter fulfills requirements for the CAR (Section 373.036(7)(e)2, F.S.) and the EFA (Section 373.4592(13), F.S.).			
Performance and Operation of the Everglades Stormwater Treatment Areas - Volume I, Chapter 5B Assessments of each Everglades Stormwater Treatment Area (STA) and individual flow-way treatment performance; information on STA operational status, maintenance activities and enhancements; and updates on applied scientific studies relevant to the STAs. This chapter fulfills requirements for the CAR (Section 373.036(7)(e)2, F.S.) and the EFA (Sections 373.4592(4)(d)1, 373.4592(4)(d)5, and 373.4592(13), F.S.).	Annually March 1	Michael Chimney	mchimney@sfwmd.gov 561-682-6523
Restoration Strategies Science Plan - Volume I, Chapter 5C Report on the Science Plan for the Everglades STAs intended to integrate and synthesize information to effectively communicate scientific findings and understanding of the plan results to management and stakeholders; cover the progress of the Science Plan implementation; and incorporate the status and findings of research, monitoring, and modeling efforts outlined in the plan. This chapter fulfills requirements for the CAR (Section 373.036(7)(e)2, F.S.), and the EFA (Sections 373.4592(4)(d)3, 373.4592(4)(d)5, and 373.4592(13), F.S.).	Annually March 1	R. Thomas James	tjames@sfwmd.gov (561) 682-6356
Everglades Research and Evaluation - Volume I, Chapter 6 A summary of Everglades research and evaluation key findings during the water year, presented within five main fields: (1) hydrology, (2) wildlife ecology, (3) plant ecology, (4) ecosystem ecology, and (5) landscape patterns and ecology. This chapter fulfills requirements for	Annually March 1	Fred Sklar	fsklar@sfwmd.gov 561-682-6504

VIII. APPENDICES

PLAN / REPORT / ACTIVITY ¹	DUE DATE	CONTACT	E-MAIL ADDRESS TELEPHONE
the CAR (Section 373.036(7)(e)2, F.S.) and the EFA (Sections 373.4592(4)(d)2, 373.4592(4)(d)5, and 373.4592(13), F.S.).			
Status of Invasive Species - Volume I, Chapter 7 A water year status report on invasive species programs that provides updates on priority invasive species, programmatic overviews of regional invasive species initiatives, and key issues linked to managing and preventing biological invasions in South Florida ecosystems. This chapter fulfills requirements for the CAR (Section 373.036(7)(e)2, F.S.), and the EFA (Sections 373.4592(4)(g) and 373.4592(13), F.S.).	Annually March 1	LeRoy Rodgers	lrodgers@sfwmd.gov 561-682-2773
Northern Everglades and Estuaries Protection Program Annual Progress Report - Volume I, Chapter 8A In accordance with Sections 373.036(7)(e)1 (CAR) and 403.0675, F.S., and NEEPP legislation (Sections 373.4595(3), and 373.4595(6), F.S.), this report (in conjunction with Chapters 8B, 8C, and 8D) comprises the NEEPP Annual Progress Report for the Lake Okeechobee, St. Lucie River, and Caloosahatchee River watersheds. The report also documents the status of DEP's Lake Okeechobee, Caloosahatchee Estuary, and St. Lucie River and Estuary basin management action plans (BMAPs), and Florida Department of Agriculture and Consumer Services' (FDACS') implementation of the agricultural nonpoint source best management practices (BMPs) in the Northern Everglades watersheds. It also contains an annual accounting of expenditure of Save Our Everglades Trust Fund (SOEFT) funds and includes the NEEPP Fiscal Year (FY) 2022 Annual Work Plan.	Annually March 1	Stacey Ollis	sollis@sfwmd.gov 561-682-2039

VIII. APPENDICES

PLAN / REPORT / ACTIVITY ¹	DUE DATE	CONTACT	E-MAIL ADDRESS TELEPHONE
Lake Okeechobee Watershed Protection Plan Annual Progress Report – Volume I, Chapter 8B In accordance with Section 373.036(7)(e)1, F.S. (CAR), and NEEPP legislation (Sections 373.4595(3) and 373.4595(6), F.S.), this report (in conjunction with Chapter 8A) comprises the NEEPP Annual Progress Report for Lake Okeechobee and the Lake Okeechobee Watershed. The report covers the water year status update on the Lake Okeechobee Watershed Research and Water Quality Monitoring Program and the Lake Okeechobee Watershed Construction Project.	Annually March 1	Stacey Ollis	sollis@sfwmd.gov 561-682-2039
St. Lucie River Watershed Protection Plan Annual Progress Report - Volume I, Chapter 8C In accordance with NEEPP legislation (Sections 373.4595(4) and 373.4595(6), F.S.), this report (in conjunction with Chapter 8A) comprises the NEEPP Annual Progress Report for the St. Lucie River Watershed. The report covers the water year status update on research and water quality monitoring programs for both the St. Lucie Estuary and St. Lucie River Watershed. It also provides an update on the St. Lucie River Watershed Construction Project.	Annually March 1	Stacey Ollis	sollis@sfwmd.gov 561-682-2039
Caloosahatchee River Watershed Protection Plan Annual Progress Report - Volume I, Chapter 8D In accordance with NEEPP legislation (Sections 373.4595(4) and 373.4595(6), F.S.), this report (in conjunction with Chapter 8A) comprises the NEEPP Annual Progress Report for the Caloosahatchee River Watershed. The report covers the water year status update on research and water quality monitoring programs for both the Caloosahatchee Estuary and Caloosahatchee River Watershed. It also provides an update on the	Annually March 1	Stacey Ollis	sollis@sfwmd.gov 561-682-2039

VIII. APPENDICES

PLAN / REPORT / ACTIVITY ¹	DUE DATE	CONTACT	E-MAIL ADDRESS TELEPHONE
Caloosahatchee River Watershed Construction Project.			
Kissimmee River Restoration and Other Kissimmee Basin Initiatives - Volume I, Chapter 9 A water year status report on activities within the Kissimmee River Basin that include ecosystem restoration, ecological data collection and evaluation, hydrologic modeling, and adaptive management of water and land resources. This chapter does not fulfill any statutory requirements.	Annually March 1	Joseph Koebel Steve Bousquin	jkoebel@sfwmd.gov 561-682-6925 sbousqu@sfwmd.gov 561-682-2719
Volume I Peer and Public Review Process and Products - Volume I, Appendix 1-1 A document provides comments and responses produced for the annual South Florida Environmental Report peer and public review process, which is conducted as required by Section 373.4592(4)(d)5, F.S., of the EFA.	Annually March 1	Kim Richer	kricher@sfwmd.gov 561-682-2425
Comprehensive Everglades Restoration Plan Annual Report – 470 Report - Volume I, Appendix 1-2 In accordance with Sections 373.036(7)(e)3 (CAR) and 373.470(7), F.S., (Everglades Restoration Investment Act), this annual report provides required yearly Comprehensive Everglades Restoration Plan (CERP) financial reporting and status of CERP implementation.	Annually March 1	Gregory Rogers	grogers@sfwmd.gov 561-682-6199
Everglades Forever Act Annual Financial Report – Volume I, Appendix 1-3 Pursuant to Section 373.45926(3), F.S., (Everglades Trust Fund) as amended by Section 33 of Chapter 2011-34, this annual report presents required yearly financial reporting on the Everglades Trust Fund and EFA implementation status. This appendix also fulfills requirements set forth for the CAR (Section 373.036(7)(e)4,	Annually March 1	Julie Maytok	jmaytok@sfwmd.gov 561-682-6027

VIII. APPENDICES

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F.S.) and the EFA (Section 373.4592(14), F.S.).			
SFER VOLUME II – DISTRICT ANNUAL PLANS AND REPORTS			
Fiscal Year 2022 Fiscal and Performance Accountability Report - Volume II, Chapter 2 Implementation status report for the Strategic Plan and resulting Annual Work Plan, including activity summaries and success indicators for the District's programs and projects during the fiscal year. This chapter fulfills Sections 373.036(2)(e)4 and 373.036(7)(b)1, F.S., for the CAR and 373.199(7)(c), F.S., for the Florida Forever Water Management District Work Plan.	Annually March 1	Deborah Martel	dmartel@sfwmd.gov 561-682-6061
2022 Priority Water Bodies - Volume II, Chapter 3 In accordance with Sections 373.036(7)(b)2, F.S. for the CAR and 373.042, 373.0421, and 373.223(4), F.S.; and Chapter 40E-8 and Sections 62-40.473(9) and 60-40.474(5), Florida Administrative Code (F.A.C.) for Minimum Flows and Minimum Water Levels (MFLs) and Water Reservations, this chapter annually identifies water bodies for which MFLs and water reservations must be established or updated.	Annually March 1	Natalie Kraft	nkraft@sfwmd.gov 561-682-2196
Five-Year Capital Improvements Plan - Volume II, Chapter 4 In accordance with Sections 216.043 (Budgets for Fixed Capital Outlay), 373.036(7)(b)3 (CAR), 373.536(6)(a)3 (District Budget), and 373.536(6)(a)4 (District Budget), F.S., this annual report of the District's capital projects covers all the agency's programs, includes project-level detail, and shows projected expenditures and corresponding funding sources for the five-year reporting period.	Annually March 1	Julie Maytok	jmaytok@sfwmd.gov 561-682-6027

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Five-Year Water Resource Development Work Program - Volume II, Chapter 5A In accordance with Sections 373.036(7)(b)4, 373.036(7)(b)5, and 373.036(7)(b)8, F.S., for the CAR and 373.536(6)(a)4, F.S. for the District Budget, the projected five-year period financial costs and water supply benefits for implementing the District's regional water supply plans, as well as status report of the water resource development efforts in the fiscal year are reported. In addition, this annual report also summarizes the alternative water supply projects funded by the District, including the quantity of water made available, agency funding and total cost as required by Section 373.707(8)(n), F.S. It also contains Projects Associated with a Prevention or Recovery Strategy for Fiscal Year 2021-22 through Fiscal Year 2025-26.	Annually March 1	Jim Harmon	jharmon@sfwmd.gov 561-682-6777
Projects Associated with a Basin Management Action Plan for Fiscal Year 2022 through Fiscal Year 2026 – Volume II, Appendix 5A-1 Pursuant to Section 373.036(7)(b)8. a., F.S., for the CAR this appendix provides a list of projects associated with BMAPs along with their planned implementation costs.	Annually March 1	Stacey Ollis	sollis@sfwmd.gov 561-682-2039
Projects in the Five-Year Work Program with Grading for Each Watershed, Water Body, or Water Segment – Volume II, Chapter 5B Pursuant to Section 373.036(7)(b)9, F.S., for the CAR, the chapter is an annual report containing a grade for each watershed, water body, or water segment for which projects are located that are associated with BMAPs, MFLs, alternative water supply, and the Cooperative Funding Program (CFP) representing the level of impairment and violations of adopted MFLs.	Annually March 1	Jim Beerens	jabeeren@sfwmd.gov 561-682-2028

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PLAN / REPORT / ACTIVITY ¹	DUE DATE	CONTACT	E-MAIL ADDRESS TELEPHONE
Florida Forever Work Plan, 2022 Annual Update - Volume II, Chapter 6A As required by Sections 259.105(7)(b) (Florida Forever Act), 373.036(7)(b)6 (CAR), and 373.199(7)(b) (Florida Forever Water Management District Work Plan), F.S., this annual report summarizes current projects eligible for funding under the Florida Forever Act (Chapter 259.105, F.S.), as well as projects eligible for state acquisition monies from the appropriate account or trust fund under Section 373.139(3)(c), F.S. (Acquisition of Real Property), for land acquisition, water resource development, stormwater management, water body restoration, recreational facility construction, public access improvements, and invasive plant control.	Annually March 1	Ray Palmer	rpalmer@sfwmd.gov 561-682-2246
Land Stewardship Annual Report – Volume II, Chapter 6B As required by Sections 259.101 (Florida Preservation 2000 Act), 373.036(7)(b)(6) (CAR), and 373.199(7)(a) (Florida Forever Water Management District Work Plan), F.S., this annual report summarizes the management and maintenance of lands acquired under the Save Our Rivers Program, Florida Forever Trust Fund, Preservation 2000, and Save Our Everglades Trust Fund on a perpetual basis and lands acquired for CERP and other water resource projects on an interim basis.	Annually March 1	Maria Dessources Jim Schuette Steve Coughlin	mdessour@sfwmd.gov 561-924-5310 x3338 jschuett@sfwmd.gov 561-682-6055 scoughli@sfwmd.gov 561-682-2603
Mitigation Donation Annual Report - Volume II, Chapter 7 In accordance with Sections 373.036(7)(b)7 (CAR) and 373.414(1)(b)2 (Additional Criteria for Activities in Surface Water and Wetlands), F.S., this annual report provides a summary on endorsed mitigation projects, including the available mitigation fund balance and expenditures, and a description of	Annually March 1	Karyn Allman	kaallman@sfwmd.gov (239) 357-7421

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PLAN / REPORT / ACTIVITY ¹	DUE DATE	CONTACT	E-MAIL ADDRESS TELEPHONE
restoration and management activities.			
SFER VOLUME III – ANNUAL PERMIT REPORTS			
Comprehensive Everglades Restoration Plan Regulation Act Projects - Volume III, Chapter 2 Annual report to comply with various reporting conditions required by permits issued by DEP under the Comprehensive Everglades Restoration Plan Regulation Act (CERPRA; Section 373.1502, F.S.).	Annually March 1	Chris King Nirmala Jeyakumar	ctking@sfwmd.gov 561-682-2723 njeyaku@sfwmd.gov 561-682-6471
Everglades Forever Act Projects - Volume III, Chapter 3 Annual report to comply with various reporting conditions required by permits issued by DEP under the EFA (Section 373.4592, F.S.).	Annually March 1	Nirmala Jeyakumar Chris King	njeyaku@sfwmd.gov 561-682-6471 ctking@sfwmd.gov 561-682-2723
Northern Everglades and Estuaries Protection Program Projects - Volume III, Chapter 4 Annual report to comply with various reporting conditions required by permits issued by DEP under the NEEPP legislation (Section 373.4595, F.S.).	Annually March 1	Nirmala Jeyakumar Chris King	njeyaku@sfwmd.gov 561-682-6471 ctking@sfwmd.gov 561-682-2723
Environmental Resource Permitting Projects - Volume III, Chapter 5 Annual report to comply with various reporting conditions required by permits issued by DEP under the Environmental Resource Permit Program legislation (Chapter 373, Part IV, F.S., and Title 62, F.A.C.).	Annually March 1	Nirmala Jeyakumar Chris King	njeyaku@sfwmd.gov 561-682-6471 ctking@sfwmd.gov 561-682-2723
Regional Water Supply Plan	Every Five Years	Thomas Colios	tcolios@sfwmd.gov 561-682-6944
SWIM Plans	Not Applicable to SFWMD		
Five-Year Water Resource Development Work Program	Annually October	Stacey Adams	sadams@sfwmd.gov 561-682-2577
Strategic Plan	Annually	Candida Heater	cheater@sfwmd.gov 561-682-6486

¹ Based on 2023 SFER chapter titles and content and 2023 SFER Lead Author List.

VIII. APPENDICES

D. Alternative Water Supply Funding

Pursuant to Section 373.707(6)(a), F.S., the District has reviewed its funding for water resource development and alternative water supply (AWS) projects. To implement water resource development projects, as prioritized in its regional water supply plans, the District's Preliminary Budget includes a total of \$547.7 million for Fiscal Year 2023-24.

Since Fiscal Year 2019-20, the Governor and Florida Legislature have appropriated funds to the Department of Environmental Protection (DEP) for the development of water resource and water supply projects to help communities plan for and implement conservation, reuse, and other water supply and water resource development projects. Priority funding will be given to regional projects in the areas of greatest need and for projects that provide the greatest benefit. Project proposals and ranking recommendations by each of the water management districts have been submitted to the DEP for funding. A summary of the AWS projects by anticipated funding type in the Fiscal Year 2023-24 Preliminary Budget is included below.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT ALTERNATIVE WATER SUPPLY FUNDING Fiscal Year 2023-24 Preliminary Budget

Funding Source	Fiscal Year 2023-24 Preliminary Budget	% of Total
District Funding for AWS	\$ 547,748,677	96.1%
State Funding for AWS	\$ 22,000,000	3.9%
TOTAL FUNDING FOR AWS	\$ 569,748,677	100.00%

VIII. APPENDICES

E. Outstanding Debt

In November 2006, the District issued \$546,120,000 in Certificates of Participation (COPs) to fund the construction of Everglades Restoration projects. COPs are statutorily authorized tax-exempt certificates. In February 2016, the District advanced refunded \$442,025,000 of the outstanding balance of the Series 2006 COPs. This refunding was financed through the issuance of the Series 2015 Refunding COPs with a par value of \$385,425,000. The economic gain on the refunding is a net present value savings of \$72.2 million. The remaining outstanding principal balance at the end of September 30, 2022, for Fiscal Year 2023-24 thru Fiscal Year 2036-37 is \$305,610,000.

The status of the District's Series 2015 COPs is summarized below as of September 30, 2022.

Current Debt Service Requirements on Existing Debt planned for Fiscal Year 2023-24:

Series	Original Issue Amount	Maturity	Principal	Interest	Total Requirements
COPs 2015	\$385,425,000	2037	\$15,715,000	\$14,580,125	\$30,295,125

Future Debt Service Requirements on Existing Debt:

Series	Fiscal Year	Principal	Interest	Total Requirements
COPs 2015	2024-25	\$ 16,495,000	\$ 13,774,875	\$ 30,269,875
	2025-26	\$ 17,315,000	\$ 12,929,625	\$ 30,244,625
	2026-27	\$ 18,180,000	\$ 12,042,250	\$ 30,222,250
	2027-28 thru 2031-32	\$ 105,265,000	\$ 45,430,375	\$ 150,695,375
	2032-33 thru 2035-36	\$ 103,475,000	\$ 16,494,625	\$ 119,969,625
	2036-37	\$ 29,165,000	\$ 729,125	\$ 29,894,125
TOTAL		\$ 289,895,000	\$ 101,400,875	\$ 391,295,875

B. VIII. APPENDICES

F. Consistency Issues for Fiscal Year 2023-24

4. *Prior Fiscal Years' Summary*

In Fiscal Year 2011-12, the five water management districts agreed to and implemented a tiered management classification and performance metrics.

In Fiscal Year 2012-13 the management tiers were re-evaluated based on District size, scope, and programs of each District. The tiers are set at SFWMD Tier 1, SWFWMD and SJRWMD at Tier 2, and NFWFMD and SRWMD at Tier 3. The Tier 2 and Tier 3 districts have all adopted common pay grades, which facilitates the development of more consistent nomenclature for positions. Initially, the Tier 2 districts achieved pay grade consistency for approximately 50 jobs, particularly jobs in information technology, engineering, and science.

Additionally, the performance metrics were evaluated annually and in Fiscal Year 2014-15 were finalized to include 7 CUP, 9 ERP, 1 Mission Support, 3 Natural Systems, and 3 Water Supply metrics for a total of 25 combined quarterly and annual metrics.

In addition to the structure, nomenclature, and performance metrics standards, the districts also adopted the Department of Management Services (DMS) Minimum Equipment Replacement Criteria. For cars and pickup trucks, a Replacement Eligibility Factor (REF) is determined by considering the age of the vehicle, mileage, condition, lifetime maintenance costs, downtime, most recent annual maintenance cost, and cost per mile. For trucks, tractors, mowers, trailers, and other equipment, a mileage (hours) / age threshold is established. If an asset exceeds the REF or replacement threshold, it is eligible for replacement.

The water management districts evaluated their fleet and equipment replacement policies, compared them to the state's criteria, and adopted the state's minimum equipment replacement criteria (floor) or established criteria more stringent than the state.

B. VIII. APPENDICES

F. Consistency Issues for Fiscal Year 2023-24

5. Current Fiscal Years' Summary

a) Staff Levels/Reorganization

Each water management district continues to evaluate its organizational structure and staffing levels as it focuses on its core mission.

The Preliminary Budget for the District is showing an increased staffing level of 1,511 FTEs. The 36 additional FTE's that were added are in support of the increased need in Operations and Maintenance for New Operations and increased workload due to Restoration Projects being completed and turned over to the District.

The District executive management hold regular meetings to review vacant positions and the justification for their need. Selections for all positions approved for hire are typically hired at or below the budgeted salary amount. Routine oversight and reporting to ensure staffing resources support the agency's operational needs in the most efficient manner.

b) Health Insurance

The District continues to explore alternative plan options that provide valuable health benefits, while controlling costs for both employees and the District. As in recent years, the District is implementing additional pharmacy benefit management controls due to the rising costs of certain prescription drugs. When seeking medical providers and diagnostic testing, employees will continue to have a choice but are incentivized to use lower cost qualified providers. Staff closely analyze plan results throughout the year to track actual claim costs to budget. Based on future medical and pharmacy cost projections, District plan changes will include increased employee cost sharing at the point of service to minimize any increase in employee paid bi-weekly premiums. Prior year plan design changes remain in effect and have positively impacted plan costs. The new plan design being implemented is expected to have the same positive cost saving affect:

- Maintenance medications must be filled in a 90-day supply at certain pharmacies,
- Telehealth/Virtual appointments are available to covered employees at a \$0 Copay,
- Emergency Room Copay was increased to \$200 per visit,
- Disease Management Programs have been expanded,
- Drug manufactures will work directly with some diabetic patients who may be eligible for discounted medication,
- Specialty pharmacy efficiencies are being leveraged to provide better clinical value and price.
- Home delivery pharmacy services have been integrated to reduce retail pharmacy spending.

B. VIII. APPENDICES

c) Contract and Lease Renewals

District report on progress of price of concessions from vendors.

Water Management Districts continue to examine their existing contracts and seek price concessions from their vendors. Each water management district is encouraged, regarding contracts or lease agreements, to seek these same price concessions from their vendors for existing contracts. When considering lease agreements, office space should be utilized in the most efficient manner possible with a focus on saving taxpayer dollars.

Every year, as applicable, the Districts requests every firm under a continuing services contract to hold their labor rates for any renewal period remaining in the contract term. For example, all twenty-four firms for Professional Engineering Services for Operation, Maintenance, Repair, Replacement and Rehabilitation (OMRR&R) and Gravity Structures, Canal/Levee Refurbishment and Low Hazard Impoundment have agreed to maintain their rates for a two-year renewal period.

Negotiated cost savings and cost avoidance are also realized through various competitive procurements of both commodities and services. Savings attributed to specific contracts include the elimination of an annual escalator or negotiation of labor rates and other direct costs. Price agreements are also awarded through a competitive process that offer discounts from suppliers on repetitive requirements. The District also realizes saving through piggy-backing the same rates and conditions from intergovernmental cooperative purchases.

Regarding office space leases, the District is utilizing its owned office space in the most efficient manner possible by leasing out available space. The District currently leases office space to DEP at its headquarters in West Palm Beach. The current leased space at the headquarters building is nearly 17,978 square feet and is updated annually based on the actual square footage needed and offset by the District's occupancy at DEP's facility located at the Benton Building in Ft. Pierce, FL which is currently less than 1,000 square feet. For Fiscal Year 2023-24, the District anticipates receiving \$383,117 in revenue from this lease. The District also leases the daycare facility on headquarters campus resulting in \$124,306 in revenue, space in Ft. Myers Service Center to the Edison & Ford Winter Estates resulting in \$19,271 and space to Collier County BCC in the BCB Service Center resulting in \$80,757.

For the remaining lease agreements, the District at the beginning negotiated price concessions on the earliest years of the lease terms for office space. The price concessions were realized, and the remaining years terms call for negotiated inflationary increases. The District rents space for Service Centers located in Orange and Okeechobee Counties where the District does not own suitable facilities and Hangar/Office Space in Palm Beach International Airport to store District helicopters. The District is currently working on moving staff from the Okeechobee location to the Okeechobee Field Station once the replacement is completed. Additionally, the District will be leasing office space at the Okeechobee Field Station to FWC staff.

IX. CONTACTS



South Florida Water Management District

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IX. CONTACTS

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